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LoD-21

[Hybrid Threats]

Col Prof Adrian Lesenciuc. PhD
Vice-Rector for Science

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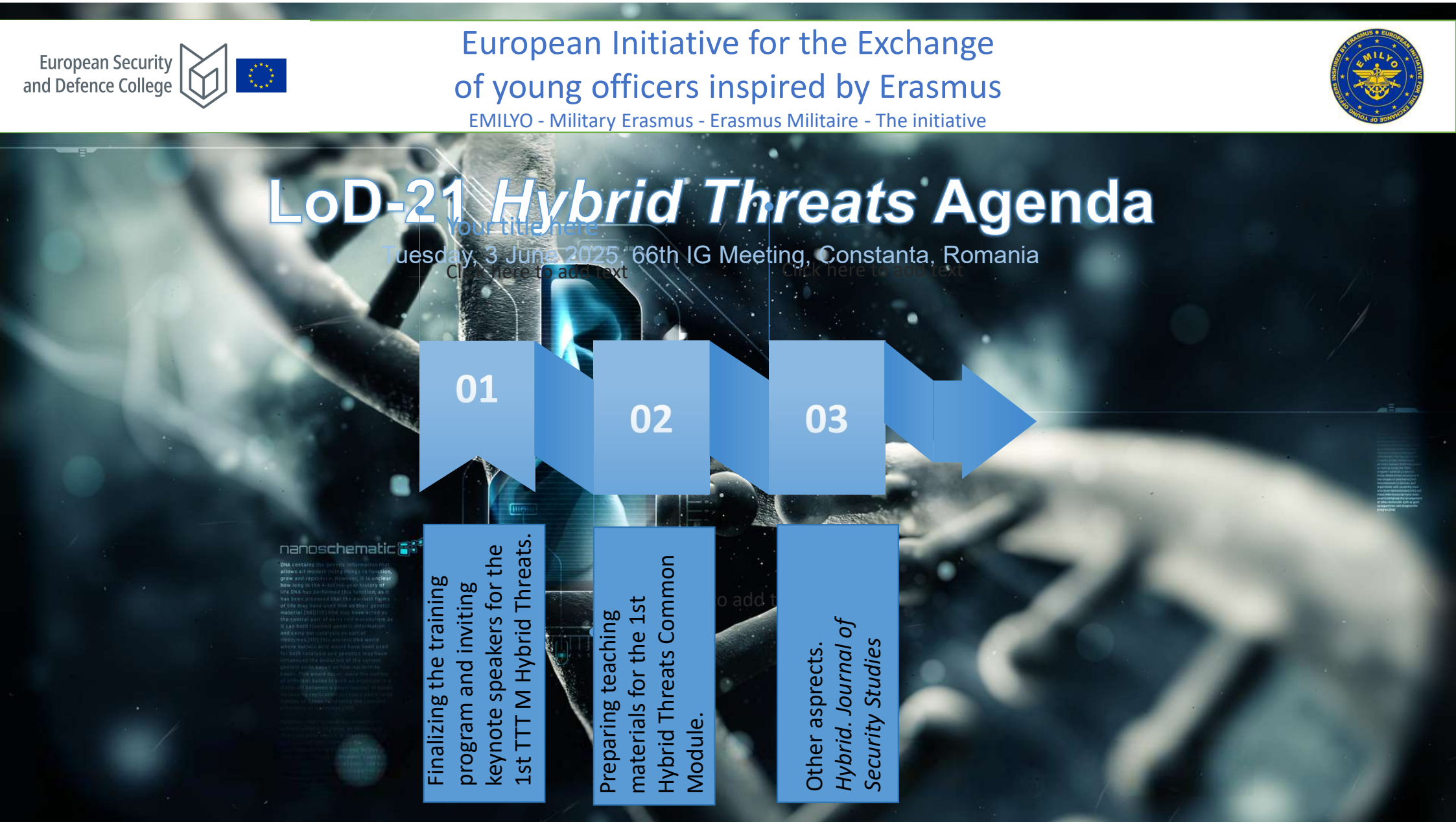

LoD-21 *Hybrid Threats* Agenda

Your title here

Tuesday, 3 June 2025, 66th IG Meeting, Constanta, Romania

Click here to add text

01

Finalizing the training program and inviting keynote speakers for the 1st TTT M Hybrid Threats.

