



European Initiative

for the exchange of young officers inspired by Erasmus

70th IG-Meeting

1

26-27 May 2026

The Initiative

**70th Meeting
of the
Implementation
Group
(NDAL
Riga / Latvia)**

**Erasmus
Militaire**

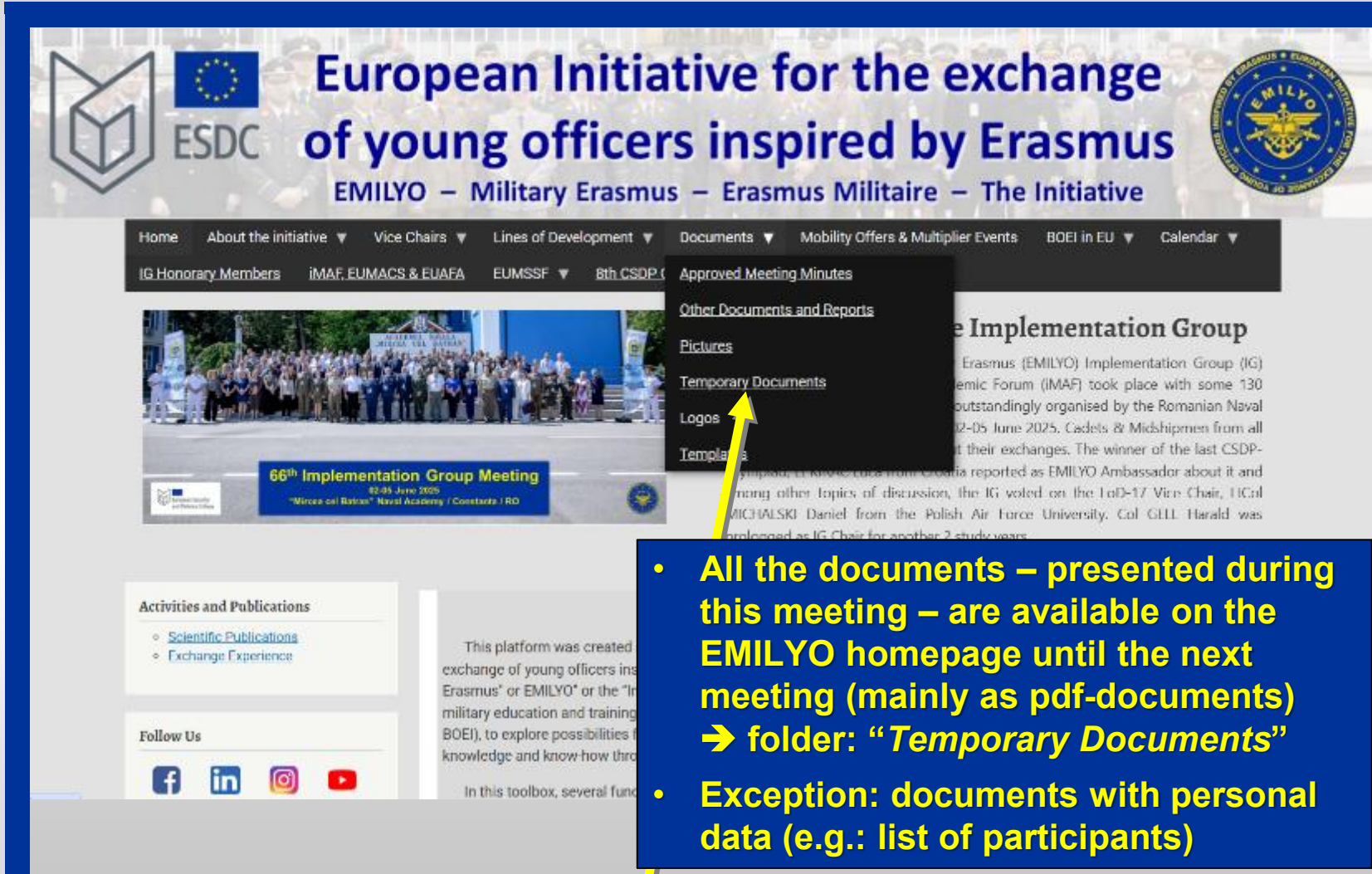
EMILYO

**Military
Erasmus**





**Ing. Dr.
Lars-Ole
FICHTE**
(Helmut
Schmidt
University)



- All the documents – presented during this meeting – are available on the EMILYO homepage until the next meeting (mainly as pdf-documents) → folder: “Temporary Documents”
- Exception: documents with personal data (e.g.: list of participants)



Meeting Minutes & Agenda

- [Link](#) to meeting minutes 69th IG meeting (Oslo)
- ➔ **Approved?**

Meeting Minutes & other Files

in general

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- **When minutes are approved, they are up-loaded onto the Emilyo homepage**
<https://www.emilyo.eu/approved-meeting-minutes>
- **Please respond to the requests (last page of the meeting minutes) e.g.: table for your event you want to be uploaded.**
- **Please do not send presentations with too huge space (1.5 GB ... ???).**
 - ➔ **Use the ppt master slide (do not copy e.g. logos on each slide).**
 - ➔ **reduce pictures to at least 220 ppi.**
 - ➔ **Please do not send via platforms, if not needed.**
 - ➔ **Please provide a ppt(x)-file (not only pdf).**

Adoption of the Agenda

Presentations (**please keep the 5 minute-rule**)

[Link](#) to agenda (as of 13 March 2026)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
IG Chair	Plenary	<ul style="list-style-type: none"> • Launch a new LoD (22) – “<i>lessons learnt and quality assurance</i>”? • Structured evaluation procedures & presentations • Statistics 2025/2026 • Updates on Common Modules (Chair LoD-08) • Reward “old” Honorary Member (during official dinner) • “Procedure” if there is an “idea” for a common module (Chair LoD-09)
ECSD TC	Plenary	• New Guidelines / Admin Instructions / ATEC 2026
Past: BE RMA	Plenary	• CM CSDP
Past: GR HMA CSO	Plenary	• CM Biosafety & Bioterrorism
Past: IT IAOS	Plenary	• BIP Common Modules & Erasmus long stay
Past: PL MUT	Plenary	• Military Multinational Sports and Shooting Games



Adoption of the Agenda

Presentations (**please keep the 5 minute-rule**)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
Past: PL PAFU	Plenary	• Cadets' Week
Past: PL PAFU	Plenary	• IADS (Int'l Air Defence Semester)
Past: RO HCAFA	Plenary	• CM on Hybrid Threats
Past: RO HCAFA	Plenary & LoD-12	• EUAFA-WG Meeting in Larnaca
Past: RO MTA	Plenary	• 5 past events 2026
Past & future: GR HAA	Plenary	• Conference / Marathon / (Pool of Trainers)
Past & future: GR HAFA	Plenary	• CM UAS / Drone Challenge / IAFS 2026 / CM CSDP
Future (offers)		
BE RMA	Plenary	• International Semesters
BG NMU	Plenary	• International Week
IT GDF	Plenary	• New Common Module
IT GDF	Plenary	• International Conference



Adoption of the Agenda

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Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
IT ITNA	Plenary	• International Semester 2026
IT UoT/IAOS	Plenary	• Advance Digital Education Hub
IT UoT/IAOS	Plenary	• Intercultural Competence
LT MAL	Plenary	• International Semester 2026
PT PMA	Plenary	• Course: Blast and Impact Effects
RO LFA	Plenary	• Mountain Challenge
RO MTA	Plenary	• BIP: IMINT/GEOINT
SK AFA	Plenary	• Allrounder / Military Close Combat / Conferences
Next IG Meetings:		
ESDC / BE RMA	Plenary	• 71 st IG Meeting in Brussels
LT MAL	Plenary	• 72 nd IG Meeting in Vilnius
RO MTA	iMAF Plenary	• 74 th IG Meeting & iMAF 2027



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	Plenary	
	Plenary	
	Plenary	
	Plenary	
	Plenary	
	Plenary	
	Plenary	



