

European Initiative

for the exchange of young officers inspired by Erasmus

08 September 2025

EMILYO at a glance





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data (e.g.: list of participants)



08 September 2025

Contents of the Briefing

Who is who? and why the Initiative How began? Who is involved in the Initiative? What are we doing? Cui bono? Who benefits what? Future developments **Vice Chair Logistics** support information





Aim of the Briefing

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- Information about the work of the Implementation Group (IG) "European Initiative for the exchange of young officers inspired by Erasmus"
- in order to reach the common goal (issued by all EU Ministers of Defence)





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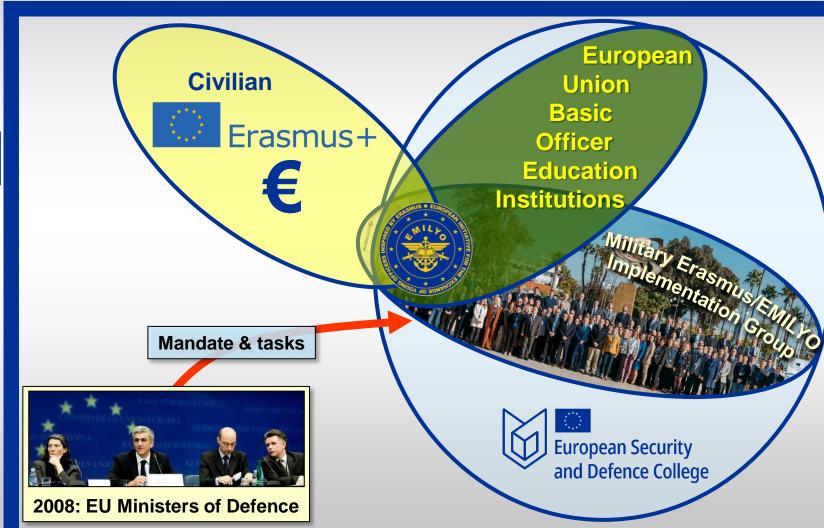
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What is

"Military Erasmus" / "EMILYO" ?







of EMILYO Elaborations

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The EMILYO (Military Erasmus) Implementation Group covers both, the ...

academic part



AND ←→

non-academic (vocational) part



of the basic officer education of all services.





Why we are doing that?

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Source: https://at.pinterest.com/pin/1829656082120694/. [31-5-24].





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Order / task



2008: EU Ministers of Defence

- Increase interoperability;
- Harmonise EU Basic Officer Education;
 - → thus
- Promote a "European Security and Defence Culture".

Share expertise & knowledge



- Pool of lecturers / instructors is created (EMILYO website).
- Rotating principle.
- Full support by IG if a Common Module is organised for the first time.

Huge benefits for Cadets & Midshipmen



Based on Habilitation Research:

- Increase of Cadets' / Midshipmen's skills & competencies.
- Increase of interoperability & EU Security and Defence Culture.

Source: Council of the European Union, Council Conclusions on the ESDP, 2903rd External Relations Council Meeting. Brussels. 10th and 11th November, 2008:





Who is involved in the Initiative

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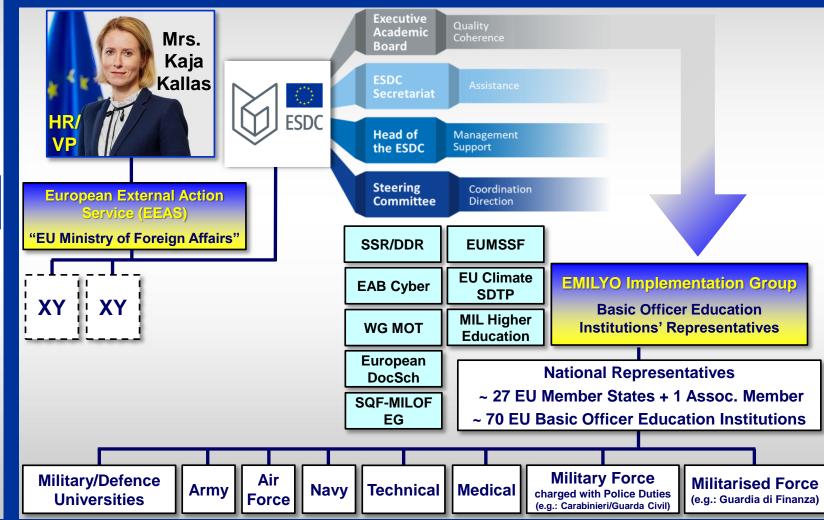
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How it began

First & latest Meetings of the Implementation Group



February 2009: 1st IG meeting

Meanwhile (Feb 2025): 66th IG meeting (quarterly basis)







Chairs IG Management

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ESDC Training Coordinator for EMILYO ("Chief of Staff")
ESDC (CY / CDSA)



EMILYO
Implementation
Group
AT / TMA



Vice-Chair Human Resources PT / PMA



Vice-Chair Education

IT/IAOS

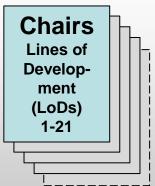


Vice-Chair Logistics

RO/HCAFA



Vice-Chair Technical Support RO / MTA







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-				
LoD-01	LoD-02	LoD-03	LoD-04	LoD-05
System of Equivalences	Develop. of Competences	Development of e-learning	Create an IT-Platform	(Legal) Framework
SIMOENS Tom BE / RMA	DIMITROV Nedko BG / NVNA	COELHO Vasco PT / PtAFA	HRISTOV Georgi BG / NDU	SIMONEAU-BYRNE Fiona FR / FNA
		9		
LoD-06	LoD-07	LoD-08	LoD-09	LoD-10
Strategic Communication	Financing the Initiative	Common Modules	Future Projects	Gender Mainstreaming
TSANAKAS Konstantinos GR / HAFA	HERMAN Ramona RO / LFA	KARADIMAS Nikolaos GR / HAA	JAGIELLO-TONDERA Agata PL / MUT	ATANASOVA-KRASTEVA Nevena BG / NDU
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LoD-11	LoD-12	LoD-13	LoD-14	LoD-15
Int'l Naval Semester	Int'l Air Force Semester	Science and Technology	Research & Development	Int'l Medical Semester
POPA Catalin RO / RNA	KARAMPELAS Panagiotis GR / HAFA	SAVA Alin-Constantin RO / MTA	LECOMPTE David BE / RMA	Frozen
LoD-16	LoD-17	LoD-18	LoD-19	LoD-20
EU Military Academy-CJS	Int'l Air Defence Semester	Language Edu. & Training	Int'l Logistics Semester	Space
Frozen	GHERMAN Laurian RO / HCAFA	HOLCNER Vladan CZ / UoD	GRZELAK Malgorzata PL / MUT	ANTONIOU Vyron GR / HAA