02

Preparing teaching materials for the 1st Hybrid Threats Common Module.

03

Other asprects. *Hybrid. Journal of Security Studies*

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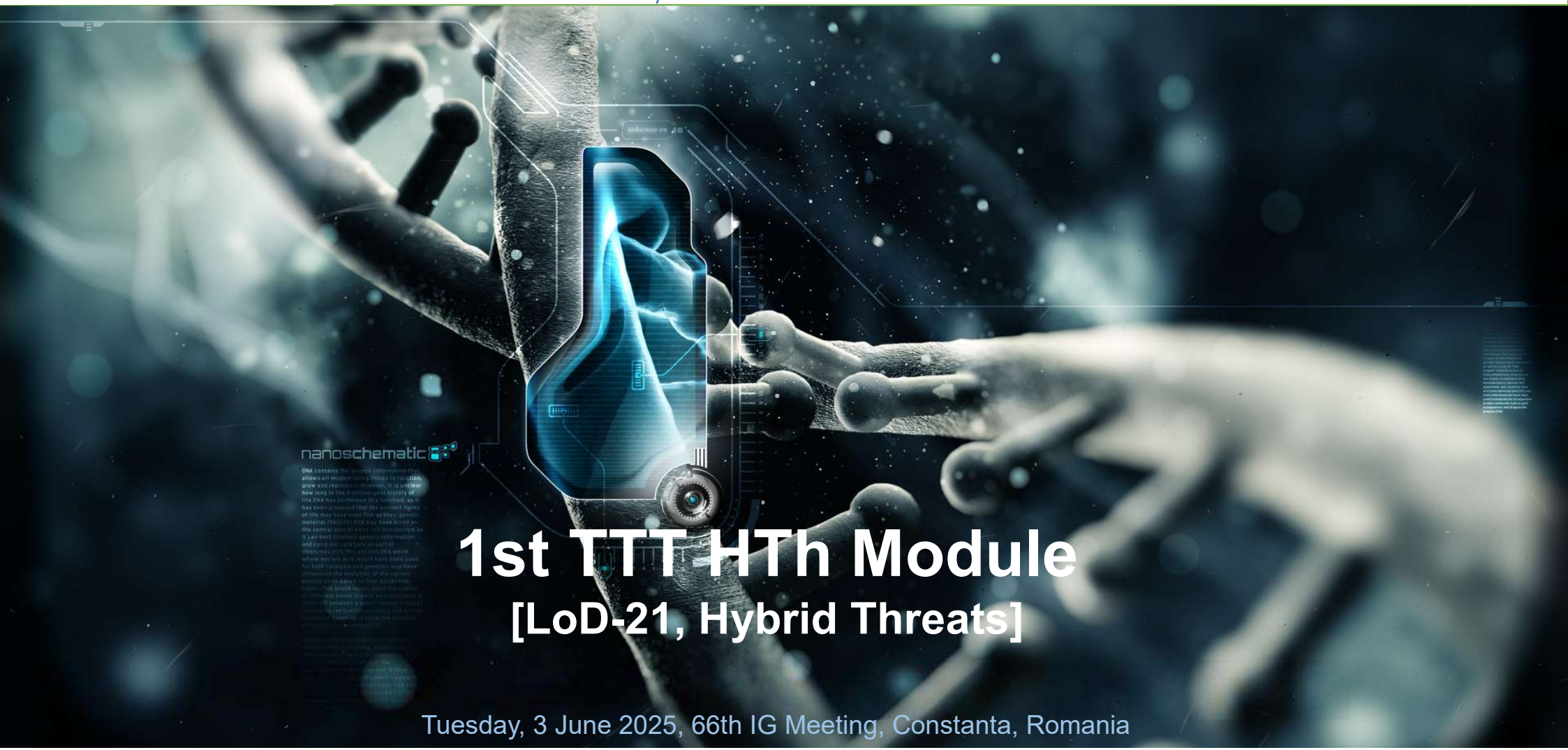

1st TTT HTh Module

[LoD-21, Hybrid Threats]