LoD Sessions – **all today** Mentioned in the Agenda

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LoD sessions on 26 May 2026

Time	Room 104, Oslo	Room 201, Bodø	Room 101, Bergen:	Room 100, Kirkenes	Room 200, Trondheim
13:30 - 14:30	LoD-01 & LoD-02 & LoD-08 System of Equivalences, Development of Competences & Common Modules <ul style="list-style-type: none"> Revise the IAFS modules. Streamlined process: what to do to have all CM formatted according to the template. Mistakes often made (WH's - ECTS). 	LoD-06 Strategic Communication <ul style="list-style-type: none"> Update of the EMILYO Strategic Communication Plan. Formal organization of Social Media content creation guidelines Prepare a presentation of updated Strategic Communication plan 	LoD-12 International Air Force Semester <ul style="list-style-type: none"> Preparation of Academic Schedule and Administration Information for IAFS 2026-2027 Review of the Code of Conduct Handbook and the Academies' Presentations Planning for cadets mobilities and instructors' exchanges 	LoD-13 Sciences & Technical Education <ul style="list-style-type: none"> CM <i>Ballistics</i> - Final version of the LoD 13 CM <i>Optoelectronic Systems for Defence and Security</i> - draft of Curricula <i>Students' International Conference "CERC"</i> - follow up, participants' opinions 	LoD-20 Space <ul style="list-style-type: none"> CM Implementation Academic Engagement Next Steps
14:30 - 15:00	Coffee Break – Change LoDs				
15:30 - 16:00	LoD-03 IDL Development <ul style="list-style-type: none"> Update on list of e-learning content already developed by the institutions Discussion to merge list with list of CM Way ahead: what if no e-learning content is available? 	LoD-10 Gender Mainstreaming <ul style="list-style-type: none"> Topic, programme and place for the 7th Erasmus Gender Seminar Organisational details of the next edition of the CM GPSD New ideas, projects and way ahead 	LoD-17 Int'l Air Defence Semester <ul style="list-style-type: none"> Collection of feedback from participating institutions regarding the first iteration of the IADS. Analysis of the teaching exchanges conducted during the IADS. Presentation and discussion of cadets' feedback following the first iteration of the IADS. 	LoD-19 International Logistics Semester <ul style="list-style-type: none"> Final revision of Inventory Management CM and Warehouse Management CM First proposal of Transport and cargo handling CM Discussion about conducting approval CM for logistics 	LoD-21 Hybrid Threats <ul style="list-style-type: none"> Short report on Common Module & Debate Forum Preparation for the next TTT Module on Hybrid Threats Future events. Status on Hybrid Journal



IG Meetings'

2 List of Participants (IG Members / Cadets & Midshipmen)

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- **For internal use only!**
Take care about data-protection!
- **Names in alphabetical order**
- **Check/correct/insert your data → mark with ✓**
- **IG Chair will send data with e-mail to control everything again**
- **Please upload your picture and 1-2 positions/responsibilities to:**
https://docs.google.com/forms/d/e/1FAIpQLScA4fXWvI5k8wGWq0cNrfs_4DkZp2PL_L0goV6M2riVgVPCAQ/viewform

(link is also within “temporary documents”)

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List of Participants – Example

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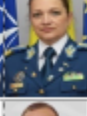

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List of Participants of the 68 th Implementation Group Meeting for the European Initiative for the exchange of young officers inspired by Erasmus in Thessaloniki / Greece from 25-27 November 2025 (Newcomers' Meeting on 24 November 2025)								
Picture	Rank, Academic Degree(s)	FAMILY NAME (LAST NAME)	Forename (First Name)	Ctry (ESC EU Abbr.)	Institution	E-mail	Phone-number (include country-code)	Remarks
	Colonel Assoc. Prof. PhD (habil.), MSc, MSD, MBA	GELL ✓	Harald	ELI/AT	Theresan Military Academy			Chair Implementation Group Head International Office, acting Dean, Senior Lecturer
	Major	CHRISTOFOROU	Christoforos	EU	European Security and Defence College			Training Coordinator for the Implementation Group Military Erasmus Coordinator
	Assist. Prof., PhD	MENEZES	Sofia	PT	Portuguese Military Academy			Vice Chair (Human Resources) Erasmus+ Coordinator Assistant Professor
	Lieutenant Colonel	SPINELLO	Enrico	IT	Italian Army Officers School			Vice Chair (Education) School Erasmus Coordinator, Lecturer
	Colonel, Assoc. Prof. PhD	ROMAN	Cosmina-Oana	RO	"Henri Coanda" Air Force Academy			Vice Chair (Logistic Support) Vice-Rector for Programmes and International Relations Associate Professor
	Colonel (AF) Prof. (habil.) Eng., PhD	MOLDOVEANU	Cristian-Emil	RO	Military Technical Academy "Ferdinand I"			Vice Chair (Technical Support) Vice-Rector for Interuniversity Relations Professor



List of (Rector-) Commandants/Superintendents

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- **For internal use only!**
- **In alphabetical order according to the country / then according to the institution**
- **Please integrate the e-mail-address**
- **Please send up-dates/changes of your (Rector-) Commandant/ Superintendent to:**
harald.gell@inode.at
- **A “general list” (EMILYO homepage) within PW-protected area is still there (is up-dated after each report to the IG Chair)**

Wintersemester 2025 – **Deadline: 31 January 2026**

• Statistics received so far ... (21 May 2026)

1	AT	TMA	14	HU	LUPS
2	BE	RMA	15	IT	IAOS
3	BG	BAFA	16	IT	ITNA
4	BG	NVNA	17	LT	MAL
5	CY	CSDA	18	NO	NDUC
6	DE	HSU	19	PL	MUT
7	ES	SAA	20	PL	PAFU
8	ES	SNA	21	PT	PNA
9	FR	FNA	22	PT	PtAFA
10	GR	HAA	23	RO	HCAFA
11	GR	HAFA	24	RO	LFA
12	GR	HNA	25	RO	MTA
13	HR	CDU	26	RO	RNA
			27	SK	AFA

- Those who have not done so far - **PLEASE send it by 30 June 2026!**

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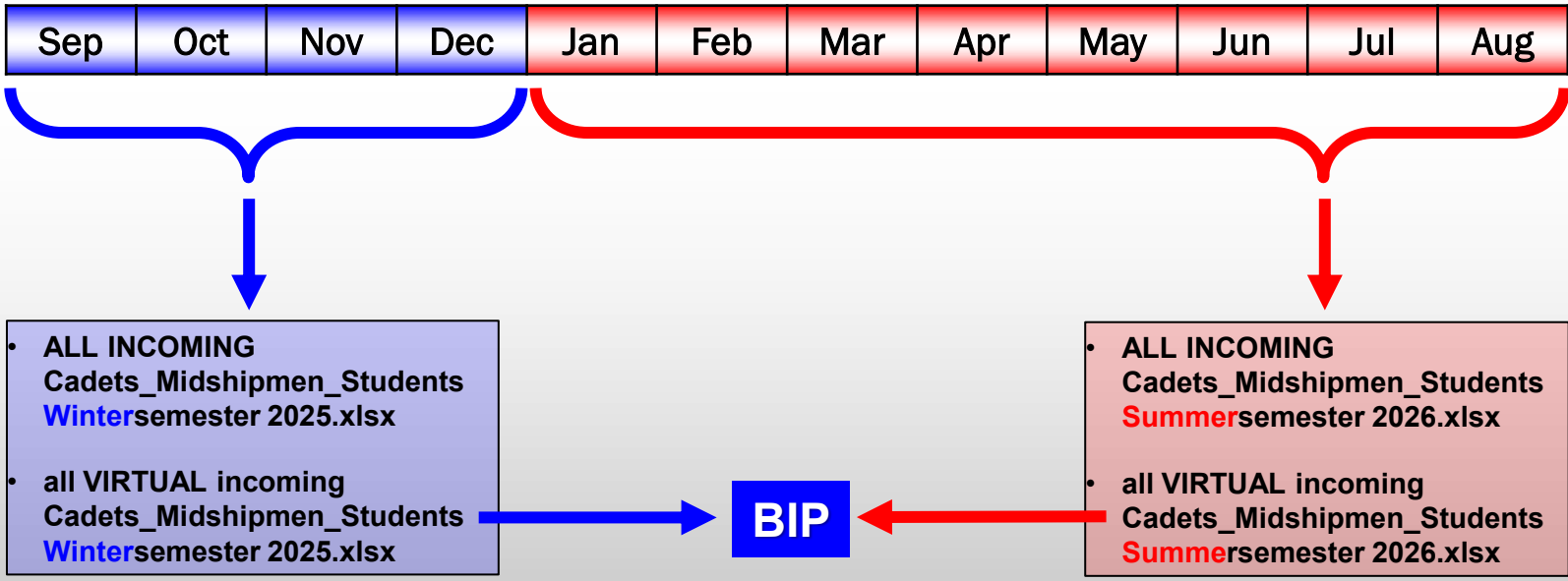
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- **Guidelines (how to fill-in) and calculation sheet (residential days) are available at <https://www.emilyo.eu/temporary-documents>.**



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Type into the right cell(s) ==> the name(s) of the Common Module(s)	Common Module CSDP				
	Number of Residential Training Days (type just as FIGURE into the cell below):				
	5				
Member ==> State + Institution	AT (TMA)				
	Total	Military Male	Military Female	Civilian Male	Civilian Female
AT	35	34	1		
BE	0				
BG	2		2		
CY	0				
CZ	3	2	1		
DE	3	3			
DK	0				
EE	0				
EL/GR	2	2			
ES	0				
FI	0				
FR	0				
HU	0				
HR	0				
IE	0				
IT	3	3			
LT	5	4	1		
LU	0				
LV	0				
MT	0				
NL	0				
PL	7	3	4		
PT	0				
RO	2	1	1		
SE	0				
SI	0				
SK	0				
NO	0				
CH	0				
US	4	3	1		
CA	8	6	2		
UA	0				
other	1	1			

Statistics

Example

	Total	Military Male	Military Female	Civilian Male	Civilian Female
Total	75	62	13	0	0
%	100,0	82,7	17,3	0,0	0,0
Total Mil / Civ		75		0	
% Mil / Civ	100,0	100,0		0,0	
Total Male / Female		62		13	
% Male / Female	100,0	82,7		17,3	
Total Training Days	375				

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• The new forms 2025/2026 are uploaded.