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LoD-21	LoD	LoD	LoD	LoD
Hybrid Warfare				
LESENCIUC Adrian RO / HCAFA				



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5	No.	LoD Name	Chairperson	BOEI
	1	System of Equivalences	LtCol Prof. SIMOENS Tom, PhD	BE-RMA
	2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
	3	B Development of e-learning Lt COELHO Vasco		PT-PtAFA
	4	Create an IT-Platform	LtCol Eng. HRISTOV Georgi	BG-NMU
	5	(Legal) Framework	Assoc. Prof. SIMONEAU-BYRNE Fiona, PhD	FR-FNA
	6	Strategic Communication	Maj TSANAKAS Konstantinos	GR-HAFA
	7	Financing the Initiative	Ms. HERMAN Ramona	RO-LFA
	8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
	9	Future Projects	Assist. Prof. JAGIELLO-TONDERA Agata, PhD	PL-MUT
	10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
	11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
	12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
	13	Science and Technology Education	Col SAVA Alin-Constantin, PhD	RO-MTA
	14	Research & Development	LtCol Prof. LECOMPTE David, PhD	BE-RMA
	15	International Medical Semester	Frozen	-
	16	EU Military Academy (CJS)	Frozen (Col Assoc. Prof. GELL Harald, PhD [habil.])	AT-TMA
	17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
	18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
	19	International Logistics Semester	LtCol Eng. GRZELAK Malgorzata, PhD	PL-MUT
	20	Space	LtCol (ret.) Assist. Prof. ANTONIOU Vyron, PhD	GR-HAA
	21	Hybrid Warfare	Col Prof. LESENCIUC Adrian, PhD	RO-HCAFA





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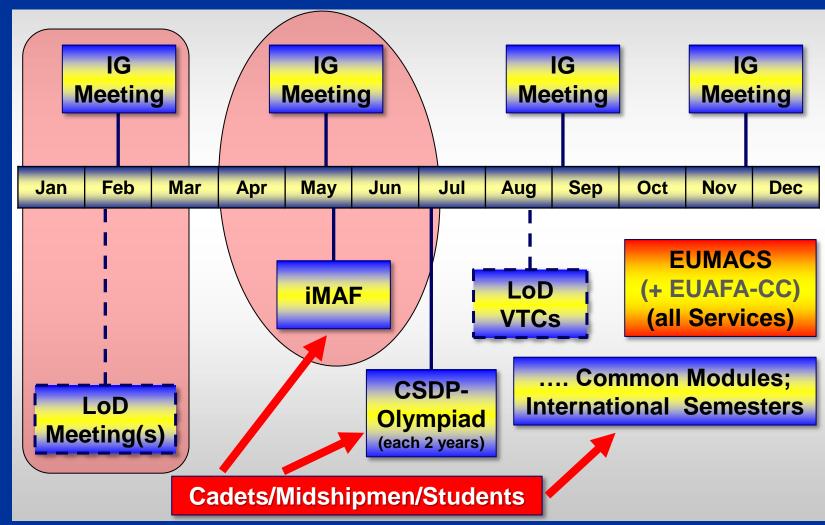
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5	LoD No.	LoD Name	Solved	On-going
	1	System of Equivalences	$\overline{\checkmark}$	
	2	Development of Competences	$\overline{\checkmark}$	X
	3	Development of IDL/e-learning	$\overline{\checkmark}$	X
	4	Create an IT-Platform (www.emilyo.eu)	$\overline{\checkmark}$	
	5	(Legal) Framework	$\overline{\checkmark}$	X
	6	Strategic Communication	$\overline{\checkmark}$	X
	7	Financing the Initiative	$\overline{\checkmark}$	X
	8	Common Modules	$\overline{\checkmark}$	X
1	9	Future Projects	$\overline{\checkmark}$	X
	10	Gender Mainstreaming	$\overline{\checkmark}$	X
	11	International Naval Semester		X
	12	International Air Force Semester	$\overline{\checkmark}$	
	13	Science and Technology Education	$\overline{\checkmark}$	X
	14	Research & Development		X
	15	International Medical Semester (frozen)		
	16	European Union Military Academy (frozen)		
	17	International Air Defence Semester		X
	18	Language Education & Training	V	X
	19	International Logistics Semester		X
	20	Space		X
	21	Hybrid Warfare		X



