

# European Initiative

for the exchange of young officers inspired by Erasmus

**The  
Initiative**

**Erasmus  
Militaire**

**67<sup>th</sup> Meeting  
of the  
Implementation  
Group  
(ESDC  
Brussels  
BE)**

**EMILYO**

**Military  
Erasmus**



The screenshot shows the EMILYO website homepage. At the top, there is a navigation bar with links: Home, About the initiative, Vice Chairs, Lines of Development, Documents, Mobility Offers & Multiplier Events, BOEI in EU, and Calendar. Below the navigation bar, there is a large banner for the "66<sup>th</sup> Implementation Group Meeting" held on 02-05 June 2025 at the "Mircea cel Batran" Naval Academy in Constanta, RO. A dropdown menu is open under the "Documents" link, showing options: Approved Meeting Minutes, Other Documents and Reports, Pictures, Temporary Documents (highlighted with a yellow arrow), Logos, and Templates. Below the banner, there is a section for "Activities and Publications" with links to Scientific Publications and Exchange Experience. At the bottom, there is a "Follow Us" section with social media icons for Facebook, LinkedIn, Instagram, and YouTube.

- All the documents – presented during this 67<sup>th</sup> meeting – are available on the EMILYO homepage until the next meeting (mainly as pdf-documents) → folder: “Temporary Documents”
- Exception: documents with personal data (e.g.: list of participants)



09-10 Sep 2025

## Agenda

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# Meeting Minutes & Agenda

- [Link](#) to meeting minutes 66<sup>th</sup> IG meeting (Constanta)
- ➔ **Approved?**

# Meeting Minutes

## in general

- When minutes are approved, they are uploaded onto the Emilyo homepage  
<https://www.emilyo.eu/approved-meeting-minutes>
- **Please respond to the requests (last page of the meeting minutes)**  
**e.g.: table for your event you want to be uploaded.**
- **Please** do not send presentations with too huge space (200 MB, ...).
  - ➔ Use the ppt master slide (do not copy e.g. logos on each slide).
  - ➔ reduce pictures to at least 220 ppi.
  - ➔ Please do not send via platforms, if not needed.

# Adoption of the Agenda

## Presentations (**please keep the 5 minute-rule**)

[Link to agenda](#) (as of 30 June 2025)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
IG Chair	Plenary	<ul style="list-style-type: none"> <li>Discussion / decision: new regulations</li> <li>8<sup>th</sup> CSDP Olympiad: cover page voting</li> <li>Statement on the deadline for essays</li> </ul>
IG Chair	Chairs' meeting	<ul style="list-style-type: none"> <li>Revision of IAFS / INS modules according to Bologna process</li> </ul>
IG Chair	Chairs' meeting	<ul style="list-style-type: none"> <li>Restructuring Implementation Group</li> </ul>
IG Chair	Plenary	<ul style="list-style-type: none"> <li>Explanation why Erasmus expert was <b>cancelled</b></li> </ul>
IG Chair	Plenary	<ul style="list-style-type: none"> <li>EMILYO march</li> </ul>
<b>Past: LT/MAL</b>	Plenary	<ul style="list-style-type: none"> <li>Experience of International Spring Semester</li> </ul>

# Adoption of the Agenda

## Presentations (**please keep the 5 minute-rule**)

Hereinafter is listed what is **NOT** covered by the agenda

Who	When	Topic
<b>Future:</b> EE/EMA	Plenary	• CM Winter Warfare 2026
<b>Future:</b> GR/HAFA	Plenary	• <b>Master in Security and Defence</b>
<b>Future:</b> GR/HAFA	Plenary	• Events fall/winter semester 2025
<b>Future:</b> GR/HMACSO	Plenary	• <b>68<sup>th</sup> IG meeting Thessaloniki</b>
<b>Future:</b> IT/GdFA	Plenary	• Introduction & video
<b>Future:</b> NO/NDUC	Plenary	• Fiches – status quo
<b>Future:</b> NO/NDUC	Plenary	• <b>69<sup>th</sup> IG meeting Oslo</b>
<b>Future:</b> PT/PMA	Plenary	• ISS 2026
<b>Future:</b> RO/LFA	Plenary	• Potential CM “Military Police in MN Operations”
<b>Future:</b> RO/LFA	Plenary	• European <b>Security and Defence Joint Master Programme (ESDM)</b>
<b>Future:</b> RO/LFA	Plenary	• EMILYO activities 2025-2026
<b>LoD-02 &amp; LoD-08</b>	Plenary	• Discussion: SQF for Technical Semester