Documents of the 70th IG Meeting and iMAF 2026 (25-29 May 2026) in Riga, Latvia - available until the 71st IG meeting

General Documents	Support Documents
<ul style="list-style-type: none"> Link to Registration (07 Apr 2026) Agenda (v01 2026 03 15) LV NDAL IMAF 2026 RIGA.pdf Link to upload pictures for the list of presence Presentation on EMILYO Guidelines & Revised ESDC ATEC 2026 Christoforos_Riga.pdf 	<ul style="list-style-type: none"> • Vice Chairs' Nominations 20260422 Nomination Letter - Vice chair area 1 - Human resources - Monika WYSOCKA.pdf 20260309 Nomination Letter - Vice chair area 2 - Security - Cosmina ROMAN.pdf 20260316 Nomination Letter - Vice chair area 4 - Logistics & Financing the initiative - Marius CUCU.pdf 20260311 Nomination Letter - Vice chair area 6 - Technical support - Cristi MOLDOVEANU.pdf 20260424 Nomination Letter - Vice chair area 7 - Legal Advisor - Alish VAN DEN OUDENHOVEN.pdf Vice-Chairs' Responsibilities-Meeting Oslo 2026 03 02.pdf • Common module guidelines 2025 05 25 Gell Briefing TtT Establish CM.pdf 2025 12 25.Process creation of a Common Module.pdf 2025 05 25 Gell ECTS grades calculations.xlsx • CSDP Olympiad 2025 08 20 Gell CSDP Olympiad Regulation for Essays.pdf 2025 08 20 Gell CSDP Olympiad Regulation Residential Phase.pdf 2025 08 20 Gell CSDP Olympiad Essay Evaluation Paper.docx • Statistics 2025 08 15 Gell Guidelines for statistics.pdf ALL INCOMING Cadets_Midshipmen_Students Wintersemester 2025.xlsx all VIRTUAL incoming Cadets_Midshipmen_Students Wintersemester 2025.xlsx ALL INCOMING Cadets_Midshipmen_Students Summersemester 2026.xlsx

This is
VERY
 important
 !!!!!!!



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Please



- send the missing statistics for the **winter semester 2025** **by 30 June 2026**
- send the statistics for the **summer semester 2026** (from 01 January 2026 to 31 August 2026) **by 31 July 2026**
- to harald.gell@inode.at **and** ESDC-EMILYO@eeas.europa.eu



ESDC Military Erasmus Training Coordinator

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- **New ESDC Guidelines for 2026.**
- [Link to presentation.](#)



- **A TEC (Annual Training & Education Conference) 2026.**
- [Link to presentation.](#)



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Voting on Vice Chairs

- **New EMILYO ToR (article 11 & 4):**
“The IG Chair and the Vice-IG Chairs are elected by IG members with simple majority. Each institution represented in the IG has one vote.”

→ each 2 years

- 1) Each Vice Chair is elected individually.
- 2) Voting by consensus (unanimity).
- 3) If unanimity is not reached → formal voting:
 - a) Meet the quorum.
 - b) Each institution has one vote.
 - c) Simple majority.

Voting on Vice Chairs

Lines of Development
Launched, when needed (e.g. for a project);
Coordinated via LoD Chairs (and Vice Chairs where it fits);
Closed, when no need anymore

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Launched, when needed (e.g. for a project);
Coordinated via LoD Chairs;
Closed, when no need anymore

Vice Chair Area 7 (Legal Adviser)




Provides advice for all activities (when needed) if they are in line with European and national laws; provides advice to updates of the EMILYO ToR and check that all activities are conducted according to the valid EMILYO-ToR; organises votings on chairs / vice chairs in coordination with area 1

Vice Chair Area 6 (Technical Support)



Runs the EMILYO website in cooperation with LoD-04; provides any technical support on request (e.g. in cooperation with area 5)

Vice Chair Area 5 (Strategic Communication)



Coordinates all publications in cooperation with mainly areas 2 and 3; runs the social media; provides proposals how to reach young people in cooperation with area 1; initiates publications and promotes the "EMILYO spirit"



ESDC TC 1 "Chief of Staff"
Admin, Coordination



Chair IG Leadership



ESDC TC 2 Admin



Vice Chair Area 1 (Human Resources)
Recruiting of personnel for various functions; provide & update lists (participants, pools, etc.)



Vice Chair Area 2 (Security)
Security regulations; data protection; awareness (e.g. cyber); deals with security incidents; provides security updates



Vice Chair Area 3 (Education)
Coordinates all education activities; initiates regular revisions of modules; prevents duplications; coordinates quality assurance; proposals for launching or closure of LoDs



Vice Chair Area 4 (Logistics & Finance)
Provides advice for all events concerning logistics; Provides advice for all financial possibilities; informs all about new EU projects with financial support; informs the IG about ESDC co-financing and makes annual proposals in coordination with ESDC TC



Lines of Development
Launched, when needed (e.g. for a project);
Coordinated via LoD Chairs (where it fits);
Closed, when no need anymore

Lines of Development
Launched, when needed (e.g. for a project);
Coordinated via LoD Chairs (and Vice Chairs where it fits);
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Voting on Vice Chairs

Area 2 (Human Resources)

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Monika WYSOCKA, PhD



AKADEMIA MARYNARKI WOJENNEJ
Im. Bohaterów Westerplatte
ul. Inż. J. Śmidowicza 69
81-127 GDYNIA



GEN. BROHI TADEUSZA
JORDAN-ROZMADOWSKIEGO

Nr _____

Polish Naval Academy
Rector-Commandant
Rear Admiral Prof. Tomasz Szubrycht, PhD, DSc

Gdynia, 22 April 2026

The Chairman of the Implementation Group of the Military Erasmus Initiative
Colonel Assoc. Prof. Hon. Sen. Harald GELL, PhD (habil.), MSc, MSD, MBA

Letter of Nomination

I am pleased to provide my highest recommendation for Dr Monika Wysocka in support of her candidacy for the position of Vice Chair Area 1 (Human Resources) within the EMILYO Implementation Group.

Dr Wysocka is a distinguished academic and an experienced professional in the field of internationalisation of higher education, with particular expertise in cooperation among military academies. She is affiliated with the Polish Naval Academy in Gdynia, where she serves as the Rector's Plenipotentiary for International Exchange and Institutional Coordinator of Erasmus+ and Military Erasmus+ programmes. Since 2015, she has been responsible for developing international partnerships, coordinating student and staff mobility, and strengthening institutional cooperation at both European and global levels.

Her extensive experience directly aligns with the key responsibilities of supporting the Chair of the Implementation Group in human resources-related matters. Dr Wysocka has demonstrated exceptional ability in identifying, engaging, and coordinating academic and military personnel across diverse institutional and international environments. She actively contributes to building sustainable teams and ensuring continuity in international cooperation frameworks.

Her strategic approach to internationalisation reflects a deep understanding of balanced representation and inclusiveness. She consistently promotes equitable participation across institutions, services, and geographical areas, ensuring that international initiatives are diverse and representative. Her work strongly supports strategic human capital planning in multinational environments such as EMILYO.

Furthermore, Dr Wysocka is strongly committed to succession planning, knowledge transfer, and the preservation of institutional memory. Through her long-standing involvement in international programmes, she ensures continuity of expertise and effective onboarding of new participants, contributing to the long-term sustainability of collaborative initiatives.

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www.amw.gdynia.pl

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81-127 Gdynia

Particularly noteworthy is her long-standing engagement in the development of naval higher education within Line of Development 11 (LOD 11). Dr Wysocka actively contributes to initiatives aimed at strengthening cooperation among European naval academies, enhancing the quality of education, promoting the internationalisation of curricula, and fostering a coherent educational environment for future naval officers.

Dr Wysocka is also highly effective in fostering engagement, motivation, and retention among both academic and military staff. She recognises and promotes good practices, builds strong professional networks, and creates an environment that encourages active participation and long-term commitment. Her leadership style is inclusive, supportive, and results-oriented.


Importantly, she actively promotes horizontal priorities such as gender equality, diversity, and inclusiveness. Her involvement in initiatives aligned with the Women, Peace and Security agenda demonstrates her commitment to integrating these values into institutional practices and international cooperation.

Dr Wysocka's academic background in security studies, complemented by international training at leading institutions and participation in prestigious programmes, further strengthens her profile. She has also received awards recognising her outstanding contribution to the internationalisation of higher education.

In addition, it is worth emphasising that her active participation in the work of the Implementation Group is strongly supported institutionally. The Polish Naval Academy ensures funding for her attendance at Implementation Group meetings at least four times per year, which guarantees continuity, reliability, and sustained engagement in the group's activities.

