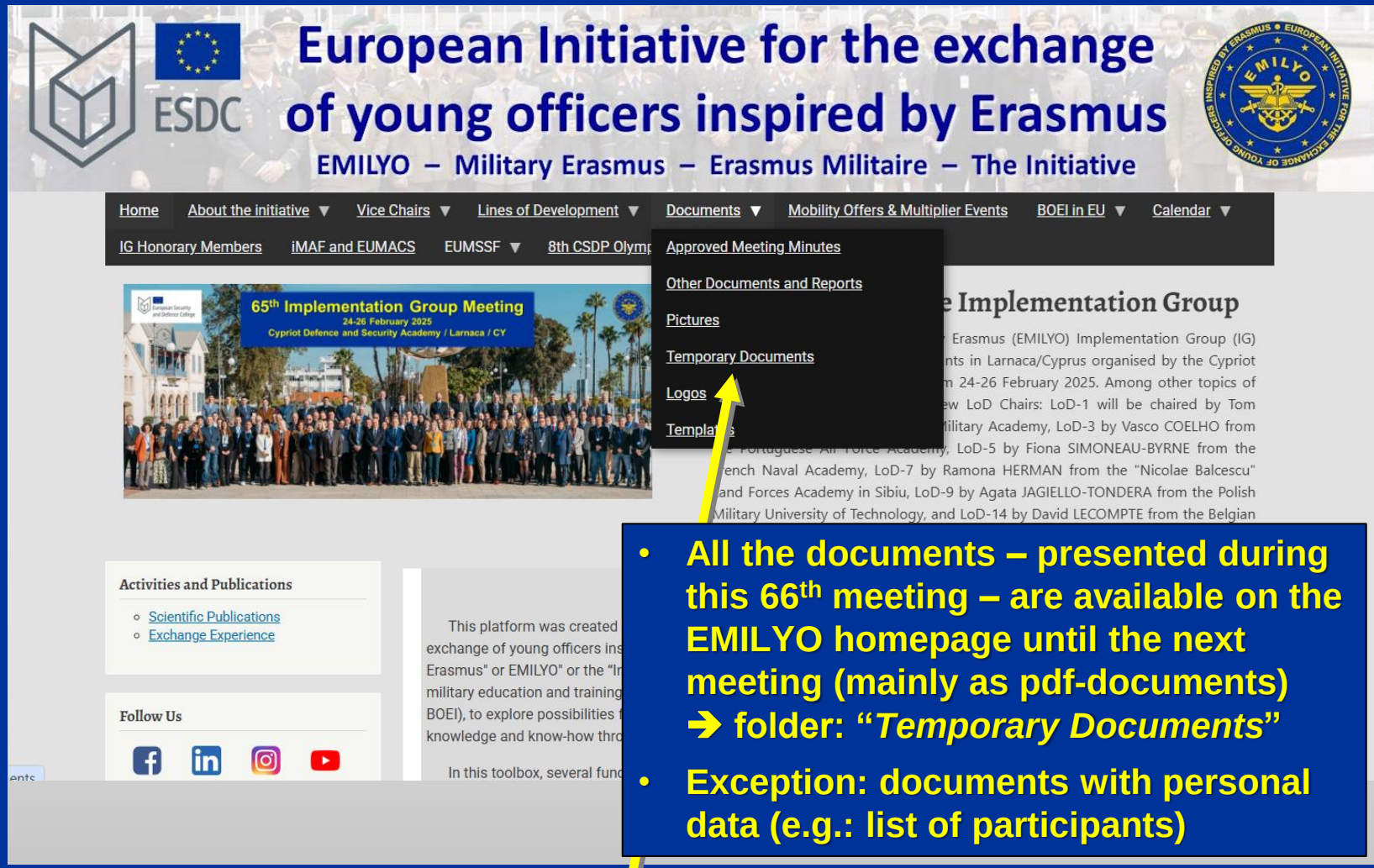
European Initiative

for the exchange of young officers inspired by Erasmus

EMILYO
at a glance
1
02 June 2025

Colonel Assoc. Prof. Hon. Sen. Harald GELL, PhD (habil.), MSc, MSD, MBA
Chair of the EU Military Erasmus (EMILYO) Implementation Group

FYI



- **All the documents – presented during this 66th meeting – are available on the EMILYO homepage until the next meeting (mainly as pdf-documents) ➔ folder: "*Temporary Documents*"**
- **Exception: documents with personal data (e.g.: list of participants)**

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of the Briefing

Who	is who?
How ….	and why the Initiative began?
Who ….	is involved in the Initiative?
What ….	are we doing?
Cui bono?	Who benefits what?
Future ….	developments
Vice Chair Logistics & LoD-07 Chair (Financing) ….	support information

Aim
of the Briefing

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- **Information about the work of the Implementation Group (IG)**
  "European Initiative for the exchange of young officers inspired by Erasmus"
- **in order to reach the common goal (issued by all EU Ministers of Defence)**

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What is

"Military Erasmus" / "EMILYO" ?

Civilian

Erasmus+

€

European
Union
Basic
Officer
Education
Institutions

Military Erasmus/EMILYO
Implementation Group

European Security
and Defence College

Mandate & tasks

2008: EU Ministers of Defence

Areas
of EMILYO Elaborations

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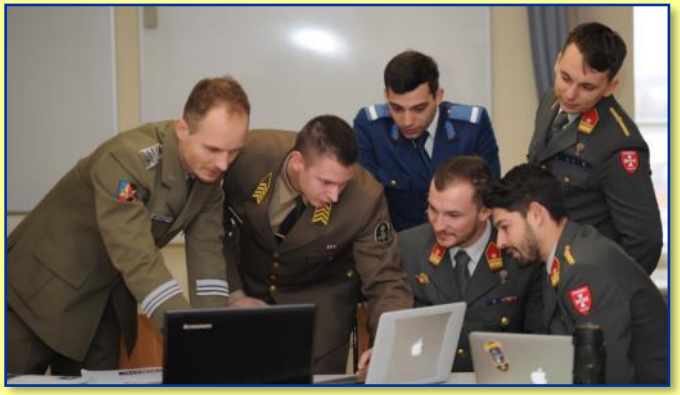
The EMILYO (Military Erasmus) Implementation Group covers both, the …

academic part		non-academic (vocational) part
	AND ↔	

of the basic officer education of all services.

Why
we are doing that?

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Source: https://at.pinterest.com/pin/1829656082120694/. [31-5-24].

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Why
we are doing that?

Order / task

2008: EU Ministers of Defence

- Increase **interoperability**;
- **Harmonise** EU Basic Officer Education;

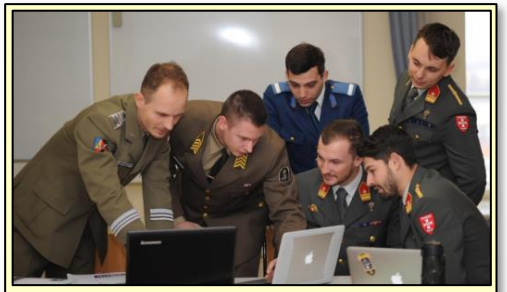
➔ thus ….

- Promote a "**European Security and Defence Culture**".

Share expertise & knowledge

- **Pool of lecturers / instructors** is created (EMILYO website).
- Rotating principle.
- **Full support by IG** if a Common Module is organised for the first time.

Huge benefits for Cadets & Midshipmen



Based on Habilitation Research:

- Increase of Cadets' / Midshipmen's **skills & competencies**.
- Increase of **interoperability** & **EU Security and Defence Culture**.

Source: Council of the European Union, Council Conclusions on the ESDP, 2903rd External Relations Council Meeting. Brussels. 10th and 11th November, 2008:

Who
is involved in the Initiative

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ESDC

- Executive Academic Board — Quality Coherence
- ESDC Secretariat — Assistance
- Head of the ESDC — Management Support
- Steering Committee — Coordination Direction

European External Action Service (EEAS)
"EU Ministry of Foreign Affairs"

XY XY

- SSR/DDR
- EUMSSF
- EAB Cyber
- EU Climate SDTP
- WG MOT
- MIL Higher Education
- European DocSch
- SQF-MILOF EG

EMILYO Implementation Group
Basic Officer Education Institutions' Representatives

National Representatives
~ 27 EU Member States + 1 Assoc. Member
~ 70 EU Basic Officer Education Institutions

- Military/Defence Universities
- Army
- Air Force
- Navy
- Technical
- Medical
- Military Force charged with Police Duties (e.g.: Carabinieri/Guarda Civil)
- Militarised Force (e.g.: Guardia di Finanza)

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How it began

First & latest Meetings of the Implementation Group

February 2009:
1st IG meeting

Meanwhile (Feb 2025):
65th IG meeting (quarterly basis)

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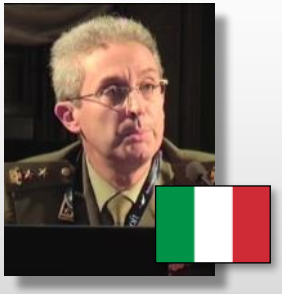
Chairs

IG Management

ESDC Training Coordinator for EMILYO ("*Chief of Staff*")
ESDC (CY / CDSA)

Chair EMILYO Implementation Group
AT / TMA

Vice-Chair Human Resources
PT / PMA



Vice-Chair Education
IT / IAOS

Vice-Chair Logistics
RO / HCAFA

Vice-Chair Technical Support
RO / MTA

Chairs Lines of Development (LoDs) 1-21

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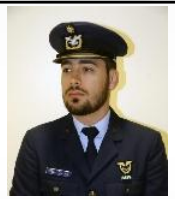
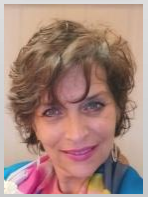
Lines of Development

LoD-01	LoD-02	LoD-03	LoD-04	LoD-05
System of Equivalences	Develop. of Competences	Development of e-learning	Create an IT-Platform	(Legal) Framework
SIMOENS Tom BE / RMA	DIMITROV Nedko BG / NVNA	COELHO Vasco PT / PtAFA	HRISTOV Georgi BG / NDU	SIMONEAU-BYRNE Fiona FR / FNA
				

LoD-06	LoD-07	LoD-08	LoD-09	LoD-10
Strategic Communication	Financing the Initiative	Common Modules	Future Projects	Gender Mainstreaming
TSANAKAS Konstantinos GR / HAFA	HERMAN Ramona RO / LFA	KARADIMAS Nikolaos GR / HAA	JAGIELLO-TONDERA Agata PL / MUT	ATANASOVA-KRASTEVA Nevena BG / NDU
				

