MINISTRY OF NATIONAL DEFENCE
"NICOLAE BĂLCESCU" LAND FORCES ACADEMY
SIBIU, ROMANIA

Sibiu, 2026

3-5 Revoluţiei Street, 550170 – ROMANIA
Tel.: 004.0269432990
E-mail: office@armyacademy.ro
Web: www.armyacademy.ro

Dear Commandants, Dear Rectors,

"Nicolae Bălcescu" Land Forces Academy of Sibiu has the honour to invite cadets and young officers from your esteemed institution to attend the Common Module ***Cultural Awareness***, which will take place in Sibiu, Romania, from **10th to 14th of May 2027**.

This academic module is part of the European Initiative for the Exchange of Young Military Officers and aims to foster interoperability and cooperation among future military leaders. It focuses on analysing cultural aspects of the contemporary security environment and their influence on the effectiveness of military operations. Participants will explore national identities, the diversity of military and civilian cultures, and the importance of considering cultural dimensions and vulnerable categories of civilians when planning military operations. The module will also help participants develop intercultural communication skills and learn to address cultural differences in multinational teams and crisis situations. Upon successful completion of the module, participants will be awarded **2 ECTS credits**.

The Land Forces Academy will provide free accommodation and meals for all participants throughout the duration of the module. Sending institutions are responsible for their delegations' transport expenses to Sibiu. No participation fee is required. Participants should bring a valid European Health Insurance Card or other valid health insurance, as applicable.

Please send the completed Registration Form to: international.relations@armyacademy.ro (Point of Contact: Assist. prof. Corina MITRULESCU, PhD). The deadline for registration is **02nd of April 2027**.
Additional details, including a short description of the module and administrative information, are attached to this invitation.

We look forward to welcoming your cadets to the "Nicolae Bălcescu" Land Forces Academy and to an engaging and enriching learning experience in Sibiu!

Cordially,

Colonel Dumitru TODOSIUC
Commandant (Rector) of "Nicolae Bălcescu" Land Forces Academy of Sibiu



"Nicolae Bălcescu"
Land Forces Academy - Sibiu

Co-funded by the European Union





ADMINISTRATIVE INFORMATION

1.	**Dates and Location**
	Participants are **cadets/young officers** who are willing to take part in the "Cultural Awareness" Common Module. The module will takes place in the period ***10th to 14th of May 2027.*** ▪ English: Common European Framework of Reference for Languages (CEFR) Level B1 or NATO STANAG Level 2. ▪ Minimum of 1 year national (military) higher education. ▪ Good knowledge of national culture. ▪ Basic knowledge of military operations. ▪ Good presentation skills. **Up to 20 participants will be admitted.**
2.	**Accommodation, meals and other details**
	The participants who will choose to stay in the Academy's buildings will be offered accommodation and meals **free of charge**. **NOTE:** There is no WIFI available in the Academy`s buildings.
3.	**Costs**
	Accommodation and meals are provided free of charge for all participants who decide to stay inside the Academy. No participation fee is required.
4.	**Transportation**
	Participants are requested to make their own travel arrangements to and from "Nicolae Bălcescu" Land Forces Academy of Sibiu (Arrival on the 09th of May, departure on the 15th of May 2027). Prices for using taxis from the airport/railway station/bus station to the academy rate between 10-15 EUR. Another option is to use public transportation.
5.	**Registration**
	Please use the attached application form (if you do not have your transport details on this stage, you can send them later) and send it to the POC (Assist.prof. Corina MITRULESCU, PhD), at the e-mail address: international.relations@armyacademy.ro Deadline for registration is **02nd of April 2027.**
6.	**POC**
	Assist. Prof. Corina MITRULESCU, PhD "Nicolae Bălcescu" Land Forces Academy 3-5 Revolutiei Street, Sibiu, Romania, 550170 Tel: +40 269 432 990/int. 1322 (office) Mob : +40 740 238 291 E-mail: international.relations@armyacademy.ro
7.	**Dress code**
	Participants are expected to wear service uniform or equivalent for civilians during working hours. Civilian clothes are to be worn outside working hours and outside the Academy.

Registration Form

Data protection:
Your data will be used for necessary internal administrative procedures only.
They will not be published in any case!