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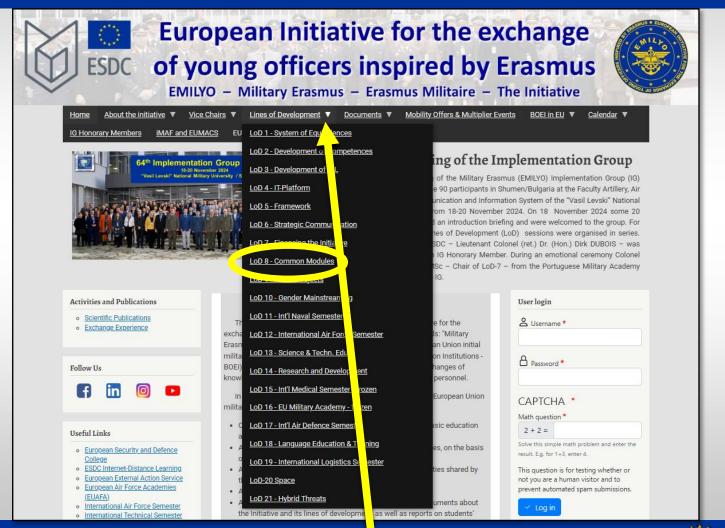
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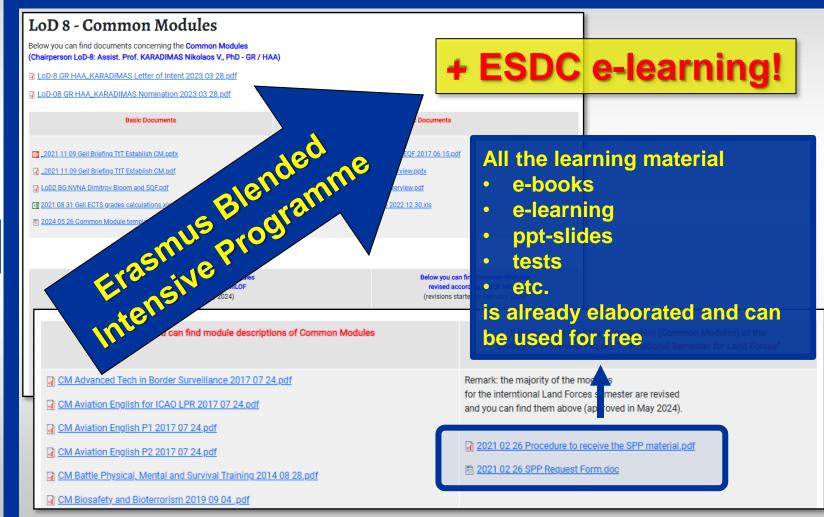
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00 deptember 2020
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08 September 2025	LoD No.	LoD Name	Solved	On-going
	1	System of Equivalences	$\overline{\checkmark}$	
Contents	2	Development of Competences	$\overline{\checkmark}$	X
	3	Development of IDL/e-learning	$\overline{\checkmark}$	X
Aim	4	Create an IT-Platform (www.emilyo.eu)	$\overline{\checkmark}$	
11. 0	5	(Legal) Framework	$\overline{\checkmark}$	X
How? & Why?	6	Strategic Communication		X
& vviiy:	7	Financing the Initiative	$\overline{\checkmark}$	X
Who?	8	Common Modules	$\overline{\checkmark}$	X
	9	Future Projects		X
What?	10	Gender Mainstreaming		X
	11	International Naval Semester		X
Cui bono?	12	International Air Force Semester		
	13	Science and Technology Education		X
Conclusion	14	Research & Development		X
Future	15	International Medical Semester (frozen)		
1 dtale	16	European Union Military Academy (frozen)		
Further	17	International Air Defence Semester		X
Information	18	Language Education & Training	$\overline{\checkmark}$	X
	19	International Logistics Semester		X
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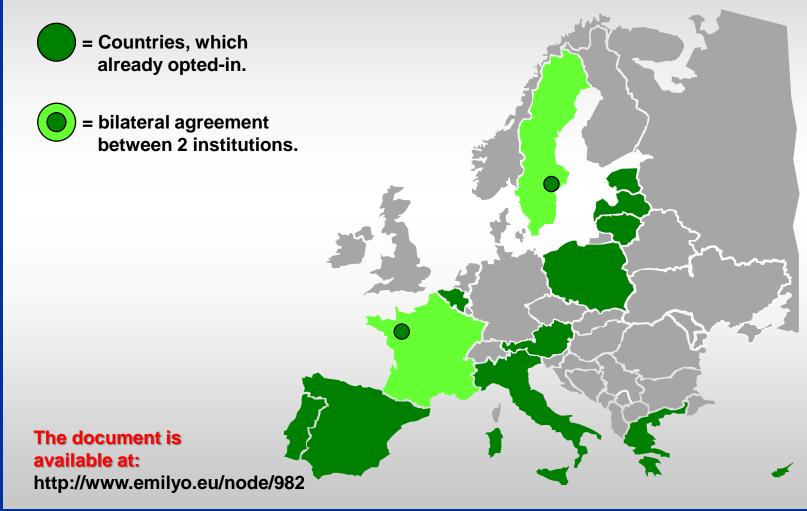
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at a glance		Acilievements 7 Lines of L	Sevelop	IIIEIIL
22 08 September 2025	LoD No.	LoD Name	Solved	On-going
	1	System of Equivalences	\square	
Contents	2	Development of Competences		X
	3	Development of IDL/e-learning	\checkmark	X
Aim	4	Create an IT-Platform (www.emilyo.eu)	\square	
	5	(Legal) Framework	\square	X
How? & Why?	6	Strategic Communication	V	X
& vviiy:	7	Financing the Initiative		X
Who?	8	Common Modules	\checkmark	X
	9	Future Projects	\checkmark	X
What?	10	Gender Mainstreaming		X
	11	International Naval Semester		X
Cui bono?	12	International Air Force Semester		
Oanalisaian	13	Science and Technology Education		X
Conclusion	14	Research & Development		X
Future	15	International Medical Semester (frozen)		
ratare	16	European Union Military Academy (frozen)		
Further	17	International Air Defence Semester		X
Information	18	Language Education & Training		X
	19	International Logistics Semester		X



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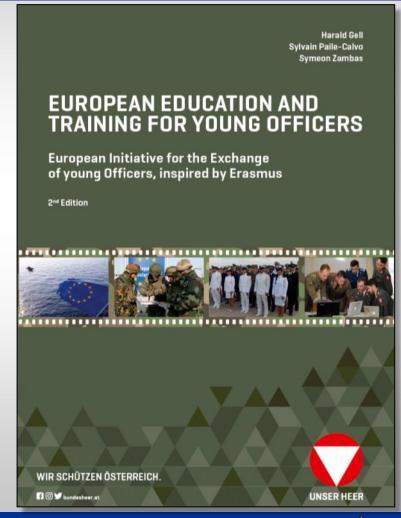
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Information to / during

