



European Initiative for the Exchange of young officers inspired by Erasmus

EMILYO - Military Erasmus - Erasmus Militaire - The initiative



LoD-21 [Hybrid Threats]

Col Prof Adrian Lesenciuc, PhD
Vice-Rector for Science

nanoschematic

DNA contains the genetic information that allows all modern living things to function. While DNA replication is necessary, it is not the only way to pass on information. In the case of life, DNA has performed this function as it has been shown that the complex nature of life may have evolved from other genetic material. This DNA may have acted as the central part of a living cell, as it is the only molecule that can store information and carry out functions as well as replicate itself. The DNA molecule would be a central part of a living cell, as it is the only molecule that can store information and carry out functions as well as replicate itself. The DNA molecule would be a central part of a living cell, as it is the only molecule that can store information and carry out functions as well as replicate itself.

Tuesday, 25 May 2026, 70th IG Meeting, Riga, Latvia



LoD-21 [Hybrid Threats]

Col Prof Adrian Lesenciuc. PhD
Vice-Rector for Science



In memoriam Lars Ole Fichte



LoD-21 *Hybrid Threats* Agenda

Your title here
Tuesday, 25 March 2026, 70th IG Meeting, Riga, Latvia

01

Short report
on Common
Module &
Debate
Forum

02

Preparation
for the next
TTT Module
on Hybrid
Threats

03

Other aspects



Short report on Common Module & Debate Forum [LoD-21, Hybrid Threats]

Tuesday, 25 May 2026, 70th IG Meeting, Riga, Latvia

nanoschematic

DNA contains the genetic information that allows all made to living things to function, grow and reproduce. However, it is not the only factor in the development of life. Life DNA has performed this function. It has been proposed that the central part of the DNA may have some other material. (1) (2) (3) DNA may have the central part of some other material. It is said that some genetic information and carry the catalyst as part of it. 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“Henri Coandă” Air Force Academy



Co-funded by
the European Union



Common Module on Hybrid Threats

Braşov, March 2026

Romania: 4 Staff members and 3 professors from Henri Coandă Air Force Academy, 1 Staff member and 4 instructors from the Directorate of Information and Public Relations, Romanian Ministry of Defense, 2 Staff members and 1 President of Parliamentary Commission from the Romanian Parliament.

Common Module on *Hybrid Threats* [BIP: RoAFA + BAFA + PAFA]

Bulgaria (4): "Georgi Benkovski" Air Force Academy (4)

Croatia (4): Dr. Franjo Tuđman Defense and Security University, Zagreb (2), Split (2)

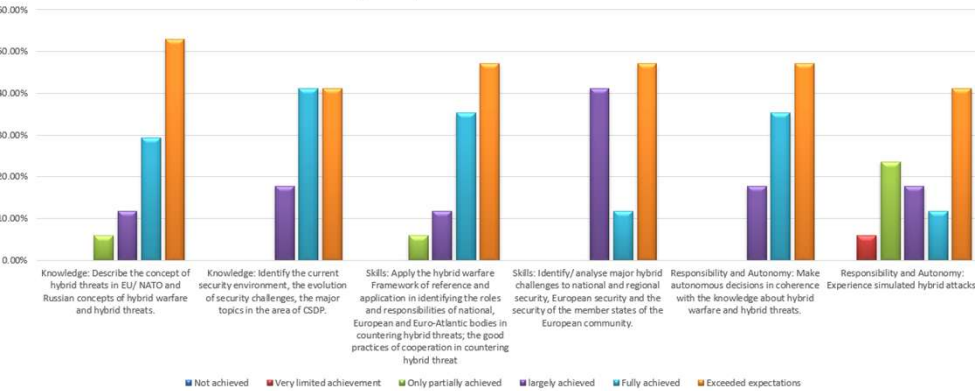
Poland (2): Polish Air Force University (2)

Spain (2): Centro Universitario de la Defensa de Zaragoza (2)

Romania (5): „Nicolae Bălcescu” Land Forces Academy (2), „Henri Coandă” Air Force Academy (3)

Evaluation

Evaluate the achievement based on learning outcomes as defined in the respective course Curriculum. The participant at the end of the course should be able to:



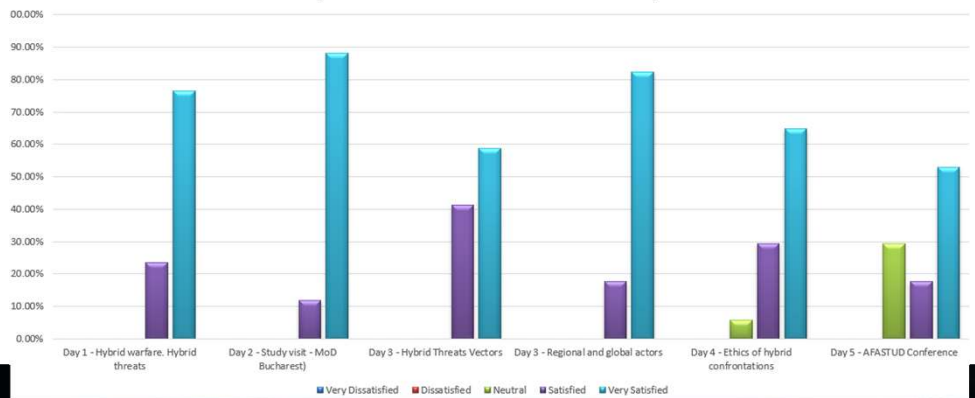
Participant's engagement during course **5.18/6**

Class environment facilitated learning **5.82/6**

Participants interest/attention during course **5.41/6**

Course applicability (understand how to apply information learned) **5.35/6**

Evaluate each course session by taking under consideration both the content provided and the method of delivery



Course expectations met 5.94/6

E-Learning **5.18/6**

Average 5.48/6

Self-assessment

Strengths/What to keep

- the common module achieved all its set objectives/ purposes
- **the use of specialized instructors within the pilot edition of the Train-the-Trainers Module on Hybrid**

- the study visit in Bucharest, although it was the most appreciated, included tiring activities, especially transportation
- the impossibility (due

Weaknesses/What to improve



Debate Forum on *Hybrid Threats*

[back-to-back to *Coandă Scientific Events*]

Representatives of 2 out of 5 military universities participated in the debate forum organized in Brasov during *Coandă Scientific Events* 21=-23 May, 2026.

Without funding, the Debate Forum is difficult to be organized as a stand-alone event, only with institutional or personal financial efforts.

it is necessary to use the experience of those who complete TTT module as trainers in future modules



Bulgaria: Rakovski National Defense College

Romania: „Henri Coandă” Air Force Academy

Lessons learned. Other comments

Additional Comments from Course Director

The common module on Hybrid Threats (CM HTh) was held in the best conditions and with the involvement of all participating students of the sending institutions. The activities were organized in accordance with the established program and the syllabus of the common module.

The participating students benefited from educational and cultural experiences that they greatly appreciated.

The common module highlighted and promoted the common European Culture in Security and Defence.

Additional Comments from ESDC Training Manager

In terms of organization and objectives reached, the course ran excellently. No major issues were reported during the 5-day sessions. The agenda was very well followed.

From participant feedback, the learning outcomes were achieved to a very satisfying extent. The course was very well accepted, and most participants were engaged, with 100% stating that they would recommend this course to other colleagues. The overall organisation, training room and its equipment and coffee breaks were excellent.

Overall, the course was deemed an "amazing experience" and an "outstanding and highly beneficial training experience" that successfully prepares cadets to become well-rounded and capable officers.

continuation of the **Common Module (as BIP)** for cadets in March 2027;

organizing the **TTT Hybrid Threats module**, 2026 edition;

organizing a **Debate forum** in parallel with the **TTT Hybrid Threats module**, 2027 edition;

organizing the **Common Module (as BIP)** for cadets in other European military universities



Preparation for the LoD-21
Train-the-Trainers Module on
Hybrid Threats [HTh TTT M]
[LoD-21, Hybrid Threats]

Tuesday, 25 May 2026, 70th IG Meeting, Riga, Latvia

online **DECEMBER 2026**

TTT Module on Hybrid Threats

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
29	30	1	2	3	4	5
6	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	1	2	3

CSDP Module IAFS 226

International Air Force Semester [IAFS]

in situ/ Brasov

in situ/ Bucharest

Venue:
„Henri Coandă” Air Force Academy
Braşov, Romania
7-9 December, 2026,
Bucharest, 10-11 December, 2026

