

European Initiative

for the exchange of young officers inspired by Erasmus

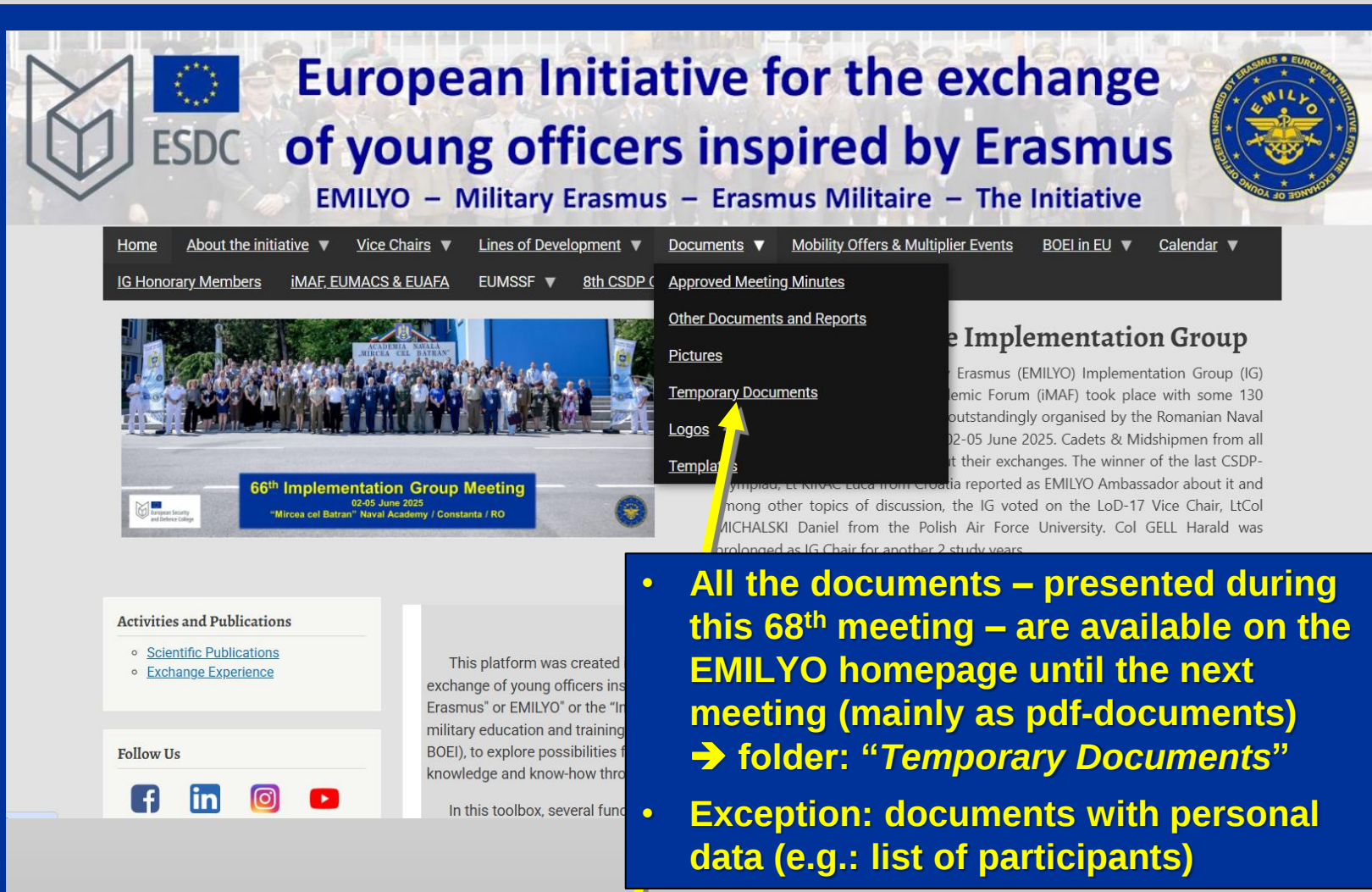
**The
Initiative**

**Erasmus
Militaire**

**Implementation
Group
at a Glance**

EMILYO

**Military
Erasmus**



The screenshot shows the EMILYO website homepage. The header features the EMILYO logo, the ESDC logo, and the European Union flag. The main title is "European Initiative for the exchange of young officers inspired by Erasmus", followed by "EMILYO – Military Erasmus – Erasmus Militaire – The Initiative". The navigation menu includes links to Home, About the initiative, Vice Chairs, Lines of Development, Documents, Mobility Offers & Multiplier Events, BOEI in EU, and Calendar. A dropdown menu for "Documents" is open, showing links to Approved Meeting Minutes, Other Documents and Reports, Pictures, Temporary Documents (highlighted with a yellow arrow), Logos, and Templates. The main content area features a large photo of a group of young officers in uniform, with a caption for the "66th Implementation Group Meeting" held on 02-05 June 2025 at the "Mircea cel Batran" Naval Academy in Constanta, RO. Below the photo, there is a section for "Activities and Publications" with links to Scientific Publications and Exchange Experience. At the bottom, there is a "Follow Us" section with social media icons for Facebook, LinkedIn, Instagram, and YouTube.

- All the documents – presented during this 68th meeting – are available on the EMILYO homepage until the next meeting (mainly as pdf-documents) → folder: “Temporary Documents”
- Exception: documents with personal data (e.g.: list of participants)

Contents of the Briefing

Who	is who?
How	and why the Initiative began?
Who	is involved in the Initiative?
What	are we doing?
Cui bono?	Who benefits what?
Vice Chair Logistics	Support information
LoD Chair Financial Support	Financing

Aim of the Briefing

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- **Information** about the work of the Implementation Group (IG)
“European Initiative for the exchange of young officers inspired by Erasmus”
- in order to **reach the common goal**
(issued by all EU Ministers of Defence)

What is

“Military Erasmus” / “EMILYO” ?

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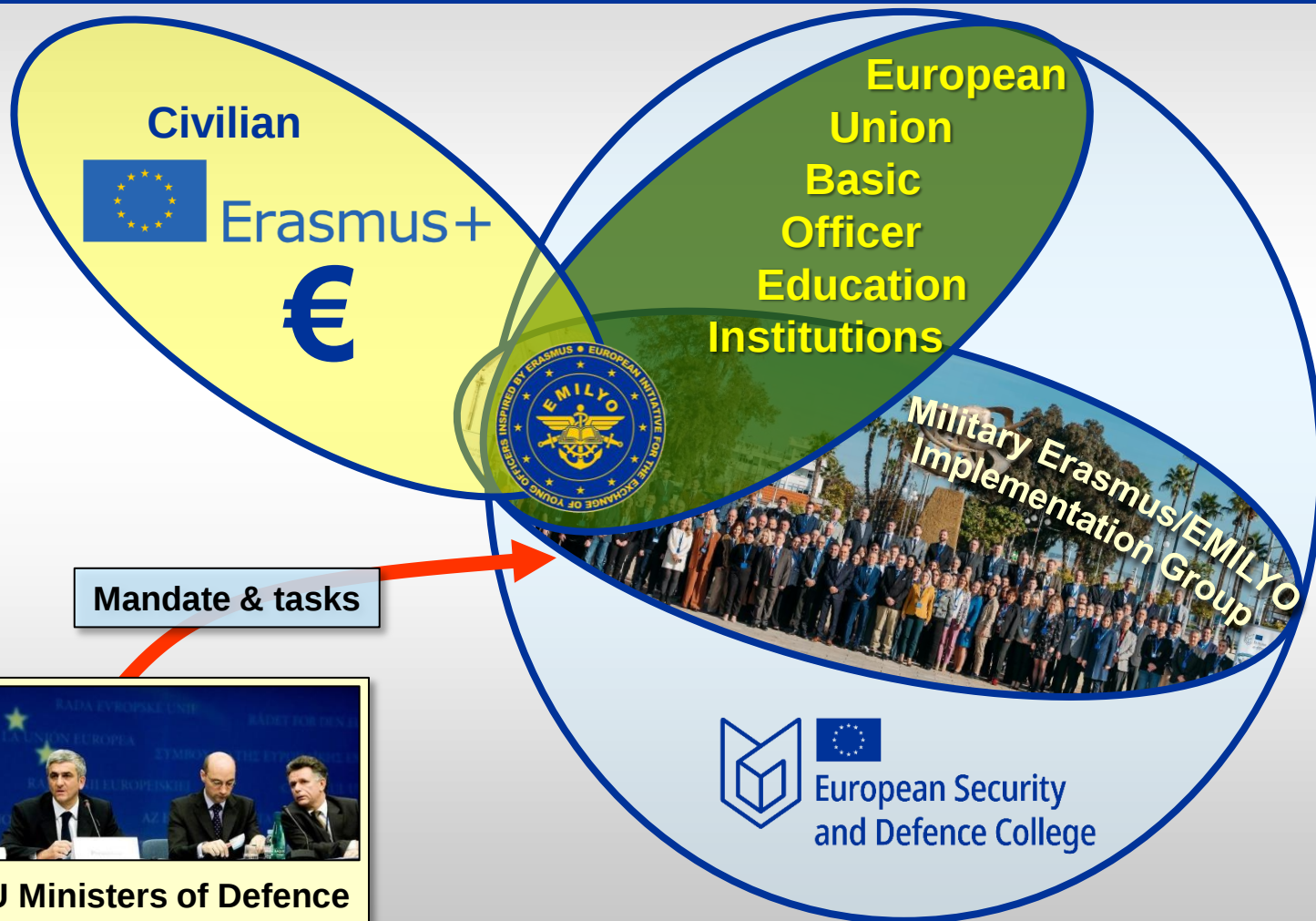
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2008: EU Ministers of Defence

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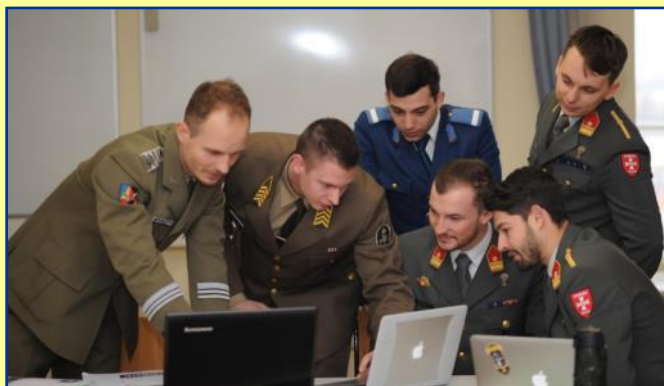
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Areas of EMILYO Elaborations

The EMILYO (Military Erasmus)
Implementation Group covers **both**, the ...

academic part



AND
↔

**non-academic
(vocational) part**



**of the basic officer education
of **all** services.**

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Why we are doing that?