- EUMC (your ChoDs)
- ++
- Defence Policy Directors
- annual letter to Commandants & Superintendents
- EUMACSs (all services)
- iMAFs (all services)
- CSDP Olympiads
- other conferences (e.g.: EUAFA-CC)
- bilateral basis on request
- European Parliament
- Strategic Communication Plan
- ... publications ⋺ ⋺







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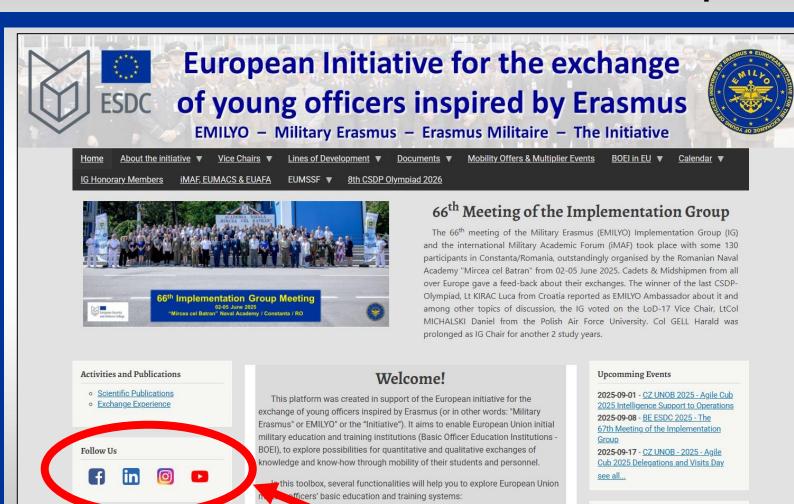
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User login

Last 5 Events

mation on the European Union officers' basic education

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25 08 September 2025	LoD No.	LoD Name	Solved	On-going
	1	System of Equivalences		
Contents	2	Development of Competences	✓	X
	3	Development of IDL/e-learning	✓	X
Aim	4	Create an IT-Platform (www.emilyo.eu)		
	5	(Legal) Framework		X
How? & Why?	6	Strategic Communication	$\overline{\checkmark}$	X
X VVIIy:	7	Financing the Initiative	$\overline{\checkmark}$	X
Who?	8	Common Modules	$\overline{\checkmark}$	X
	9	Future Projects	\checkmark	X
What?	10	Gender Mainstreaming	\checkmark	X
	11	International Naval Semester		X
Cui bono?	12	International Air Force Semester	\checkmark	
Openskasian	13	Science and Technology Education	\checkmark	X
Conclusion	14	Research & Development		X
Future	15	International Medical Semester (frozen)		
ratare	16	European Union Military Academy (frozen)		
Further	17	International Air Defence Semester		X
Information	18	Language Education & Training		X
	19	International Logistics Semester		X
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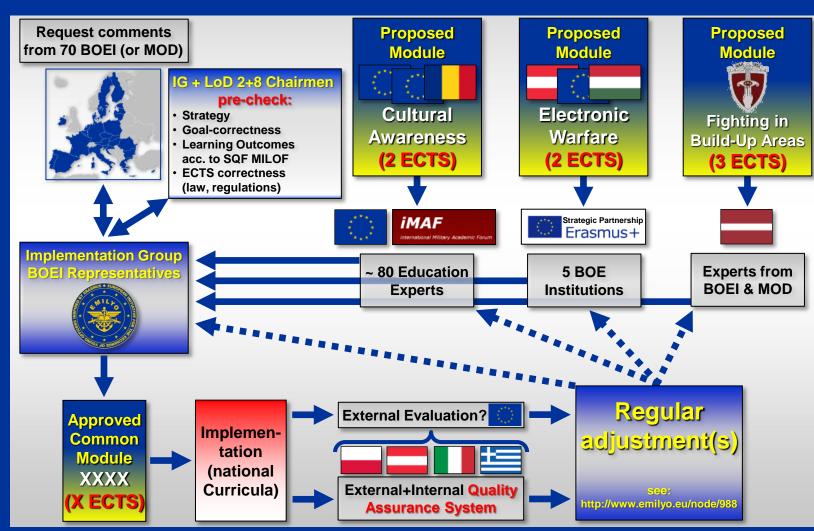
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Common Module What is it?







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Common Module	ECTS
Advanced Technologies in Borders Surveillance	2
Aviation English for ICAO LPR	3
Aviation English P1	3
Aviation English P2	3
Basic Military English	2
Battle Physical, Mental and Survival Training	3
Biosafety and Bioterrorism	2
Budget & Finance in EU Defence	2
Close Quarter Battle	3
Common Operating Environment	3
Common Security and Defence Policy	2
Comprehensive Approach	4
CMO/PSO (4 Sub-Modules [A, B, C, D])	12
Crisis Management (Military Leadership) - IMLA	2
Crises Management Operations (CMO)	3
Cross Cultural Communication	2
CSDP-Olympiad	2
Cultural Awareness	2
Cyber Security	2
Defence and Security Economics	4
Digital Leadership	3
Electronic Warfare	2
English for Aircraft Maintenance SET P1	3
English for Aircraft Maintenance SET P2	3
English for Aircraft Maintenance SET P3	3
English for Aviation Security Personnel	3
European Values	2
Fighting In Built Up Area	3
Gender Perspectives in Security and Defence	2
How to meet the Media	2

Common Module	ECTS
Hybrid Threats – Protection and Enhanced Resilience of Critical Infrastructure	2
IMINT-GEOINT Analysis Course	2
Individual Personal Development and Meta-Communication	2
Interoperability	6
Information Awareness	2
Irregular Warfare	3
Law of Armed Conflict	2
Leadership & Agility in Complex Environments	2
Leadership in Communication – IMLA	2
Leadership, Motivation and Influence – IMLA	2
Maritime Leadership	2
Maritime Security	2
Military Ethics	2
Military Instructor Training	3
Military Leadership (A)	2
Military Leadership (B)	2
Military Leadership (C)	4
Military Strategy and Security in the Baltic Sea Region	3
Problem Solving & Critical Thinking	2
Senior Cadets' Seminar on Leadership	2
Small Unit Tactics (1.5 ECTS – to be revised)	2
Social Engineering Protection	4
Space Applications for Security and Defence	2
Stress Management - IMLA	2
Troop Leading Procedures	2
Technologies in Cyber Security	1
Unmanned Aerial Systems	2
Winter Warfare Basic Module	2
Total: 58	153



