



# European Initiative

for the exchange of young officers inspired by Erasmus

69<sup>th</sup> IG-Meeting  
1  
03-04 March 2026

## The Initiative

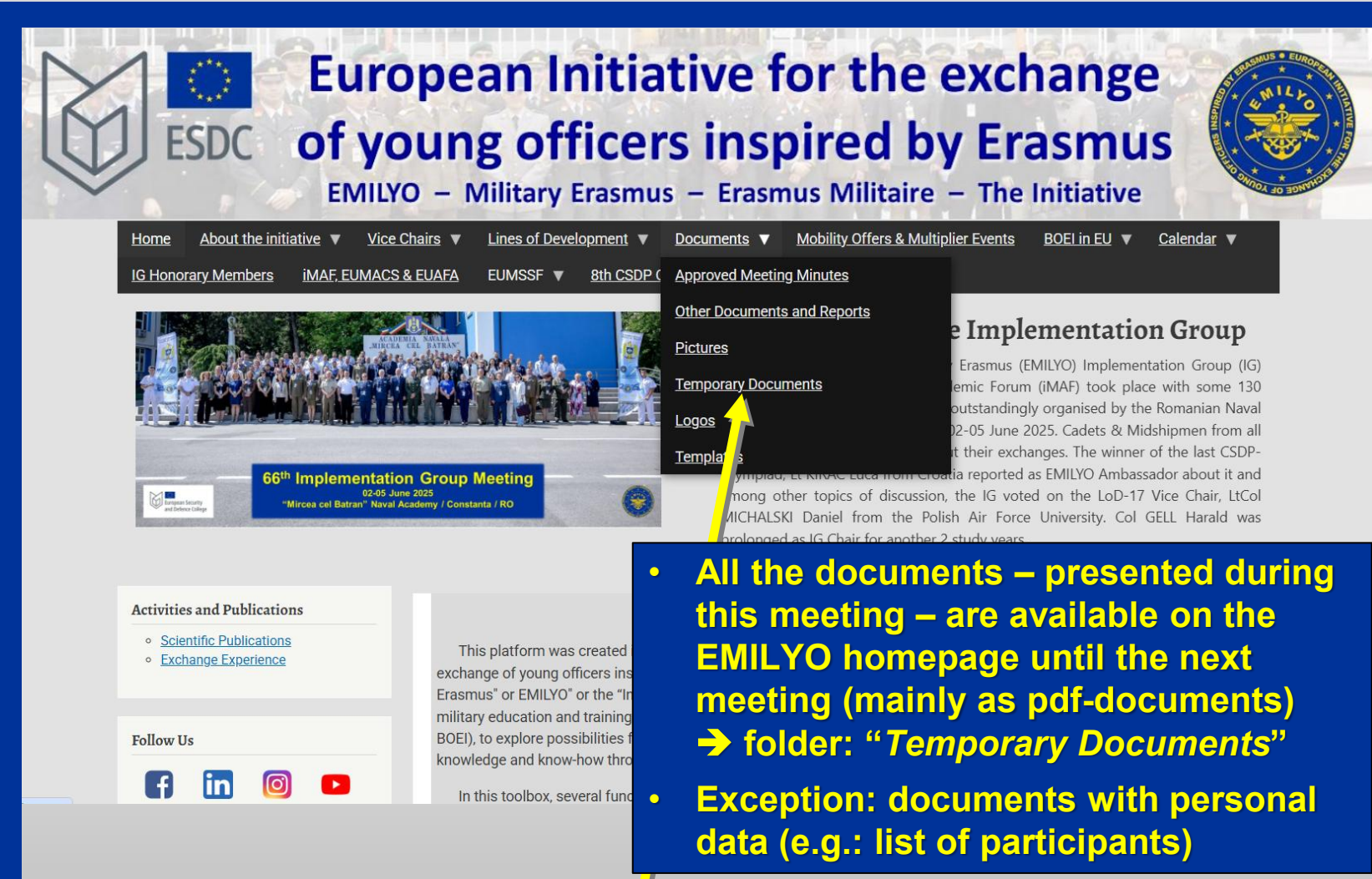
Erasmus  
Militaire

## 69<sup>th</sup> Meeting of the Implementation Group (NDUC Oslo / Norway)

## EMILYO

Military  
Erasmus





**European Initiative for the exchange of young officers inspired by Erasmus**  
**EMILYO – Military Erasmus – Erasmus Militaire – The Initiative**

Home About the initiative Vice Chairs Lines of Development Documents Mobility Offers & Multiplier Events BOEI in EU Calendar

IG Honorary Members iMAF, EUMACS & EUAFA EUMSSF 8th CSDP

Approved Meeting Minutes  
 Other Documents and Reports  
 Pictures  
 Temporary Documents  
 Logos  
 Templates

**66<sup>th</sup> Implementation Group Meeting**  
 02-05 June 2025  
 "Mircea cel Batran" Naval Academy / Constanta / RO

Activities and Publications

- Scientific Publications
- Exchange Experience

Follow Us

This platform was created for the exchange of young officers inspired by Erasmus or EMILYO or the "International Military Education and Training (IMET) program" (BOEI), to explore possibilities for exchanging knowledge and know-how through military education and training.

In this toolbox, several functions are available:

- All the documents – presented during this meeting – are available on the EMILYO homepage until the next meeting (mainly as pdf-documents) → folder: "Temporary Documents"
- Exception: documents with personal data (e.g.: list of participants)



## Agenda

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# Meeting Minutes & Agenda

- [Link](#) to meeting minutes 68<sup>th</sup> IG meeting (Thessaloniki)
- ➔ **Approved?**

# Meeting Minutes & other Files

in general

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- When minutes are approved, they are uploaded onto the Emilyo homepage  
<https://www.emilyo.eu/approved-meeting-minutes>
- **Please respond to the requests (last page of the meeting minutes) e.g.: table for your event you want to be uploaded.**
- **Please do not send presentations with too huge space (200 MB, ...).**
  - → Use the ppt master slide (do not copy e.g. logos on each slide).
  - → reduce pictures to at least 220 ppi.
  - → Please do not send via platforms, if not needed.

# Adoption of the Agenda

## Presentations (**please keep the 5 minute-rule**)

[Link](#) to agenda (as of 24 February 2026)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
IG Chair	Plenary	<ul style="list-style-type: none"> <li>8<sup>th</sup> CSDP Olympiad: exclusion of students</li> <li>Nomination for 1 Honorary Member</li> <li>Reorganisation of the IG (after Chairs' Meeting)</li> <li>Statement &amp; request (interviews) for European Citizens Association (ECA)</li> <li>Statement Albania</li> <li>Statement on reminder mails for events and responses</li> <li>Statement on organising common modules</li> <li>Procedure establishing a Common Module</li> <li>Conference in Wroclaw (WSB University)</li> </ul>
<b>Past:</b> GR HMACSO	Plenary	<ul style="list-style-type: none"> <li>CM Budget &amp; Finance</li> <li>CM GPSD</li> </ul>
<b>Past:</b> PT AFA	Plenary	<ul style="list-style-type: none"> <li>Video: IAFS</li> </ul>
<b>Past:</b> RO HCAFA	Plenary	<ul style="list-style-type: none"> <li>TtT Hybrid Threats</li> <li>Video: CM CSDP &amp; TtT Hybrid Threats</li> </ul>



# Adoption of the Agenda

## Presentations (**please keep the 5 minute-rule**)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
<b>Past &amp; future: PL MUT</b>	Plenary	<ul style="list-style-type: none"> <li>• Commando Half Marathon (<b>past</b>)</li> <li>• Military Multinational Sports and Shooting Games</li> <li>• Military Engineering and Digital Design Bootcamp</li> </ul>
<b>Past &amp; future: PL PAFU</b>	Plenary	<ul style="list-style-type: none"> <li>• Video: IAFS (<b>past</b>) /</li> <li>• IADS 2026 / Int'l week / IAFS 2026</li> </ul>
<b>Future: BG BAFA</b>	Plenary	• BIP Space / CM JETPRO
<b>BG RNDC</b>	Plenary	• Conference Oct 2026 / Martenitsa Traditions
<b>CZ UoD</b>	Plenary	• Agile Cub 2026
<b>ES AGM</b>	Plenary	• Leadership Seminar
<b>GR HAA</b>	Plenary	• Upcoming Events
<b>GR HAFA</b>	Plenary	• UAS 2026 / MIL DRONE CHALLENGE / EUMACS 2027



# Adoption of the Agenda

## Presentations (**please keep the 5 minute-rule**)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
GR HMACSO	Plenary	• CM Biosafety & Bioterrorism
HR DSU	Plenary	• CM CCC (BIP)
LV NDAL	Plenary	• CM FIBUA / CM CMO / iMAF 2026
NO NDUC	Plenary	• BIP Military Pentathlon
PL MULF	Plenary	• BIP Orienteering / Conference Nov 2026
PT AFA	Plenary	• Military Skills Training Program / IAFS 2026 / CSDP week
RO HCAFA	Plenary	• EUAFA WG Meeting / Scientific Events 2026
RO LFA	Plenary	• Mountain Challenge
RO MTA	Plenary	• CERC 2026 • BIP Intercultural and Scientific Communication
SK AFA	Plenary	• Allrounder 2026 (BIP) • International Scientific Conferences • Military Close Combat 2027 (BIP)