Source: <https://at.pinterest.com/pin/1829656082120694/>. [31-5-24].

Why we are doing that?

Order / task



2008: EU Ministers of Defence

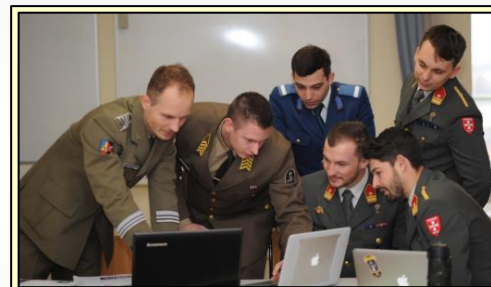
- Increase **interoperability**;
- **Harmonise** EU Basic Officer Education;
- thus
- Promote a **“European Security and Defence Culture”**.

Share expertise & knowledge



- **Pool of lecturers / instructors** is created (EMILYO website).
- Rotating principle.
- **Full support by IG** if a Common Module is organised for the first time.

Huge benefits for Cadets & Midshipmen



Based on Habilitation Research:

- Increase of Cadets' / Midshipmen's **skills & competencies**.
- Increase of **interoperability & EU Security and Defence Culture**.

Source: Council of the European Union, Council Conclusions on the ESDP, 2903rd External Relations Council Meeting. Brussels. 10th and 11th November, 2008:

Who

is involved in the Initiative

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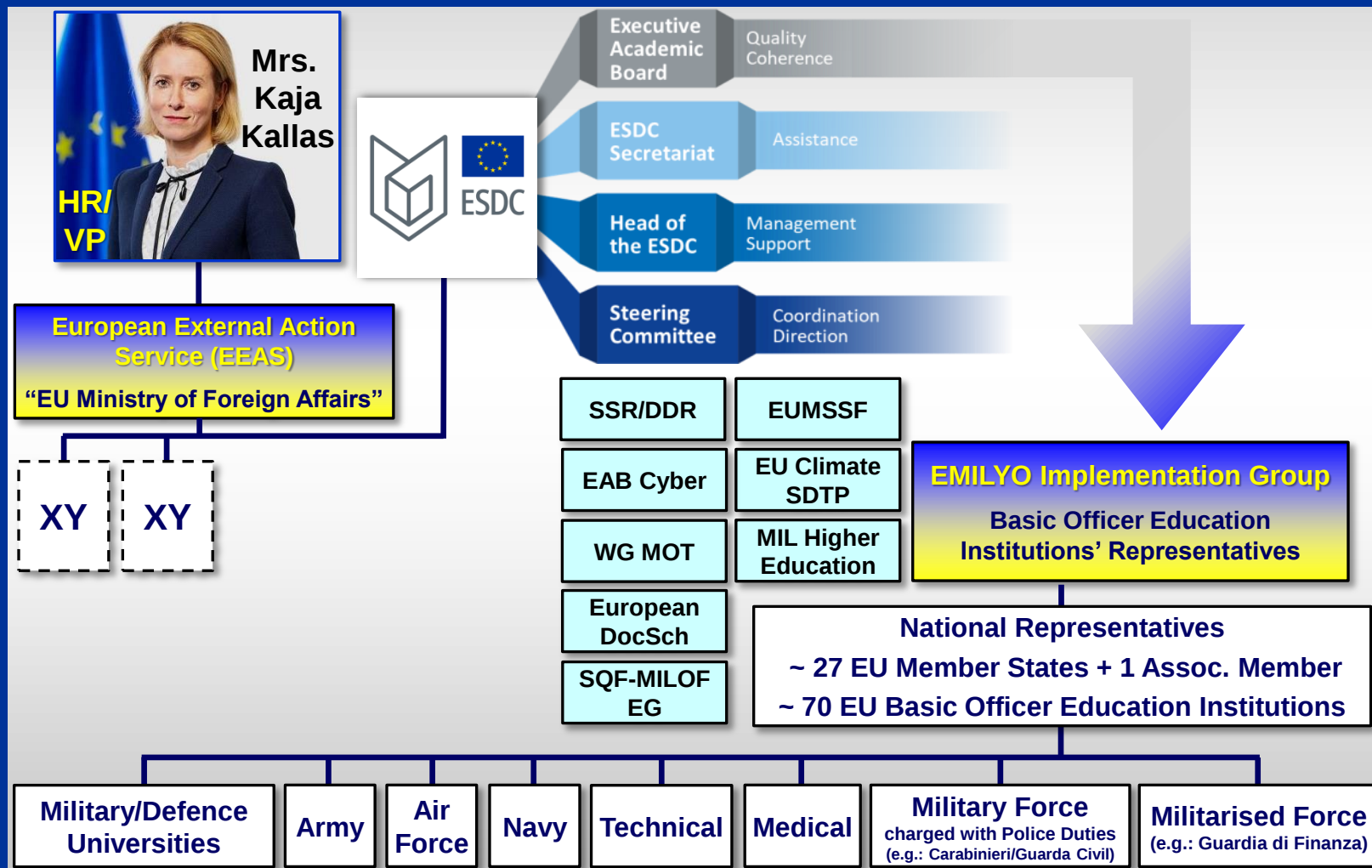
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How it began

First & latest Meetings of the Implementation Group

February 2009:
1st IG meeting



Meanwhile
(Feb 2025):
**67th IG
meeting
(quarterly
basis)**



Chairs

IG Management

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**ESDC Training Coordinator
for EMILYO ("Chief of Staff")**
ESDC (CY / CDSA)



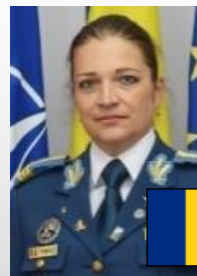
**Chair
EMILYO
Implementation
Group**
AT / TMA



**Vice-Chair
Human
Resources**
PT / PMA



**Vice-Chair
Education**
IT / IAOS



**Vice-Chair
Logistics**
RO / HCAFA



**Vice-Chair
Technical
Support**
RO / MTA

Chairs
Lines of
Develop-
ment
(LoDs)
1-21

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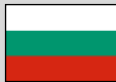
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Lines of Development

LoD-01	LoD-02	LoD-03	LoD-04	LoD-05
System of Equivalences	Develop. of Competences	Development of e-learning	Create an IT-Platform	(Legal) Framework
SIMOENS Tom BE / RMA	DIMITROV Nedko BG / NVNA	COELHO Vasco PT / PtAFA	HRISTOV Georgi BG / NDU	SIMONEAU-BYRNE Fiona FR / FNA
				
				
LoD-06	LoD-07	LoD-08	LoD-09	LoD-10
Strategic Communication	Financing the Initiative	Common Modules	Future Projects	Gender Mainstreaming
COVO BAUCIC Irena HR / DSU	HERMAN Ramona-Elena RO / LFA	KARADIMAS Nikolaos GR / HAA	JAGIELLO-TONDERA Agata PL / MUT	ATANASOVA-KRASTEVA Nevena BG / NDU
				
				

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LoD-11	LoD-12	LoD-13	LoD-14	LoD-15
Int'l Naval Semester	Int'l Air Force Semester	Science and Technology	Research & Development	Int'l Medical Semester
POPA Catalin RO / RNA	KARAMPELAS Panagiotis GR / HAFA	SAVA Alin-Constantin RO / MTA	LECOMPTE David BE / RMA	Frozen
				
				
LoD-16	LoD-17	LoD-18	LoD-19	LoD-20
EU Military Academy-CJS	Int'l Air Defence Semester	Language Edu. & Training	Int'l Logistics Semester	Space
Frozen	GHERMAN Laurian RO / HCAFA	HOLCNER Vladan CZ / UoD	GRZELAK Malgorzata PL / MUT	ANTONIOU Vyrion GR / HAA
				
				

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LoD-21	LoD-.....	LoD-.....	LoD-.....	LoD-.....
Hybrid Warfare				
LESENCIUC Adrian RO / HCAFA				
				
				

What are we doing?