In conclusion, Dr Monika Wysocka is an exceptionally qualified candidate whose expertise, leadership, and dedication make her ideally suited for the role of Vice Chair Area 1 (Human Resources) within the EMILYO Implementation Group. I strongly and unreservedly recommend her candidacy.

REKTOR – KOMENDANT
AKADEMII MARYNARKI WOJENNEJ



GEN. BROHI TADEUSZA
JORDAN-ROZMADOWSKIEGO

tel.: 201-202-502
r.tyslewicz@amw.gdynia.pl
www.amw.gdynia.pl

ul. Śmidowicza 69
81-127 Gdynia



YES	NO



Voting on Vice Chairs

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Colonel Assoc. Prof. Cosmina-Oana ROMAN, PhD




Brasov, 09 March 2026

Support for the Candidacy of Col. Assoc prof Cosmina-Oana ROMAN, PhD – for the Position of Vice Chair for Security

Dear Members of the Implementation Group,

On behalf of "Henri Coandă" Air Force Academy, Braşov, Romania I sincerely express our full support for the candidacy of Col. Assoc prof. Cosmina-Oana ROMAN, PhD for the position of Vice Chair for Security within the European Initiative for the Exchange of Military Young Officers inspired by Erasmus (EMILYO).

Col. Assoc prof. Cosmina-Oana ROMAN has been a valuable member of our teaching staff since 2010. As part of the Aeronautical Management Faculty, she has demonstrated exceptional professionalism, initiative, and dedication to improving the quality and international relevance of our educational programs.

Alongside her academic and organizational responsibilities, Col. Assoc prof. Cosmina-Oana ROMAN has actively represented our Academy at meetings of the EMILYO Implementation Group, since 2018 and as Vice-chair for Logistics since 2023. Through her participation, she has consistently shown a clear understanding of the strategic goals of the Initiative and has significantly contributed to the continuation of discussions and planning of further activities of the implementation Group.

Colonel Cosmina-Oana ROMAN has a MA diploma on *Security Studies and International Relations* and a PhD in *Military Sciences*. She has also expertise in intelligence and security studies.

Therefore, I am confident that she possesses all the necessary skills, the professional knowledge, integrity, and cooperative spirit necessary for the successful vice chair for Security of the Implementation Group. Her selection for the position of Vice-chair for security would not only strengthen the efforts of the Implementation Group in the field of Security but would also further enhance our Academy active participation in EMILYO and support his role in developing future European military leaders.

Serbeszki
Brig Gen (AF) Assoc Prof
Marius
Marius SERBESZKI, PhD

Date: 2026.03.06
13:00:54 +02'00'



YES	NO



Voting on Vice Chairs

Area 4 (Logistics & Finance)

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Commander Marius CUCU



Romanian Naval Academy „Mircea cel Batran”
1st Fulgerului Street, 900218, Constanta, Romania
Tel/fax: +40241/643096
Email: international@anmb.ro



To: Chairman of the Implementation Group

Nomination Letter – Vice Chair for Logistics (Implementation Group)

Dear Members of the Implementation Group (IG),

In reference to the recent call of nomination launched during the 69th Implementation Group (IG) meeting, regarding the appointment of the **Vice Chair for Logistics** position, we would like to uphold the nomination of **Commander Marius CUCU** for the respective position, assuring you about our full commitment for required institutional support. This nomination reflects the strong and continuous engagement assumed by the Romanian Naval Academy in support of the EMILYO programme initiatives, including the institutional readiness to support the mandate through the financing of travel expenses and the availability to participate in at least four Implementation Group meetings per year.

Commander Marius CUCU is a member of the Romanian Naval Academy since 2016 serving for almost 10 years as **Head of the International Programs and Projects Office** and **Institutional Coordinator for the Erasmus+ Programme**. In parallel, he is involved in academic activities, being assigned as associated lecturer in the Department of Naval and Port Engineering and Management for specific topics as Naval Logistics, NATO Logistics, Maritime Security, CSDP, International Affairs and Project Management, delivered to the bachelor level students or to the officers' carrier programs. As educational background, the officer has graduated the Romanian Naval Academy, Constanta, in 2008, holding a Bachelor's degree in Naval Engineering and a Master's degree in Economics and Naval Logistics (2010). His worthy education in area of Logistics has been fulfilled by several professional or carrier courses (i.e. Project Management and Procurement qualification modules, Military Logistics Systems – carrier course for commanders)

Throughout his career, the officer has held several positions both in the Romanian Navy and within the Romanian Naval Academy, gaining extensive operational, organizational, and coordination experience. A significant milestone in his professional development was his appointment in 2010 as Head of the Logistics Department for a Corvette Ship Squadron, where he was responsible for planning, coordinating, and managing the logistics support of naval operations, both during onshore activities and international missions.

Romanian Naval Academy „Mircea cel Batran”
1st Fulgerului Street, 900218, Constanta, Romania
Tel/fax: +40241/643096
Email: international@anmb.ro

Moreover, we consider our representative as a suitable nomination for the appealed position, taking into account his valuable experience in Erasmus+ program as institutional coordinator in the last 10 years, during his mandate the institutional cooperation boosting tremendously. In the same line, we praise his continuous support and worthy involvement in the institutional project development and coordination, being involved in over 10 international joint projects, out of which 6 strategic partnerships projects, awarded and implemented under Erasmus+ KA2 framework, by our Academy as leading coordinator. The officer has a meritorious knowledge of administrative and logistics matters of Erasmus+ programme (KA1, KA2), proved by a decade of valuable results, organizing more than 300 students' exchanges/year and 100 teachers exchanges/year, bringing one of the highest financing rate/capita of around 100 Euro/students/year and participating in more than 50 training/teaching exchanges as teacher/expert on European Union level. Subsidiary, the officer has been involved in the International Naval Semester successful implementation and has participated as institutional representative to a wide spectrum of activities organized under EMILYO/Erasmus+ framework.

Given his professional background in the logistics and administration domain, completed by a rich expertise in coordinating the Erasmus+ programs and the related international academic/training activities, we are confident that **Commander Marius Cucu** possesses the organizational competence, logistical expertise, and institutional commitment that are required to effectively and efficiently fulfil the responsibilities of the **Vice Chair for Logistics of the Implementation Group**.

I would like to take this opportunity to thank you for your continued dedication to promoting military exchange programmes and academic cooperation in education, training, and research, while reaffirming the Romanian Naval Academy's full support for the development and further success of the **EMILYO Initiative**.

Sincerely Yours,

COMMANDANT (RECTOR) OF THE ROMANIAN NAVAL ACADEMY



Rear Admiral (ROU N) Alecu TOMA
Associate Professor, PhD



YES

NO



Voting on Vice Chairs


Area 6 (Technical Support)

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Colonel (AF) Prof. (habil.) Eng. Cristian-Emil MOLDOVEANU, PhD

ACL-U 111/10.03.2026



MILITARY TECHNICAL ACADEMY "FERDINAND I"
39-49 George Cosbuc Avenue, Code 050141, Sector 5
Phone: 0040213334669; Fax: 0040213335763
Web: www.mta.ro; e-mail: erasmus@mta.ro
BUCHAREST - ROMANIA

TO: Chairman of the Implementation Group of the Military Erasmus Initiative

LETTER OF NOMINATION

Dear Colonel, dear members of the Implementation Group,

I would like to nominate Colonel (AF) Prof. Eng. Cristian-Emil MOLDOVEANU, PhD, as a candidate, supported by the Military Technical Academy "Ferdinand I", Bucharest (RO MTA), for the position of Vice-Chair for Technical Support of the Implementation Group, with the assurance of institutional support, including the financing of travel expenses and the availability to participate in at least four Implementation Group meetings per year.

Cristian-Emil MOLDOVEANU graduated from the RO MTA in 2001 as an officer engineer in Aircraft Weapons, Missiles, Ammunition and Rescue Systems. He has held several academic and research positions, including Head of the Weapon Systems Laboratory, Teaching Assistant, Assistant Professor, and Associate Professor, and since 2022 he has been Full Professor, teaching Fluid Mechanics, Aerodynamics, External Ballistics, and Aircraft Weapon Systems. Between 2004 and 2007, he prepared his PhD thesis in France, and since 2022 he has been habilitated in Aerospace Engineering for Defence and Security.

His scientific activity focuses mainly on fluid mechanics, aerodynamics, and external ballistics and weapon systems for air and land forces. He was member of NATO STO Modelling and Simulation (NMSG) working group, he is evaluator within national agency for quality in education (ARACIS) and scientific evaluator for national research projects competitions, as well as member of (European some professional associations, such as ISB (International Ballistics Society), EAEC (European Association of Erasmus Coordinators) and EAIE (European Association for International Education).