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- Reports & Exchange Possibilities
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- EUMACSS
- iMAFs (LoD)
- Presentations
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- AOB

# Adoption of the Agenda Presentations (**please keep the 5 minute-rule**)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
	Plenary	
	Plenary	
	Plenary	
	Plenary	
	Plenary	
	Plenary	
	Plenary	
	Plenary	



# LoD Sessions – all today

## Mentioned in the Agenda

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### LoD sessions on 03 March 2026

Time	Room 104, Oslo	Room 201, Bodø	Room 101, Bergen:	Room 102, Kirkenes	Room 202, Trondheim	Room 204, Tromsø
	<b>LoD-01 &amp; LoD-02 &amp; LoD-08</b> Development of Competences & SQF & CM	<b>LoD-04 &amp; LoD-06</b> IT Platform & Strategic Communication	<b>LoD-10</b> Gender Mainstreaming	<b>LoD-11</b> International Naval Semester (INS)	<b>LoD-12</b> International Air Force Semester (IAFS)	<b>LoD-13</b> Sciences & Technical Education
14:00 - 15:00	<ul style="list-style-type: none"> <li>Streamlined process: what to do in order to have a new CM validated by LoD-1, 2 and 8.</li> <li>Mistakes often made (WH's - ECTS).</li> <li>Revise the INS and IAFS modules.</li> </ul>	<ul style="list-style-type: none"> <li>Interactive BOEI map for the EMILYO website.</li> <li>Video communication tools.</li> <li>Revision of the Strategic Communication Plan.</li> <li>Finalisation of the draft Common Module on Information Awareness.</li> </ul>	<ul style="list-style-type: none"> <li>Lessons Learned from 6th edition of CM Gender Perspectives in Security and Defence.</li> <li>Agenda and planning of 7<sup>th</sup> Erasmus Gender Seminar.</li> <li>New projects and way ahead.</li> </ul>	<ul style="list-style-type: none"> <li>After action plan - NAVY-INS-TECH project results dissemination and sustainability strategy.</li> <li>Updates regarding the modules/events/ activities organised by Navy BOEIs in 2026.</li> <li>Project proposal for 2026 - Navy training network.</li> </ul>	<ul style="list-style-type: none"> <li>IAFS 2025-2026 Evaluation Reports per Academy.</li> <li>Common Physical Education Programme.</li> <li>Module Materials Updates.</li> </ul>	<ul style="list-style-type: none"> <li>SQF for Science and Technical Education, Steps toward building an Innovation Network.</li> <li>Development of new CM: Optoelectronic Systems, Ballistics, Avionics &amp; Weapon Systems.</li> <li>K2 project DIMAS - Digital Mathematics Applied in Security and Defence Education.</li> </ul>
15:00-15:30	<b>Coffee Break – Change LoDs</b>					
	<b>LoD-09</b> Future Projects	<b>LoD-20</b> Space	<b>LoD-14</b> Research and Development	<b>LoD-19</b> International Logistics Semester	<b>LoD-21</b> Hybrid Threats	<b>LoD-18</b> Language Education & Training
15:30 - 16:30	<ul style="list-style-type: none"> <li>Sharing best practices on Erasmus BIP: financial aspects, workload, management, etc.</li> <li>Proposals for new projects; presentation of preliminary work on the projects proposed at the 68<sup>th</sup> IG.</li> <li>Presenting new layout for ongoing/past/future projects.</li> </ul>	<ul style="list-style-type: none"> <li>Teaching Offering.</li> <li>Research Projects.</li> <li>Way Ahead.</li> </ul>	<ul style="list-style-type: none"> <li>European Science and Technology conference for military academies.</li> <li>Presentation of new research projects.</li> </ul>	<ul style="list-style-type: none"> <li>Final revision of Supply Chain Management CM.</li> <li>First proposal of CM: Inventory management, Transport and Warehouse management.</li> </ul>	<ul style="list-style-type: none"> <li>Short report on the 1<sup>st</sup> Hybrid Threats Common Module.</li> <li>Status of the Hybrid Threats Journal and of the 1<sup>st</sup> Debate Forum.</li> <li>Other aspects. Preparation for the 2<sup>nd</sup> TTT Hybrid Threats Module.</li> </ul>	<ul style="list-style-type: none"> <li>Plan for LoD18 activities for 2027.</li> <li>Potential new common module(s).</li> <li>Preparation of research project "Language training as a strategic asset in European profession".</li> </ul>



# IG Meetings'

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- **For internal use only!**  
**Take care about data-protection!**
- **Names in alphabetical order**
- **Check/correct/insert your data → mark with ✓**
- **IG Chair will send data with e-mail to control everything again**
- **Please upload your picture and 1-2 positions/responsibilities to:**  
[https://docs.google.com/forms/d/e/1FAIpQLScA4fXWvI5k8wGWq0cNrfs\\_4DkZp2PL\\_L0goV6M2riVgVPCAQ/viewform](https://docs.google.com/forms/d/e/1FAIpQLScA4fXWvI5k8wGWq0cNrfs_4DkZp2PL_L0goV6M2riVgVPCAQ/viewform)

**(link is also within “temporary documents”)**

# IG Meetings'

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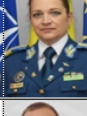

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List of Participants of the 68 <sup>th</sup> Implementation Group Meeting for the European Initiative for the exchange of young officers inspired by Erasmus in Thessaloniki / Greece from 25-28 November 2025 (Newcomers' Meeting on 24 November 2025)								
Picture	Rank, Academic Degree(s)	FAMILY NAME (LAST NAME)	Forename (First Name)	Country (use EU Abbr.)	Institution	E-mail	Phone-number (include country-code)	Remarks
	Colonel Assoc. Prof. PhD (habil.), MSc, MSD, MBA	GELL ✓	Harald	EU/AT	Theresan Military Academy			Chair Implementation Group Head International Office, acting Dean, Senior Lecturer
	Major	CHRISTOFOROU	Christoforos	EU	European Security and Defence College			Training Coordinator for the Implementation Group Military Erasmus Coordinator
	Assist. Prof., PhD	MENEZES	Sofia	PT	Portuguese Military Academy			Vice Chair (Human Resources) Erasmus+ Coordinator Assistant Professor
	Lieutenant Colonel	SPINELLO	Enrico	IT	Italian Army Officers School			Vice Chair (Education) School Erasmus Coordinator, Lecturer
	Colonel, Assoc. Prof. PhD	ROMAN	Cosmina-Oana	RO	"Henri Coanda" Air Force Academy			Vice Chair (Logistic Support) Vice-Rector for Programmes and International Relations Associate Professor
	Colonel (AF) Prof. (habil.) Eng., PhD	MOLDOVEANU	Cristian-Emil	RO	Military Technical Academy "Ferdinand I"			Vice Chair (Technical Support) Vice-Rector for Interuniversity Relations Professor



## List of (Rector-) Commandants/Superintendents

- **For internal use only!**
- **In alphabetical order according to the country / then according to the institution**
- **Please integrate the e-mail-address**
- **Please send up-dates/changes of your (Rector-) Commandant/ Superintendent to:**  
[harald.gell@inode.at](mailto:harald.gell@inode.at)
- **A “general list” (EMILYO homepage) within PW-protected area is still there (is up-dated after each report to the IG Chair)**

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# Kind Request

## Update the “Pool of Lecturers”

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- For identifying potential lecturers / instructors.
- **Please use the template!**
- **Vice Chair Technical Support & LoD-04 Chair are working on a database.**
- **The elder ones (2017, 2018, ...) we will delete.**

Country:	Greece	Institution:	Hellenic Air Force Academy
If your intent is to request certain lecturers - first contact should be done to:			
HAFA's EUAFA/Military Erasmus Office, <a href="mailto:erasmus.hafa@haf.gr">erasmus.hafa@haf.gr</a>			

as of: 23 May 2025

List of Lecturers with topics of their expertise ("Pool of Lecturers")

Name	Forename	Rank	Academic Degree	Special Field of Topic	Topics of the Lecture Units	Lecture Units (LU) 1 LU = 45 Minutes	Languages Possible		
							English	French	German
ANDREATOS	Antonios	Professor	PHD	Computer Networks & Net.Security	How to install, set-up, attack and defend your own Linux server (hands-on)	28	X		
ANDREATOS	Antonios	Professor	PhD	Cyber Security	Introduction to Cyber Security (lecture)	8	X		
ANDREATOS	Antonios	Professor	PhD	Cyber Security	Introduction to Cyber Security and demonstration of representative attacks	16	X		
ANDREATOS	Antonios	Professor	PhD	Network Security	Analysis of malicious network traffic with Wireshark	8	X		
BOUKOVALA	Eryso	Specialized Laboratory Staff	PhD	Applied Optics (Optical Systems, Lasers, Optical Cameras, Communications)	Applied and Modern Optics	8	X		
BOUKOVALA	Eryso	Specialized Laboratory Staff	PHD	Digital Signal and Image Processing	Signal Processing	8	X		
BOUKOVALA	Eryso	Specialized Laboratory Staff	PHD	Digital Signal and Image Processing	Image Restoration	8	X		
CHARONITIS	George	Adjunct Lecturer	PhD	Transportation Infrastructure	Structural Classification and Reporting of Airport Pavement Bearing Capacity	8	X		
CHARONITIS	George	Adjunct Lecturer	PhD	Transportation Infrastructure	(Airport or/and Road) Pavement Thickness Design: Principles and Case Study Applications	10	X		
CHARONITIS	George	Adjunct Lecturer	PHD	Transportation Infrastructure	Evaluation and Assessment of (Airport or/and Road) Pavement Distress	8	X		
CHAVELES	Panagiotis	Military Teaching Personnel	Msc	Supply Chain Management	Supply Management/Procurement Management	2	X		
CHAVELES	Panagiotis	Military Teaching Personnel	Msc	Supply Chain Management	Inventory Management	2	X		
CHAVELES	Panagiotis	Military Teaching Personnel	Msc	Supply Chain Management	Warehousing	2	X		
CHAVELES	Panagiotis	Military Teaching Personnel	Msc	Supply Chain Management	Transportation	2	X		