Lines of Development – Chairpersons

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No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	LtCol Prof. SIMOENS Tom, PhD	BE-RMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	Lt COELHO Vasco	PT-PtAFA
4	Create an IT-Platform	LtCol Eng. HRISTOV Georgi	BG-NMU
5	(Legal) Framework	Assoc. Prof. SIMONEAU-BYRNE Fiona, PhD	FR-FNA
6	Strategic Communication	Univ. Mag. Ing. Admin. Nav. COVO BAUCIC Irena	HR-DSU
7	Financing the Initiative	Ms. HERMAN Ramona	RO-LFA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assist. Prof. JAGIELLO-TONDERA Agata, PhD	PL-MUT
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
13	Science and Technology Education	Col SAVA Alin-Constantin, PhD	RO-MTA
14	Research & Development	LtCol Prof. LECOMPTE David, PhD	BE-RMA
15	International Medical Semester	Frozen	-
16	EU Military Academy (CJS)	Frozen (Col Assoc. Prof. GELL Harald, PhD [habil.])	AT-TMA
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
19	International Logistics Semester	LtCol Eng. GRZELAK Malgorzata, PhD	PL-MUT
20	Space	LtCol (ret.) Assist. Prof. ANTONIOU Vyron, PhD	GR-HAA
21	Hybrid Warfare	Col Prof. LESENCIUC Adrian, PhD	RO-HCAFA

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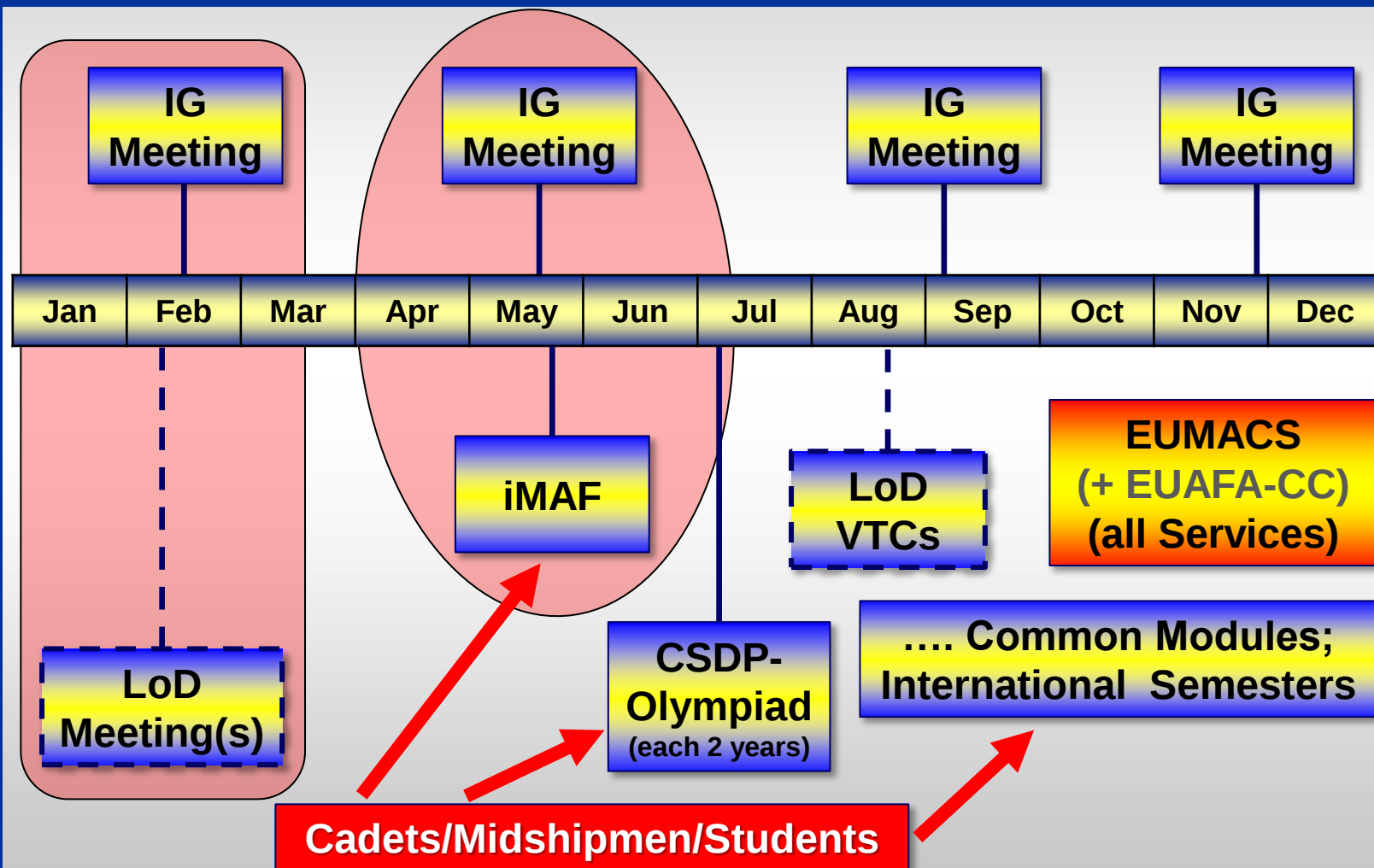
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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform (www.emilyo.eu)	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	Science and Technology Education	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training	✓	✗
19	International Logistics Semester		✗
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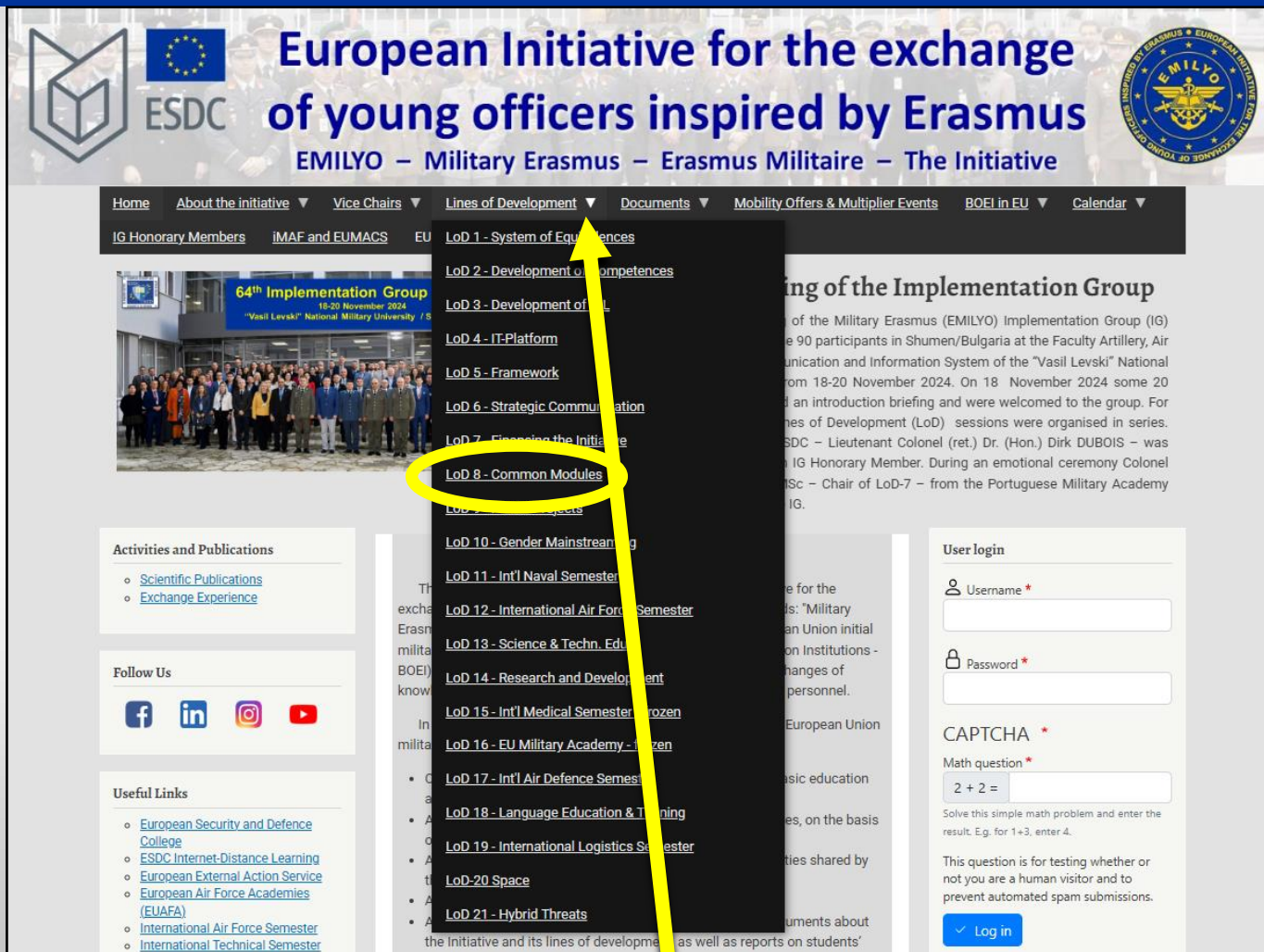
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European Initiative for the exchange of young officers inspired by Erasmus
EMILYO – Military Erasmus – Erasmus Militaire – The Initiative

Home About the initiative Vice Chairs Lines of Development Documents Mobility Offers & Multiplier Events BOEI in EU Calendar

IG Honorary Members IMAF and EUMACS EU

64th Implementation Group
18-20 November 2024
"Vasil Levski" National Military University / S

Lines of Development

- LoD 1 - System of Equivalences
- LoD 2 - Development of Competences
- LoD 3 - Development of
- LoD 4 - IT-Platform
- LoD 5 - Framework
- LoD 6 - Strategic Communication
- LoD 7 - Financing the Initiative
- LoD 8 - Common Modules**
- LoD 9 -
- LoD 10 - Gender Mainstreaming
- LoD 11 - Int'l Naval Semester
- LoD 12 - International Air Force Semester
- LoD 13 - Science & Techn. Edu
- LoD 14 - Research and Development
- LoD 15 - Int'l Medical Semester
- LoD 16 - EU Military Academy -
- LoD 17 - Int'l Air Defence Semester
- LoD 18 - Language Education & Training
- LoD 19 - International Logistics Semester
- LoD 20 - Space
- LoD 21 - Hybrid Threats

Activities and Publications

- Scientific Publications
- Exchange Experience

Follow Us

Useful Links

- European Security and Defence College
- ESDC Internet-Distance Learning
- European External Action Service
- European Air Force Academies (EUFAFA)
- International Air Force Semester
- International Technical Semester

User login

Username *

Password *

CAPTCHA *

Math question *

2 + 2 =

Solve this simple math problem and enter the result. E.g. for 1+3, enter 4.

