



## GUIDELINES

### CALL FOR PARTICIPATION

**Academia General Militar (AGM) and Centro Universitario de la Defensa (CUD) Zaragoza** cordially invite you to participate in the **LEADERSHIP SEMINAR** inspired by the Erasmus European Initiative (EMILYO)

#### Dates:

09–11 June 2026 (Travel days: Arrival: 08 June | Departure: 12 June)

#### Venue:

- ACADEMIA GENERAL MILITAR:

[https://ejercito.defensa.gob.es/en/unidades/Zaragoza/agm/index.html?\\_\\_locale=en](https://ejercito.defensa.gob.es/en/unidades/Zaragoza/agm/index.html?__locale=en)

- CENTRO UNIVERSITARIO DE LA DEFENSA:

<https://cud-agm.es/en/en/presentation>

Google Maps plus code: M4XH+MH Zaragoza

#### Goal:

The seminar aims to analyze how leadership is structured, taught and researched at Military Academies across the EMILYO countries. It serves as a forum for the exchange of experiences, knowledge, and best practices to promote future initiatives, collaborations, and research in leadership education.

#### Topics & Panels:

We invite contributions aligned with the following three (3) lines of approach:

1. **Academics:** Theoretical approaches and curricula.
2. **Drills, Field Training, Activities:** Practical training and leadership exercises.
3. **Research, Pedagogical Initiatives:** New studies and teaching methodologies.

More information about these topics is provided in Annex A.

#### Seats & Admission:

In order to fund your stay in Spain as an Erasmus staff mobility, your institution will need an Inter-Institutional Agreement (IIA) with the *Centro Universitario de la Defensa* (**Erasmus ID: E ZARAGOZ61**). More details concerning administrative and logistics issues will be found in Annex B.



Our Erasmus Coordinator's POC is:

**Mr. Andy Tunnicliffe**

Email: [mobilitycud@unizar.es](mailto:mobilitycud@unizar.es)

Phone number: +34-976739824 (Tuesday and Thursday 8.00h - 14.00h)

- **Limit:** 30 participants maximum.

Participation in the event is open to EMILYO members of invited institutions who are currently engaged in teaching activities concerning Leadership.

**A maximum of two (2) participants per institution** may register for the event.

It is desirable that each institution be represented across all three (3) thematic areas: Academics, Practical Training and Research /Innovation.

#### **Priority:**

In the event that the number of applications exceeds the available places, preference will be given according to the following criteria, in descending order:

1. Applicants from the **Army (Land Forces)** proposing an **oral communication**.
2. Applicants from **other branches of the Armed Forces (Air Forces, Navy, etc...)**, proposing an **oral communication**.
3. Applicants from the **Army (Land Forces)**, proposing a **poster presentation**.
4. Applicants from **other branches of the Armed Forces (Air Forces, Navy, etc...)**, proposing a **poster presentation**.
5. Applicants from the **Army (Land Forces)** without any communication or poster contribution.
6. Applicants from **other branches of the Armed Forces (Air Forces, Navy, etc...)** without any communication or poster contribution.

#### **Expression of Interest and Selection Process**

In order to organize the structure of the Seminar, the organization will firstly request potential contributors to express their interest to participate. After receiving the first application forms, the Organization will decide who is admitted based on the priorities outlined in the previous paragraph.

**According to this, in the first stage**, prospective participants must complete an online form, **which will open on 26JAN26**, and remain available on the **EMILYO website through 23FEB26**. To express their interest in attending the event, candidates must indicate whether they wish to participate with an oral communication, a poster, or without a contribution, and specify the selected leadership-related thematic area or areas.

As noted above, it is desirable, though not mandatory, that each institution be represented in all three (3) thematic areas: Academic, Practical Training, and Research/Innovation. This will greatly facilitate the seminar format and provide us with valuable insights into how military institutions and academies approach leadership from a holistic perspective.



Following the review of applications, which will conclude **NLT 23FEB25**—or earlier if all available seats are filled—applicants will be informed of the acceptance or rejection of their request **NLT 15MAR26**.

Participants who commit to giving an oral presentation are expected to fulfil this commitment. Should a presenter be unable to attend due to unforeseen circumstances, the Organization must be notified as soon as possible to allow for replacement by a colleague.

#### SUMMARY OF KEY DATES:

Date	
26JAN26	Opening of the online expression of interest form on the EMILYO website
23FEB26 or seats completed	Deadline for submission of expressions of interest. People interested in presenting an oral communication or poster must attach a 150-word summary per thematic area.
15MAR26	Notification of acceptance.
15APR26	Only for Participants admitted to present an oral communication or poster Deadline for submission of abstracts (500 words) to <a href="mailto:juliasanchezg@unizar.es">juliasanchezg@unizar.es</a>
15MAY26	Only for Participants admitted to present an oral communication or poster Deadline for submission of PPT presentations or poster files and CVs to <a href="mailto:juliasanchezg@unizar.es">juliasanchezg@unizar.es</a>
9–11 JUN26	Seminar

#### SUMMARY OF KEY PERSONNEL:

Please refer to Annexes A and B for clarification before contacting the POC

ROLE	POC
PROJECT OFFICER	<b>Colonel (OF-5) Juan Jesús PAVÓN COTO</b> Email: <a href="mailto:jipavon@unizar.es">jipavon@unizar.es</a> Phone number: 00 34 976 739 806
ACADEMIC ISSUES COORDINATOR	<b>Julia SÁNCHEZ GONZÁLEZ, PhD</b> Email: <a href="mailto:juliasanchezg@unizar.es">juliasanchezg@unizar.es</a> Phone number: 00 34 976 749 299
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ERASMUS COORDINATOR	<b>Mr. Andy TUNNICLIFFE</b> Email: <a href="mailto:mobilitycud@unizar.es">mobilitycud@unizar.es</a> <b>Phone number:</b> 00 34 976 739 824 (Tuesday and Thursday 8.00 <sup>1</sup> h - 14.00h)

<sup>1</sup> All times reflected in this document refer to Central European Time (CET)