# (New) EMILYO Website

➔ more secure one ([https ...](https://www.emilyo.eu))

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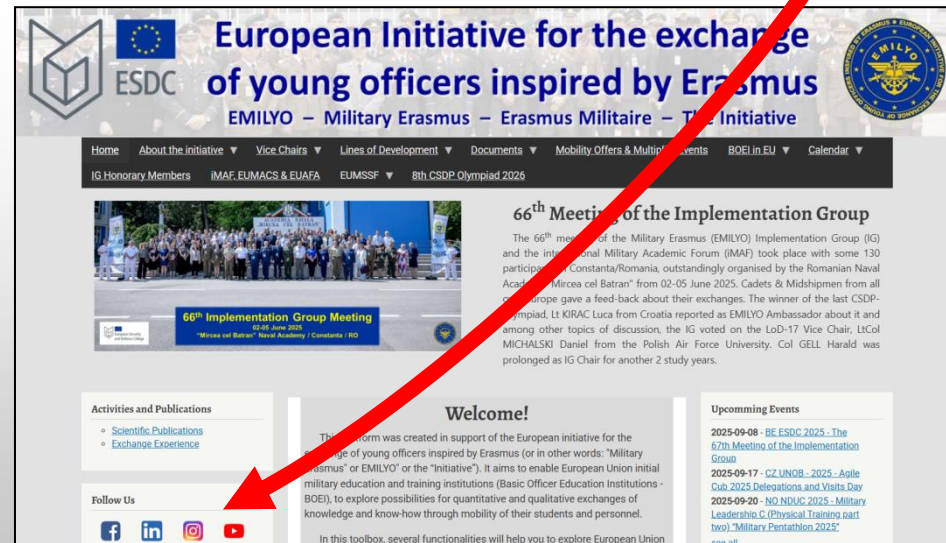
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- Please send documents you want us to upload to:
  - [emilyo.vcts@gmail.com](mailto:emilyo.vcts@gmail.com) and
  - [harald.gell@inode.at](mailto:harald.gell@inode.at)
  - [also for publications on our social media].
- In case you have proposals for changes, send a mail to us and/or mention it during the LoD-04 meeting(s).



# Statement

## IG Chair concerning publishing Photos / Videos

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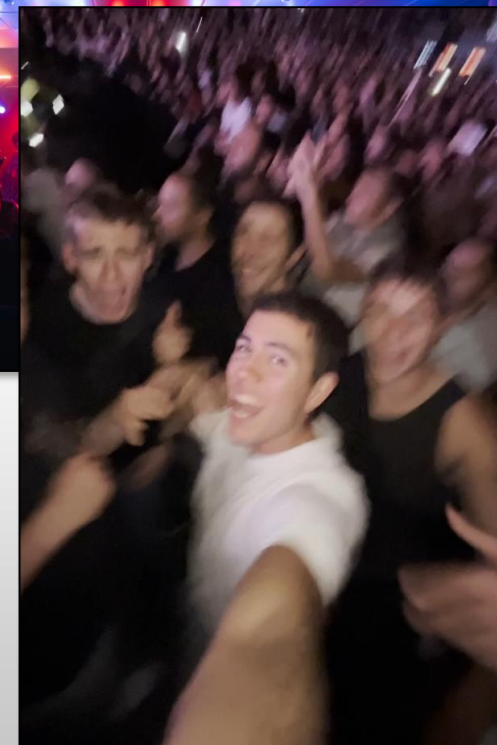
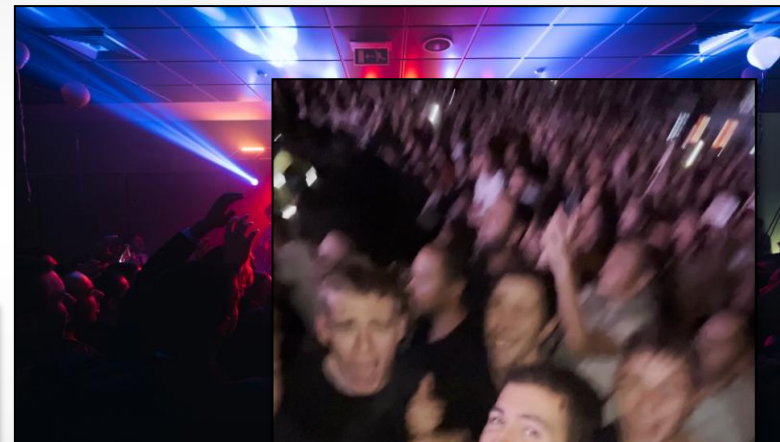
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Please take care what you upload (everybody can see).

**YES**

**NO**



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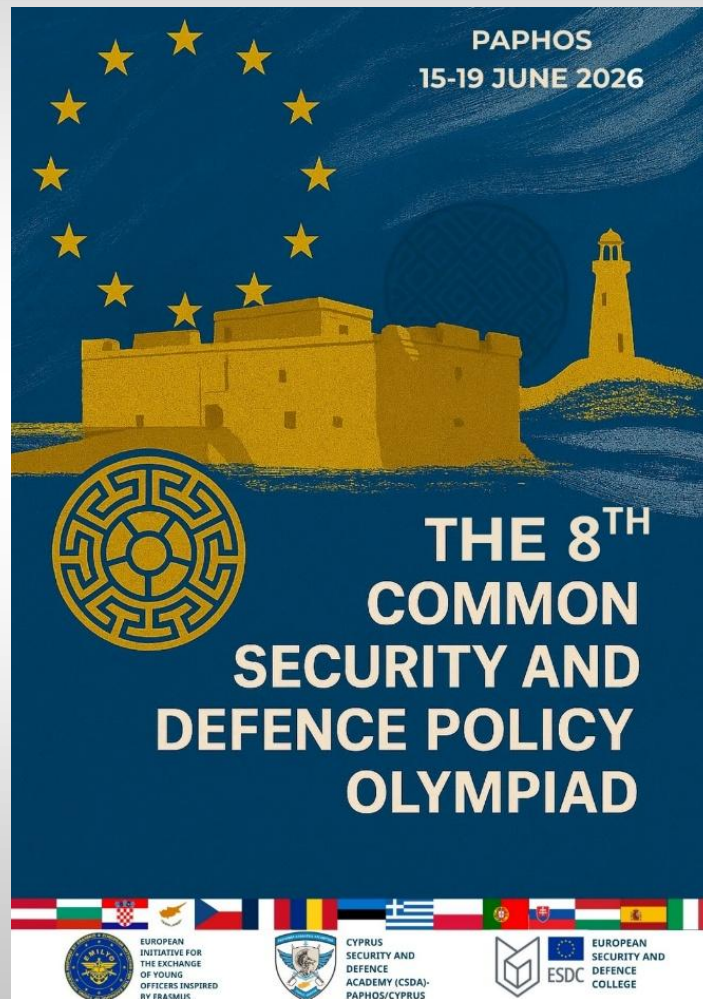
(LoD)

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# 8<sup>th</sup> CSDP Olympiad 2026



- **Exclusion of students?**
- **Decision by the IG!**
- **[Link to presentation.](#)**

## Wintersemester 2025 – **Deadline: 31 January 2026**

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### • Statistics received so far ... (28 Feb. 2026)

1	AT	TMA
2	BE	RMA
3	BG	BAFA
4	BG	BNA
5	CY	CSDA
6	DE	HSU
7	ES	SAA
8	ES	SNA
9	FR	FNA
10	GR	HAA
11	GR	HAFA
12	GR	HNA
13	HR	CDU

14	HU	LUPS
15	IT	IAOS
16	IT	ITNA
17	LT	MAL
18	NO	NDUC
19	PL	PAFU
20	PT	PNA
21	RO	HCAFA
22	RO	LFA
23	RO	MTA
24	RO	RNA
25	SK	AFA