This question is for testing whether or not you are a human visitor and to prevent automated spam submissions.

Log in

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LoD 8 - Common Modules

Below you can find documents concerning the **Common Modules**
(Chairperson LoD-8: Assist. Prof. KARADIMAS Nikolaos V., PhD - GR / HAA)

- [LoD-8 GR HAA_KARADIMAS Letter of Intent 2023 03 28.pdf](#)
- [LoD-08 GR HAA_KARADIMAS Nomination 2023 03 28.pdf](#)

Basic Documents

- [2021 11 09 Gell Briefing TIT Establish CM.pptx](#)
- [2021 11 09 Gell Briefing TIT Establish CM.pdf](#)
- [LoD2 BG NVNA Dimitrov Bloom and SQF.pdf](#)
- [2021 08 31 Gell ECTS grades calculations.xls](#)
- [2024 05 26 Common Module template.docx](#)

Documents

- [SQF 2017 06 15.pdf](#)
- [SQF 2017 06 15.pptx](#)
- [SQF 2017 06 15.pdf](#)
- [SQF 2017 06 15.pptx](#)
- [SQF 2017 06 15.pdf](#)
- [SQF 2017 06 15.pptx](#)
- [SQF 2017 06 15.pdf](#)
- [SQF 2017 06 15.pptx](#)
- [SQF 2017 06 15.pdf](#)
- [SQF 2017 06 15.pptx](#)

**Erasmus Blended
Intensive Programme**

+ ESDC e-learning!

All the learning material

- e-books
- e-learning
- ppt-slides
- tests
- etc.

**is already elaborated and can
be used for free**

Below you can find module descriptions of Common Modules

- [CM Advanced Tech in Border Surveillance 2017 07 24.pdf](#)
- [CM Aviation English for ICAO LPR 2017 07 24.pdf](#)
- [CM Aviation English P1 2017 07 24.pdf](#)
- [CM Aviation English P2 2017 07 24.pdf](#)
- [CM Battle Physical, Mental and Survival Training 2014 08 28.pdf](#)
- [CM Biosafety and Bioterrorism 2019 09 04.pdf](#)

Remark: the majority of the modules
for the international Land Forces semester are revised
and you can find them above (approved in May 2024).

- [2021 02 26 Procedure to receive the SPP material.pdf](#)
- [2021 02 26 SPP Request Form.doc](#)

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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform (www.emilyo.eu)	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	Science and Technology Education	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training	✓	✗
19	International Logistics Semester		✗
20	Space		✗
21	Hybrid Warfare		✗

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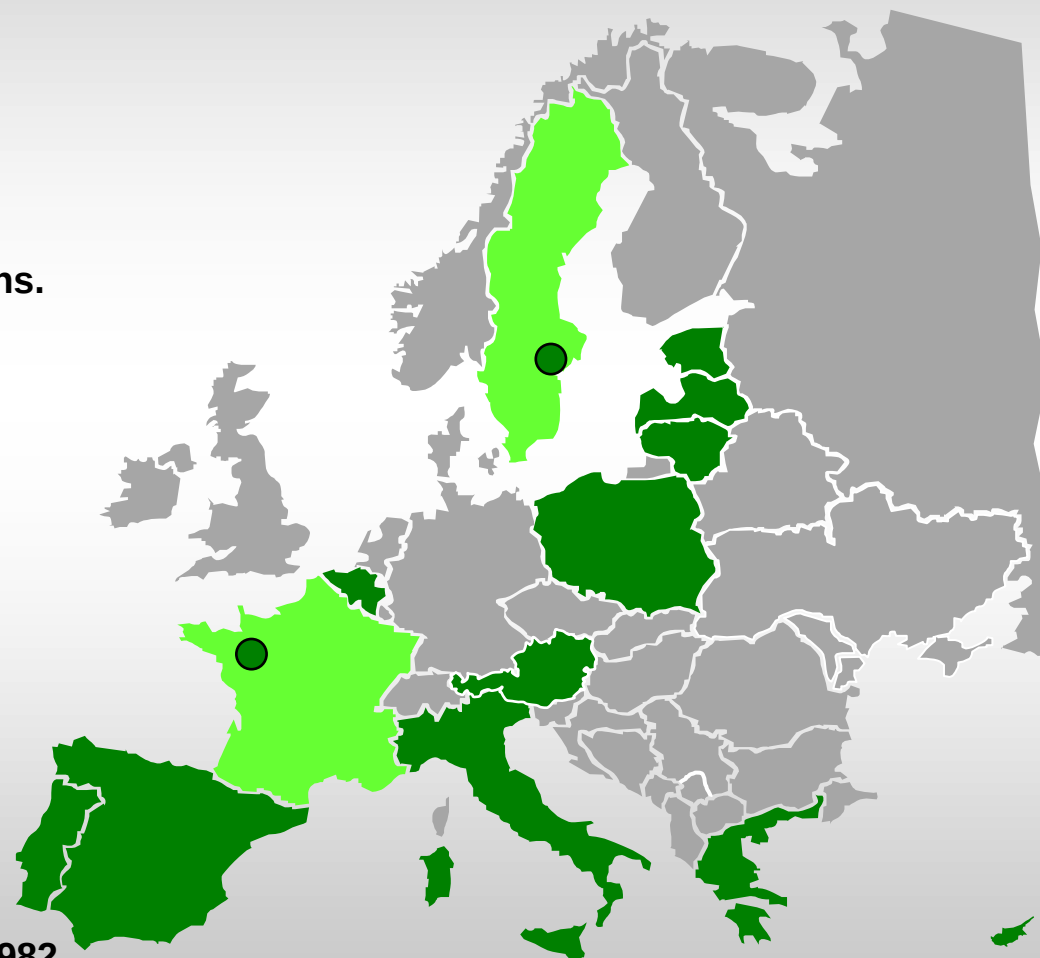
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-  = Countries, which already opted-in.
-  = bilateral agreement between 2 institutions.



**The document is
available at:**
<http://www.emilyo.eu/node/982>

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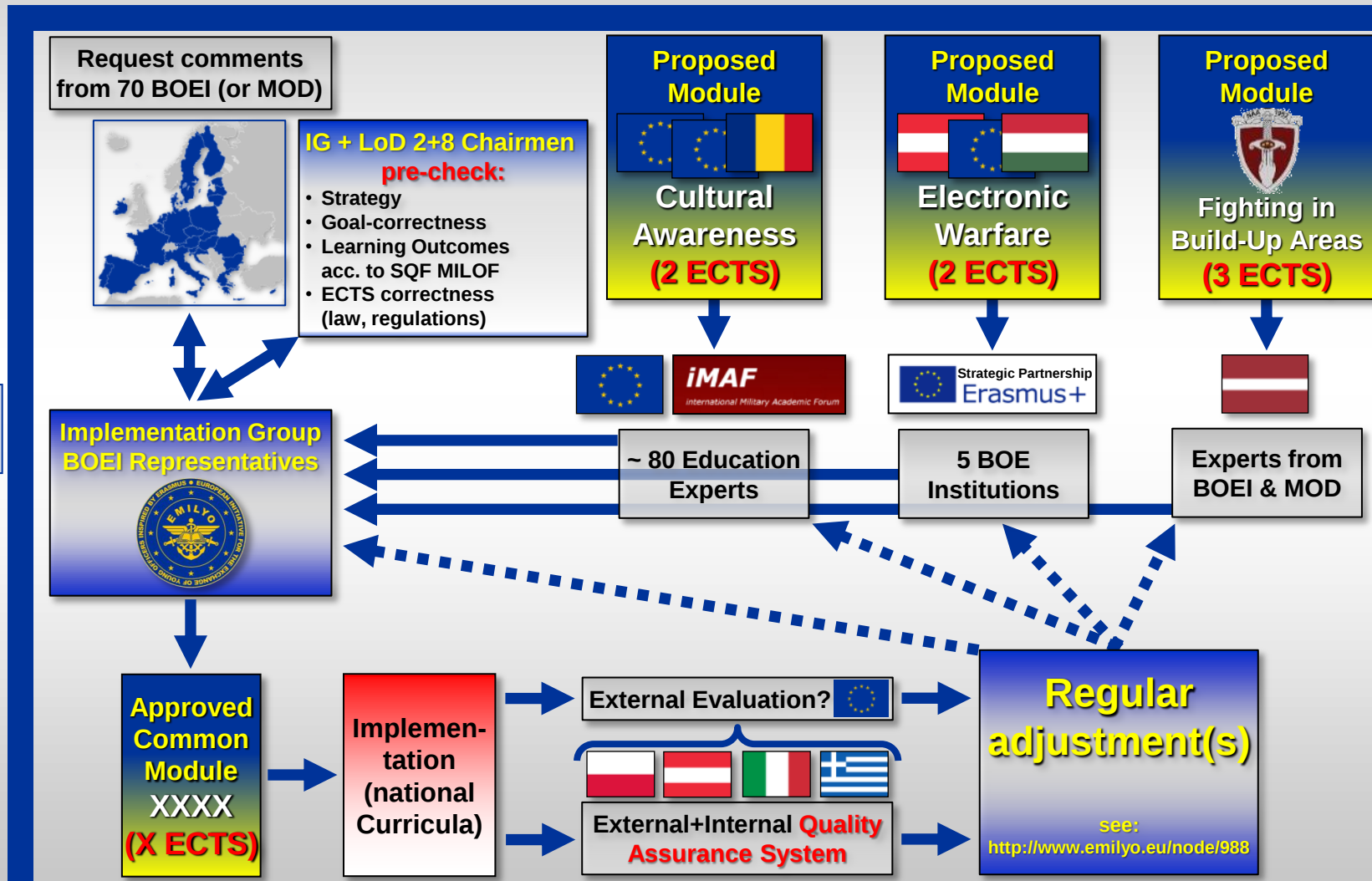
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Common Module

What is it?