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LoD-11	LoD-12	LoD-13	LoD-14	LoD-15
Int'l Naval Semester	Int'l Air Force Semester	Science and Technology	Research & Development	Int'l Medical Semester
POPA Catalin RO / RNA	KARAMPELAS Panagiotis GR / HAFA	SAVA Alin-Constantin RO / MTA	LECOMPTE David BE / RMA	Frozen

LoD-16	LoD-17	LoD-18	LoD-19	LoD-20
EU Military Academy-CJS	Int'l Air Defence Semester	Language Edu. & Training	Int'l Logistics Semester	Space
Frozen	GHERMAN Laurian RO / HCAFA	HOLCNER Vladan CZ / UoD	GRZELAK Malgorzata PL / MUT	ANTONIOU Vyron GR / HAA

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LoD-21	LoD-…..	LoD-…..	LoD-…..	LoD-…..
Hybrid Warfare				
LESENCIUC Adrian RO / HCAFA				

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Lines of Development – Chairpersons

No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	LtCol Prof. SIMOENS Tom, PhD	BE-RMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	Lt COELHO Vasco	PT-PtAFA
4	Create an IT-Platform	LtCol Eng. HRISTOV Georgi	BG-NMU
5	(Legal) Framework	Assoc. Prof. SIMONEAU-BYRNE Fiona, PhD	FR-FNA
6	Strategic Communication	Maj TSANAKAS Konstantinos	GR-HAFA
7	Financing the Initiative	Ms. HERMAN Ramona	RO-LFA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assist. Prof. JAGIELLO-TONDERA Agata, PhD	PL-MUT
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
13	Science and Technology Education	Col SAVA Alin-Constantin, PhD	RO-MTA
14	Research & Development	LtCol Prof. LECOMPTE David, PhD	BE-RMA
15	International Medical Semester	Frozen	-
16	EU Military Academy (CJS)	**Frozen** (Col Assoc. Prof. GELL Harald, PhD [habil.])	AT-TMA
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
19	International Logistics Semester	LtCol Eng. GRZELAK Malgorzata, PhD	PL-MUT
20	Space	LtCol (ret.) Assist. Prof. ANTONIOU Vyron, PhD	GR-HAA
21	Hybrid Warfare	Col Prof. LESENCIUC Adrian, PhD	RO-HCAFA

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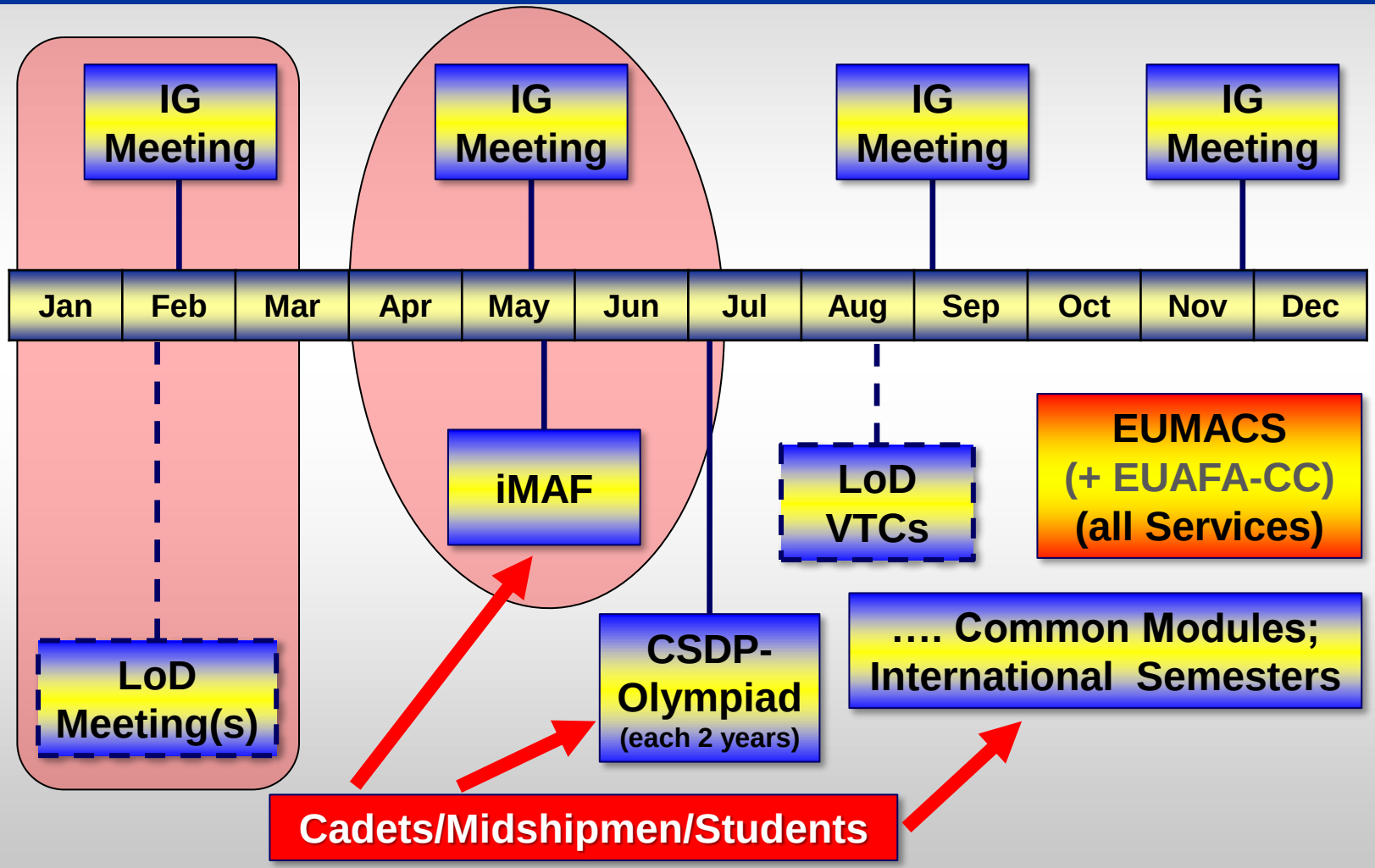

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1	System of Equivalences	☑	
2	Development of Competences	☑	☒
3	Development of IDL/e-learning	☑	☒
4	Create an IT-Platform (www.emilyo.eu)	☑	
5	(Legal) Framework	☑	☒
6	Strategic Communication	☑	☒
7	Financing the Initiative	☑	☒
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14	Research & Development		☒
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
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18	Language Education & Training	☑	☒
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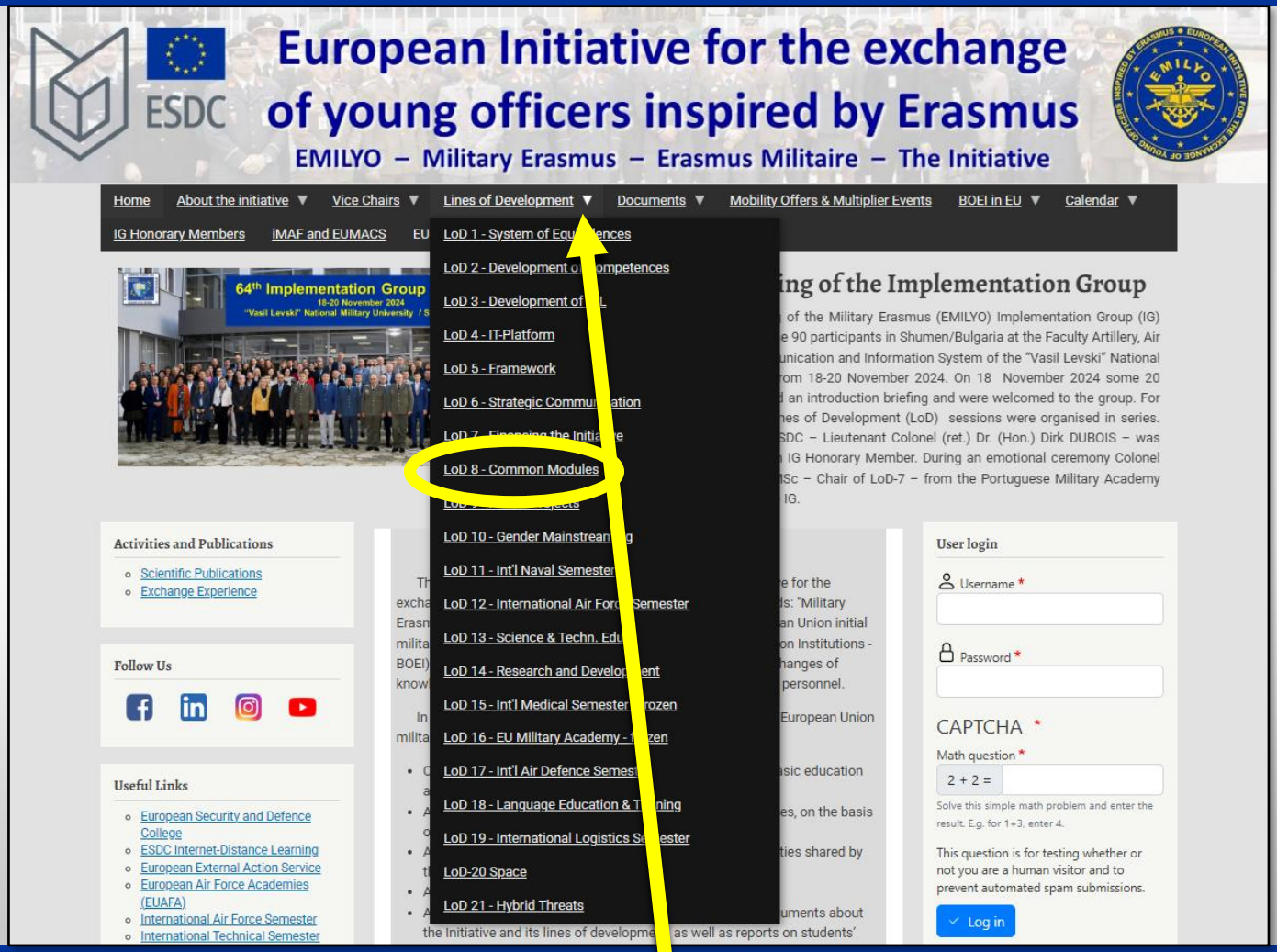