### • Those who have not done so far - **PLEASE send it ASAP!**

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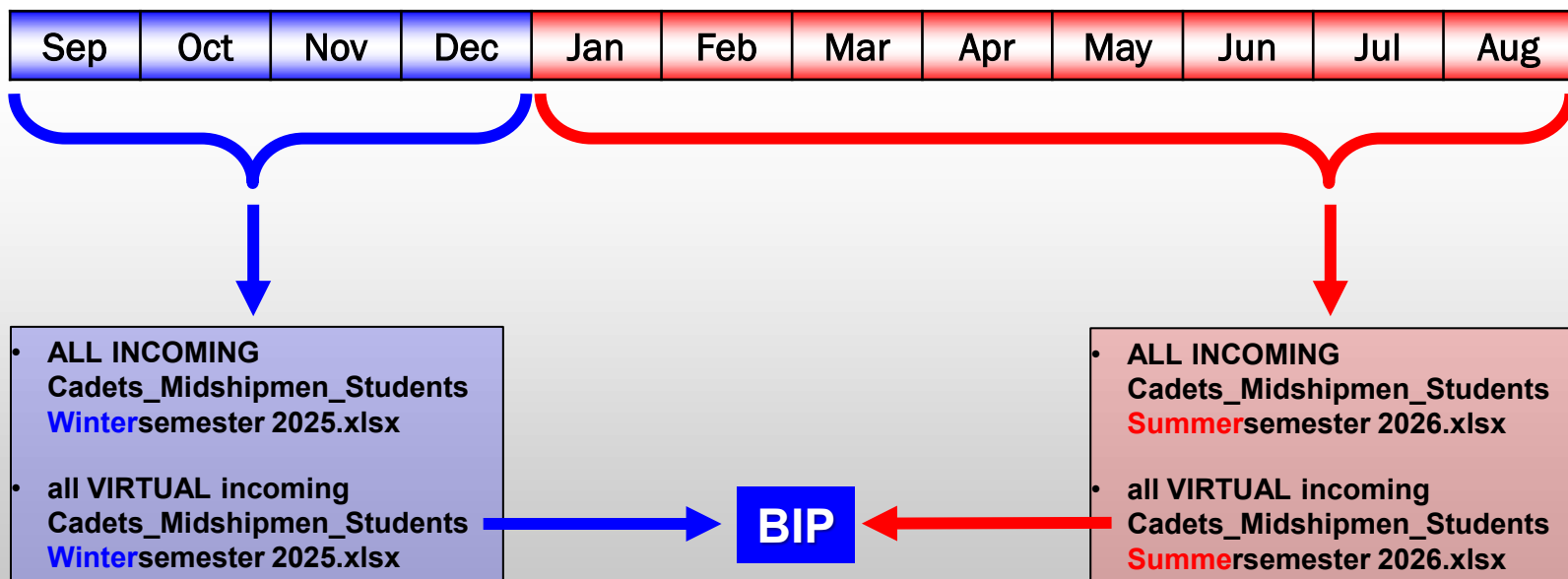
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- **New (similar) documents (templates).**
- **Guidelines (how to fill-in) and calculation sheet (residential days) are available at <https://www.emilyo.eu/temporary-documents>.**



• **The new forms 2025/2026 are already uploaded.**

**Temporary Documents**

Documents of the 69<sup>th</sup> IG meeting (02-04 March 2026) in Oslo, Norway - available until the 70<sup>th</sup> IG meeting

General Documents	Support Documents
<ul style="list-style-type: none"> <li><a href="#">Link to Registration (Registration is closed)</a></li> <li><a href="#">Agenda (as of 24 Feb 2026 - v03)</a></li> <li><a href="#">Link to upload pictures for the list of presence</a></li> <li><a href="#">NO NDUC 2026 69th IG MEETING OSLO, NORWAY.pdf</a></li> </ul>	<ul style="list-style-type: none"> <li><b>Common module guidelines</b> <ul style="list-style-type: none"> <li><a href="#">2025 05 25 Gell Briefing TtT Establish CM.pdf</a></li> <li><a href="#">2025 12 25 Process creation of a Common Module.pdf</a></li> <li><a href="#">2025 05 25 Gell ECTS grades calculations.xlsx</a></li> </ul> </li> <li><b>Honorary Members</b> <ul style="list-style-type: none"> <li><a href="#">Honorary Member_MACHADO.pdf</a></li> </ul> </li> <li><b>CSDP Olympiad</b> <ul style="list-style-type: none"> <li><a href="#">2025 08 20 Gell CSDP Olympiad Regulation for Essays.pdf</a></li> <li><a href="#">2025 08 20 Gell CSDP Olympiad Regulation Residential Phase.pdf</a></li> <li><a href="#">2025 08 20 Gell CSDP Olympiad Essay Evaluation Paper.docx</a></li> </ul> </li> <li><b>Statistics</b> <ul style="list-style-type: none"> <li><a href="#">2025 08 15 Gell Guidelines for statistics.pdf</a></li> <li><a href="#">ALL INCOMING Cadets_Midshipmen_Students Wintersemester 2025.xlsx</a></li> <li><a href="#">all VIRTUAL incoming Cadets_Midshipmen_Students Wintersemester 2025.xlsx</a></li> <li><a href="#">ALL INCOMING Cadets_Midshipmen_Students Summersemester 2026.xlsx</a></li> <li><a href="#">all VIRTUAL incoming Cadets_Midshipmen_Students Summersemester 2026.xlsx</a></li> <li><a href="#">Calculation of longer periods.xlsx</a></li> </ul> </li> </ul>

**This is**  
**VERY**  
**important**  
**!!!!!!**



# New (structured) Process

## How to establish a Common Module

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- [Link to document](#)

# Information about LoDs

## LoD-01 – LoD-21 (**excerpt**)

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No	Name	Situation
1 & 2 & 8	Development of Competences & Common Modules	<ul style="list-style-type: none"> <li>• Introduce status of INS</li> <li>• Please concentrate on revising with priority LoD-12 (IAFS) → layout correction → “silence procedure”</li> </ul>
6	Strategic Communication	<ul style="list-style-type: none"> <li>• Module “Information Awareness” → <b>revision? Finalise!</b></li> </ul>



# Information about LoDs

## LoD-Chairs

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No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	LtCol Prof. SIMOENS Tom, PhD	BE-RMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	Lt COELHO Vasco	PT-PtAFA
4	Create an IT-Platform	LtCol Eng. HRISTOV Georgi	BG-NMU
5	(Legal) Framework	Assoc. Prof. SIMONEAU-BYRNE Fiona, PhD	FR-FNA
6	Strategic Communication	Univ. Mag. Ing. Admin. Nav. COVO BAUCIC Irena	HR-DSU
7	Financing the Initiative	Ms. HERMAN Ramona	RO-LFA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assist. Prof. JAGIELLO-TONDERA Agata, PhD	PL-MUT
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
13	Science and Technology Education	Col SAVA Alin-Constantin, PhD	RO-MTA
14	Research & Development	LtCol Prof. LECOMPTE David, PhD	BE-RMA
15	International Medical Semester	Frozen	-
16	EU Military Academy (CJS)	Frozen (Col Assoc. Prof. GELL Harald, PhD [habil.])	AT-TMA
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
19	International Logistics Semester	LtCol Eng. GRZELAK Malgorzata, PhD	PL-MUT
20	Space	LtCol (ret.) Assist. Prof. ANTONIOU Vyron, PhD	GR-HAA
21	Hybrid Warfare	Col Prof. LESENCIUC Adrian, PhD	RO-HCAFA



# Kind Requests

## for LoD Sessions / Presentations / MoM

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- Presentations will be acc. to the “column” ....
- Think – what the plenary needs to know?  
➔ **keep the 5 minutes !!!!! (even shorter is better)**

Name your document:

- **LoD-XY Oslo YYYY MM DD**
- **Example:**  
**LoD-09 Oslo 2026 03 03** (names are already uploaded)
- Send the document to [harald.gell@inode.at](mailto:harald.gell@inode.at) **and** [emilyo.vcts@gmail.com](mailto:emilyo.vcts@gmail.com) or provide it with a pen-drive.
- **Contributions to the IG MoM:**
  - **Use the form!**
  - Available at: <https://www.emilyo.eu/temporary-documents>
  - Send the MoM to [esdc-emilyo@eeas.europa.eu](mailto:esdc-emilyo@eeas.europa.eu)

# LoD-Sessions

**all today**

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### LoD sessions on 03 March 2026