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Advanced Technologies in Borders Surveillance	2
Aviation English for ICAO LPR	3
Aviation English P1	3
Aviation English P2	3
Basic Military English	2
Battle Physical, Mental and Survival Training	3
Biosafety and Bioterrorism	2
Budget & Finance in EU Defence	2
Close Quarter Battle	3
Common Operating Environment	3
Common Security and Defence Policy	2
Comprehensive Approach	4
CMO/PSO (4 Sub-Modules [A, B, C, D])	12
Crisis Management (Military Leadership) – IMLA	2
Crises Management Operations (CMO)	3
Cross Cultural Communication	2
CSDP-Olympiad	2
Cultural Awareness	2
Cyber Security	2
Defence and Security Economics	4
Digital Leadership	3
Electronic Warfare	2
English for Aircraft Maintenance SET P1	3
English for Aircraft Maintenance SET P2	3
English for Aircraft Maintenance SET P3	3
English for Aviation Security Personnel	3
European Values	2
Fighting In Built Up Area	3
Gender Perspectives in Security and Defence	2
How to meet the Media	2

Common Module	ECTS
Hybrid Threats – Protection and Enhanced Resilience of Critical Infrastructure	2
IMINT-GEOINT Analysis Course	2
Individual Personal Development and Meta-Communication	2
Interoperability	6
Information Awareness	2
Irregular Warfare	3
Law of Armed Conflict	2
Leadership & Agility in Complex Environments	2
Leadership in Communication – IMLA	2
Leadership, Motivation and Influence – IMLA	2
Maritime Leadership	2
Maritime Security	2
Military Ethics	2
Military Instructor Training	3
Military Leadership (A)	2
Military Leadership (B)	2
Military Leadership (C)	4
Military Strategy and Security in the Baltic Sea Region	3
Problem Solving & Critical Thinking	2
Senior Cadets' Seminar on Leadership	2
Small Unit Tactics (1.5 ECTS – to be revised)	2
Social Engineering Protection	4
Space Applications for Security and Defence	2
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Troop Leading Procedures	2
Technologies in Cyber Security	1
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Winter Warfare Basic Module	2
Total: 58	153

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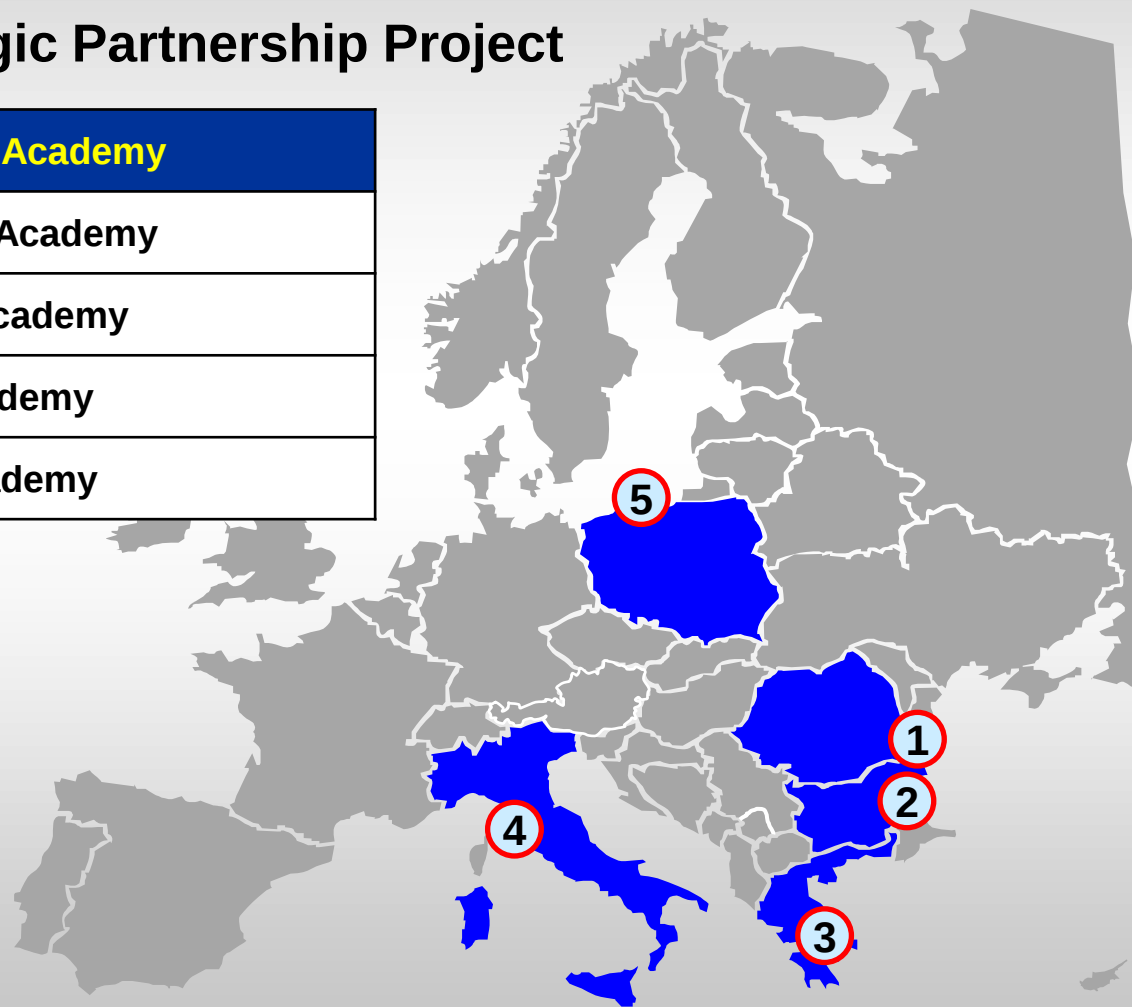
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Erasmus+ Strategic Partnership Project

1	RO	Romanian Naval Academy
2	BG	Bulgarian Naval Academy
3	GR	Hellenic Naval Academy
4	IT	Italian Naval Academy
5	PL	Polish Naval Academy



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- **Naval Leadership** – Polish Naval Academy (Hellenic Naval Academy)
- **Power Plants** – Italian Naval Academy (Romanian Naval Academy)
- **Computer Network** – Polish Naval Academy (Romanian Naval Academy)
- **Naval Electronics** – Hellenic Naval Academy (Italian Naval Academy)
- **Naval Sensors** – Italian Naval Academy (Hellenic Naval Academy)
- **Maritime Security** – Bulgarian Naval Academy (Polish Naval Academy)
- **Naval Cyber Threats** – Bulgarian Naval Academy (Italian Naval Academy)
- **Oceanography** – Romanian Naval Academy
- **Naval Architecture** – Romanian Naval Academy
- **Naval Communication** – Hellenic Naval Academy/ Romanian Naval Academy
- **Common Security and Defence Policy**

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9	Future Projects	✓	✗
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11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	Science and Technology Education	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training	✓	✗
19	International Logistics Semester		✗
20	Space		✗
21	Hybrid Warfare		✗

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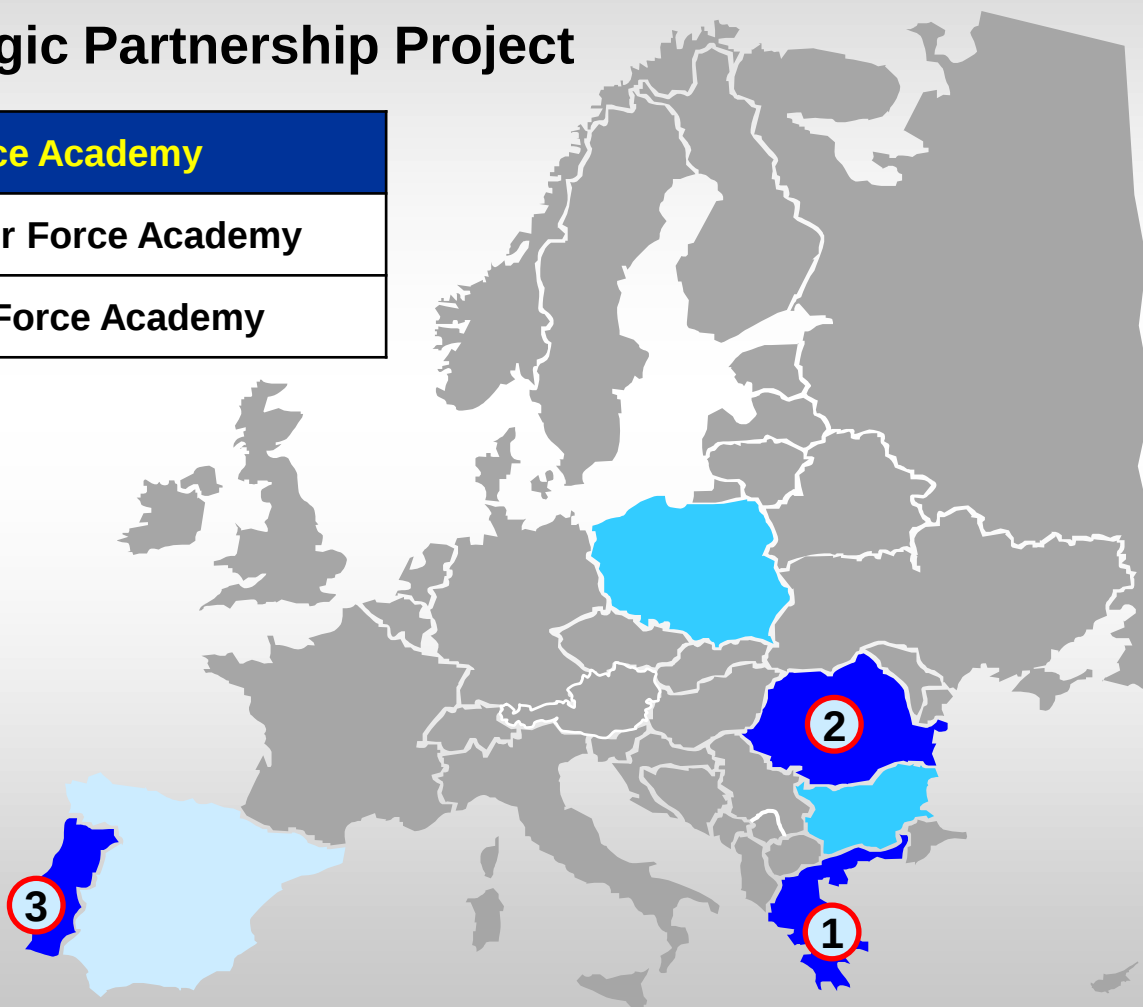
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Erasmus+ Strategic Partnership Project