Achievements - Lines of Develonment

at a glance		Achievements 7 Lines of t	Jevelop	ment
28 08 September 2025	LoD No.	LoD Name	Solved	On-going
	1	System of Equivalences		
Contents	2	Development of Competences	V	X
	3	Development of IDL/e-learning	V	X
Aim	4	Create an IT-Platform (www.emilyo.eu)	V	
	5	(Legal) Framework	V	X
How? & Why?	6	Strategic Communication	\checkmark	X
& vviiy:	7	Financing the Initiative	\checkmark	X
Who?	8	Common Modules	\checkmark	X
-	9	Future Projects	\checkmark	X
What?	10	Gender Mainstreaming	V	X
	11	International Naval Semester		X
Cui bono?	12	International Air Force Semester	V	
0 1 :	13	Science and Technology Education	V	X
Conclusion	14	Research & Development		X
Future	15	International Medical Semester (frozen)		
ratare	16	European Union Military Academy (frozen)		
Further	17	International Air Defence Semester		X
Information	18	Language Education & Training	V	X
	19	International Logistics Semester		X
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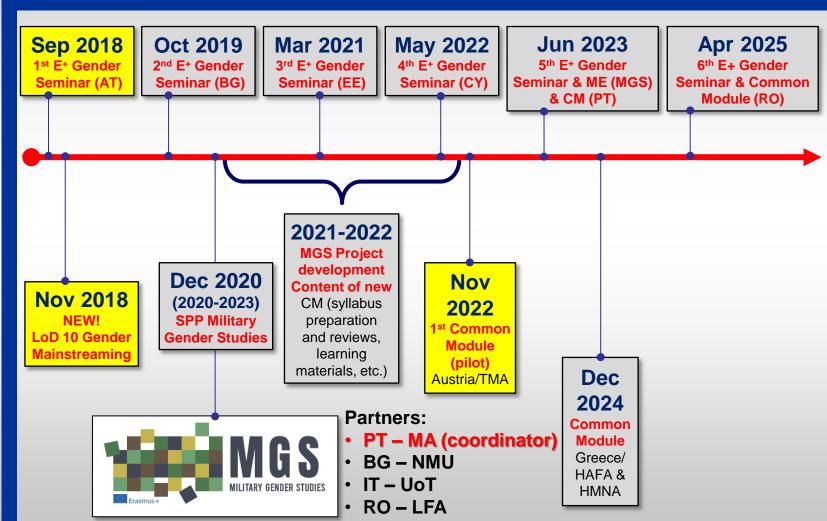
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at a glance	Achievements 7 Lines of Developmen				
30 08 September 2025	LoD No.	LoD Name	Solved	On-going	
	1	System of Equivalences	$\overline{\checkmark}$		
Contents	2	Development of Competences	$\overline{\checkmark}$	X	
	3	Development of IDL/e-learning	V	X	
Aim	4	Create an IT-Platform (www.emilyo.eu)	V		
	5	(Legal) Framework	$\overline{\checkmark}$	X	
How? & Why?	6	Strategic Communication	$\overline{\checkmark}$	X	
& VVIIY?	7	Financing the Initiative	$\overline{\checkmark}$	X	
Who?	8	Common Modules	$\overline{\checkmark}$	X	
	9	Future Projects	$\overline{\checkmark}$	X	
What?	10	Gender Mainstreaming	$\overline{\checkmark}$	X	
	11	International Naval Semester		X	
Cui bono?	12	International Air Force Semester	$\overline{\checkmark}$		
Conclusion	13	Science and Technology Education	$\overline{\checkmark}$	X	
	14	Research & Development		X	
Future	15	International Medical Semester (frozen)			
	16	European Union Military Academy (frozen)			
Further	17	International Air Defence Semester		X	
Information	18	Language Education & Training	$\overline{\checkmark}$	X	
	19	International Logistics Semester		X	
Logistics /	20	Space		X	



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- Naval Leadership Polish Naval Academy (Hellenic Naval Academy)
- Power Plants Italian Naval Academy (Romanian Naval Academy)
- Computer Network Polish Naval Academy (Romanian Naval Academy)
- Naval Electronics Hellenic Naval Academy (Italian Naval Academy)
- Naval Sensors Italian Naval Academy (Hellenic Naval Academy)
- Maritime Security Bulgarian Naval Academy (Polish Naval Academy)
- Naval Cyber Threats Bulgarian Naval Academy (Italian Naval Academy)
- Oceanography Romanian Naval Academy
- Naval Architecture Romanian Naval Academy
- Naval Communication Hellenic Naval Academy/ Romanian Naval Academy
- Common Security and Defence Policy





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1	System of Equivalences	\checkmark	
2	Development of Competences	$\overline{\checkmark}$	X
3	Development of IDL/e-learning	$\overline{\checkmark}$	X
4	Create an IT-Platform (www.emilyo.eu)	V	
5	(Legal) Framework	\checkmark	X
6	Strategic Communication	\checkmark	X
7	Financing the Initiative	\checkmark	X
8	Common Modules	\checkmark	X
9	Future Projects	\checkmark	X
10	Gender Mainstreaming	$\overline{\checkmark}$	X
11	International Naval Semester		X
12	International Air Force Semester	\checkmark	
13	Science and Technology Education	\square	X
14	Research & Development		X
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		X
18	Language Education & Training	\square	X
19	International Logistics Semester		X
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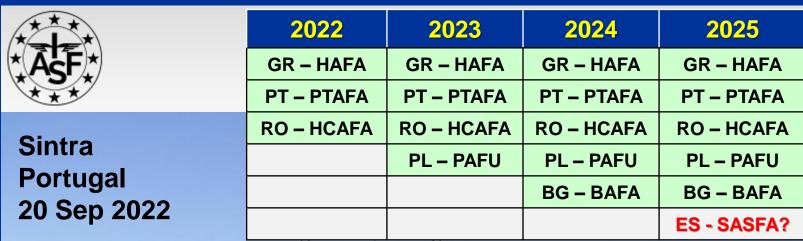
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Module name	ECTS	Responsibility			
Cyber Warfare	2	HAFA			
Military Ethics	2	HAFA			
Common Security & Defence Policy	2	HAFA			
Space Applications for Security and Defence	2	HAFA			
Aviation Meteorology	2	AFAHC			
Flight & Ground Safety	2	PTAFA			
Aviation English	4	AFAHC			
Aerial Navigation	2	AFAHC			
Avionics Systems	4	PTAFA			
Propulsion Systems	2	PTAFA			
Total	24				
National Requirements	6				
6 new common modules (process of "common" open)					