Time	Room 104, Oslo	Room 201, Bodø	Room 101, Bergen:	Room 102, Kirkenes	Room 202, Trondheim	Room 204, Tromsø
	<b>LoD-01 &amp; LoD-02 &amp; LoD-08</b> Development of Competences & SQF & CM	<b>LoD-04 &amp; LoD-06</b> IT Platform & Strategic Communication	<b>LoD-10</b> Gender Mainstreaming	<b>LoD-11</b> International Naval Semester (INS)	<b>LoD-12</b> International Air Force Semester (IAFS)	<b>LoD-13</b> Sciences & Technical Education
14:00 - 15:00	<ul style="list-style-type: none"> <li>Streamlined process: what to do in order to have a new CM validated by LoD-1, 2 and 8.</li> <li>Mistakes often made (WH's - ECTS).</li> <li>Revise the INS and IAFS modules.</li> </ul>	<ul style="list-style-type: none"> <li>Interactive BOEI map for the EMILYO website.</li> <li>Video communication tools.</li> <li>Revision of the Strategic Communication Plan.</li> <li>Finalisation of the draft Common Module on Information Awareness.</li> </ul>	<ul style="list-style-type: none"> <li>Lessons Learned from 6th edition of CM Gender Perspectives in Security and Defence.</li> <li>Agenda and planning of 7<sup>th</sup> Erasmus Gender Seminar.</li> <li>New projects and way ahead.</li> </ul>	<ul style="list-style-type: none"> <li>After action plan - NAVY-INS-TECH project results dissemination and sustainability strategy.</li> <li>Updates regarding the modules/events/ activities organised by Navy BOEIs in 2026.</li> <li>Project proposal for 2026 - Navy training network.</li> </ul>	<ul style="list-style-type: none"> <li>IAFS 2025-2026 Evaluation Reports per Academy.</li> <li>Common Physical Education Programme.</li> <li>Module Materials Updates.</li> </ul>	<ul style="list-style-type: none"> <li>SQF for Science and Technical Education, Steps toward building an Innovation Network.</li> <li>Development of new CM: Optoelectronic Systems, Ballistics, Avionics &amp; Weapon Systems.</li> <li>K2 project DIMAS - Digital Mathematics Applied in Security and Defence Education.</li> </ul>
15:00-15:30	<b>Coffee Break – Change LoDs</b>					
	<b>LoD-09</b> Future Projects	<b>LoD-20</b> Space	<b>LoD-14</b> Research and Development	<b>LoD-19</b> International Logistics Semester	<b>LoD-21</b> Hybrid Threats	<b>LoD-18</b> Language Education & Training
15:30 - 16:30	<ul style="list-style-type: none"> <li>Sharing best practices on Erasmus BIP: financial aspects, workload, management, etc.</li> <li>Proposals for new projects; presentation of preliminary work on the projects proposed at the 68<sup>th</sup> IG.</li> <li>Presenting new layout for ongoing/past/future projects.</li> </ul>	<ul style="list-style-type: none"> <li>Teaching Offering.</li> <li>Research Projects.</li> <li>Way Ahead.</li> </ul>	<ul style="list-style-type: none"> <li>European Science and Technology conference for military academies.</li> <li>Presentation of new research projects.</li> </ul>	<ul style="list-style-type: none"> <li>Final revision of Supply Chain Management CM.</li> <li>First proposal of CM: Inventory management, Transport and Warehouse management.</li> </ul>	<ul style="list-style-type: none"> <li>Short report on the 1<sup>st</sup> Hybrid Threats Common Module.</li> <li>Status of the Hybrid Threats Journal and of the 1<sup>st</sup> Debate Forum.</li> <li>Other aspects. Preparation for the 2<sup>nd</sup> TTT Hybrid Threats Module.</li> </ul>	<ul style="list-style-type: none"> <li>Plan for LoD18 activities for 2027.</li> <li>Potential new common module(s).</li> <li>Preparation of research project "Language training as a strategic asset in European profession".</li> </ul>



# Next LoD Meetings according to the agreed Plan

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- Those LoDs, which do not have a meeting today – but during next IG – please send the form as well → calculating sessions for the next IG!

**Strategic – Operational – Tactical Goals of the Implementation Group's Lines of Development** as of: 05 June 2025

Draft for organising LoD meetings per year:

Meeting	LoD-01	LoD-02	LoD-03	LoD-04	LoD-05	LoD-06	LoD-07	LoD-08	LoD-09	LoD-10	LoD-11	LoD-12	LoD-13	LoD-14	LoD-15 (frozen)	LoD-16 (frozen)	LoD-17	LoD-18	LoD-19	LoD-20	LoD-21	Total
1 <sup>st</sup> Meeting (Feb/Mar)	together with LoD-08	together with LoD-08				X		X	X		X	X	X	X			X	X	X	X	X	12
2 <sup>nd</sup> Meeting (May/June) back-to-back with iMAF	together with LoD-08	together with LoD-08	X		X			X	X	X	X	X	X	X			X		X	X	X	13
3 <sup>rd</sup> Meeting (Sep) Brussels	together with LoD-08	together with LoD-08				X		X	X	X	X	X	X	X			X	X	X	X	X	13
4 <sup>th</sup> Meeting (Nov/Dec)	together with LoD-08	together with LoD-08		X	X		X	X	X	X	X		X	X			X		X	X	X	13
<b>Total</b>	<b>(4)</b> together with LoD-08	<b>(4)</b> together with LoD-08	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>2</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>51</b>



# LoD Chairs

## Statement by IG Chair

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- **LoD Chairs should be present during **all** IG meetings! (even if not conducting an LoD) **incl. preparation-VTC!****  
(Mondays at 18:00 hrs. the week before the IG meeting)
- **Thank you all for your availability!**

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# Information about Exchange Events

- **Past** events
- **Past & future** events
- **Future** events
- **Please stick to the “5-minute rule”**



# ESDC Military Erasmus Training Coordinator

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- **New ESDC Guidelines for 2026.**
- **Link to presentation.**



# Reports / Presentations

## about Exchange Events (**Past**)

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#### • GR HMACSO:

- CM Budget & Finance → [Link](#)
- CM Gender Perspectives → [Link](#)



#### • PT AFA: IAFS → [Link to video](#)



#### • RO HCAFA:

- TtT Hybrid Threats → [Link](#)
- Video: CM CSDP & TtT Hybrid Threats → [Link](#)

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# Reports / Presentations about Exchange Events (**Past** & **Future**)



• **PL MUT: Past & future events** → [Link](#)



- **PL PAFU:**
  - **Past & future events** → [Link](#)
  - **Video IAFS** → [Link](#)



# Reports / Presentations about Exchange Events (**Future**)

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### • **BG BAFA:**

- BIP Space → [Link](#)
- JETPRO → [Link](#)



### • **BG RNDC:**

- Martenitsa → [Link](#)
- Conference → [Link](#)



### • **CZ UoD: Agile Cub 2026** → [Link](#)



### • **ES AGM: Leadership Seminar** → [Link](#)

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# Reports / Presentations about Exchange Events (**Future**)



- GR HAA: Upcoming offers → [Link](#)



- GR HAFA: Upcoming offers → [Link](#)



- GR HMACSO: CM Biosafety / Bioterrorism → [Link](#)



- HR DSU: CM CCC (BIP) → [Link](#)



- LV NDAL:
  - CM FIBUA → [Link](#)
  - CM CMO → [Link](#)
  - iMAF (later)

# Reports / Presentations

## about Exchange Events (**Future**)

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- **NO NDUC: Military Pentathlon (BIP) → [Link](#)**



- **PL MULF:**
  - **Orienteering (BIP) → [Link](#)**
  - **Conference → [Link](#)**



- **PT AFA: International Events → [Link](#)**



- **RO HCAFA:**
  - **EUAFA WG Meeting → [Link](#)**
  - **Scientific Events → [Link](#)**



- **RO LFA: Mountain Challenge → [Link](#)**

# Reports / Presentations

## about Exchange Events (**Future**)

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- **RO MTA: CERC & Intercultural and Scientific Communication (BIP) → [Link](#)**



- **SK AFA:**
  - **BIP Events & Conference → [Link](#)**
  - **Military Close Combat (BIP) → [Link](#)**

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- XY XY: XY
- Link to presentation



- XY XY: XY
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- XY XY: XY
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- XY XY: XY
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- XY XY: XY
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# European Citizens Association

## Kind Request

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- <https://www.european-citizens-association.eu/>
- **Worth to be a member!**
- **Already a lot of IG members are association members.**
- **New project: Interviews about Europe (EU)**
- **Link to presentation / explanation.**