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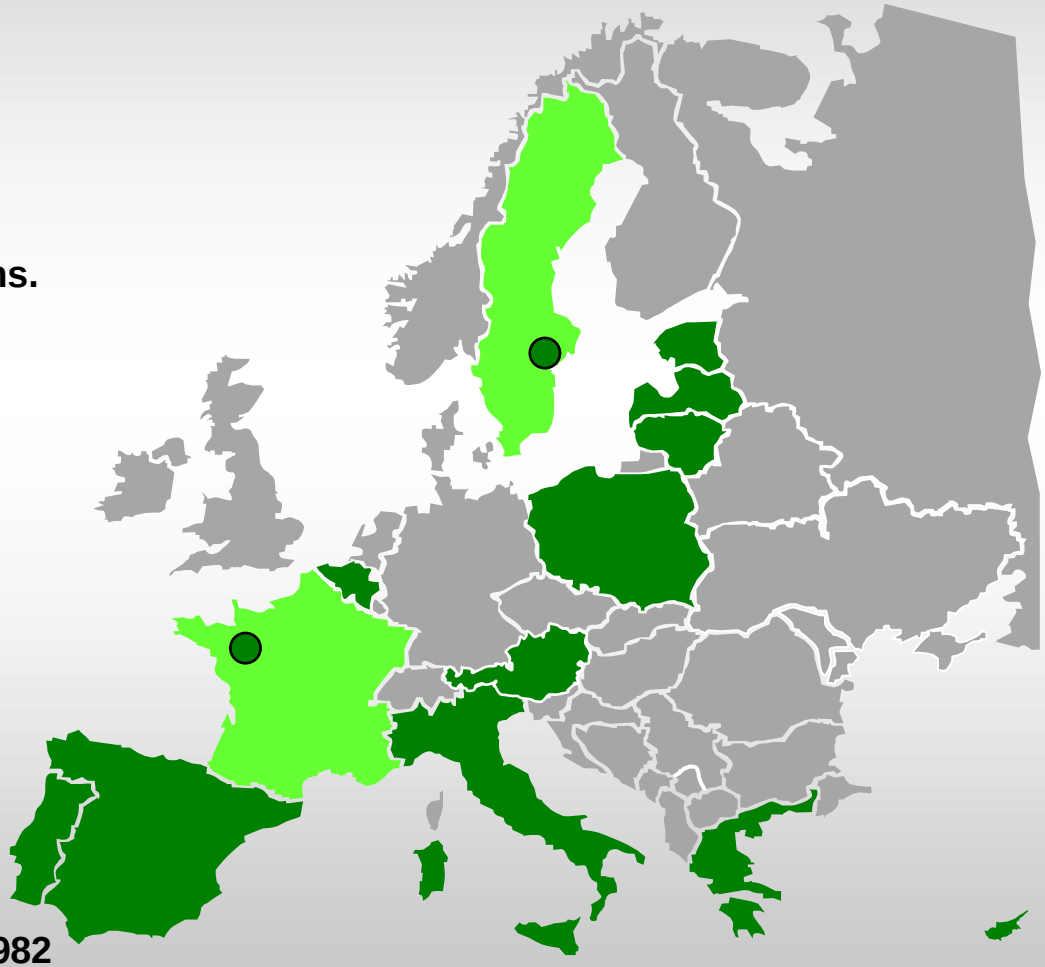
= **Countries, which already opted-in.**

= **bilateral agreement between 2 institutions.**



The document is available at:
http://www.emilyo.eu/node/982

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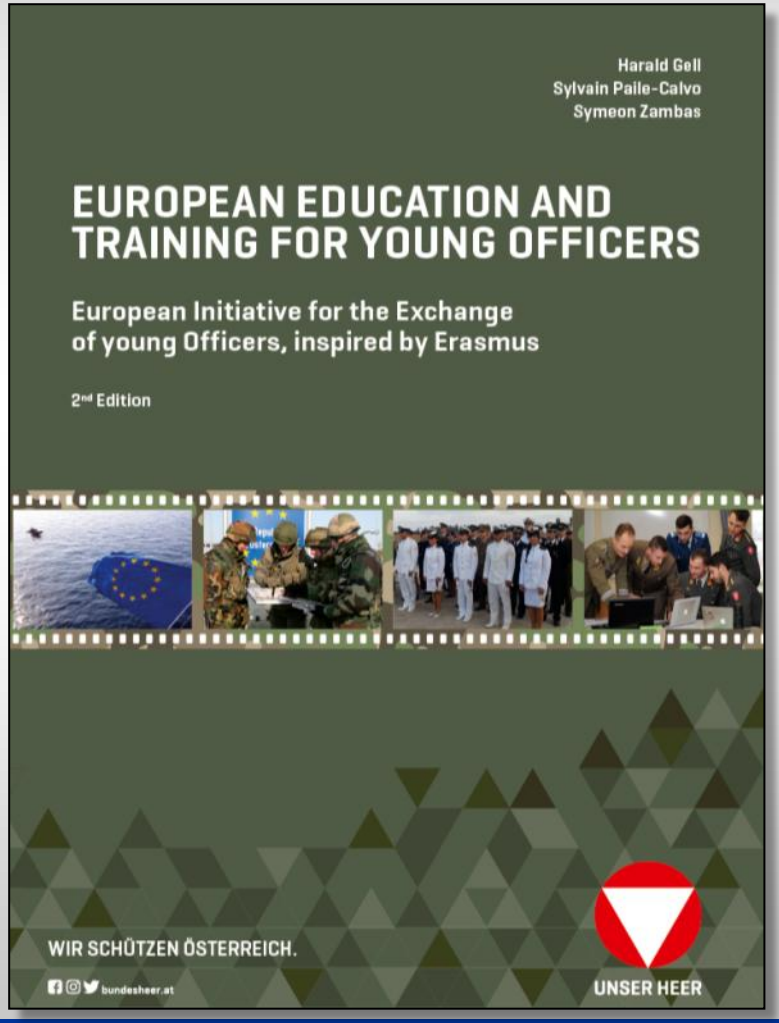
Information to / during ….

- EUMC (your ChoDs) ← ←
- Defence Policy Directors
- annual letter to Commandants & Superintendents
- EUMACSs (all services)
- iMAFs (all services)
- CSDP Olympiads
- other conferences (e.g.: EUAFA-CC)
- bilateral basis on request
- European Parliament
- Strategic Communication Plan
- … publications ➔ ➔



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64th Meeting of the Implementation Group

The 64th meeting of the Military Erasmus (EMILYO) Implementation Group (IG) took place with some 90 participants in Shumen/Bulgaria at the Faculty Artillery, Air Defence and Communication and Information System of the "Vasil Levski" National Military University from 18-20 November 2024. On 18 November 2024 some 20 newcomers received an introduction briefing and were welcomed to the group. For the first time the Lines of Development (LoD) sessions were organised in series. The former Head ESDC – Lieutenant Colonel (ret.) Dr. (Hon.) Dirk DUBOIS – was elected as the 10 th IG Honorary Member. During an emotional ceremony Colonel Paulo MACHADO, MSc – Chair of LoD-7 – from the Portuguese Military Academy said good-bye to the IG.

Activities and Publications

- Scientific Publications
- Exchange Experience

Follow Us

Useful Links

- European Security and Defence College

Welcome!

This platform was created in support of the European initiative for the exchange of young officers inspired by Erasmus (or in other words: "Military Erasmus" or EMILYO" or the "Initiative"). It aims to enable European Union initial military education and training institutions (Basic Officer Education Institutions - BOEI), to explore possibilities for quantitative and qualitative exchanges of knowledge and know-how through mobility of their students and personnel.

In this toolbox, several functionalities will help you to explore European Union military officers' basic education and training systems:

- Contacts and information on the European Union officers' basic education and training institutes;
- A search engine for identifying possible partners in exchanges, on the basis of criteria selected among the different levers of mobility;
- A browser of updated announcements of mobility opportunities shared by the European

User login

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problem and er

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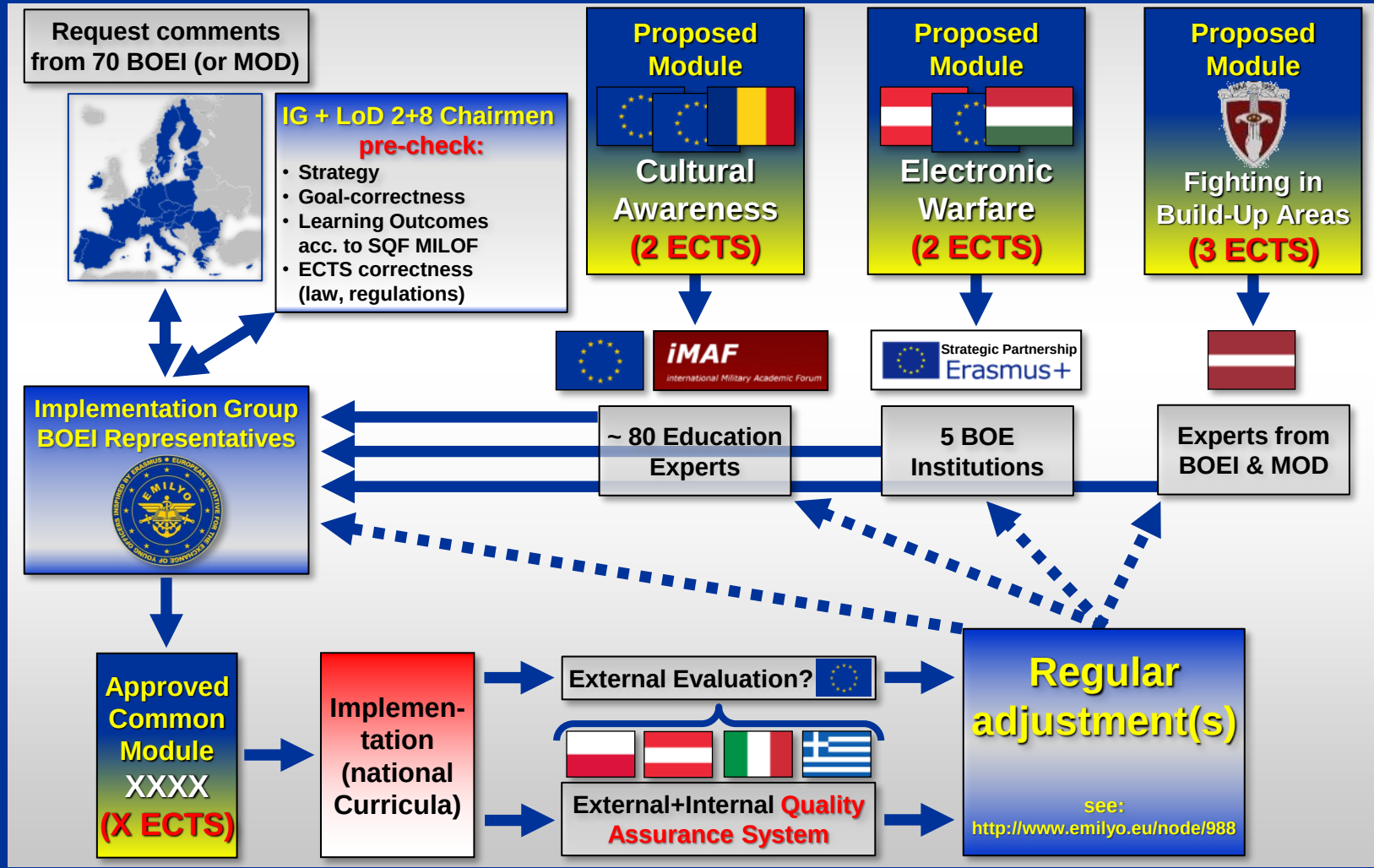