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1	System of Equivalences	$\overline{\checkmark}$	
2	Development of Competences	\checkmark	X
3	Development of IDL/e-learning	\checkmark	×
4	Create an IT-Platform (www.emilyo.eu)	\checkmark	
5	(Legal) Framework	\checkmark	X
6	Strategic Communication	\checkmark	X
7	Financing the Initiative	\checkmark	X
8	Common Modules	\checkmark	X
9	Future Projects	\checkmark	X
10	Gender Mainstreaming	\checkmark	X
11	International Naval Semester		X
12	International Air Force Semester	\checkmark	
13	Science and Technology Education	\checkmark	X
14	Research & Development		X
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		×
18	Language Education & Training	V	X
19	International Logistics Semester		X
20	Space		X
21	Hybrid Warfare		X





What are we doing? Achievements → Lines of Development

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Module name	ECTS		Responsibility			
Applied Informatics Applied Automation for Eng. Syst	3 3		MTA			
Integrated Weapon Systems Common Module on CSDP	3		FASFA			
Computer Networks Programming Languages Signal Processing Microcontrollers	Electronic IT optio	Γ .	3 3 3 3	NMU		
Propulsion Systems Dynamic of Flight Mechanics and Material Science CAD and Numerical Analysis	Mec. & Ae		3 3 3 3	MUT		
Interdisciplinary Scientific Project		6	HAFA			
	Total		42			
13 new common modules						



ESDC

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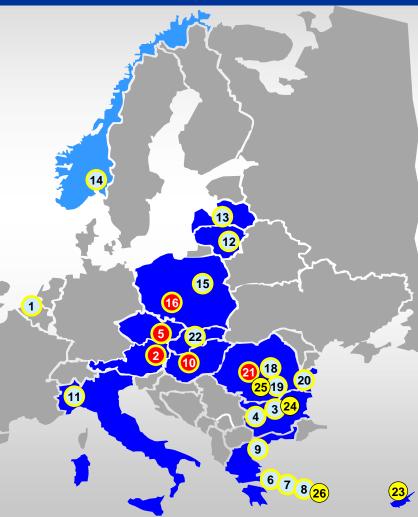
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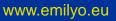
Logistics / Financing

Who is a Member of iMAF?

5	1	EU	European Security and Defence College
	2	АТ	Institute for Basic Officer Education at the Theresan Military Academy
	3	BG	Bulgarian Air Force Academy "Georgi Benkovski"
	4	BG	Rakovski National Defence College
	5	CZ	University of Defence
	6	GR	Hellenic Air Force Academy
	7	GR	Hellenic Army Academy
	8	GR	Hellenic Naval Academy
	9	GR	Hellenic Military Academy of Combat Support Officers
	10	HU	Faculty of Military Sciences and Officer Training at NUPS
	11	IT	Education & Training Command and School of Applied Military Studies
	12	LT	General Jonas Zemaitis Military Academy of Lithuania
	13	LV	National Defence Academy of Latvia
	14	NO	Norwegian Defence University College
	15	PL	Military University of Technology
	16	PL	General Tadeusz Kosciuszko Military University of Land Forces
_	17	PT	Military Academy
	18	RO	"Henri Coandă" Air Force Academy
	19	RO	Military Technical Academy "Ferdinand I"
	20	RO	Romanian Naval Academy "Mircea cel Batran"
	21	RO	"Nicolae Balcescu" Land Forces Academy
	22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
	23	CY	Cyprus Security and Defence Academy
	24	BG	"Vasil Levski" National Military University
	25	RO	"Carol I" National Defence University
	26	GR	Hellenic Military Nursing Academy









Who is invited to iMAF?

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Who organises the next iMAFs?

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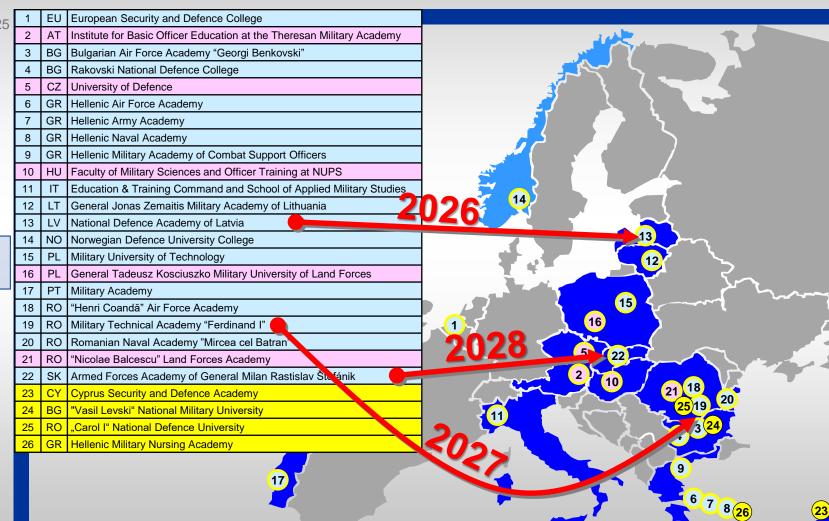
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What are we doing?