He has a strong experience and competences in international relations and in project management, having more than 20 years of experience in international relations. Between 2008-2012 he was Erasmus responsible at faculty level and since 2012 he has been Erasmus Institutional Coordinator, and since 2018 he is vice-rector for interuniversity relations, managing student and teacher mobilities and educational projects with more than 60 military and civil partner universities from European Union. He was the chairperson of LoD 13 (International technical semester) (2019-2023) and vice-chair for technical support (2023 - 2026) at the level of the Implementation Group of the EU Military Erasmus Initiative, and our point of contact for the European College for Defence and Security collaboration. Through his work and contributions he has demonstrated a strong commitment to the strategic objectives of the Military Erasmus (EMILYO) initiative and he actively supports the development of international cooperation and the internationalisation of European military technical education.

I would also like to take this opportunity to express my sincere appreciation, as well as the appreciation of the academic community of the Military Technical Academy "Ferdinand I", for the important activities carried out within the Military Erasmus initiative and for the continued efforts to strengthen exchange programmes in the fields of education, training, and research related to defence and security. I would also like to assure you about our full support for this initiative.

Yours faithfully,

Brig.Gen.Prof. Eng. Constantin-Iulian VIZITIU, PhD
Commandant/Recteur of the Military Technical Academy "Ferdinand I",
39-49, George COSBUC Avenue, Sector 5, 050141, Bucharest, ROMANIA



YES	NO



Voting on Vice Chairs

Area 7 (Legal Adviser)

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Aylish VAN DEN OUDENHOVEN

PUBLIC

Brussels, 22th of April 2026
Our reference: 26-00061751
Page(s):1


Royal Military Academy

Dear Colonel GELL,
Chair of the Implementation Group of the European Initiative for the Exchange of Young Military Officers


Nomination of the Vice Chair for Area 7 Legal Advisor

First and foremost, please accept my sincerest appreciation for your dedication and the considerable efforts you have invested in enhancing the exchange of cadets and staff among military academies and universities across Europe. Your commitment has greatly strengthened our international community and fostered invaluable opportunities for collaboration.

In this regard, I would like to express my support for the candidacy of Mrs Aylish van den Oudenhoven, Deputy Erasmus+ Coordinator at the Royal Military Academy (RMA) in Brussels, for the position of Vice Chair Area 7. Since joining the Academy in 2022, Mrs van den Oudenhoven has distinguished herself as a firm advocate for our Internationalisation Policy, working closely with partners and stakeholders. With her solution-oriented mindset and collaborative approach, she has brought multiple Erasmus+ projects to fruition. Moreover, she will be completing her second degree, a Master of Laws, this academic year, proving her high level of commitment, adaptability and motivation. I am confident that these qualities make her a valuable asset to the EMILYO Implementation Group.

With this nomination, the RMA wishes to express its intent to reinforce its presence within the EMILYO network. Please rest assured that the Royal Military Academy will provide the necessary financial provisions to facilitate Mrs van den Oudenhoven's participation in Implementation Group meetings, which happen at least four times a year.

Sincerely,



An-Roos DE POTTER, Msc Eng
Major General (AIR)
Commandant of the Royal Military Academy

Correspondent: Jean-Alain GOOVAERTS
Senior Captain(CF-3)
Tel: +3224413733
E-Mail: Jean-Alain.Goovaerts@mil.be

Royal Military Academy
Campus Renaissance
36, Renaissance Avenue
1000 BRUSSELS
BELGIUM

.be



YES	NO



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No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	LtCol Prof. SIMOENS Tom, PhD	BE-RMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	Lt COELHO Vasco	PT-PtAFA
4	Create an IT-Platform	LtCol Eng. HRISTOV Georgi	BG-NMU
5	(Legal) Framework	Assoc. Prof. SIMONEAU-BYRNE Fiona, PhD	FR-FNA
6	Strategic Communication		
7	Financing the Initiative	Ms. HERMAN Ramona	RO-LFA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assist. Prof. JAGIELLO-TONDERA Agata, PhD	PL-MUT
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	Naval Education & Training	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
13	Science and Technology Education	Col SAVA Alin-Constantin, PhD	RO-MTA
14	Research & Development	LtCol Prof. LECOMPTE David, PhD	BE-RMA
15	International Medical Semester	Frozen	-
16	EU Military Academy (CJS)	Frozen (Col Assoc. Prof. GELL Harald, PhD [habil.])	AT-TMA
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
19	International Logistics Semester	LtCol Eng. GRZELAK Malgorzata, PhD	PL-MUT
20	Space	LtCol (ret.) Assist. Prof. ANTONIOU Vyron, PhD	GR-HAA
21	Hybrid Warfare	Col Prof. LESENCIUC Adrian, PhD	RO-HCAFA



Information about LoDs

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LoD sessions on 26 May 2026					
Time	Room 104, Oslo	Room 207, Bodø	Room 101, Bergen:	Room 100, Trondheim	Room 200, Trondheim
	LoD-01 & LoD-02 & LoD-08 System of Equivalences, Development of Competences & Common Modules	LoD-06 Strategic Communication	LoD-12 International Air Force Semester	LoD-13 Sciences & Technical Education	LoD-20 Space
13:30 - 14:30	<ul style="list-style-type: none"> Revise the IAFS modules. Streamlined process: what to do to have all CM formatted according to the template. Mistakes often made (WH's - ECTS). 	<ul style="list-style-type: none"> Update of the EMILYO Strategic Communication Plan. Formal organization of Social Media content creation guidelines Prepare a presentation of updated Strategic Communication plan 	<ul style="list-style-type: none"> Preparation of Academic Schedule and Administration Information for IAFS 2026-2027 Review of the Code of Conduct Handbook and the Academies' Presentations Planning for cadets mobilities and instructors' exchanges 	<ul style="list-style-type: none"> CM <i>Ballistics</i> - Final version of the LoD 13 CM <i>Optoelectronic Systems for Defence and Security</i> - draft of Curricula <i>Students' International Conference "CERC"</i> - follow up, participants' opinions 	<ul style="list-style-type: none"> CM Implementation Academic Engagement Next Steps
14:30 - 15:00	Coffee Break – Change LoDs				
	LoD-03 IDL Development	LoD-10 Gender Mainstreaming	LoD-17 Int'l Air Defence Semester	LoD-19 International Logistics Semester	LoD-21 Hybrid Threats
15:30 16:30 15:00 - 16:00	<ul style="list-style-type: none"> Update on list of e-learning content already developed by the institutions Discussion to merge list with list of CM Way ahead: what if no e-learning content is available? 	<ul style="list-style-type: none"> Topic, programme and place for the 7th Erasmus Gender Seminar Organisational details of the next edition of the CM GPSD New ideas, projects and way ahead 	<ul style="list-style-type: none"> Collection of feedback from participating institutions regarding the first iteration of the IADS. Analysis of the teaching exchanges conducted during the IADS. Presentation and discussion of cadets' feedback following the first iteration of the IADS. 	<ul style="list-style-type: none"> Final revision of Inventory Management CM and Warehouse Management CM First proposal of Transport and cargo handling CM Discussion about conducting approval CM for logistics 	<ul style="list-style-type: none"> Short report on Common Module & Debate Forum Preparation for the next TTT Module on Hybrid Threats Future events. Status on Hybrid Journal



Information about LoDs

LoD-01 – LoD-21 (**excerpt**)

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LoD	Name	Situation
1&2&8	Development of Competences & Common Modules	<ul style="list-style-type: none"> • Status (list) of all Common Modules (1-2 slides). • “Cluster” e.g. IAFS / INS.
6	Strategic Communication	<ul style="list-style-type: none"> • Module “Information Awareness” → revision? Finalise!
3	E-learning	<ul style="list-style-type: none"> • List of all existing e-learnings (except AKUs). • Designate a procedure (form?) how to publish?
10	Gender Mainstreaming	<ul style="list-style-type: none"> • Info about Gender Seminar in September.
19	Logistics Semester	<ul style="list-style-type: none"> • Status of proposed Common Modules.