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Advanced Technologies in Borders Surveillance	2
Aviation English for ICAO LPR	3
Aviation English P1	3
Aviation English P2	3
Basic Military English	2
Battle Physical, Mental and Survival Training	3
Biosafety and Bioterrorism	2
Budget & Finance in EU Defence	2
Close Quarter Battle	3
Common Operating Environment	3
Common Security and Defence Policy	2
Comprehensive Approach	4
CMO/PSO (4 Sub-Modules [A, B, C, D])	12
Crisis Management (Military Leadership) – IMLA	2
Crises Management Operations (CMO)	3
Cross Cultural Communication	2
CSDP-Olympiad	2
Cultural Awareness	2
Cyber Security	2
Defence and Security Economics	4
Digital Leadership	3
Electronic Warfare	2
English for Aircraft Maintenance SET P1	3
English for Aircraft Maintenance SET P2	3
English for Aircraft Maintenance SET P3	3
English for Aviation Security Personnel	3
European Values	2
Fighting In Built Up Area	3
Gender Perspectives in Security and Defence	2
How to meet the Media	2

Common Module	ECTS
IMINT-GEOINT Analysis Course	2
Individual Personal Development and Meta-Communication	2
Interoperability	6
Information Awareness	2
Irregular Warfare	3
Law of Armed Conflict	2
Leadership & Agility in Complex Environments	2
Leadership in Communication – IMLA	2
Leadership, Motivation and Influence – IMLA	2
Maritime Leadership	2
Maritime Security	2
Military Ethics	2
Military Instructor Training	3
Military Leadership (A)	2
Military Leadership (B)	2
Military Leadership (C)	4
Military Strategy and Security in the Baltic Sea Region	3
Problem Solving & Critical Thinking	2
Senior Cadets' Seminar on Leadership	2
Small Unit Tactics (1.5 ECTS – to be revised)	2
Social Engineering Protection	4
Space Applications for Security and Defence	2
Stress Management – IMLA	2
Troop Leading Procedures	2
Technologies in Cyber Security	1
Unmanned Aerial Systems	2
Winter Warfare Basic Module	2
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Sep 2018
1st E+ Gender Seminar (AT)

Oct 2019
2nd E+ Gender Seminar (BG)

Mar 2021
3rd E+ Gender Seminar (EE)

May 2022
4th E+ Gender Seminar (CY)

Jun 2023
PT: 5th E+ Gender Seminar + ME (MGS) + Common Module

Nov 2018
NEW!
LoD 10 Gender Mainstreaming

Dec 2020
(2020-2023)
SPP Military Gender Studies

2021-2022
MGS Project development
Content of new CM (syllabus preparation and reviews, learning materials, etc.)

Nov 2022
1st Common Module (pilot)
Austria/TMA

Apr 2025
Common Module &
6th E+ Gender Seminar
Romania/HCAFA

Dec 2024
Common Module
Greece/ HAFA & HMNA

MGS MILITARY GENDER STUDIES
Erasmus+

Partners:
- **PT – MA (coordinator)**
- **BG – NMU**
- **IT – UoT**
- **RO – LFA**

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Achievements ➔ Lines of Development

LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	☑	
2	Development of Competences	☑	☒
3	Development of IDL/e-learning	☑	☒
4	Create an IT-Platform (www.emilyo.eu)	☑	
5	(Legal) Framework	☑	☒
6	Strategic Communication	☑	☒
7	Financing the Initiative	☑	☒
8	Common Modules	☑	☒
9	Future Projects	☑	☒
10	Gender Mainstreaming	☑	☒
11	International Naval Semester		☒
12	International Air Force Semester	☑	
13	Science and Technology Education	☑	☒
14	Research & Development		☒
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		☒
18	Language Education & Training	☑	☒
19	International Logistics Semester		☒
20	Space		☒
21	Hybrid Warfare		☒

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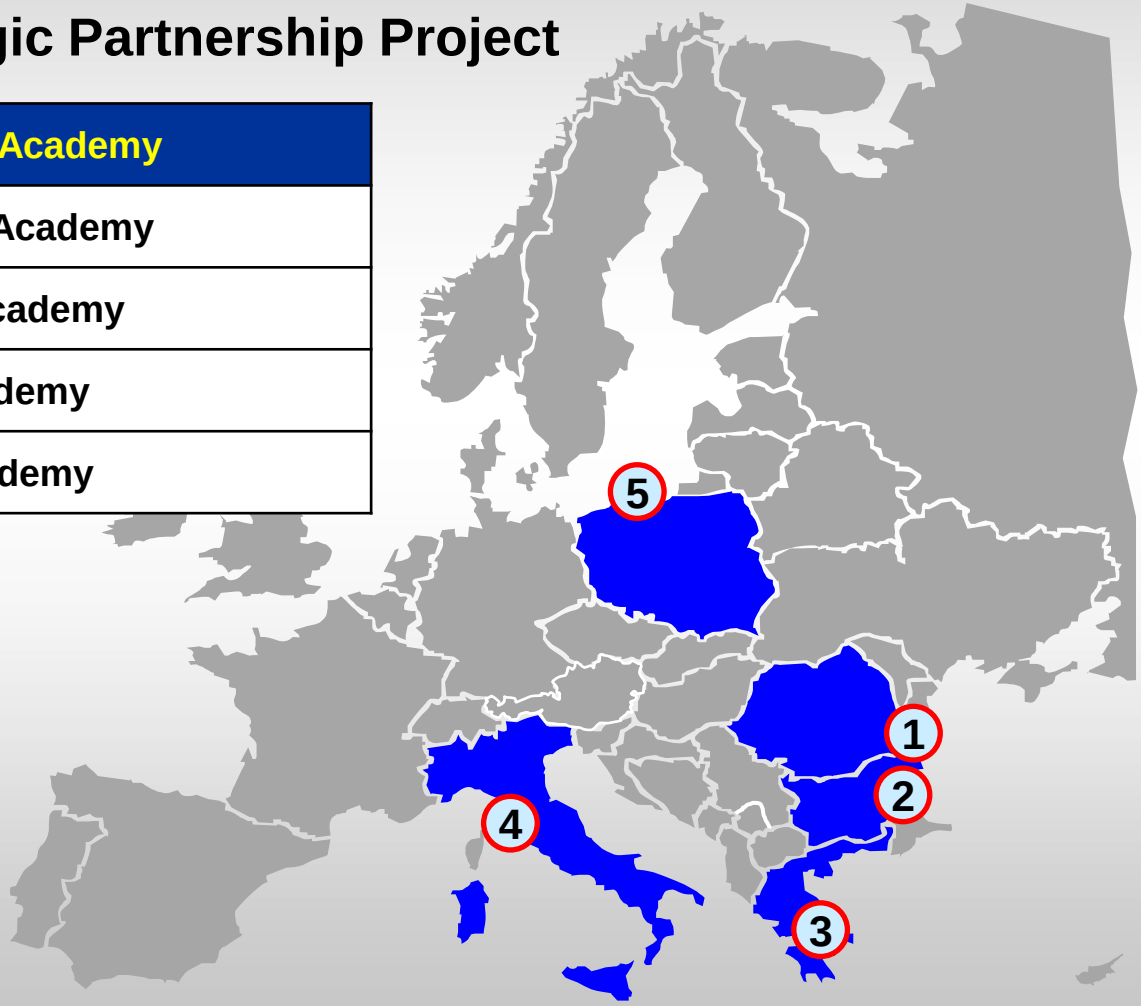
Erasmus+ Strategic Partnership Project

1	RO	Romanian Naval Academy
2	BG	Bulgarian Naval Academy
3	GR	Hellenic Naval Academy
4	IT	Italian Naval Academy
5	PL	Polish Naval Academy



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- **Naval Leadership** – Polish Naval Academy (Hellenic Naval Academy)
- **Power Plants** – Italian Naval Academy (Romanian Naval Academy)
- **Computer Network** – Polish Naval Academy (Romanian Naval Academy)
- **Naval Electronics** – Hellenic Naval Academy (Italian Naval Academy)
- **Naval Sensors** – Italian Naval Academy (Hellenic Naval Academy)
- **Maritime Security** – Bulgarian Naval Academy (Polish Naval Academy)
- **Naval Cyber Threats** – Bulgarian Naval Academy (Italian Naval Academy)
- **Oceanography** – Romanian Naval Academy
- **Naval Architecture** – Romanian Naval Academy
- **Naval Communication** – Hellenic Naval Academy/ Romanian Naval Academy
- **Common Security and Defence Policy**

