



Hellenic Army Academy

Vari, 7th January 2025

Call for Papers

International Conference on Military Leadership

Hellenic Army Academy – Athens, Greece

4–8 May 2026

The Hellenic Army Academy invites scholars, military professionals, and practitioners to submit original research papers for the International Conference on Military Leadership, to be held in Athens, Greece, from 4 to 8 May 2026.

The conference aims to provide a high-level forum for the exchange of ideas, research findings, and best practices related to leadership in military organizations, with particular emphasis on the challenges of change, transformation, and leadership development in contemporary and future operational environments.

Conference Themes and Topics

Contributions may address theoretical, empirical, or practical perspectives on military leadership. Topics of interest include, but are not limited to:

- Change Management and Organizational Transformation
- Change Management in Military Organizations
- Resistance to Change in the Military Environment
- Innovation and Digital Transformation in the Armed Forces
- Leadership Theory and Practice
- Mission Command and Decentralized Leadership
- Decision-Making Under Pressure and Uncertainty
- Leadership in Joint, Multinational, and Interagency Operations

Strategic Leadership in Complex Operational Environments
Leadership Development in Professional Military Education
Leadership Assessment and Evaluation
Motivation, Performance, and Human Factors
Performance Motivation and Morale in Military Units
Trust, Ethics, and Values-Based Leadership
Psychological Resilience and Leader Well-Being
Followership and Team Dynamics in Military Organizations
Leadership in Hybrid, Cyber, and Information Operations
Human–Machine Teaming and Leadership Implications
Ethical Challenges of AI and Autonomous Systems
Future Military Leadership in an Era of Rapid Change
AI in Leadership development
Leadership Challenges in the modern Warfare Environment of AI and Drones.

Submission Guidelines

Abstracts (300–400 words) should clearly outline the purpose, methodology, and key findings.

Submissions must be written in English.

Important Dates

Abstract submission deadline: 20 February 2026

Notification of acceptance: 28 February 2026

Conference dates: 4–8 May 2026

Publication

Selected papers will be considered for publication in the conference proceedings and/or in peer-reviewed academic or military journals, subject to editorial review.

Conference Venue

The conference will be hosted at the Hellenic Army Academy, Athens, Greece, providing an academic and professional setting for scholarly exchange and dialogue.

Participation Fee

No fee is required.

Contact Information

For further information regarding submissions, registration, or participation, please contact: Major (IN) Evangelos ZARKOS at athenaswisdomconderence@sse.gr & awc.haa@army.gr.