1	GR	Hellenic Air Force Academy
2	RO	Henri Coanda Air Force Academy
3	PT	Portuguese Air Force Academy



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**Sintra
Portugal
20 Sep 2022**

2022	2023	2024	2025	2026
GR – HAFA	GR – HAFA	GR – HAFA	GR – HAFA	GR – HAFA
PT – PTAF	PT – PTAF	PT – PTAF	PT – PTAF	PT – PTAF
RO – HCAFA	RO – HCAFA	RO – HCAFA	RO – HCAFA	RO – HCAFA
	PL – PAFU	PL – PAFU	PL – PAFU	PL – PAFU
		BG – BAFA	BG – BAFA	BG – BAFA
				ES - SASFA?



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Module name	ECTS	Responsibility
Cyber Warfare	2	HAFA
Military Ethics	2	HAFA
Common Security & Defence Policy	2	HAFA
Space Applications for Security and Defence	2	HAFA
Aviation Meteorology	2	AFAHC
Flight & Ground Safety	2	PTAFA
Aviation English	4	AFAHC
Aerial Navigation	2	AFAHC
Avionics Systems	4	PTAFA
Propulsion Systems	2	PTAFA
Total	24	
National Requirements	6	
6 new common modules (process of “common” open)		

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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform (www.emilyo.eu)	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	Science and Technology Education	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training	✓	✗
19	International Logistics Semester		✗
20	Space		✗
21	Hybrid Warfare		✗

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Module name	ECTS	Responsibility
Applied Informatics	3	MTA
Applied Automation for Eng. Systems	3	
Integrated Weapon Systems Common Module on CSDP	3 3	FASFA
Computer Networks	3	NMU
Programming Languages	3	
Signal Processing	3	
Microcontrollers	3	
Propulsion Systems	3	MUT
Dynamic of Flight	3	
Mechanics and Material Science	3	
CAD and Numerical Analysis	3	
Interdisciplinary Scientific Project	6	HAFA
Total	42	
13 new common modules		

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2025: Romania / Constanta / RNA



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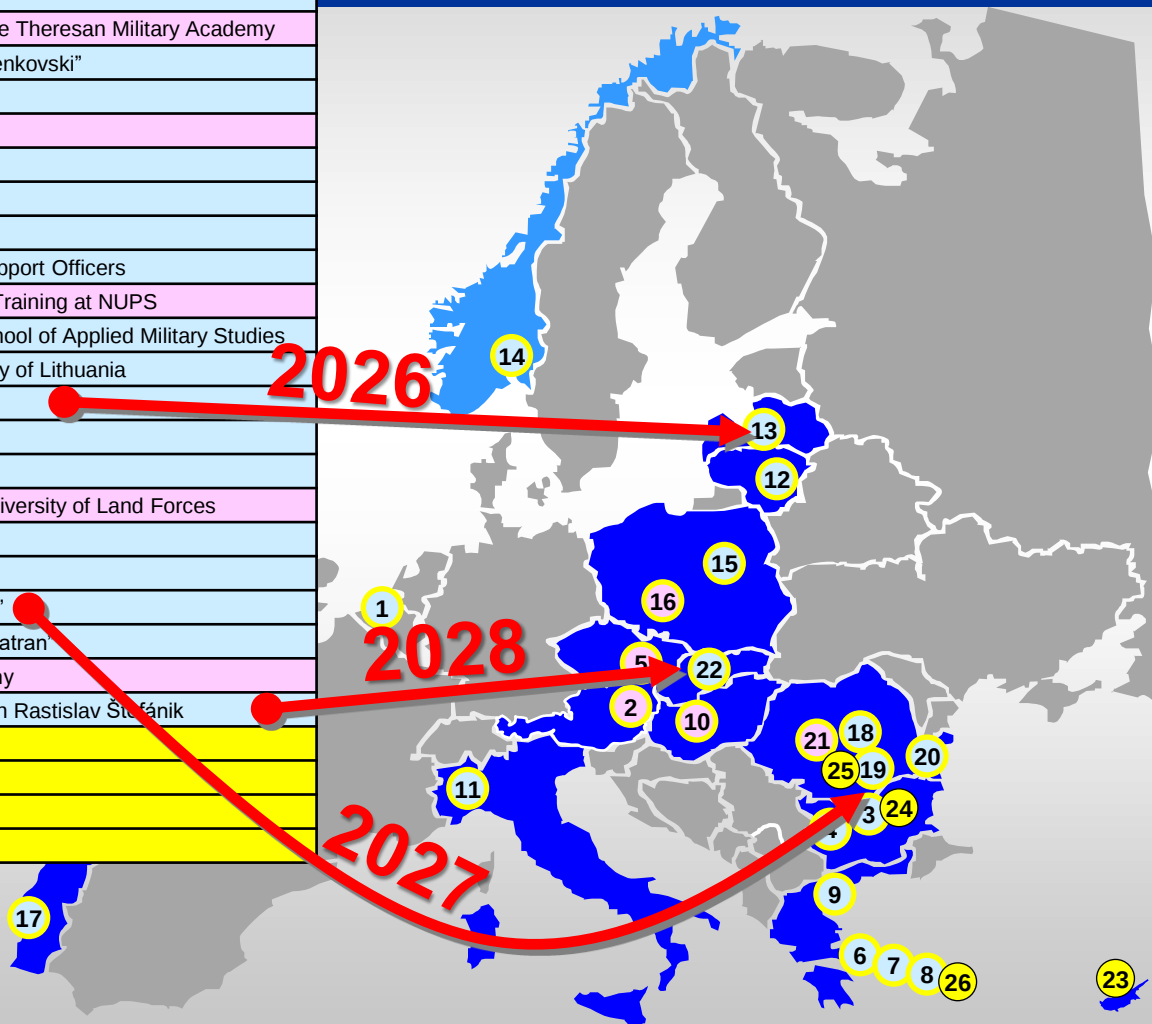
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Who organises the next iMAFs?

1	EU	European Security and Defence College
2	AT	Institute for Basic Officer Education at the Theresan Military Academy
3	BG	Bulgarian Air Force Academy "Georgi Benkovski"
4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at NUPS
11	IT	Education & Training Command and School of Applied Military Studies
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Technology
16	PL	General Tadeusz Kosciuszko Military University of Land Forces
17	PT	Military Academy
18	RO	"Henri Coandă" Air Force Academy
19	RO	Military Technical Academy "Ferdinand I"
20	RO	Romanian Naval Academy "Mircea cel Batran"
21	RO	"Nicolae Balcescu" Land Forces Academy
22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski" National Military University
25	RO	"Carol I" National Defence University
26	GR	Hellenic Military Nursing Academy



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All Services!

**Last EUMACS & EUAFA-CC: 27-29 May 2025
at the Military University of Technology (MUT) in Warsaw and
the Polish Air Force University (PAFU) in Deblin**

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**Why
we conduct this stupid
exchanges ???**

Source: <http://debeste.de/16253/Sch-leraustausch> ; re-shaped by Col Gell

Cui bono?

