

International Leadership Seminar (from 09 JUN 2026 to 11 JUN 2026)



8 COUNTRIES / 14 INSTITUTIONS
36 PAX



Statistics - Participants



Total: 14
Institutions

Country	Total	Military Male	Military Female	Civilian Male	Civilian Female
BE	2	1			1
BG	4			2	2
EL/GR	3	1		2	
ES	18	9	1	2	6
LT	2	2			
PL	2	2			
PT	2		2		
RO	3	3			
TOTAL	36	18	3	6	9

Total: 36
participants



DEFENCE CENTRE FOR LEADESHIP



AIR FORCE ACADEMY



HELLENIC ARMY ACADEMY



ESCUELA DE GUERRA Y LIDERAZGO DEL EJÉRCITO DE TIERRA
ACADEMIA GENERAL MILITAR / CENTRO UNIVERSITARIO DE LA DEFENSA
ACADEMIA GENERAL DEL AIRE Y DEL ESPACIO
ESCUELA TÉCNICA DE SEGURIDAD, DEFENSA Y APOYO TÉCNICO
CENTRO UNIVERSITARIO DE LA DEFENSA DE LA GUARDIA CIVIL



“GENERAL JONAS ŽEMAITIS” MILITARY ACADEMY



“GENERAL TADEUSZ KOŚCIUSZKO MILITARY” UNIVERSITY OF LAND FORCES



ACADEMIA MILITAR / AIR FORCE ACADEMY



"NICOLAE BĂLCESCU" LAND FORCES ACADEMY / AIR FORCE ACADEMY

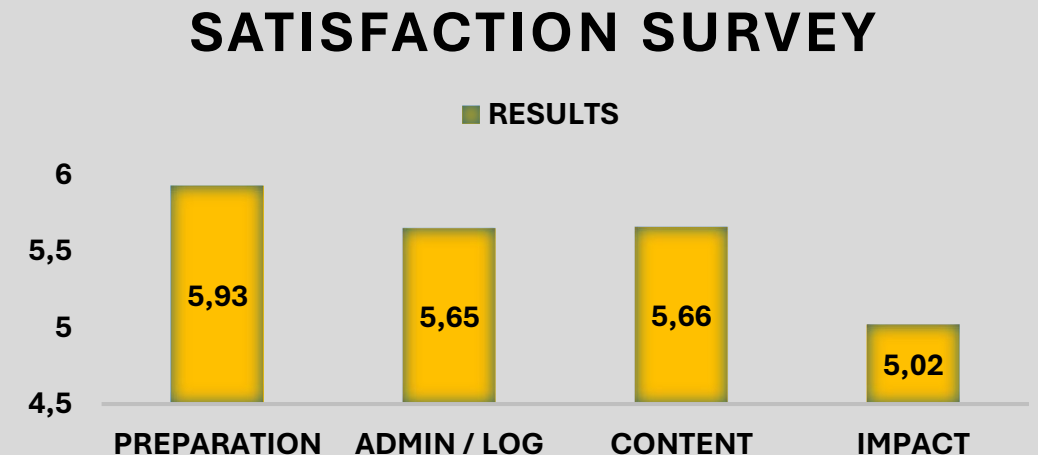


Evaluation

scale from 1 (worst) to 6 (best)



- **PREPARATION PHASE:** This survey assesses participant satisfaction regarding a seminar's organization and communication.
 - 5.93 / 6.00
- **ADMIN / LOG ASPECTS:** This section assesses general event logistics, focusing on social activities, services and transport.
 - 5.65 / 6.00
- **SEMINAR CONTENT AND EMILYO NETWORK:** This section evaluates the seminar's academic value and future impact. It measures topic relevance, practical applicability in training centers, and participant networking.
 - 5.66 / 6.00
- **PROFESSIONAL / PERSONAL IMPACT:** This section evaluates the seminar's personal and professional impact on participants.
 - 5.02 / 6.00



1=Strongly Disagree ... 6=Strongly Agree



Lessons Learnt / Changes for the next Event



- **Aligned Leadership Framework**
 - **Strong consensus** among international representatives on **combining Hard Skills, Soft Skills, and an Ethical Foundation** centered on leading by example.
- **Diverse Presentations & Active Collaboration**
 - While presentations extended beyond the three original tracks (Academic, Practical, Research/Innovation), **diverse topics sparked rich debate and laid the groundwork for future joint projects.**
- **High Participation & Strategic Reach**
 - Met targeted capacity with **36 participants (50% international) across 8 countries and 14 institutions.**
- **Demand for a Recurring Forum**
 - Feedback underscores the **critical role of leadership in modern military education**, highlighting the **need for a regular forum to address evolving security challenges.**

Proposal for the next Event



II EMILYO INTERNATIONAL LEADERSHIP SEMINAR

LEADERSHIP SEMINAR MULF 2027
POLISH MILITARY UNIVERSITY OF LAND FORCES
“General Tadeusz Kościuszko”



WROCLAW, POLAND



European Security
and Defence College



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Thank YOU for YOUR attention!



**Centro Universitario
de la Defensa Zaragoza**