Tuesday, 3 June 2025, 66th IG Meeting, Constanta, Romania

1st TTT HTh Module

The achievements so far

setting the calendar and other relevant details for organizing the 1st Train-the-Trainers *Hybrid Threats* module [1st TTT M Th], 8-12 December 2025, Brasov, HCAFA

identifying the relevant topics, setting / adjusting the training program/ the draft of programme for the TTT HTh Module

identifying the corpus of European key experts in the field of *Hybrid Threats* willing to provide expertise in the TTT module

01

02

Near future plan

organizing the 1st Train-the-Trainers *Hybrid Threats* module, 8-12 December 2025, Brasov, HCAFA

setting the calendar the curriculum of the 1st Train-the-Trainers *Hybrid Threats* module

establishing the deadlines for sending invitations, uploading the program, registration

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1st Train-the-Trainers Module *Hybrid Threats* [1st TTT M HTh]

8-12 December, 2025

Day 1

[Official Opening]
[Classes]
'Henri Coanda' Air Force Academy Brasov

Day 2

[Case Studies]
Info Radar Platform
Romanian MoD
General Directorate of Information and Public Relations

Day 3

[Classes]
'Henri Coanda' Air Force Academy Brasov

Day 4

[Classes]
[Syndicates]
'Henri Coanda' Air Force Academy Brasov

Day 5

[Classes]
[Syndicaters]
'Henri Coanda' Air Force Academy Brasov

Training program/ Provisional agenda

Day 1

[09.00-09.30] [Official opening]

[09.40-11.10] **Hybrid Warfare and Hybrid Threats. General Issues**

[11.50-13.20] **Hybrid Warfare Reference Curriculum**

[13.30-15.00] **Fighting Disinformation**

Day 2

[08.00-16.00] **Fighting Disinformation**

[Case studies]

Romanian MoD

[18.00-23.00] Official dinner

Day 3

[08..00-09.30] **Russian Hybrid Warfare**

[09.40-11.10] **Societal Resilience. Security Culture**

[11.50-13.20] **Counterlawfare**

[13.30-15.00] **Diplomatic Vector. Economic and Financial Manipulation**

Curriculum/ Provisional agenda

Day 4

[08..00-09.30] **StratDocs.**

National Strategies of Security

[09.40-11.10] [11.50-13.20]

Fighting Disinformation. Digital

Transformation

[syndicates]

[13.30-15.00] **Emerging**

Technologies and AI

Day 5

[08..00-09.30] [09.40-11.10]

Ethics in Hybrid Warfare

[syndicates]

[11.50-13.20] **Counter**

Terrorism. Border

Management

[13.30-14.00] Final remarks.

Closing ceremony

1

Venue: „Henri Coandă" Air Force Academy, Brașov, Romania

8-12 December, 2025

Deadlines

67th IG Meeting,
Bruxelles, Belgium

invitations
for the keynote speakers

July 1, 2025

Registration:
no later than
October 1,
2025

July 15, 2025

adjusting

2

the training program

3

finalizing
the agenda of the 1st TTT HTh

August 1, 2025

EMILYO Website

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LoD-21 Hybrid Threats Common Module [HTh CM]

[LoD-21, Hybrid Threats]

Tuesday, 3 June 2025, 66th IG Meeting, Constanta, Romania

1st HTh Common Module

https://mooc.uni-nke.hu/login/index.php

developping a draft syllabus for all common modules and BIPs organized in the area of hybrid threats

use of learning resources (MOOCs) and bibliography resulted in Hybrid Project Interdisciplinary Education and Training on Hybrid Warfare (2021-2024) 2021-1-HU01-KA220-HED-000032179

The achievements so far

established the details regarding the Hybrid Threats Common Module: responsible people for presenting syllabi and the common module relevant topics

developing draft syllabi for common modules in the areas of Information Operations (InfoOps), Social Networks, Military Ethics in Hybrid Warfare, Emerging Technologies and AI

01

02

Near future plan

preparing the calendar for the 1st Common Module HTh, Summer Semester 2026 (2 ECTS, 28 hours), included in IADS and for the 2nd Common Module HTh. Winter Semester, included in IAFS

building a pool of lecturers specialized in the key areas of HTh (InfoOps: PsyOps, Cyber, Electronic Warfare, MilDec etc., Social Networks, AI, Emerging technologies, StratCom, Critical Infrastructure, Deterrence & Resilience, military doctrines & strategies)

convincing/ persuading European military academies to include *Hybrid threats* in their curriculum, at least at the level of debate topics in different syllabi