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Remarks:	I want to participate in the:
- Please fill in the yellow fields only or mark with an **X** - Fill in 1 form for 1 person - Send this application form to: international.relations@armyacademy.ro	**Cultural Awareness** **Common Module** **10 – 14 May 2027***

Gender	Rank	Family name / Surname	First name / Given name

Date of birth	Nationality	Passport (ID) number*	Passport validity until

Branch of Service (if available)	Sending institution	I want to participate as		
		Officer	N.C.O.	Cadet
		☐	☐	☐
Year of study				

My phone number (if available)	My e-mail address
Postal address	

Arrival date in Sibiu	Arrival time in Sibiu (if possible)	By plane	By train	By car	By bus
		☐	☐	☐	☐

Departure date from Sibiu	Departure time from Sibiu (if possible)	By plane	By train	By car	By bus
		☐	☐	☐	☐

Need for accommodation in LFA campus	
Yes ☐	No ☐

Special dietary or food requirements due to medical or religious reasons		**If yes**, please specify food you cannot eat	**Additional remarks** (Need for special equipment, special travel arrangements ….)
No	Yes		
☐	☐		

*** Deadline for submitting the Registration form: 02nd of April 2027**

Registration Form

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* Please enclose the photo of your Passport/ID on the next page of this registration form:

Please integrate a copy of your passport / ID hereinafter:

Cultural Awareness

Module Description

Country	Institution	Module	ECTS
RO	**Land Forces Academy**	**Cultural Awareness**	**2.0**

Service **All**	Minimum Qualification for Lecturers • English: Common European Framework of Reference for Languages (CEFR) Level B2 or NATO STANAG 6001 Level 3. • Intercultural competence. • Teaching experience related to the topic. • Adequate knowledge of international security • Thorough knowledge of the topic taught and\or operational experience.
Languages **English**	
SQF MILOF	• **Competence area** - Combat-Ready Role Model • **Learning area** - Cultural awareness • **Organisation level** - Single Arm/Branch

Prerequisites for international participants

- English: Common European Framework of Reference for Languages (CEFR) Level B1 or NATO STANAG Level 2.
- Minimum of 1 year national (military) higher education.
- Good knowledge of national culture.
- Basic knowledge of military operations.
- Good presentation skills.

Goals of the Module

- Analyse cultural aspects of contemporary security environment and their influence on the effectiveness of military operations
- Integrate cultural dimensions and consider vulnerable categories of civilians in planning for military operations.

Learning outcomes		
	Know-ledge	• Identify the maim approaches to cultural research and understanding in the contemporary security environment. • Perform review of national and religious identities in military and civilian cultures
	Skills	• Develop intercultural communication skills. • Deal with cultural differences and similarities in planning for military operations.
	R&A	• Make decisions in coherence with cultural aspects of contemporary security environment. • Demonstrate consideration of cultural dimensions and vulnerable categories of civilians in planning for military operations

Verification of learning outcomes

- **Observation**:
  Throughout the Module students are to discuss given topics within syndicates and in the plenary. During these work students are to be evaluated to verify their competences.
- **Test**:
  Group and/or individual presentation(s) during the module. The type of the test is up to the Course Director. If needed, more tests may be conducted during the Module.

Created by iMAF 2014 Participants ..... 27th of June 2014
Revised by Col Dr. Gell ..... 8th of December 2015
Revised by LFA Sibiu/Patesan, PhD ..... 16th of May 2016
Revised by TMA after iMAF 2016 ..... 9th of September 2016
Revised by Strategic Partners (3rd SP-Meeting) ..... 21st of September 2016
Revised according to SQF MILOF by CAPT (N) N. Dimitrov and Assoc. Prof. N. Karadimas / Chairpersons LoD 2/8 ..... 14th of February 2024

Erasmus+

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Module Details (the content is as an example and depends on the course director decision)		
Main Topic	**Recommended WH**	**Details**
E-learning (Fundamentals of Cultural Awareness)	4	• Basics of Cultural Research. • Gender issues.
E-learning Intercultural Communication)	6	• Identify cultural differences and similarities. • Recognise behaviour that could cause cultural offence.
E-learning (Cultural Impacts to Operational Effectiveness)	2	• Understand the consequences of poor cultural interaction.
Fundamentals of Cultural Awareness	2	• Introduction to the Module. • Basic knowledge of shared European culture and identity. • Familiarisation of national and religious identities. • Diversity of military and civilian cultures. • Dress and identity.
Intercultural Communication	6	• Introduction to intercultural communication skills. • Students' presentations.
Cultural Impacts to Operational Effectiveness	4	• Ability to advise superiors on cultural issues. • Research and deliver content relevant to cultural matters. • Professional and individual self-development relating to the topic.
Additional hours to increase the learning outcomes		
Syndicate Work	10	• To promote Cultural Awareness. • To increase understanding of intercultural competences.
Case studies and Discussions	16	• To illustrate the importance of cultural context in the conduct of military training and operations. • Each case study includes a problem, discussion and proposed solutions.
Self-study	10	• Preparation of a presentation on own culture.
Total	**60**	The amount of hours for the use of the developed e-learning is up to the module director. He/she may replace the e-learning hours/topics with residential phases. The detailed amount of hours for the respective main topic is up to the course director according to national law or home institution's rules.

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List of Abbreviations:

B1, B2 ..... Common Reference Levels
CEFR ..... Common European Framework of Reference for Languages
ECTS ..... European Credit Transfer and Accumulation System
EU ..... European Union
IG ..... Implementation group
NATO ..... North Atlantic Treaty Organisation
RO ..... Romania
SP ..... The Strategic Partnership
STANAG ..... Standardization Agreement

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