European Citizens  
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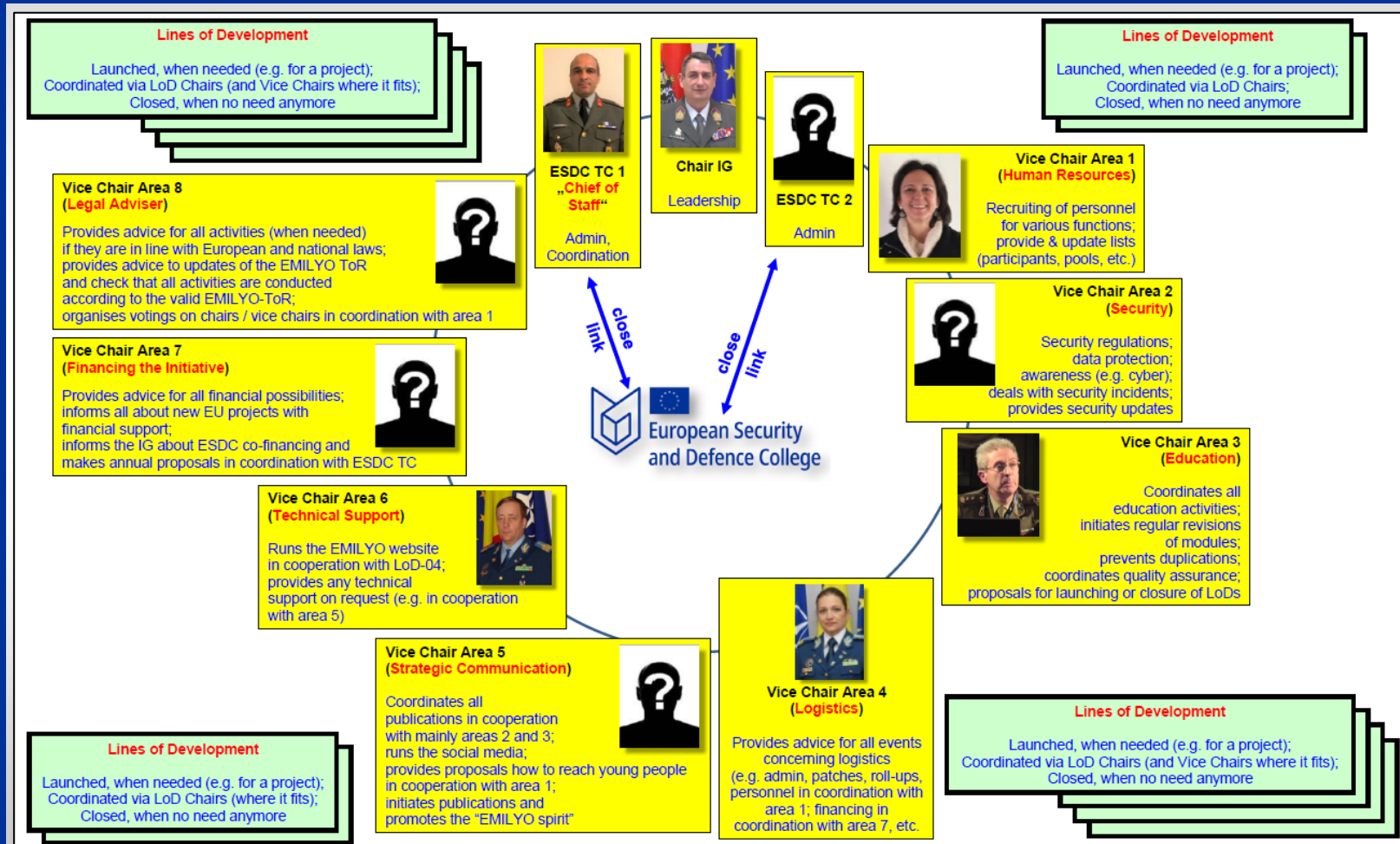
AOB

# “Case Albania”

- **Requests are not organised via EMILYO (see IG’s mandate)**
- **Bilateral agreements up to the institution**

# Reorganisation of the IG

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- **The platforms for advertising events are:**
  - Presentation during IG Meeting.
  - EMILYO website.
- **It does not make sense:**
  - .... sending reminder mails again and again;
  - .... sending official letters to Commandants in case there are not enough participants (this requests answer letters!).
- **We try not to send too many mails to you!**



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- **Please fulfil the module description (also timewise)!**
- **Please do not comp ECTS (1 ECTS requests at least 25 hours of workload).**
- **Even if students like field trips more than lectures – there should be a maximum limit of sight-seeing activities.**



# EUMACS & EUAFA-CC

2025

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**All Services!**

**Last EUMACS & EUAFA-CC: 27-29 May 2025  
at the Military University of Technology (MUT) in Warsaw and  
the Polish Air Force University (PAFU) in Deblin**

# EUMACS & EUAFA-CC

## 2025 Conclusions / Requests

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- We need a **procedure** (LoD ?) for structured **Lessons Learnt** (incl. how to fight / protect against UAVs) → **still open ...**
- Check, if our **CM UAV** is that what we need? → kind request to HAFA → **still open ...**
- Check, if we can / should / must implement the **optronic field** → kind request to Vice Chair Technical Support → **still open ...**
- Integrate / facilitate **more competitions** (sports, such as Olympiad) → will to win → **ongoing**

# CSDP Olympiads\* & EUMACSs (+ EUAFA-CC) **in the Future?**

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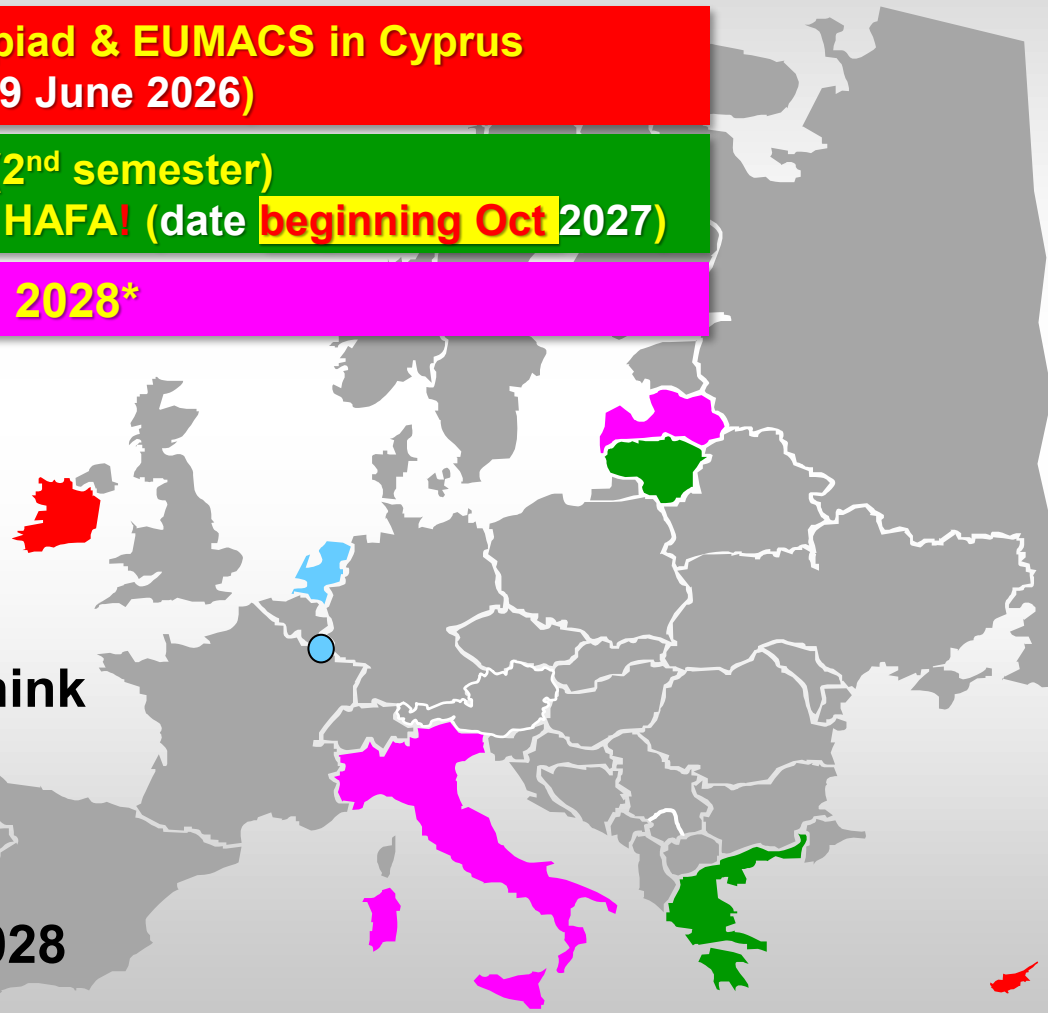
**2026\* CSDP Olympiad & EUMACS in Cyprus**  
(15-19 June 2026)

**2027 (2<sup>nd</sup> semester)**  
**EUMACS + EUAFA-CC at HAFA!** (date **beginning Oct 2027**)

**2028\***

**2029**

**Italian & Latvian**  
**institutions: Please think**  
**about organising**  
**EUMACS 2028**  
**(+ EUAFA-CC)**  
**& CSDP Olympiad 2028**



# CSDP Olympiad 2026

## Timeline

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### 69<sup>th</sup> IG meeting / Oslo

Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025
	65 IG meeting Larnaca		By 18 April: Names of Cdts/Midn (max. 4) +evaluators to TM+POC		iMAF+66 IG meeting Constanta			67 IG meeting Brussels		68 IG meeting Thessaloniki	
	Decision on 10 topics			Cover page competition (could be one of the four or an additional one) → Send to IG Chair + TM + POC by 22 August 2025				Voting: Cover page		Essay evaluation	
Initiate names (Cadets/Midshipmen + evaluators)			ESDC e-learning (4 AKUs) Start writing essays is possible (report essay topics by 23 May 2025)			Paper (essay) writing. All essays to be sent to TM + POC by 14 November 2025 – 24:00 hrs.					