2026

Critical Infrastructure CM

Helmuth Schmidt University of Hamburg, Common Module, **2(3) ECTS**, 28 hours

1

1st Common Module HTh

HCAFA, Summer Semester (SuSe), as an extra module included in International Air Defence Semester (IADS), **2 ECTS**, 28 hours

BIP HTh

University of Turin, BIP, **3 ECTS**, 28 hours

2

2nd Common Module HTh

HCAFA, Winter Semester (WiSe), as an extra module included in International Air Force Semester (IAFS), 2 ECTS, 28 hours

3

cooperation

every university part of IAFS or IADS program [or not] can apply for sending cadets

every university can organize HTh CM, HCAFA will provide syllabus, teaching materials, consultancy and teachers

February 2026

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

IADS students [optional]
other HTh CM students

online

March 2026

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

IADS students [optional]
other HTh CM students

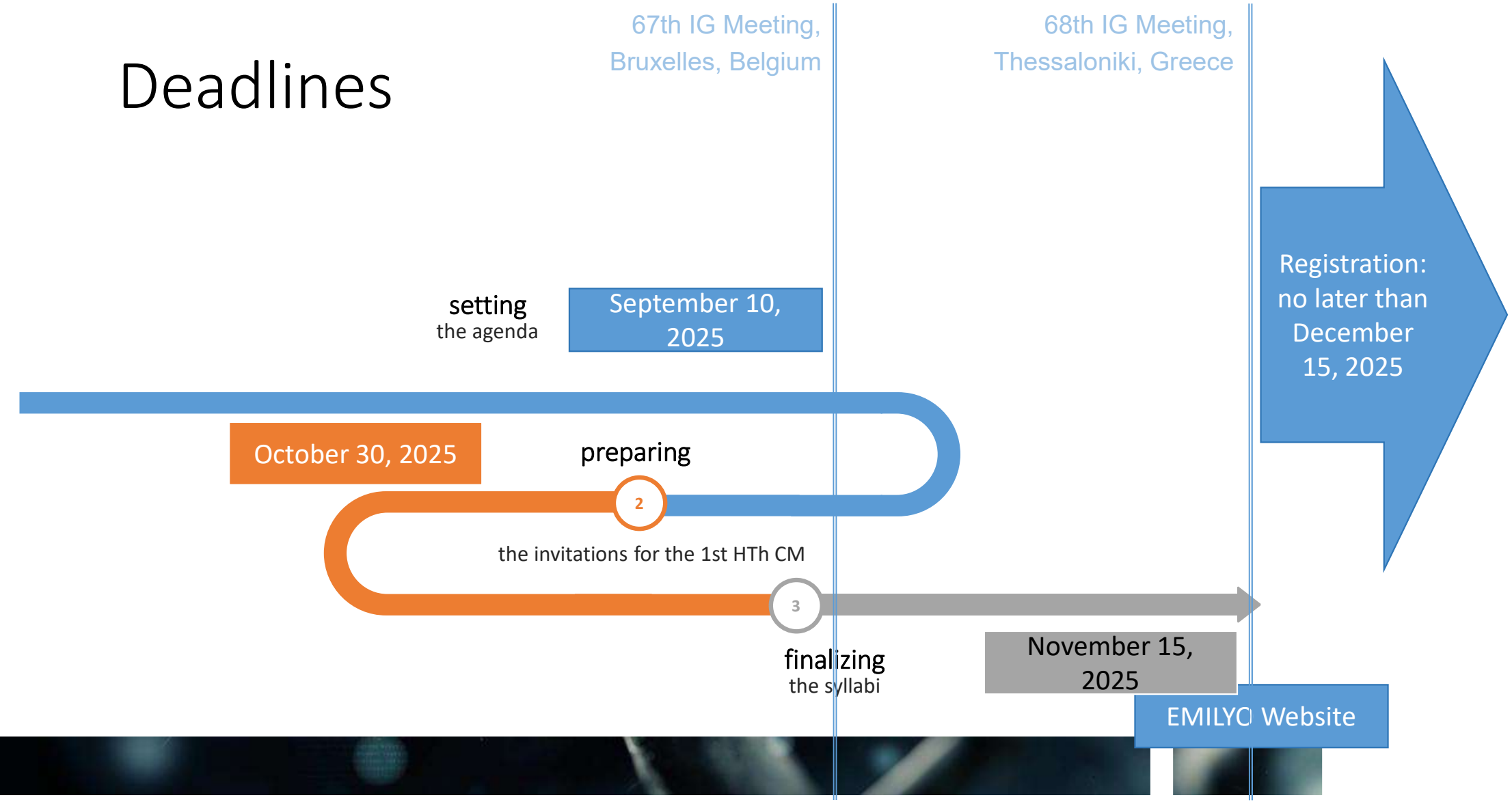
in situ

Venue: „Henri Coandă" Air Force Academy, Brașov, Romania

2-6 March, 2025

International Air Defence Semester [IADS]

Deadlines


67th IG Meeting,
Bruxelles, Belgium
68th IG Meeting,
Thessaloniki, Greece
setting
the agenda
September 10, 2025
Registration: no later than December 15, 2025
October 30, 2025
preparing
2
the invitations for the 1st HTh CM
3
finalizing
the syllabi
November 15, 2025
EMILYO Website

Pool of lectures

InfoOps
Click here to add text

Critical Infrastructure, Deterence & Resilience
Click here to add text

Social Networks
Click here to add text

Military Doctrines & Strategies
Click here to add text

AI & Emerging Technologies
Click here to add text

Other areas
Click here to add text

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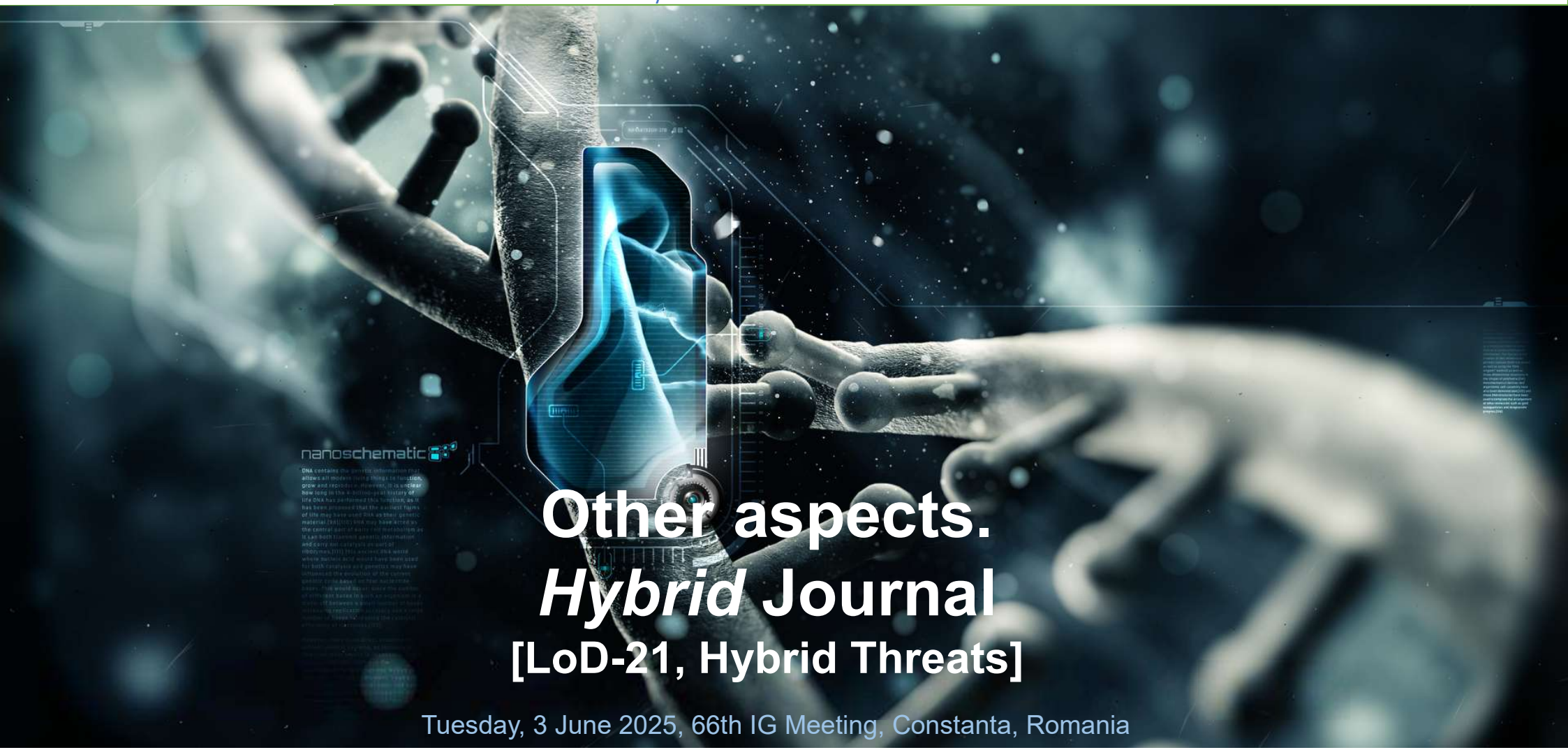