70th IG Meeting,
Riga, Latvia

Deadlines

71st IG Meeting,
Bruxelles, Belgium

72nd IG Meeting,
Vilnius, Lithuania

June 15, 2026

finalizing
the agenda of the TTTM HTM

EMILYO Website

no later than September 15, 2026 registration

2

the training program

3

adjusting
the training program

November 15, 2026




nanoschematic

DNA contains the genetic information that allows all made-to-order things to function, grow and reproduce. However, it is unclear how far in the evolutionary history of life DNA has performed this function, as it has been proposed that the earliest stages of life may have used RNA as their genetic material. (1) (2) DNA may have acted as the central part of early life because it is a self-replicating genetic information and carries the catalysts as part of it. (3) (4) (5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18) (19) (20) (21) (22) (23) (24) (25) (26) (27) (28) (29) (30) (31) (32) (33) (34) (35) (36) (37) (38) (39) (40) (41) (42) (43) (44) (45) (46) (47) (48) (49) (50) (51) (52) (53) (54) (55) (56) (57) (58) (59) (60) (61) (62) (63) (64) (65) (66) (67) (68) (69) (70) (71) (72) (73) (74) (75) (76) (77) (78) (79) (80) (81) (82) (83) (84) (85) (86) (87) (88) (89) (90) (91) (92) (93) (94) (95) (96) (97) (98) (99) (100) (101) (102) (103) (104) (105) (106) (107) (108) (109) (110) (111) (112) (113) (114) (115) (116) (117) (118) (119) (120) (121) (122) (123) (124) (125) (126) (127) (128) (129) (130) (131) (132) (133) (134) (135) (136) (137) (138) (139) (140) (141) (142) (143) (144) (145) (146) (147) (148) (149) (150) (151) (152) (153) (154) (155) (156) (157) (158) (159) (160) (161) (162) (163) (164) (165) (166) (167) (168) (169) (170) (171) (172) (173) (174) (175) (176) (177) (178) (179) (180) (181) (182) (183) (184) (185) (186) 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Other aspects [LoD-21, Hybrid Threats]

Tuesday, 25 May 2026, 70th IG Meeting, Riga, Latvia

What has been achieved so far?

- - 7 LoD-21 meetings ;
 - - organizing the pilot edition of the Train-the-Trainer module on Hybrid Threats, in Brasov, Romania, at 'Henri Coandă' Air Force Academy (December 8-12, 2025);
 - - creating the Common Module on Hybrid Threats - Protection and Enhanced Resilience of Critical Infrastructure syllabus (2 ECTS); its adoption by silence procedure;
 - - creating the Common Module on Hybrid Threats syllabus (3 ECTS); its adoption by silence procedure;
 - - organizing the pilot edition of the Common Module on Hybrid Threats - Protection and Enhanced Resilience of Critical Infrastructure in Hamburg, Germany, at Helmut Schmidt University (February 23-27, 2026);
 - - organizing the pilot edition of the Common Module on Hybrid Threats in Brasov, Romania, at 'Henri Coandă' Air Force Academy (March 16-20, 2026);
 - - organizing the first Debate Forum on Hybrid Threats as a workshop within the International Conference Redefining Community in Intercultural Context, 13th edition, Cognitive Warfare and Resilience.
- 

Bruxelles meeting (71th IG meeting)

- Preparation for the next TTT Module on *Hybrid Threats*
- Preparation for the next Common Module
- Preparation for the next Common Module on Hybrid Threats - Protection and Enhanced Resilience of Critical Infrastructure
- Future events

Who will organize the 2027 Common Module on Hybrid Threats? Who will organize the 2027 Common Module on Hybrid Threats Hybrid Threats - Protection and Enhanced Resilience of Critical Infrastructure?

Who will organize the 2027 TTT Module & Debate Forum on Hybrid Threats?

...

Questions from LoD Chair Meeting

- Is necessary renaming the LoD-21? **NO**
- How many LoD-21 meetings per year? **4**
- Which are the aims of LoD-21 at
 - tactical
 - operational
 - strategic

level?





LoD-21

[Hybrid Threats]



European Initiative for the Exchange of young officers inspired by Erasmus

EMILYO - Military Erasmus - Erasmus Militaire - The initiative



LoD-21 [Hybrid Threats]

Thank you!

nanoschematic

DNA contains the genetic information that allows all organisms to develop, grow and reproduce. The sequence of the bases in the backbone of DNA, the order of the DNA base sequence, is the code for the proteins that the organism will produce. The DNA base sequence is the code for the proteins that the organism will produce. The DNA base sequence is the code for the proteins that the organism will produce.

Tuesday, 25 May 2026, 70th IG Meeting, Riga, Latvia