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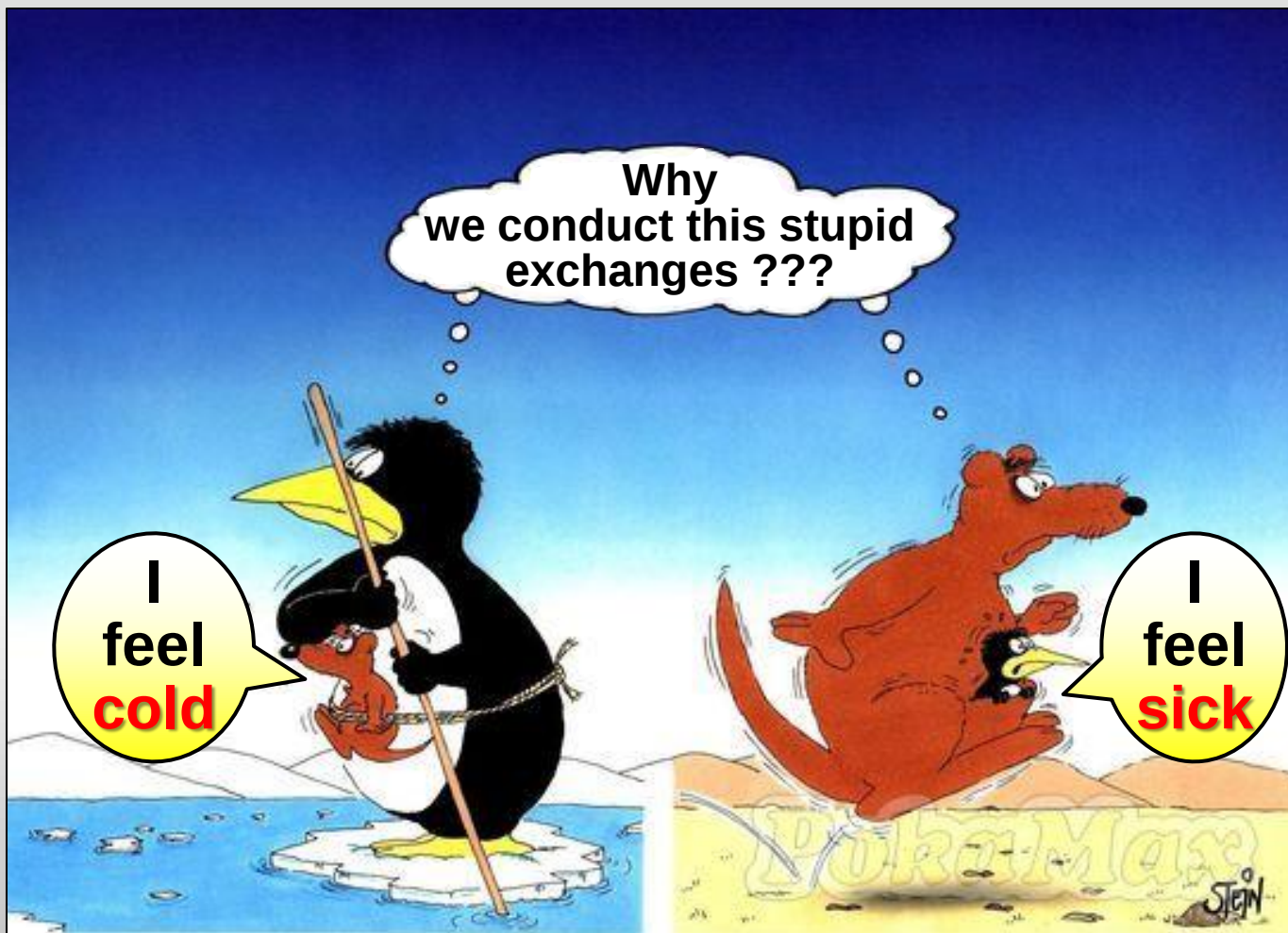
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Source: <http://debeste.de/16253/Sch-leraustausch> ; re-shaped by Col Gell

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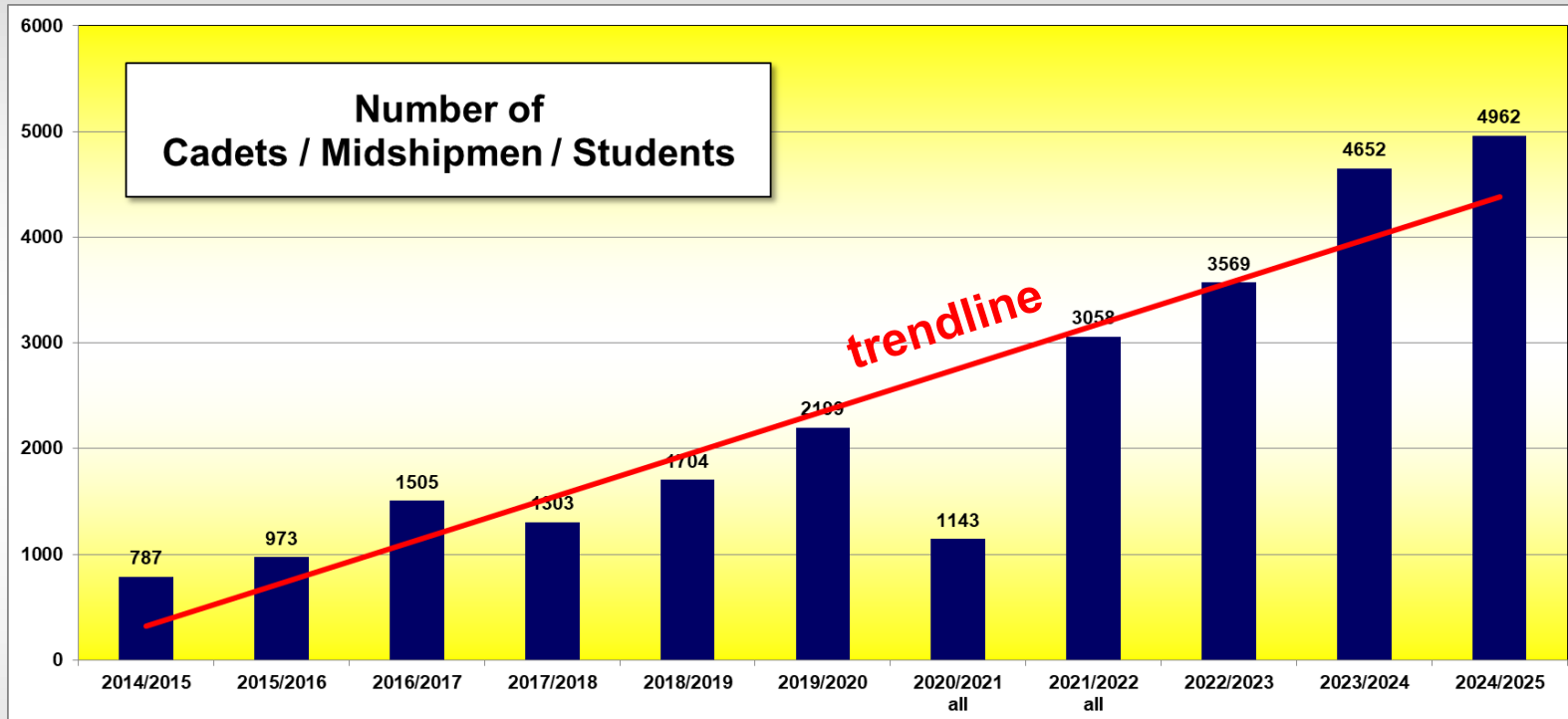
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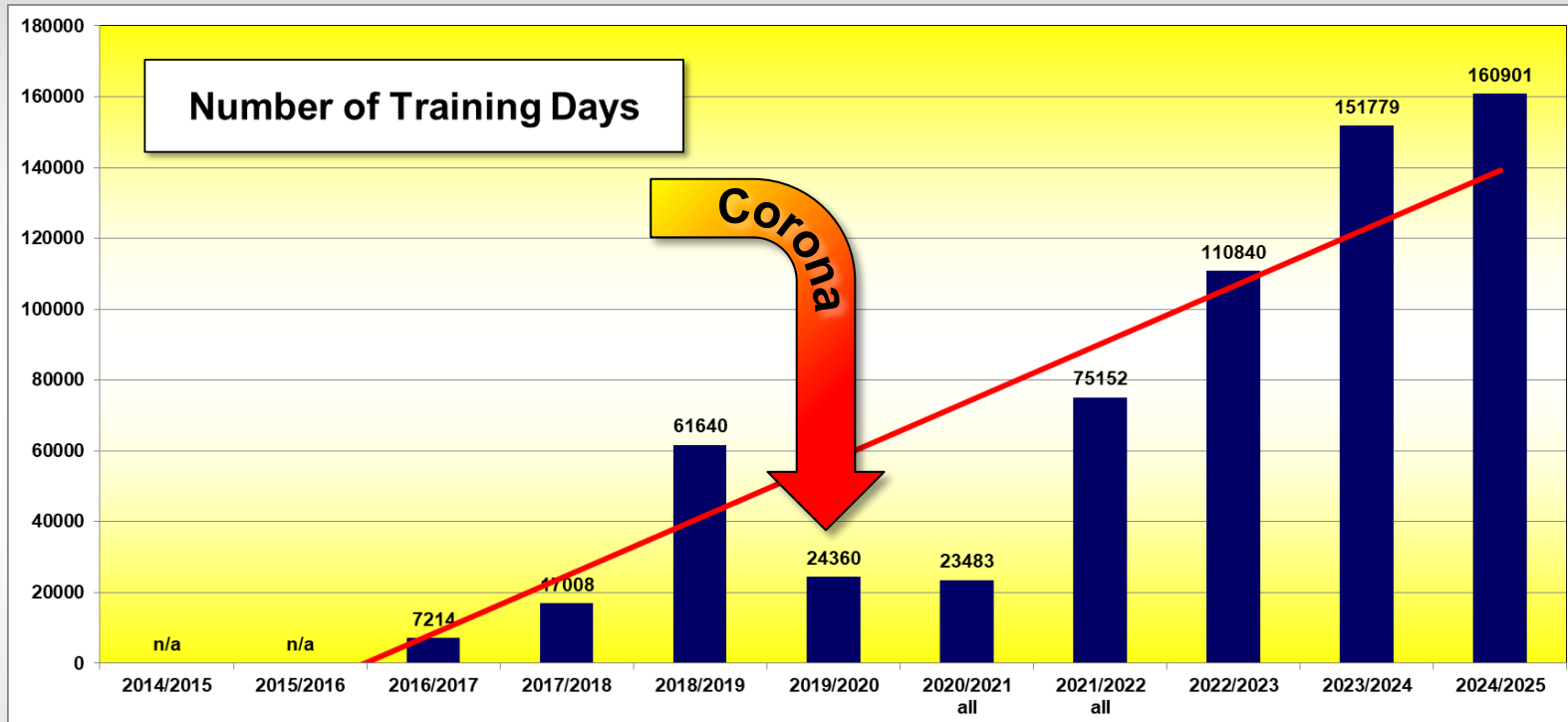
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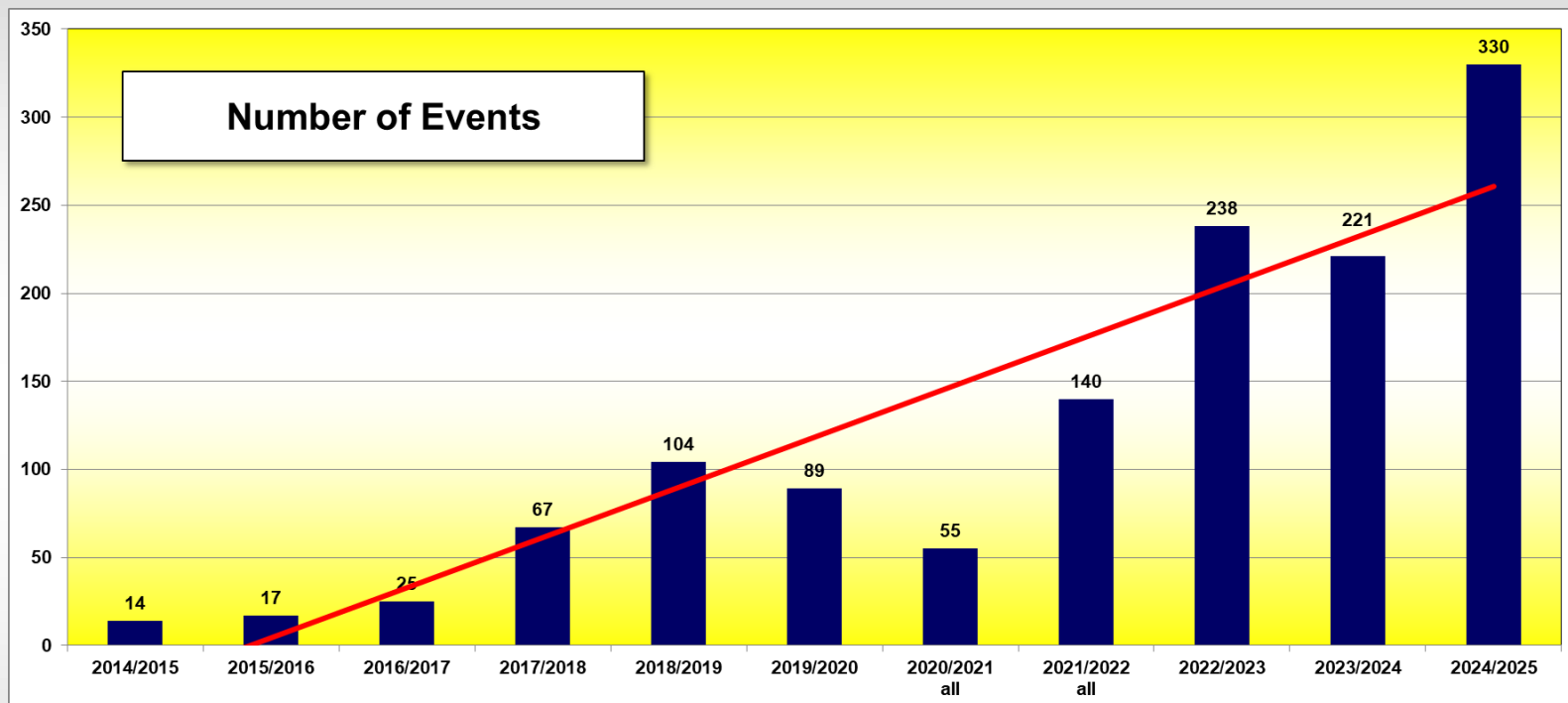
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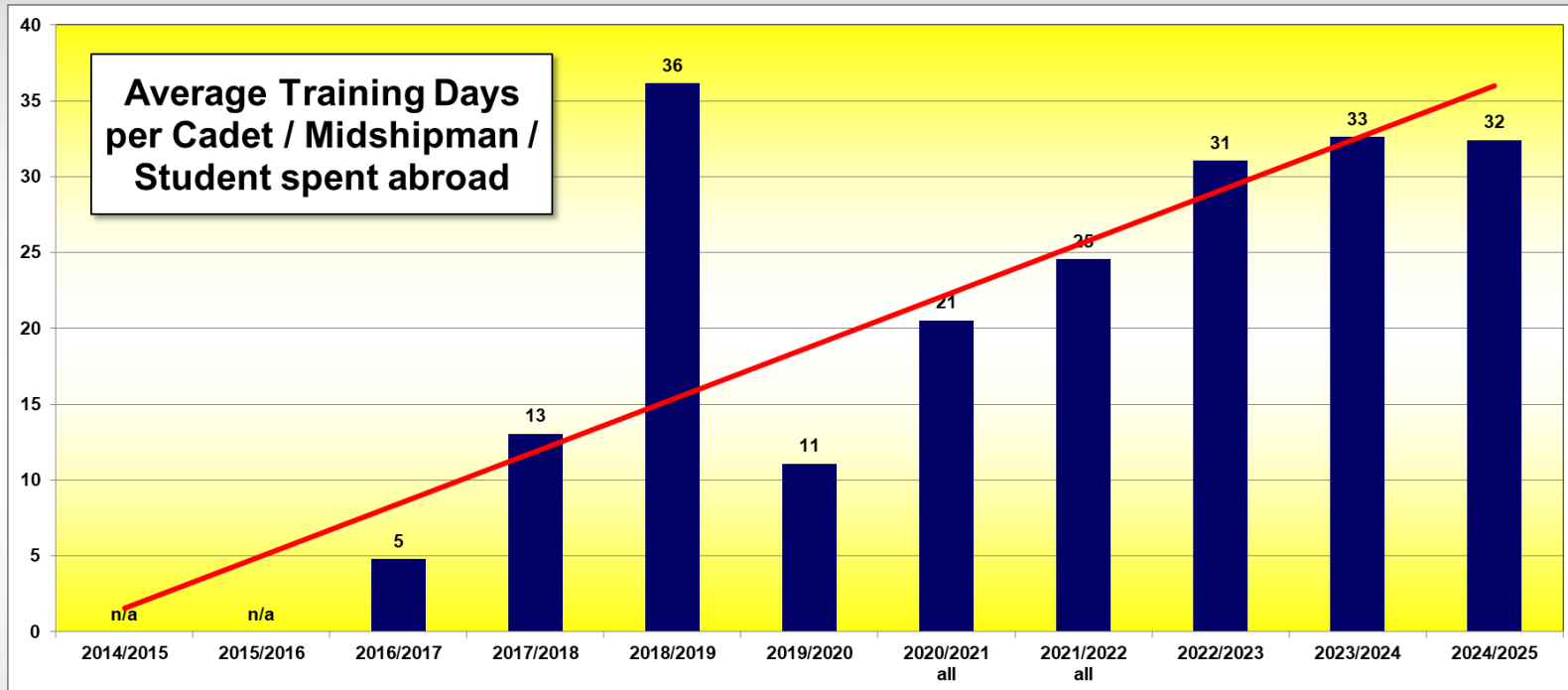
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Lecturers'/Instructors'/Educators' Exchanges