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5	(Legal) Framework	☑	☒
6	Strategic Communication	☑	☒
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8	Common Modules	☑	☒
9	Future Projects	☑	☒
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11	International Naval Semester		☒
12	International Air Force Semester	☑	
13	Science and Technology Education	☑	☒
14	Research & Development		☒
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		☒
18	Language Education & Training	☑	☒
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20	Space		☒
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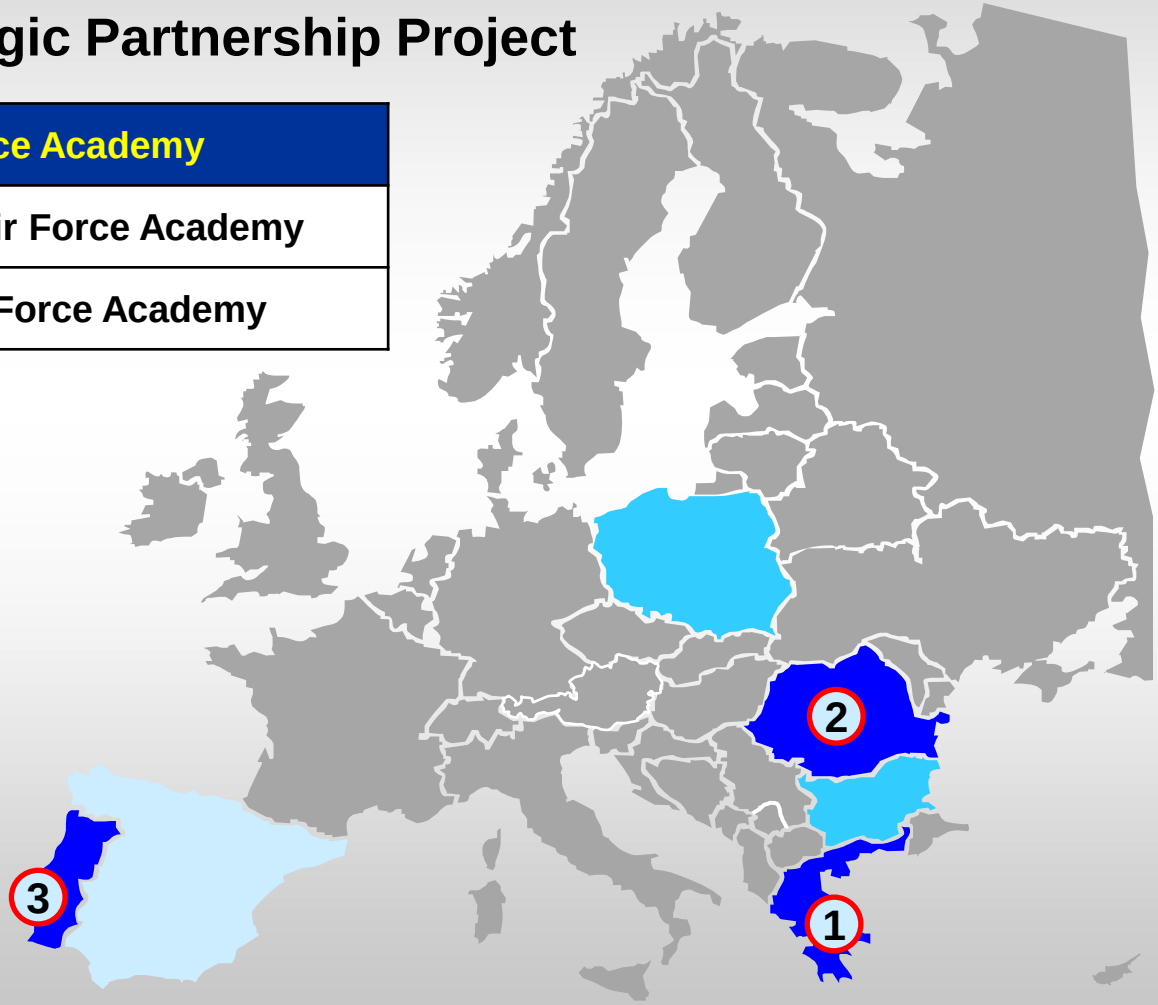
1	GR	Hellenic Air Force Academy
2	RO	Henri Coanda Air Force Academy
3	PT	Portuguese Air Force Academy



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2022	2023	2024	2025
GR – HAFA	GR – HAFA	GR – HAFA	GR – HAFA
PT – PTAFA	PT – PTAFA	PT – PTAFA	PT – PTAFA
RO – HCAFA	RO – HCAFA	RO – HCAFA	RO – HCAFA
	PL – PAFU	PL – PAFU	PL – PAFU
		BG – BAFA	BG – BAFA
			ES - SASFA?

Sintra
Portugal
20 Sep 2022

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Module name	ECTS	Responsibility
Cyber Warfare	2	HAFA
Military Ethics	2	HAFA
Common Security & Defence Policy	2	HAFA
Space Applications for Security and Defence	2	HAFA
Aviation Meteorology	2	AFAHC
Flight & Ground Safety	2	PTAFA
Aviation English	4	AFAHC
Aerial Navigation	2	AFAHC
Avionics Systems	4	PTAFA
Propulsion Systems	2	PTAFA
Total	**24**	
National Requirements	6	
6 new common modules (process of “common” open)		

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20	Space		☒
21	Hybrid Warfare		☒

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Module name		ECTS	Responsibility
Applied Informatics Applied Automation for Eng. Systems		3 3	MTA
Integrated Weapon Systems **Common Module on CSDP**		3 3	FASFA
Computer Networks Programming Languages Signal Processing Microcontrollers	**Electronic & IT option**	3 3 3 3	NMU
Propulsion Systems Dynamic of Flight Mechanics and Material Science CAD and Numerical Analysis	**Mec. & Aero. option**	3 3 3 3	MUT
Interdisciplinary Scientific Project		6	HAFA
Total		**42**	
13 new common modules			

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Meetings/Projects dedicated to the Initiative (iMAF)

2024: Romania / Brasov / HCAFA

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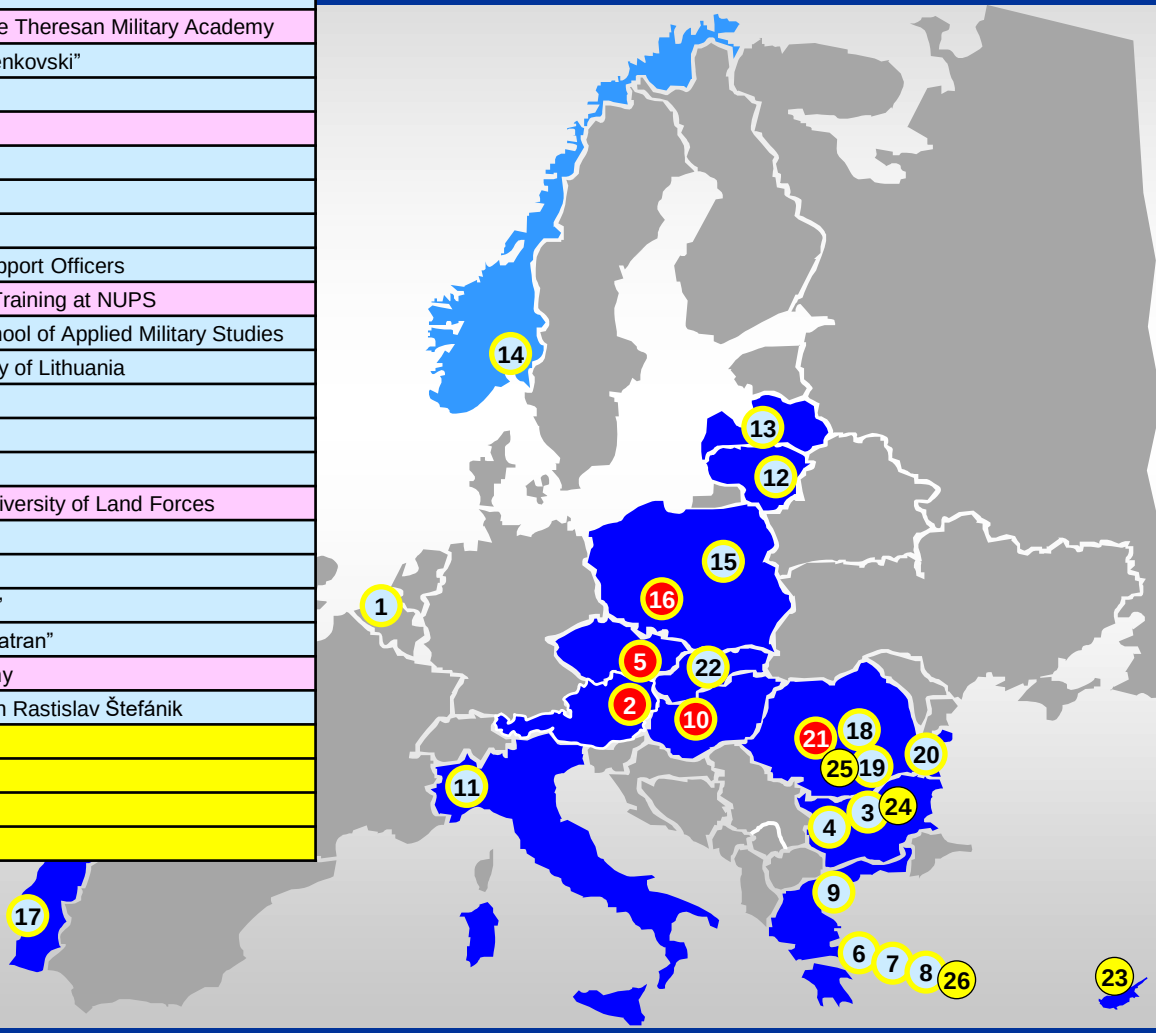
Who
is a Member of iMAF?

1	EU	European Security and Defence College
2	AT	Institute for Basic Officer Education at the Theresan Military Academy
3	BG	Bulgarian Air Force Academy “Georgi Benkovski”
4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at NUPS
11	IT	Education & Training Command and School of Applied Military Studies
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Technology
16	PL	General Tadeusz Kosciuszko Military University of Land Forces
17	PT	Military Academy
18	RO	“Henri Coandă” Air Force Academy
19	RO	Military Technical Academy “Ferdinand I”
20	RO	Romanian Naval Academy ”Mircea cel Batran”
21	RO	“Nicolae Balcescu” Land Forces Academy
22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski“ National Military University
25	RO	„Carol I“ National Defence University
26	GR	Hellenic Military Nursing Academy



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Who
is invited to iMAF?

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4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at NUP
11	IT	Education & Training Command and School of
12	LT	General Jonas Zemaitis Military Ac
13	LV	National Defence Acade
14	NO	Norwegian Def
15	PL	Milita
16	R	
17	PT	Milita
18	RO	
19	RO	
20	RO	R
21	RO	“Ni
22	SK	Arm
23	CY	Cypru
24	BG	"Vasil
25	RO	„Carol I
26	GR	Hellenic

All EU institutions + NO + partners WELCOME!

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Who
organises the next iMAFs?