All other LoDs should be clear according to the proposed agenda



Kind Requests

for LoD Sessions / Presentations / MoM

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- Presentations will be acc. to the “column”
- Think – what the plenary needs to know?
➔ **keep the 5 minutes !!!!! (even shorter is better)**
Name your document:
 - **LoD-XY Riga YYYY MM DD**
 - **Example:**
LoD-03 Riga 2026 05 26 (names are already uploaded)
 - Send the document to harald.gell@inode.at **and** emilyo.vcts@gmail.com or provide it with a pen-drive.
- **Contributions to the IG MoM:**
 - **Use the form!**
 - Available at: <https://www.emilyo.eu/temporary-documents>
 - Send the MoM to esdc-emilyo@eeas.europa.eu

Next LoD Meetings according to the agreed Plan

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- Those LoDs, which do not have a meeting today – but during next IG – please send the form as well → plan your LoD-session with **90 minutes!**

Strategic – Operational – Tactical Goals of the Implementation Group's Lines of Development as of: 05 June 2026

Draft for organising LoD meetings per year:

Meeting	LoD-01	LoD-02	LoD-03	LoD-04	LoD-05	LoD-06	LoD-07	LoD-08	LoD-09	LoD-10	LoD-11	LoD-12	LoD-13	LoD-14	LoD-15 (frozen)	LoD-16 (frozen)	LoD-17	LoD-18	LoD-19	LoD-20	LoD-21	Total
1 st Meeting (Feb/Mar)	together with LoD-08	together with LoD-08				X		X	X		X	X	X	X			X	X	X	X	X	12
2 nd Meeting (May/June) back-to-back with IMAF	together with LoD-08	together with LoD-08	X		X			X	X	X	X	X	X	X			X		X	X	X	13
3 rd Meeting (Sep) Brussels	together with LoD-08	together with LoD-08				X		X	X	X	X	X	X	X			X	X	X	X	X	13
4 th Meeting (Nov/Dec)	together with LoD-08	together with LoD-08		X	X		X	X	X	X	X		X	X			X		X	X	X	13
Total	(4) together with LoD-08	(4) together with LoD-08	1	1	2	2	1	4	4	3	4	3	4	4	0	0	4	2	4	4	4	51



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Statement by IG Chair

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- **LoD Chairs should be present during **all** IG meetings! (even if not conducting an LoD) **incl. preparation-VTC!****
(Mondays at 18:00 hrs. the week before the IG meeting)
- **Thank you all for your availability!**

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Information about Exchange Events

- **Past** events
- **Past & future** events
- **Future** events
- **Please stick to the “5-minute rule”**

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- **BE RMA: CM CSDP** → [Link](#)



- **GR HMACSO: CM B&B** → [Link](#)



- **IT IAOS: BIP CMs & Erasmus long stay** → [Link](#)



- **PL MUT: Multinational Military Sports and Shooting Games**
 - [Link](#) to presentation
 - [Link](#) to video

Reports / Presentations about Exchange Events (**Past**)

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- **PL PAFU: Cadets' Week**
 - [Link](#) to presentation
 - [Link](#) to video



- **PL PAFU: Int'l Air Defence Semester** → [Link](#)



- **RO HCAFA: CM Hybrid Threats** → [Link](#)



- **RO HCAFA: EUAFA-WG Larnaca** → [Link](#)



- **RO MTA: 5 past Events** → [Link](#)

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• **GR HAA: Conference / Marathon / ~~Pool of Trainers~~**
→ [Link](#)



• **GR HAFA:
CM UAS / Drone Challenge / IAFS 2026 / CM CSDP**

- [Link](#) to presentation
- [Link](#) to video



Reports / Presentations about Exchange Events (**Future**)

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- **BE RMA: International Semesters** → [Link](#)



- **BG NMU: International Week** → [Link](#)



- **IT GDF: New CM / Int'l Conference**
 - [Link](#) to presentation New Common Module
 - [Link](#) to presentation Int'l Conference



- **IT ITNA: International Semester** → [Link](#)

Reports / Presentations about Exchange Events (**Future**)



- **IT UoT / IAOS:**
 - **Advance Digital Education Hub** → [Link](#)
 - **Intercultural Competence** → [Link](#)



- **LT MAL: International Semester** → [Link](#)



- **PT PMA: Course Blast and Impact Effects** → [Link](#)



- **RO LFA: Mountain Challenge** → [Link](#)

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- **RO MTA: BIP: IMINT/GEOINT**
 - [Link](#) to presentation
 - [Link](#) to video



- **SK AFA: Allrounder / Military Close Combat / Conferences** → [Link](#)

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- XY XY: XY
- Link to presentation



- XY XY: XY
- Link to presentation



- XY XY: XY
- Link to presentation



- XY XY: XY
- Link to presentation



- XY XY: XY
- Link to presentation



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- **The platforms for advertising events are:**
 - Presentation during IG Meeting.
 - EMILYO website.
- **It does not make sense:**
 - sending reminder mails again and again;
 - sending official letters to Commandants in case there are not enough participants (this requests answer letters!).
- **We try not to send too many mails to you!**

New Line of Development (LoD-22) “Quality Assurance & Lessons Learnt”

- At least for ESDC co-financed events a simple **structured evaluation** is needed.
- We already developed the templates.
 - Template 1 (mandatory) → [Link](#)
 - Template 2 (up to course director) → [Link](#)
- The presentations in the IG will be structured → [Link](#)
 - **No other presentations will be accepted.**
- Starting from IG meeting in **September 2026.**
- Think about an **LoD-22 Chair** / send nomination letter.

European Citizens Association



The screenshot shows the website for the European Citizens Association. At the top left is the association's logo, a circular emblem with a map of Europe and the text 'EUROPEAN CITIZENS ASSOCIATION'. To the right is a navigation menu with links for 'Home', 'About Us', 'Members', 'Get Involved', 'Blog', and 'Contact Us'. The main content area has a blue background with a pattern of white stars, similar to the European Union flag. It features three bullet points in yellow text: 'https://www.european-citizens-association.eu/', 'Worth to be a member!', and 'Already a lot of IG members are association members.'. Below the bullet points, the text 'European Citizens Association' is displayed in white.



EUMACS & EUAFA-CC

2025

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All Services!

**Last EUMACS & EUAFA-CC: 27-29 May 2025
at the Military University of Technology (MUT) in Warsaw and
the Polish Air Force University (PAFU) in Deblin**

EUMACS & EUAFA-CC

2025 Conclusions / Requests

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- We need a **procedure** (LoD ?) for structured **Lessons Learnt** (incl. how to fight / protect against UAVs) → **still open ...**
- Check, if our **CM UAV** is that what we need? → kind request to HANA → **still open ...**
- Check, if we can / should / must implement the **electronic field** → kind request to Vice Chair Technical Support → **still open ...**

Not any response so far



EUMACS & EUAFA-CC

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- **Which message** do you want the IG Chair to pass to your Commandants / Superintendents / Rectors?
- Info update by ESDC TC?





CSDP Olympiads* & EUMACSs (+ EUAFA-CC) **in the Future?**

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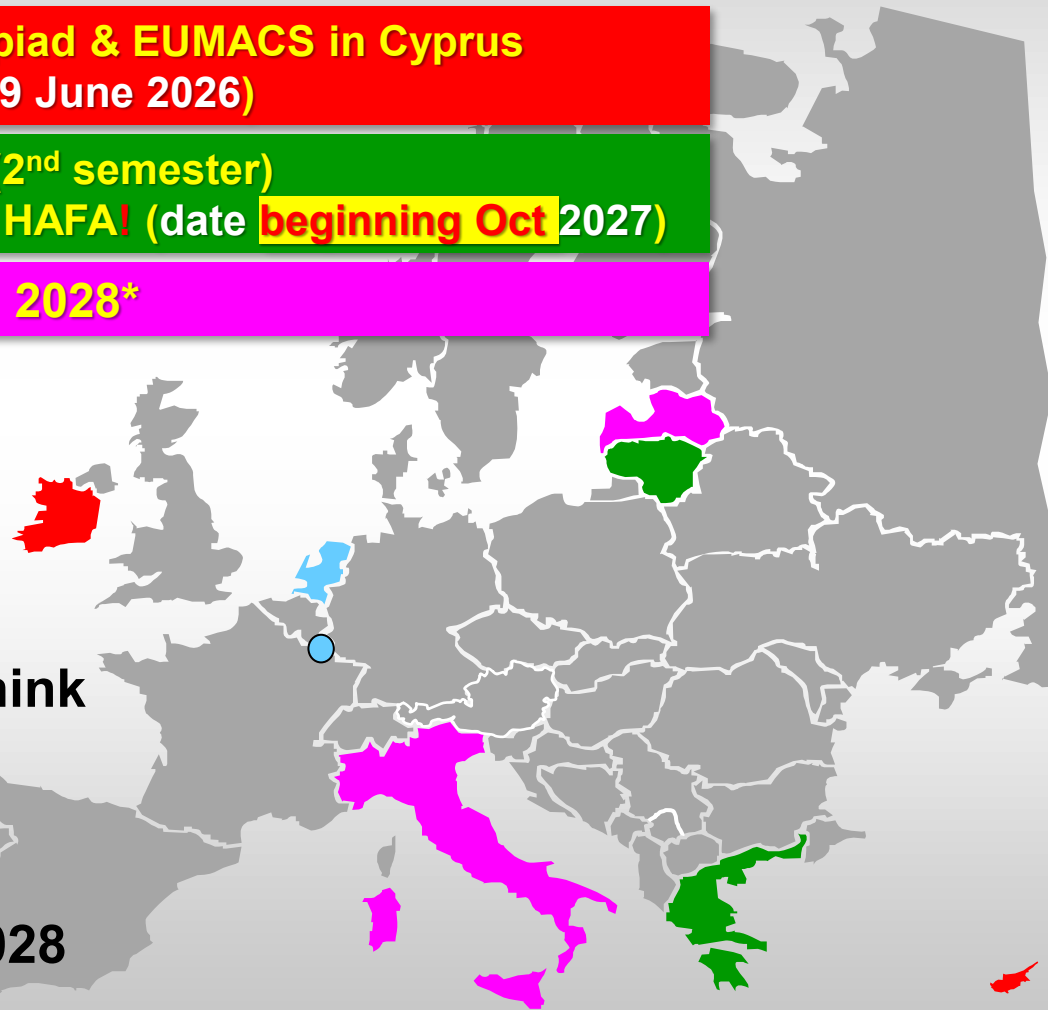
2026* CSDP Olympiad & EUMACS in Cyprus
(15-19 June 2026)