- **Everything** is coordinated via the Implementation Group (IG)
- **All content issues** are prepared by the IG + ESDC
- **POC: should be present during all IG meetings**

Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026
		69 IG meeting Oslo		iMAF+70 IG meeting Riga	Resi- dential phase: 15-19 June			71 IG meeting Brussels		72 IG meeting ?	
Essay evalua- tion	Essay re- sults by 30 Jan	Eventually 3 <sup>rd</sup> round of evaluation by LoD- chairpersons + Vice Chair + plagiarism check by M...		Decision on essay points							
				Final registration 16 May		Creating a CSDP Olympiad book by organising institution (forewords + 10 best essays) by 72 IG meeting					



# CSDP Olympiad 2026

## Cover Page

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- **Cover page will be used for publication, folders, presentations, presents, .....**
- **Winner: GR HAFA PAPOULIDOU Sofia.**
- **Update of flags requested.**
- **TC:** kind request for sending final list to **HAFA**



# CSDP Olympiad 2026

## Next Steps

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- **ESDC TC → Link to presentation**
- **We need a “*declaration of consent*” from all participants (for publication).**
- **Preparation of Cadets/Midshipmen/Students:  
The agreed regulation + evaluation paper are uploaded:**

[https://www.emilyo.eu/olympiad/csdp\\_news](https://www.emilyo.eu/olympiad/csdp_news)

# EUMACS & EUAFA-CC 2026

## Info

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- **ESDC TC → Link to presentation**

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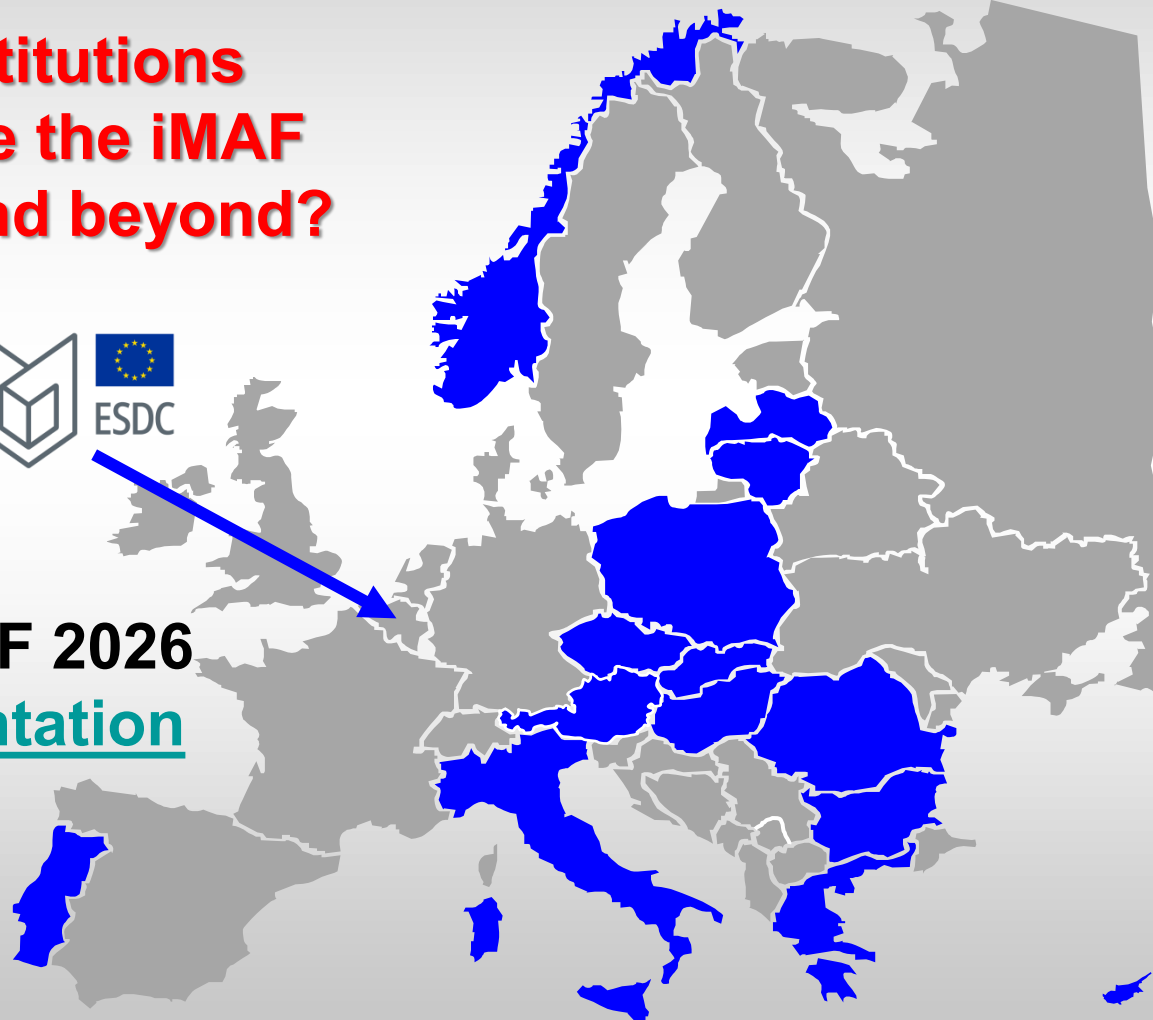
# Future iMAFs

.... for future planning ....

**Which institutions  
will organise the iMAF  
in 2029 .....and beyond?**



**LV NDAL: iMAF 2026**  
[Link to presentation](#)



# Future iMAFs

thinking about the following institutions ....

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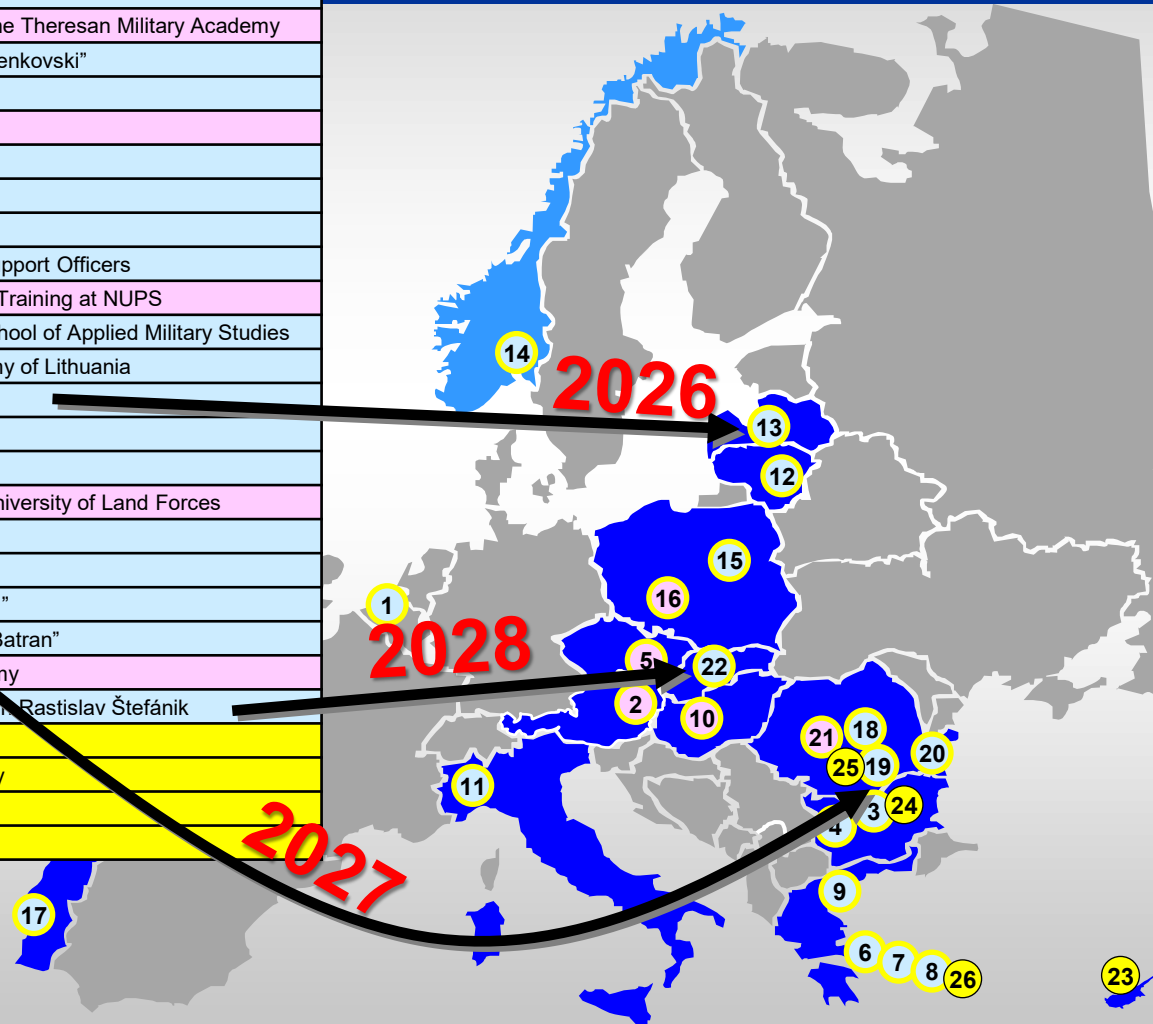
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1	EU	European Security and Defence College
2	AT	Institute for Basic Officer Education at the Theresan Military Academy
3	BG	Bulgarian Air Force Academy "Georgi Benkovski"
4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at NUPS
11	IT	Education & Training Command and School of Applied Military Studies
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Technology
16	PL	General Tadeusz Kosciuszko Military University of Land Forces
17	PT	Military Academy
18	RO	"Henri Coandă" Air Force Academy
19	RO	Military Technical Academy "Ferdinand I"
20	RO	Romanian Naval Academy "Mircea cel Batran"
21	RO	"Nicolae Balcescu" Land Forces Academy
22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski" National Military University
25	RO	"Carol I" National Defence University
26	GR	Hellenic Military Nursing Academy