- Available on PW-protected area on www.emilyo.eu



European Initiative for the exchange of young officers inspired by Erasmus
EMILYO – Military Erasmus – Erasmus Militaire – The Initiative

Home About the Initiative Vice Chairs Lines of Development Documents Mobility Offers & Multiplier Events
Protected Documents IG Honorary Members IMAF and EUMACS EUMSSF 7th CSDP Olympiad 2024

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Pool of Lecturers

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- Greece HAFA Pool of Lecturers 2018 01 25.pdf
- Greece HMAESO Lecturer Pool 2024 03 28.pdf

**share experiences
pass knowledge to other EU BOELs**

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Based on a huge scientific Research (Habilitation)

The European Initiative

with its international activities

increases students'

(Officer Cadets' / future leaders')

skills & competencies

**(special knowledge, personal development,
metabolism, self-confidence ...)**

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Further (all) Information

www.emilyo.eu

IG MEETINGS Fall/Winter Semester 2025							
(24) 25 Nov - 26 Nov 2025	GR	Hellenic Military Academy for Combat Support Officers	68th Meeting of the Implementation Group (2 full days) <i>Meeting for IG Newcomers (evening before)</i> Invitation Link to Registration ☒ Agenda (as of 06 Nov 2025 - v02) Administrative Information	31 Oct 2025	E	-	Lt Col Dimitris Papadopoulos, PhD dimitris.papadopoulos.vet@gmail.com
SHORT EVENTS Fall/Winter Semester 2025							
22 Nov - 06 Dec 2025	LV	National Defence Academy of Latvia	Common Module Crisis Management Operations 2025 Invitation Application Form (Word)	13 Oct 2025	E	3	Lieutenant Colonel Dainis BALODIS e-mail: dainis.balodis@mil.lv
24 Nov - 28 Nov 2025	GR	Hellenic Air Force Academy	Common Module on SASD Invitation letter Administration information Application Form (Word)	20 Oct 2025	E	3	1st Lt KONSTANTINOOU Marina erasmus.hafa@haf.gr

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Vice-Chair Logistics



Col Assoc. Prof. ROMAN Cosmina Oana, PhD

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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
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9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
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12	International Air Force Semester	✓	
13	Science and Technology Education	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		✗
18	Language Education & Training	✓	✗
19	International Logistics Semester		✗
20	Space		✗
21	Hybrid Warfare		✗

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Chair LoD-07

(Financing the initiative)



HERMAN Ramona-Elena

[Link to presentation](#)

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- We act according to the decision of all (**your**) Ministers of Defence.
- The students' benefit is based on scientific researches.
- We use – whenever possible – external funds.
- We promote a European Security and Defence Culture.
- We depend on **YOUR** support.

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European Security
and Defence College



**thank YOU
for YOUR
attention!**