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4	BG	Rakovski National Defence College
5	CZ	University of Defence
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8	GR	Hellenic Naval Academy
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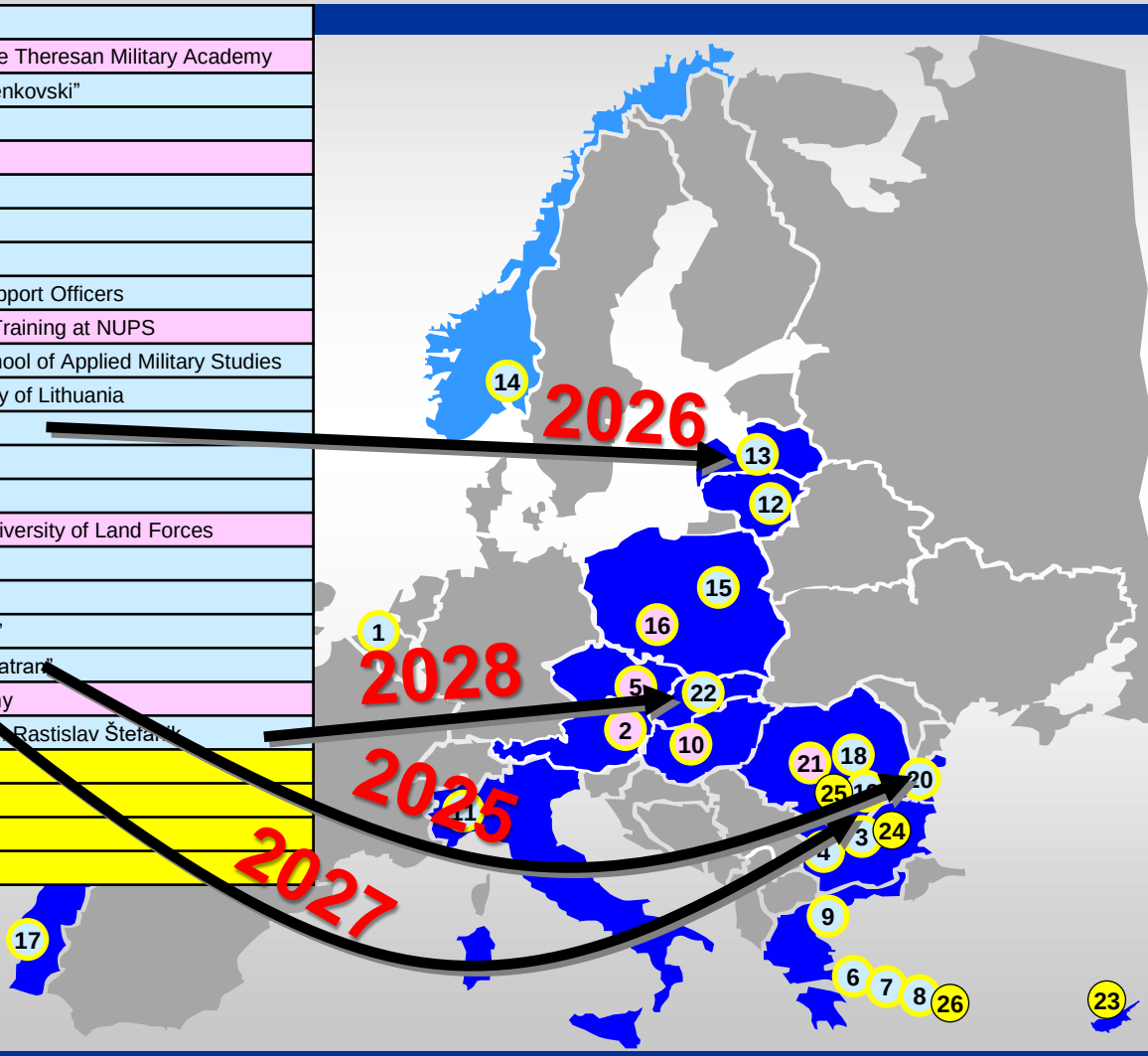

Colonel Assoc. Prof. Hon. Sen. Harald GELL, PhD (habil.), MSc, MSD, MBA
Chair of the EU Military Erasmus (EMILYO) Implementation Group

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Meetings dedicated to the Initiative (EUMACS & EUAFA-CC)

All Services!

EUMACS & EUAFA-CC:
05-07 June 2024 at the
Royal Military Academy in Brussels

Cui bono?

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Why
we conduct this stupid
exchanges ???

Source: http://debeste.de/16253/Sch-leraustausch ; re-shaped by Col Gell

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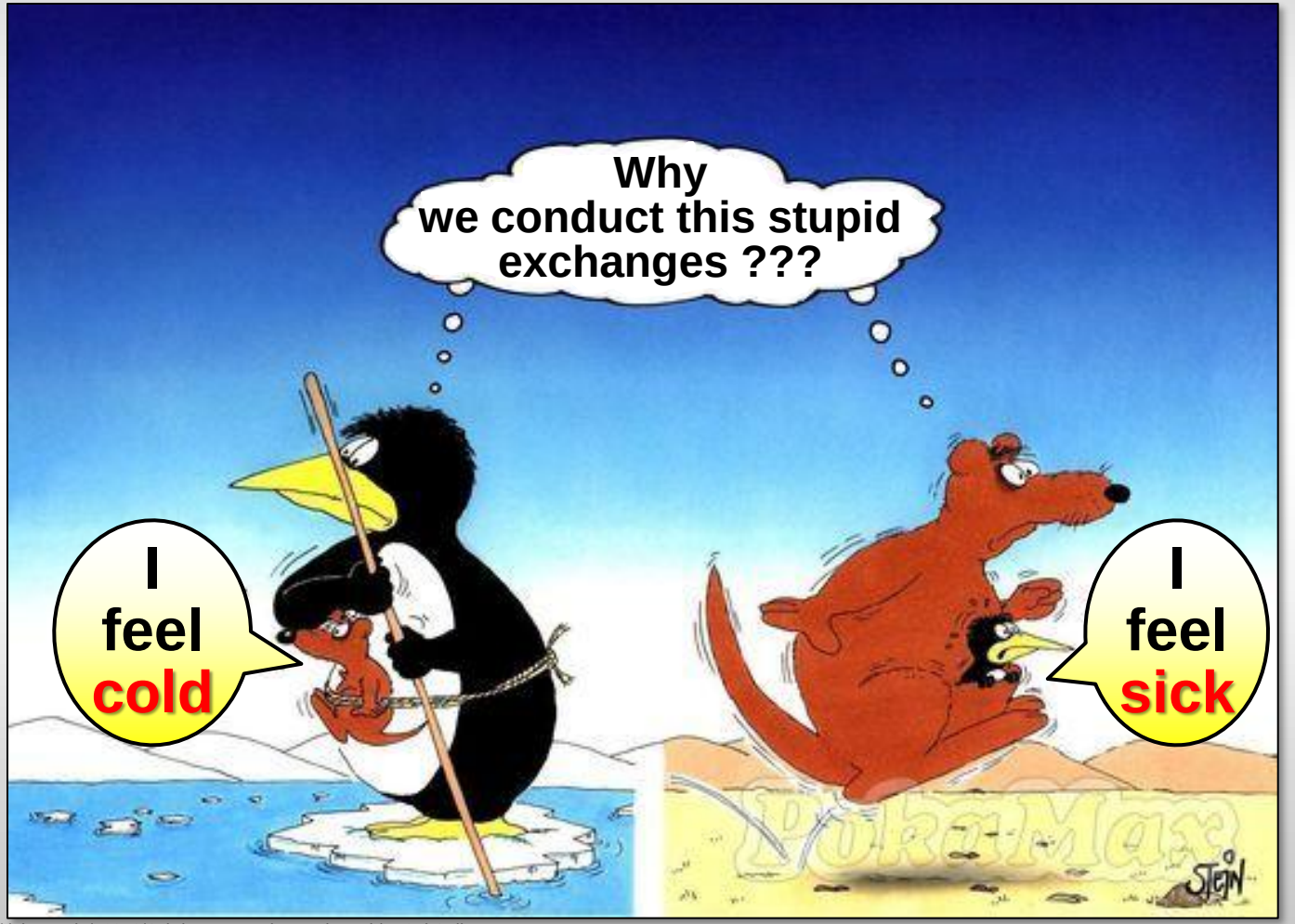

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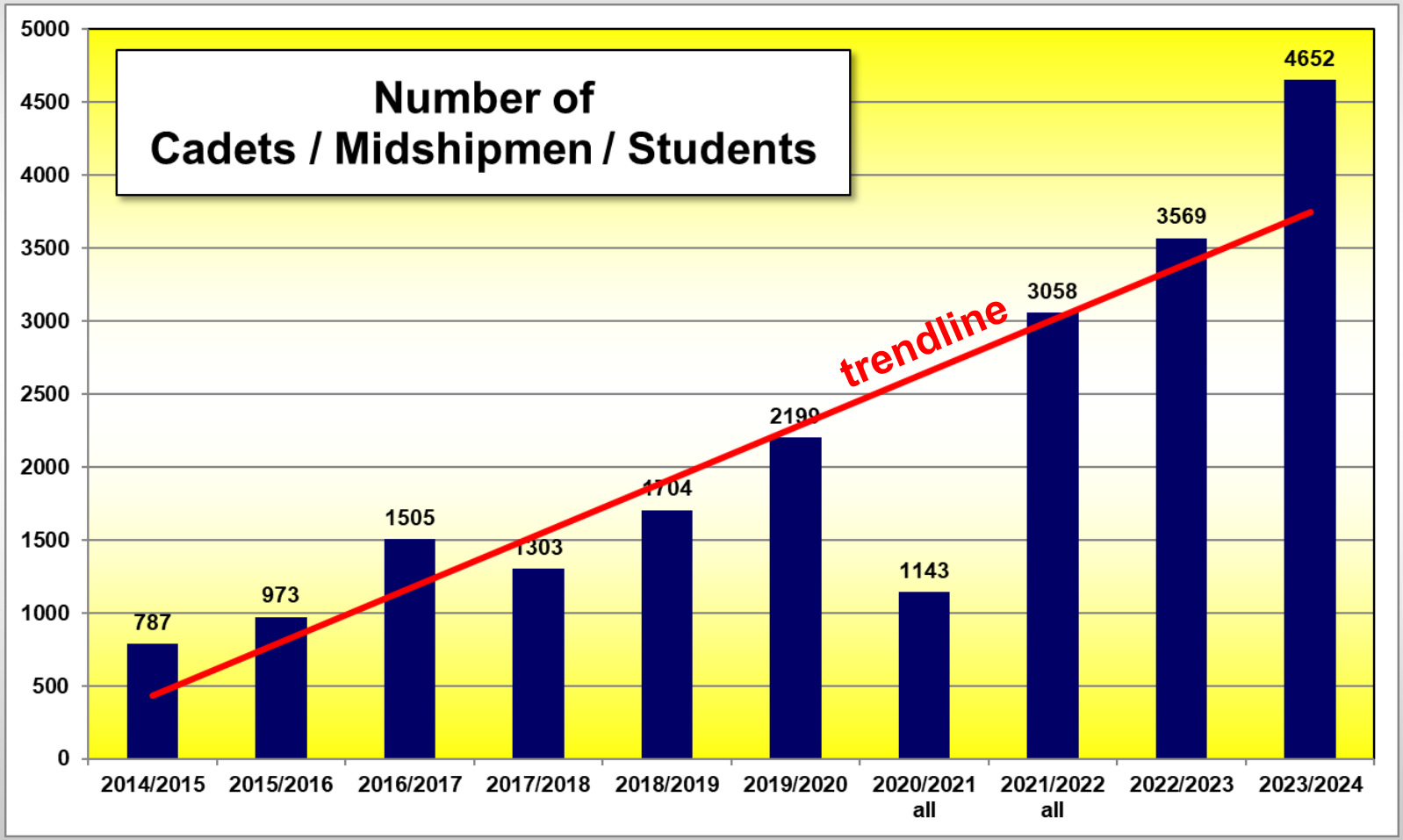