# Presentations

## Lines of Development

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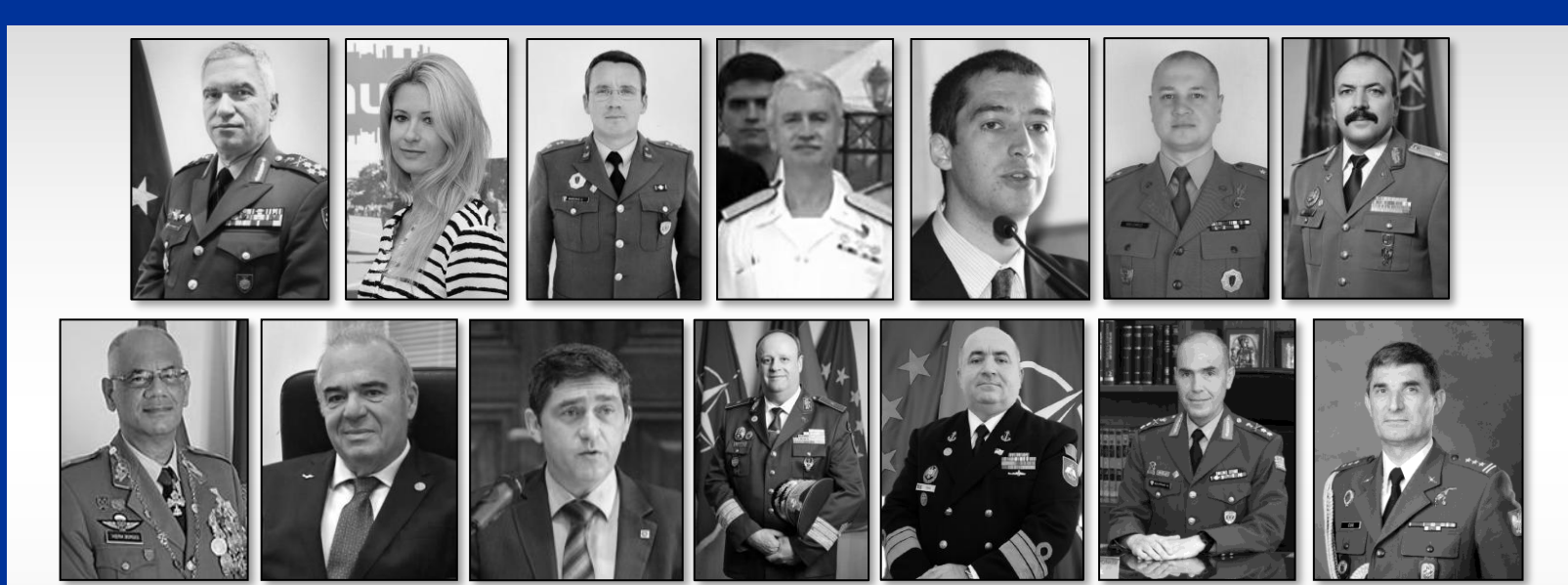
Coordination

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<p><b>LoD-02 &amp; LoD-08 &amp; LoD-01</b></p> <p><b>Development of Competences &amp; SQF &amp; CM</b></p>	<p><b>LoD-04 &amp; LoD-06</b></p> <p><b>IT Platform &amp; Strategic Communication</b></p>	<p><b>LoD-10</b></p> <p><b>Gender Mainstreaming</b></p>	<p><b>LoD-11</b></p> <p><b>International Naval Semester</b></p>	<p><b>LoD-12</b></p> <p><b>International Air Force Semester</b></p>	<p><b>LoD-13</b></p> <p><b>Sciences &amp; Technical Education</b></p>
<p><b>LoD-09</b></p> <p><b>Future Projects</b></p>	<p><b>LoD-20</b></p> <p><b>Space</b></p>	<p><b>LoD-14</b></p> <p><b>Research and Development</b></p>	<p><b>LoD-19</b></p> <p><b>International Logistics Semester</b></p>	<p><b>LoD-21</b></p> <p><b>Hybrid Threats</b></p>	<p><b>LoD-18</b></p> <p><b>Language Education &amp; Training</b></p>



# Honorary Members of the Implementation Group (since 2017)



**1 new proposal for 15<sup>th</sup> Honorary Member  
(uploaded on 06 February 2026)**

**3<sup>rd</sup> for the year 2026 → decide if “yes” (RoP)**



# 15<sup>th</sup> Honorary Member Voting on Col Paulo MACHADO

69<sup>th</sup> IG-Meeting  
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### Nomination for the 15<sup>th</sup> Honorary Member of the EMILYO Implementation Group

Dear Members of the EMILYO Implementation Group,

In accordance with the Rules of Procedure (ESDC document 2017/184 of 5 September 2017), I wish to formally nominate Colonel Paulo Machado, Portuguese Military Academy, as an Honorary Member of the EMILYO Implementation Group.

My reasons for this nomination are as follows:

#### Sustained Commitment to Human Capital Development within EMILYO:

In his various roles within the EMILYO framework, Colonel Paulo Machado has consistently demonstrated a strong commitment to the development of human capital, institutional cooperation, and the professionalisation of European military education. As Chair of the Finance Line of Development, his work directly contributed to ensuring the sustainability and long-term viability of EMILYO activities, supporting the effective engagement of personnel and institutions alike. Colonel Paulo Machado also created and coordinated the *"Handbook 2022 - Financing the Initiative"*, a reference document that clarified financial principles and reinforced the structured and sustainable implementation of EMILYO.

#### Leadership in Key EMILYO Educational Events:

In 2021, Colonel Machado played a decisive role in the organisation and successful delivery of major EMILYO flagship events, notably the International Military Academic Forum (IMAF) and the European Union Military Academies Commandants' Seminar (EUMACS), hosted by the Portuguese Military Academy. These events provided important platforms for academic exchange, leadership dialogue, and networking among European military education professionals.

#### Strengthening Participation and Institutional Engagement:

Colonel Paulo Machado made a significant contribution to enhancing the participation of Portugal and the Portuguese Military Academy in EMILYO activities. Through his personal engagement and institutional leadership, he fostered a culture of participation, encouraged staff and cadet involvement, and reinforced the Academy's commitment to the EMILYO network.

#### Trusted Partner and Advocate of EMILYO Values:

Throughout his engagement with the Implementation Group, Colonel Machado has proven to



be a reliable and constructive partner, promoting cooperation, mutual understanding, and shared European values. His professional integrity and collegial approach have left a lasting positive impact on the EMILYO community.

I therefore propose that, at a forthcoming IG meeting, we discuss and, subject to your agreement, vote on granting Honorary Membership of the EMILYO Implementation Group to Colonel Paulo Machado, in recognition of his outstanding contribution and long-standing support to EMILYO.

Yours faithfully,



Sofia Menezes  
Vice-Chair for Human Resources  
EMILYO Implementation Group  
Portuguese Military Academy  
Lisbon, 05 February 2026



# Coordination

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- **EU academic semesters**
  - **No** response since the last meeting
  - **Request:** Please fill it in for your institution and send the document to: [harald.gell@inode.at](mailto:harald.gell@inode.at)
- **Fiches**
  - Please respond to Frank's request
- **Pool of lecturers/trainers**
  - **Request:** Similar as above
  - Please **up-date** your lists
  - Please integrate also non-academic instructors



# Next Meetings of the Implementation Group

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No	Date(s)	Location	Remarks
70	25-29 May 2026	LV / NDAL / Riga	Back-to-back with iMAF 2026 at NDAL
71	(07) 08-09 Sep 2026	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting on 07 Sep
72	(30 Nov) 01-02 Dec 2026	LT / MAL / Vilnius	Newcomers meeting on 30 Nov 2026
73	(15) 16-17 Mar 2027	PL / AWL / Wroclaw	Newcomers meeting the evening before
74	16-21 May 2027	RO / MTA / Bucharest	Back-to-back with iMAF 2027 at MTA
75	Sep 2027	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting the evening before
76	Nov/Dec 2027	CZ /Brno	
77	Feb/Mar 2028	?	
78	May 2028	SK / AFA Liptovski Mikulas	Back-to-back with iMAF 2028 at AFA



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- **Conference at WSB-University / Wroclaw / PL:**  
*“Leader 2050: Future Sustainability Competencies in the Face of Systemic Resilience, Ecological and Socio-Economic Crises”*  
18-19 June 2026.  
Link: <https://system-risk-research.org/conference/>
- **Info:** LUPS will work on a development of a Common Module Artificial Intelligence (how to deal with).
- **De 4Daagse march:** Statement by R. Tyslewicz.



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- **Please** send your presentations **2 weekends prior** to the IG meeting!
- **Now REALLY:** If you do not send in time, presentation(s) will be shown during the following meeting.



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# European Initiative

for the exchange of young officers inspired by Erasmus

## 69<sup>th</sup> Implementation Group Meeting

Oslo / Norway – 2<sup>nd</sup> - 4<sup>th</sup> March 2026