2027 (2nd semester)
EUMACS + EUAFA-CC at HAFA! (date beginning Oct 2027)

2028*

2029

Italian & Latvian
institutions: Please think
about organising
EUMACS 2028
(+ EUAFA-CC)
& CSDP Olympiad 2028



CSDP Olympiad 2026

Timeline

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70th IG meeting / Riga

Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025
	65 IG meeting Larnaca		By 18 April: Names of Cdts/Midn (max. 4) +evaluators to TM+POC		iMAF+66 IG meeting Constanta			67 IG meeting Brussels		68 IG meeting Thessaloniki	
	Decision on 10 topics			Cover page competition (could be one of the four or an additional one) → Send to IG Chair + TM + POC by 22 August 2025				Voting: Cover page		Essay evaluation	
Initiate names (Cadets/Midshipmen + evaluators)			ESDC e-learning (4 AKUs) Start writing essays is possible (report essay topics by 23 May 2025)			Paper (essay) writing. All essays to be sent to TM + POC by 14 November 2025 – 24:00 hrs.					

- **Everything** is coordinated via the Implementation Group (IG)
- **All content issues** are prepared by the IG + ESDC
- **POC**: should be present during all IG meetings

Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026
		69 IG meeting Oslo		iMAF+70 IG meeting Riga	Resi- dential phase: 15-19 June			71 IG meeting Brussels		72 IG meeting Vilnius	
Essay evalua- tion	Essay re- sults by 30 Jan	Eventually 3 rd round of evaluation by LoD- chairpersons + Vice Chairs + plagiarism check (02 May)		Decision on essay points							
		Final registrati- on 16 M				Creating a CSDP Olympiad book by organising institution (forewords + 10 best essays) by 72 IG meeting					



CSDP Olympiad 2026

Cover Page

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- **Cover page will be used for publication, folders, presentations, presents,**
- **Winner: GR HAFA PAPOULIDOU Sofia.**
- **Update of flags requested → done!**



- **ESDC TC
→ Please
create
the **syndicates**
(incl.
evaluators).**
- **Evaluators
need
to **read**
2 essays!**

Gell CSDP Olympiad / Regulation on how to present Essays

5. Evaluation paper for the 1st and 2nd (final) round

Officer Cadet's / Student's NAME, Forename		Country	
Evaluator's (Commission Member's) NAME, Forename		Country	
Syndicate number (just for the 1 st round) →			

No.	Description	Achievable points	Points achieved
01	The Cadet/Midshipman/Student introduces him-/herself (([rank] / name / country / service / institution).	2	
02	The Cadet/Midshipman/Student mentions, which topic he/she is presenting.	2	
03	The problem and/or the research question(s) are mentioned.	4	
04	Which methodology is used to solve the problem is mentioned.	4	
05	The results are described.	8	
06	The Cadet/Midshipman/Student mentions his/her own opinion onto the result(s). He/she discusses the result(s) from different points of view.	20	
		Total: 40	
07	The entire presentation has a clear structure (e.g.: table of contents – main part – summary).	6	
08	The entire presentation has a certain quality of visualisation (sketches / pictures / graphs / etc. are used – not just reading from a paper or the slides).	6	
09	For each slide, which contains sketches, graphs, tables, or pictures – the source is mentioned (on the slide or verbally). <i>For each missing source – 1 point less. Negative points are not possible.</i>	4	
10	The Cadet/Midshipman/Student has a clear and understandable language .	4	
11	The Cadet/Midshipman/Student is able to convince the evaluators about the importance of the topic (or non-importance of the topic) with clear arguments .	8	
12	The Cadet/Midshipman/Student complies with the given time-limit (10 min.). <i>Each minute more or less than 10 min. results in 2 points less.</i>	8	
13	Not inside the time limit: two questions about the topic are clearly answered. This should prove evidence that the author has not used AI.	24	
		Total: 60	
14	Total	100	

Future iMAFs

thinking about the following institutions

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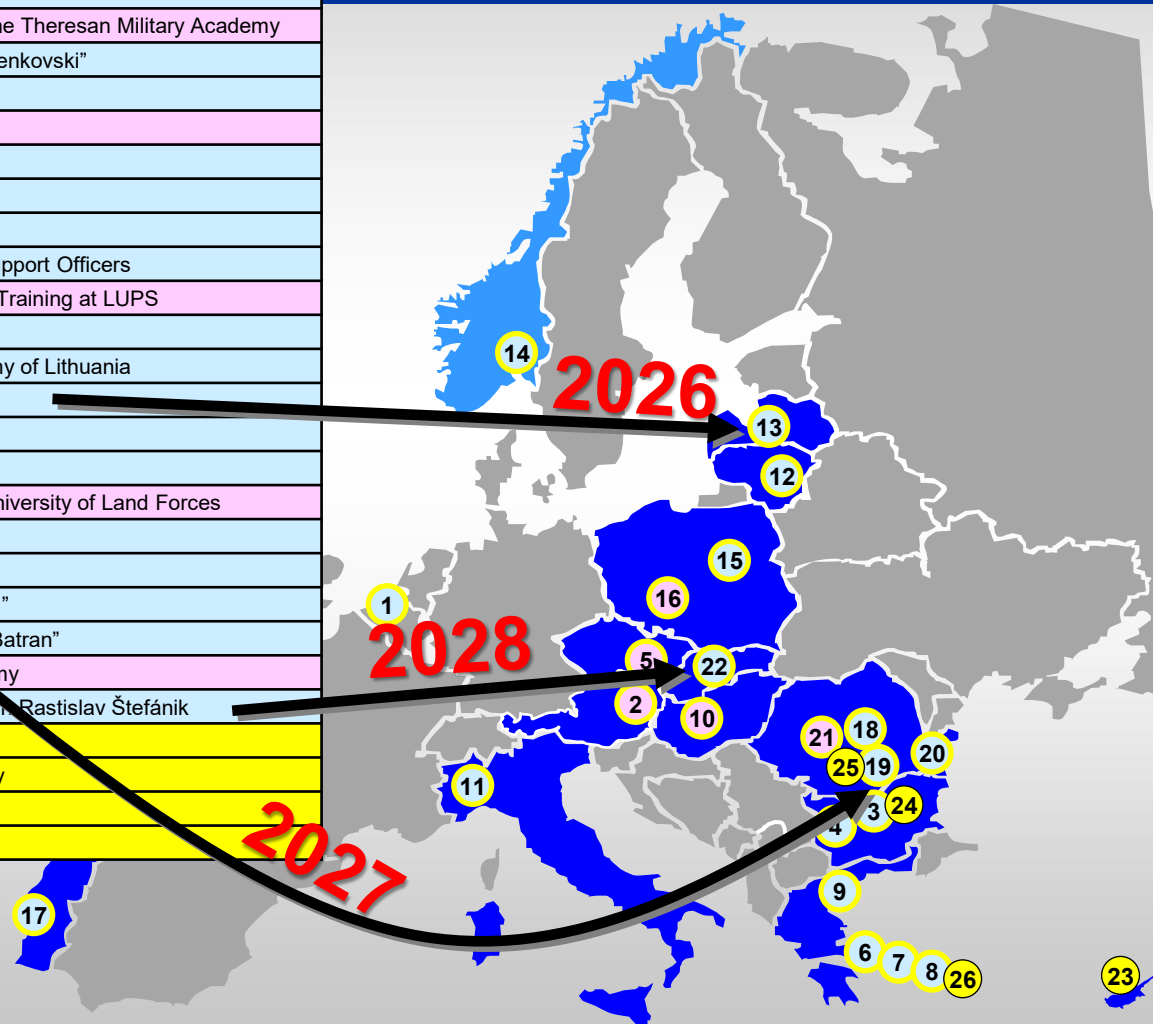
iMAFs

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1	EU	European Security and Defence College
2	AT	Institute for Basic Officer Education at the Theresan Military Academy
3	BG	Bulgarian Air Force Academy "Georgi Benkovski"
4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at LUPS
11	IT	Italian Army Officers School
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Technology
16	PL	General Tadeusz Kosciuszko Military University of Land Forces
17	PT	Military Academy
18	RO	"Henri Coandă" Air Force Academy
19	RO	Military Technical Academy "Ferdinand I"
20	RO	Romanian Naval Academy "Mircea cel Batran"
21	RO	"Nicolae Balcescu" Land Forces Academy
22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski" National Military University
25	RO	"Carol I" National Defence University
26	GR	Hellenic Military Nursing Academy