Other aspects. *Hybrid* Journal

[LoD-21, Hybrid Threats]

Tuesday, 3 June 2025, 66th IG Meeting, Constanta, Romania

1st HTh Common Module

The achievements so far

participanting in all IG meetings and establishing the critical mass of participants

interested in LoD-21 Hybrid Threats adjusting plans and lines of collaboration with partner institutions

01

02

Near future plan

organizing in 2026 the first debate forum with the participants in the 1st TTT module to identify the lessons learned in the military academies to which they belong

planning the publication in 2026 of the first issue of *Hybrid* journal, including relevant scientific works of experts and participants in the first TTT module and of the lecturers in the common modules

Hybrid Journal

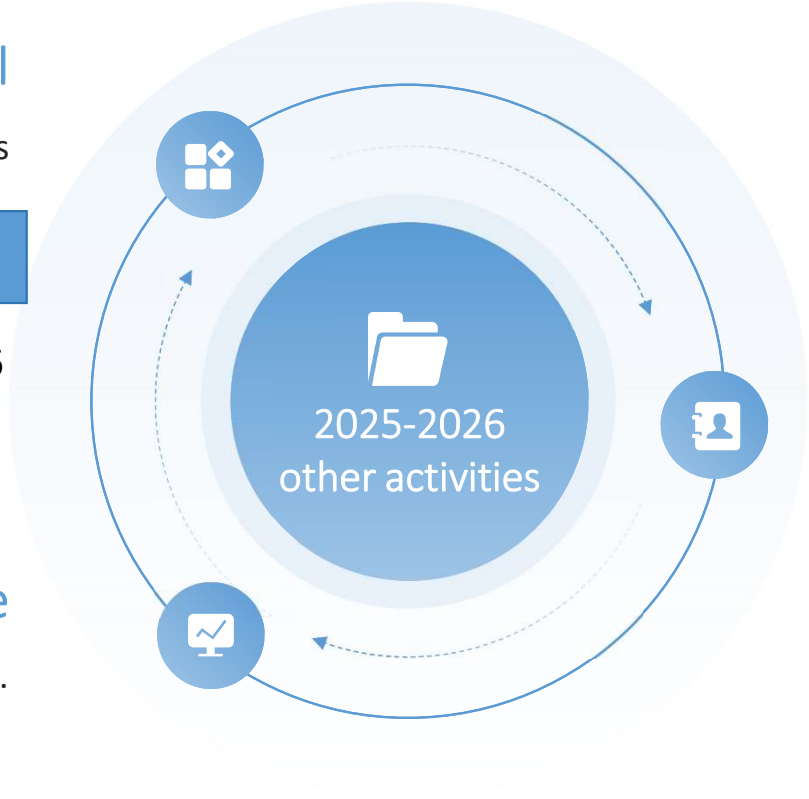
call for papers

September 10, 2025

first issue: January 2026

2nd TTT HTh Module

setting up...



1st Debate Forum

on Hybrid Threats

November 15, 2025

planned: May 2026

LoD-21 [Hybrid Threats]

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LoD-21

[Hybrid Threats]

Thank you!