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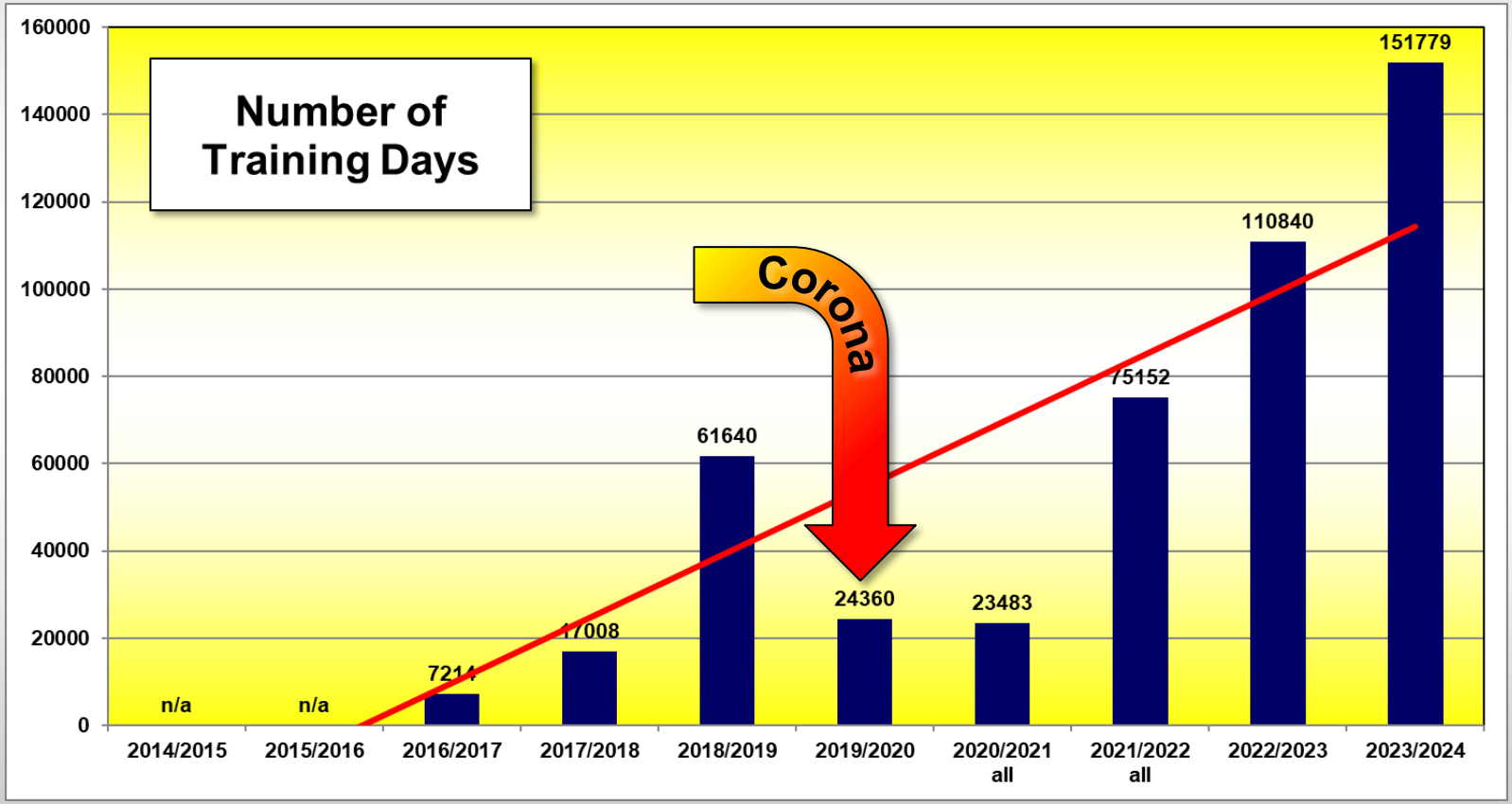

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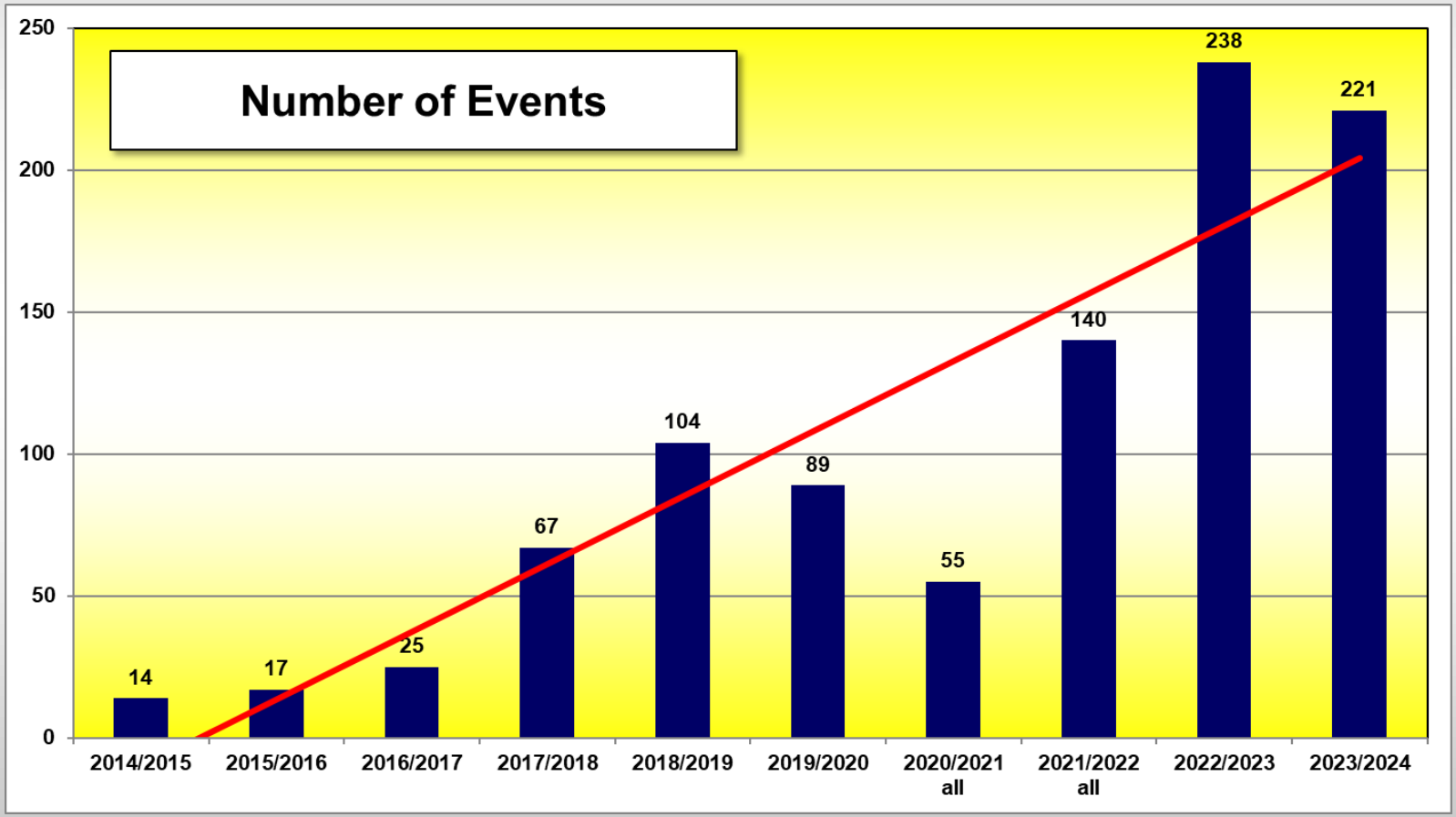

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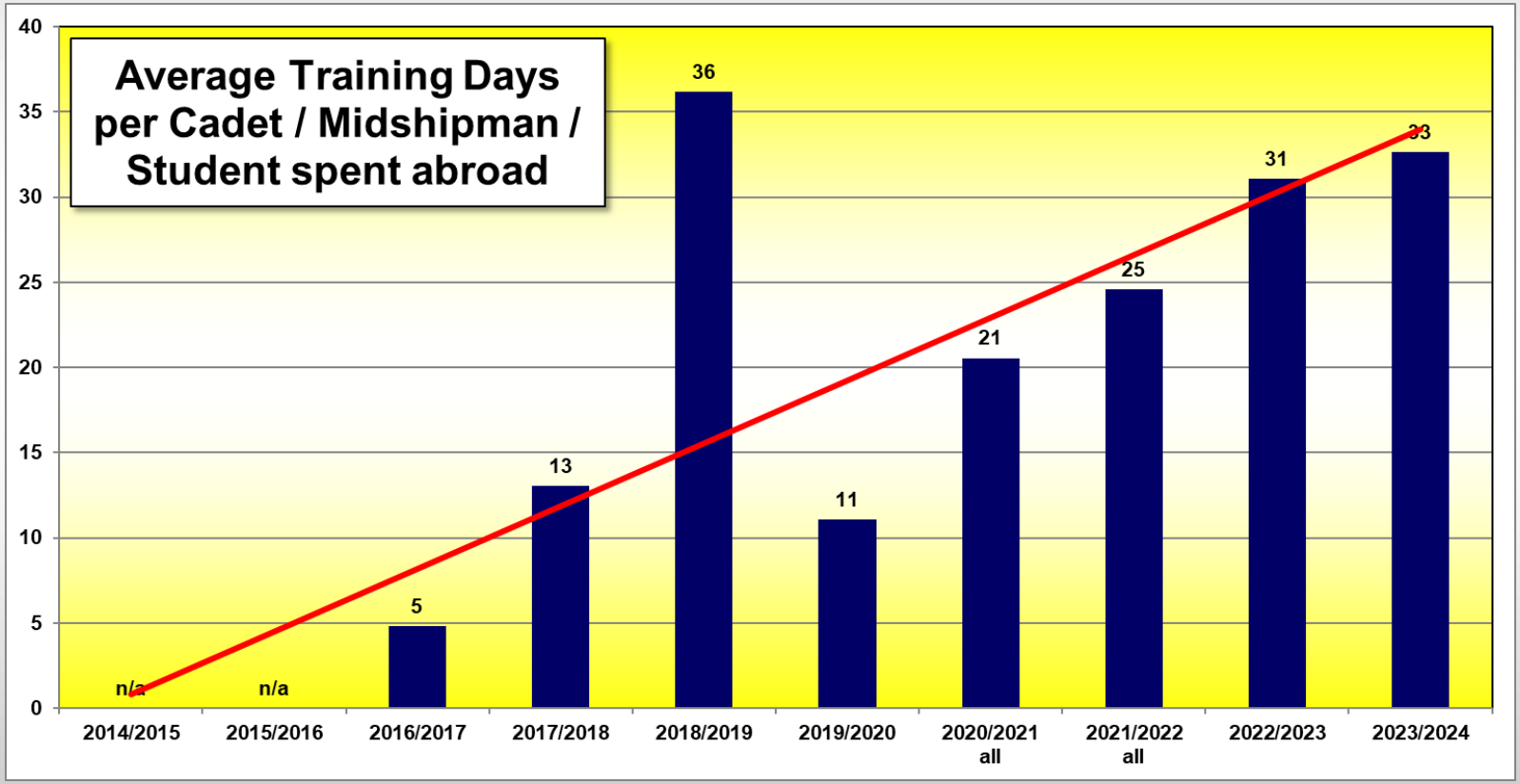