Meetings dedicated to the Initiative (EUMACS & EUAFA-CC)



Last EUMACS & EUAFA-CC: 27-29 May 2025 at the Military University of Technology (MUT) in Warsaw and the Polish Air Force University (PAFU) in Deblin





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Why we conduct this stupid exchanges ???

Source: http://debeste.de/16253/Sch-leraustausch; re-shaped by Col Gell





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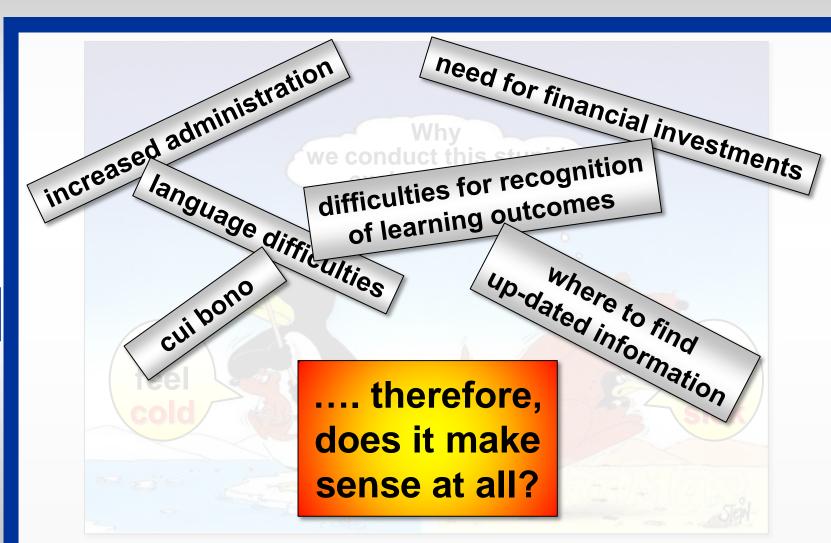
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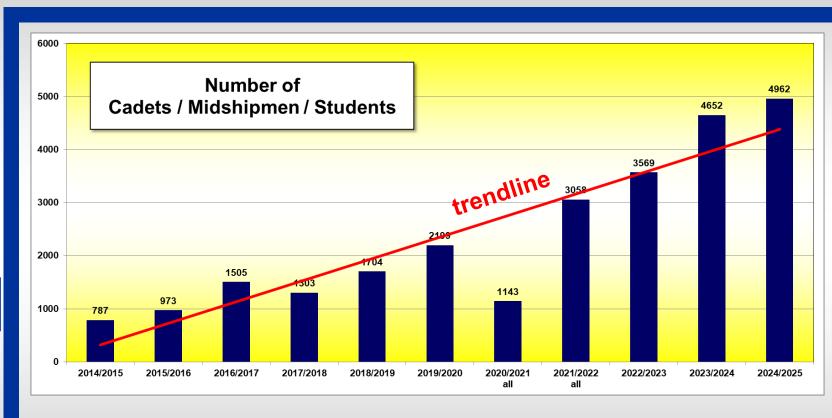
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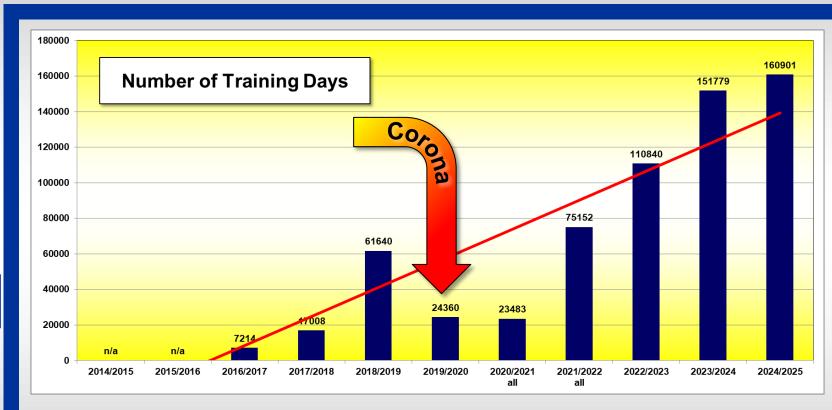
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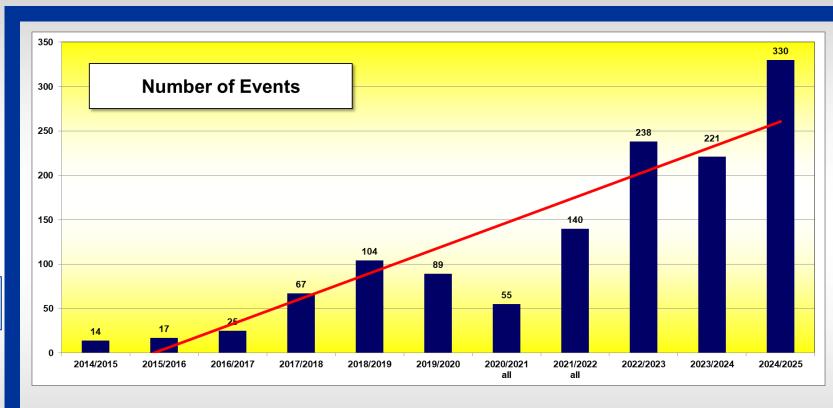
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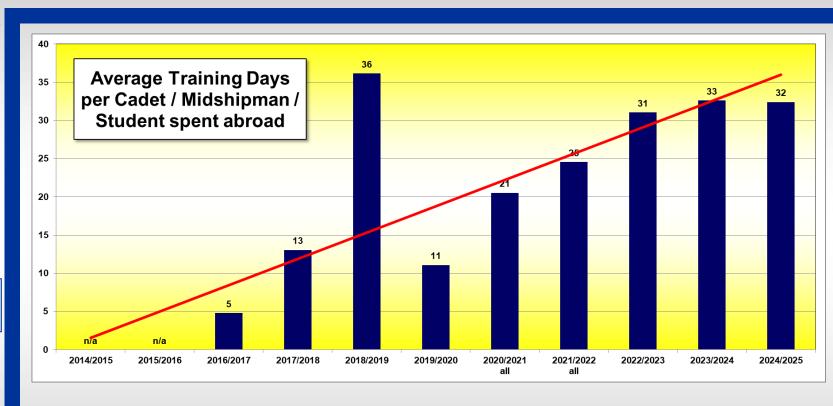
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Lecturers'/Instructors'/Educators' Exchanges

Available on PW-protected area on www.emilyo.eu







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Conclusion

Based on a huge scientific Research (Habilitation)

The European Initiative

with its international activities

increases students'

(Officer Cadets' / future leaders')

skills & competencies

(special knowledge, personal development, metabolism, self-confidence ...)