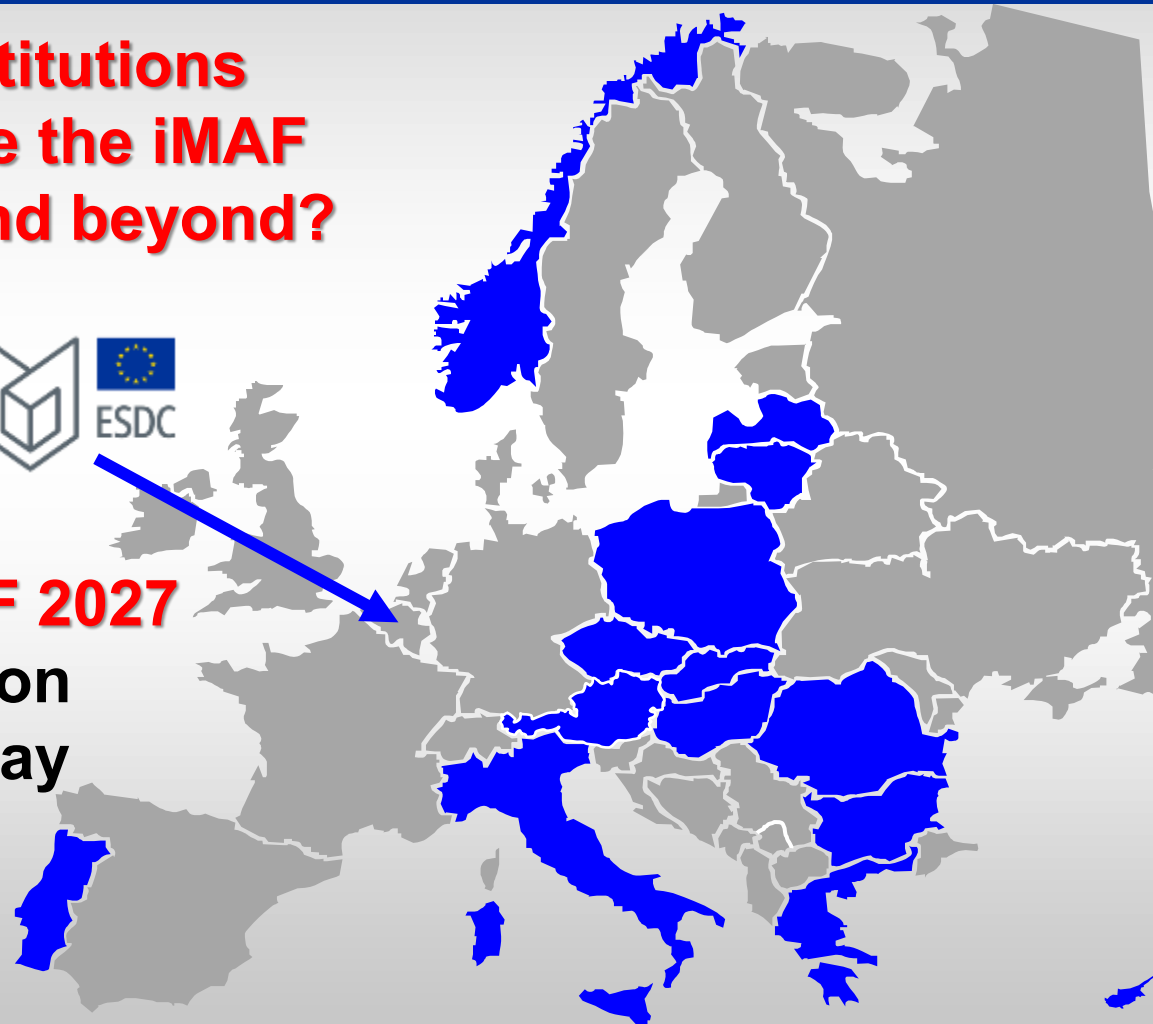
Future iMAFs

.... for future planning

**Which institutions
will organise the iMAF
in 2029and beyond?**



**RO MTA: iMAF 2027
Presentation
on Thursday**



Presentations

Lines of Development

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<p style="text-align: center;">LoD-02 & LoD-08 & LoD-01</p> <p style="text-align: center;">Development of Competences & SQF & CM</p>	<p style="text-align: center;">LoD-06</p> <p style="text-align: center;">Strategic Communication</p>	<p style="text-align: center;">LoD-12</p> <p style="text-align: center;">International Air Force Semester</p>	<p style="text-align: center;">LoD-13</p> <p style="text-align: center;">Sciences & Technical Education</p>	<p style="text-align: center;">LoD-20</p> <p style="text-align: center;">Space</p>
<p style="text-align: center;">LoD-03</p> <p style="text-align: center;">IDL Development</p>	<p style="text-align: center;">LoD-10</p> <p style="text-align: center;">Gender Mainstreaming</p>	<p style="text-align: center;">LoD-17</p> <p style="text-align: center;">International Air Defence Semester</p>	<p style="text-align: center;">LoD-19</p> <p style="text-align: center;">International Logistics Semester</p>	<p style="text-align: center;">LoD-21</p> <p style="text-align: center;">Hybrid Threats</p>



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Honorary Members of the Implementation Group (since 2017)



➔ Explanations



Coordination

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- **EU academic semesters**
 - **No** response since the last meeting
 - **Request:** Please fill it in for your institution and send the document to: harald.gell@inode.at
- **Fiches**
 - Please respond to Frank's request
- **Pool of lecturers/trainers**
 - **Request:** Similar as above
 - Please **up-date** your lists
 - Please integrate also non-academic instructors



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Next Meetings of the Implementation Group

No	Date(s)	Location	Remarks
71	(07) 08-09 Sep 2026	ESDC & RMA	Back-to-back with EAB meeting Newcomers meeting on 07 Sep Link to presentation
72	(30 Nov) 01-02 Dec 2026	LT / MAL / Vilnius	Newcomers meeting on 30 Nov 2026 Link to presentation
73	(15) 16-17 Mar 2027	PL / AWL / Wroclaw	Newcomers meeting the evening before
74	16-21 May 2027	RO / MTA / Bucharest	Back-to-back with iMAF 2027 at MTA Presentation during iMAF 2026
75	Sep 2027	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting the evening before
76	Nov/Dec 2027	CZ /Brno	
77	Feb/Mar 2028	?	
78	May 2028	SK / AFA Liptovski Mikulas	Back-to-back with iMAF 2028 at AFA
79	Sep 2028	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting the evening before



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- Procedure in case you have an idea about **creating** a common module → Chair LoD-09
- XY

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- **Please** send your presentations **2 weekends prior** to the IG meeting!
- Now **REALLY**: If you do not send in time, presentation(s) will be shown during the following meeting.
- **Use the templates!**



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[Link](#)

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EMILYO song (created by Marit & Frank)

Verse 1

From every corner of Europe we came,
Different uniforms, but the mission's the same.
To build a future strong and bright,
Where young officers learn, lead, unite.
Oslo's calling in the winter night,
Marit's guiding with a smile so light.
She keeps us steady, calm and clear,
A motherly captain of good EMILYO cheer.

Pre-Chorus

And the city glows, the fjord runs cold,
But our spirits rise like stories told.
With a glass in hand and a laugh set free,
This is who we're meant to be.

Chorus

We are the hearts of EMILYO,
Where every friendship starts to grow.
Raise your voices, let them know:
We stand as one wherever we go!
Through every module, every Line,
We cross the borders, blur the lines.
Tonight, in Oslo's warming glow,
We sing as one — EMILYO!

Verse 2

Now Harry's watching with a steady gaze,
The Chair who keeps us all in place.
But behind that look so sharp and tight,
Burns a heart that glows like Northern light.
And Christoforos, the smiling guide,
The right-hand hero by Harry's side.
Solve a problem? He's already there —
With laughter, kindness, endless care.

Pre-Chorus 2

We've talked of LoDs, goals and plans,
We've shaken hundred helpful hands.
But now the formal part is done,
It's time for music, friends and fun!

Chorus

We are the hearts of EMILYO,
Where every friendship starts to grow.
Raise your voices, let them know:
We stand as one wherever we go!
Through every workshop, every day,
We learn, we wander, find our way.
Tonight, in Oslo's warming glow,
We sing as one — EMILYO!

Bridge (fun, slightly tipsy):

Here's to modules big and small,
To every meeting room and hall.
To sauna steam and late-night cheer,
To "just one more" Norwegian beer!
To Harry's passion, fierce and true,
To Christoforos — we love you!
To Marit — host of royal class,
Let's raise a toast and clink each glass!

Final Chorus (bigger, louder, hands on shoulders):

We are the hearts of EMILYO,
Stronger than the winter snow.
Side-by-side our spirits glow,
We stand as one — EMILYO!
Across the borders, sea to sea,
This is who we choose to be.
So, raise the roof before we go —
Forever proud... EMILYO!

Outro (spoken/sung):

"To Oslo, to friendship, to EMILYO —
see you at the next IG!"



European Initiative

for the exchange of young officers inspired by Erasmus

70th Implementation Group Meeting

Riga / Latvia – 25th - 27th May 2026