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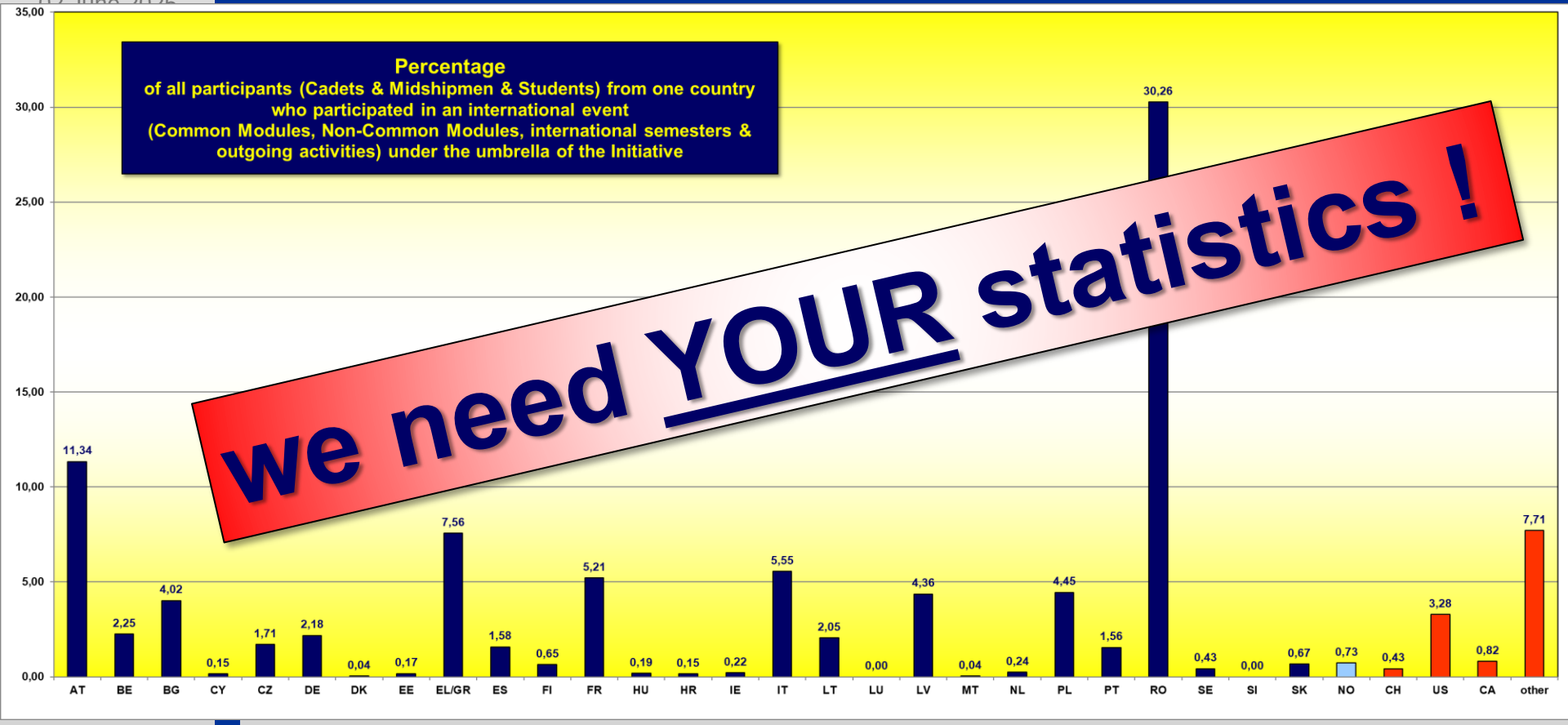

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Lecturers'/Instructors'/Educators' Exchanges

- **Available on PW-protected area on www.emilyo.eu**

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Conclusion

Based on a huge scientific Research (Habilitation)

The European Initiative

with its international activities

increases students'

(Officer Cadets' / future leaders')

skills & competencies

(special knowledge, personal development, metabolism, self-confidence …)

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Future Intent

ESDC Annual Report 2023-2024

- Ensure that **all Basic Officer Education Institutions** of all Member States are **involved** in the European Initiative for the exchange of young officers inspired by Erasmus.
- Review and update the existing Common Modules according to the **SQF-MILOF** guidelines and to priorities, as well as create new modules based on the most current requirements.
- Implementation of the **European Common Technical Semester on Defence and Security** (E_UCTS_{DS}) and launch of new projects for international semesters in the fields of **air defence, logistics, and navy**.
- Establishment of the **new Line of Developments on Space and on Hybrid Warfare**.
- Encourage all EU institutions in **organising EMILYO activities and/or sending Cadets/Midshipmen/Students**.
- Ensure all EU MS to **opt-in the EMILYO Framework Agreement** for facilitating exchanges of military students and lecturers.

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Train the Trainers in English: • New LoD-18 created ➔ CZ / UoD. • 3 pilot projects done (CZ, RO, PT). • Regular seminars on-going.	
New CM on information awareness (fake news): • Finalised. • "Official" adoption next days. • Kind request for implementation at BOEIs.	
New Lines of development: • LoD-20: Space. • LoD-21: Hybrid Warfare. • Details see later ….	

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Future Intent

for the Implementation Group (IG)

- Implementation duties of **Vice IG Chairs**.
- Perhaps establish **more Vice Chairs**?
- **Reorganisation** of the IG to assure high quality outcomes.
- Creation of new **LoD(s)** – when necessary.
- **Each LoD** should have a **Chair**!

Further (all) Information

www.emilyo.eu

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Date	Country	Institution	Event-Name	Registration Deadline	Languages E=English F=French	ECTS	POC/Web-Page
27 May - 30 May 2025	PL	Military University of Technology (WAT) & Polish Air Force University (PAFU)	**EUMACS 2025 & EUAFA-CC 2025** Official EUMACS invitation Official EUAFA-CC invitation Webpage EUMACS 2025	28 Mar 2025 Extended to 11 Apr 2025 Registration closed	E	-	eumacs2025@law.mil.pl
02 Jun - 06 Jun 2025	RO	Romanian Naval Academy "Mircea cel Batran"	***66th Meeting of the Implementation Group & International Military Academic*** *Forum 2025 (iMAF 2025)* Invitation Presentation (as of 22 March 2025) Agenda (as of 22 March 2025) Link to Registration Registration form for cadets (word) Hotel Reservation Form Template for cadets (pptx)	**11 May 2025**	E	-	Col Cătălin POPA, PhD, MSc catalin.popa@anmb.ro international@anmb.ro

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Summary

- **We act according to the decision of all (your) Ministers of Defence.**
- **The students' benefit is based on scientific researches.**
- **We use – whenever possible – external funds.**
- **We promote a European Security and Defence Culture.**
- **We depend on YOUR support.**

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Vice-Chair Logistics

Col Assoc. Prof. ROMAN Cosmina Oana, PhD

Link to presentation

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Chair LoD-07

(Financing the initiative)

HERMAN Ramona-Elena

Link to presentation

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Who?
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Cui bono?
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What are we doing?

Achievements ➔ Lines of Development

LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	☑	
2	Development of Competences	☑	☒
3	Development of IDL/e-learning	☑	☒
4	Create an IT-Platform (www.emilyo.eu)	☑	
5	(Legal) Framework	☑	☒
6	Strategic Communication	☑	☒
7	Financing the Initiative	☑	☒
8	Common Modules	☑	☒
9	Future Projects	☑	☒
10	Gender Mainstreaming	☑	☒
11	International Naval Semester		☒
12	International Air Force Semester	☑	
13	Science and Technology Education	☑	☒
14	Research & Development		☒
15	International Medical Semester (frozen)		
16	European Union Military Academy (frozen)		
17	International Air Defence Semester		☒
18	Language Education & Training	☑	☒
19	International Logistics Semester		☒
20	Space		☒
21	Hybrid Warfare		☒

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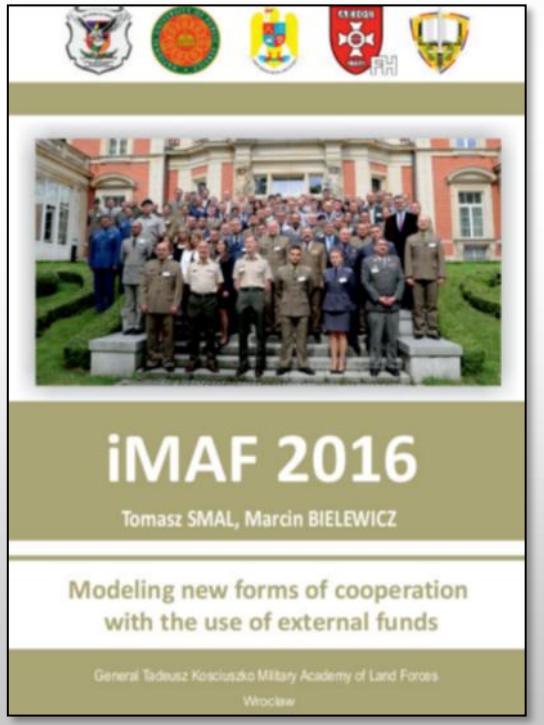
- **How to finance?**
  - **ERASMUS+ exchange rules (cadets, lecturers, staff)**
  - **ERASMUS+ Strategic Partnership Projects**
  - **LoD 5 Framework**
    - **developed by lawyers**
    - **just 11+2 countries opted in**

  - **iMAF 2016**
    - **book (how to use external funds) ➔ ➔**
  - **ESDC co-financing**
  - **Institutions‘ (military) budget**



EMILYO
at a glance
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02 June 2025

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European Security
and Defence College

thank YOU for YOUR attention!

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