Future Intent

ESDC Annual Report 2023-2024

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- Ensure that all Basic Officer Education Institutions of all Member States are involved in the European Initiative for the exchange of young officers inspired by Erasmus.
- Review and update the existing Common Modules according to the SQF-MILOF guidelines and to priorities, as well as create new modules based on the most current requirements.
- Implementation of the European Common Technical Semester on Defence and Security (E_UCTS_{DS}) and launch of new projects for international semesters in the fields of air defence, logistics, and navy.
- Establishment of the new Line of Developments on Space and on Hybrid Warfare.
- Encourage all EU institutions in organising EMILYO activities and/or sending Cadets/Midshipmen/Students.
- Ensure all EU MS to opt-in the EMILYO Framework Agreement for facilitating exchanges of military students and lecturers.





Future Intent

for the Implementation Group (IG)

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- Implementation duties of Vice IG Chairs.
- Perhaps establish more Vice Chairs?
- Reorganisation of the IG to assure high quality outcomes.
- Creation of new LoD(s) when necessary.





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www.emilyo.eu

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Date	Country	Institution	Event-Name	Registration Deadline	Languages E=English F=French	ECTS	POC/Web-Page	
Short Events 2025								
(08) 09 Sep - 10 Sep 2025	BE	European Security and Defence College	67th Meeting of the Implementation Group (2 full days) Meeting for IG Newcomers (evening before) Link to Registration Agenda (as of 30 June 2025 - v01)	01 Sep 2025	E	-	Maj CHRISTOFOROU Christoforos christoforos.christoforou@eeas.europa.eu	
20 Sep - 28 Sep 2025	NO	Norwegian Defence University College	Military Leadership C (Physical Training part two) "Military Pentathlon 2025" Common Module Blended Intensive Program Invitation & Administrative Information Curriculum Application Form (Word)	25 Apr 2025	E	3	MAJ. Trond VOGNILD tvognild@mil.no Ass. Prof Sjur F ØFSTENG sofsteng@mil.no	
22 Sept - 26 Sept 2025	PL	Military University of Technology	Tactical Teaching: Knowledge Sharing Workshops Blended Intensive Programme Invitation Administrative Information Application Form (Word)	15 Jun 2025	E	-	Asst. Prof. Agata Jagiello-Tondera, PhD agata, jagiello@wat.edu.pl	





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Vice-Chair Logistics



Col Assoc. Prof. ROMAN Cosmina Oana, PhD

Link to presentation





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_				
5	LoD No.	LoD Name	Solved	On-going
	1	System of Equivalences	$\overline{\checkmark}$	
	2	Development of Competences	$\overline{\checkmark}$	X
	3	Development of IDL/e-learning	$\overline{\checkmark}$	X
	4	Create an IT-Platform (www.emilyo.eu)	$\overline{\checkmark}$	
	5	(Legal) Framework	$\overline{\checkmark}$	X
	6	Strategic Communication	$\overline{\checkmark}$	X
	7	Financing the Initiative	$\overline{\checkmark}$	X
	8	Common Modules	$\overline{\checkmark}$	X
	9	Future Projects	$\overline{\checkmark}$	X
	10	Gender Mainstreaming	$\overline{\checkmark}$	X
	11	International Naval Semester		X
	12	International Air Force Semester	$\overline{\checkmark}$	
	13	Science and Technology Education	$\overline{\checkmark}$	X
	14	Research & Development		X
	15	International Medical Semester (frozen)		
	16	European Union Military Academy (frozen)		
	17	International Air Defence Semester		X
	18	Language Education & Training	V	X
	19	International Logistics Semester		X
	20	Space		X
	21	Hybrid Warfare		×



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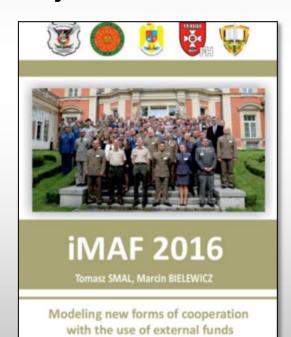
Logistics / Financing

How to finance?

- ERASMUS+ exchange rules (cadets, lecturers, staff)
- ERASMUS+ Strategic Partnership Projects
- LoD 5 Framework
 - developed by lawyers
 - just 11+2 countries opted in



- iMAF 2016
 - book (how to use external funds) → →
- ESDC co-financing
- Institutions' (military) budget







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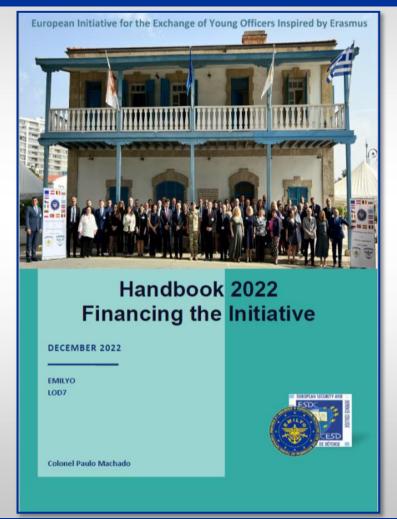
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- We act according to the decision of all (your)
 Ministers of Defence.
- The students' benefit is based on scientific researches.
- We use whenever possible external funds.
- We promote a European Security and Defence Culture.
- We depend on YOUR support.





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European Security and Defence College



thank YOU for YOUR attention!