# LoD Sessions Mentioned in the Agenda

<b>LoD sessions on 09 September 2025</b> (Albert Borschette Congress Center, Rue Froissart 36, 1040 Etterbeek)				
Time	Room 3.05 (16 seats)	Room 3.04 (24 seats)	Room 1.B (80 seats)	Room 3.10 (12 seats)
	<b>LoD-20 Space</b>	<b>LoD-09 Future Projects</b>	<b>LoD-19 International Logistics Semester</b>	<b>LoD-10 Gender Mainstreaming</b>
13:30 - 14:30	<ul style="list-style-type: none"> <li>Presentation of the CM</li> <li>Implementation Strategy and Academic Engagement</li> <li>Future Plans and Expansion Opportunities</li> </ul>	<ul style="list-style-type: none"> <li>Discussion on the development and survey on the Future Generation Project FGP2 MilVocab</li> <li>Discussion on the development on the FGP1 Cadet Scientific Society</li> <li>Key tips for writing projects and update on the development of the database</li> </ul>	<ul style="list-style-type: none"> <li>Revision of Logistics Supply Chain Common Module</li> <li>Discussion about next International Logistics Semester proposal</li> <li>Discussion about results of KA220 projects from LoD-19</li> </ul>	<ul style="list-style-type: none"> <li>Offering the next editions of the CM GPSD</li> <li>Discussing the topic, time and place for the Gender Erasmus seminar</li> <li>Sharing ideas and exchange information for future LoD10 events</li> </ul>
14:30 - 14:45	Break – change of LoD	Break – change of LoD	Break – change of LoD	Break – change of LoD
	<b>LoD-17 International Air Defence Semester</b>	<b>LoD-14 Research and Development</b>	<b>LoD-02 &amp; LoD-08 &amp; LoD-01 Development of Competences &amp; CM</b>	<b>LoD-18 Language Education &amp; Training</b>
14:45 - 15:45	<ul style="list-style-type: none"> <li>The presentation of the postponed feedback report after pilot IADS</li> <li>The universities will present the number of cadets available for mobilities</li> <li>The universities will present the stage of implementation of IADS according with approved categories</li> </ul>	<ul style="list-style-type: none"> <li>European S&amp;T conference for military academies</li> <li>Presentation of new research projects</li> <li>Creation of a Scientific Committee: Pool of experts</li> </ul>	<ul style="list-style-type: none"> <li>SQF-MILOF developments</li> <li>Review of the revised modules</li> <li>Database review</li> <li>Schedule, which CMs to be reviewed</li> </ul>	<ul style="list-style-type: none"> <li>Evaluation of LoD 18 activities carried out in the 2024/2025 academic year;</li> <li>Plan of LoD 18 activities for the 2025/2026 academic year;</li> <li>Discussion on broadening the spectrum of LoD18 activities.</li> </ul>
15:45 - 16:00	Break – change of LoD	Break – change of LoD	Break – change of LoD	Break – change of LoD
	<b>LoD-12 International Air Force Semester</b>	<b>LoD-13 Sciences &amp; Technical Education</b>	<b>LoD-11 International Naval Semester</b>	<b>LoD-21 Hybrid Threats</b>
16:00 - 17:00	<ul style="list-style-type: none"> <li>Final administration details for IAFS 2025-2026</li> <li>Final instructors/cadets exchanges</li> <li>IAFS Evaluation Procedure</li> </ul>	<ul style="list-style-type: none"> <li>Discussion regarding the content of the CM Ballistics, for final version</li> <li>Elaboration of the draft of Curricula for Integrated Avionics and Weapon Systems: Simulation, Testing and Field Deployment for UAV Platforms, to be proposed as a CM</li> <li>Discussions occasioned by the participants' opinions of the CM IMINT/GEOINT ANALYSIS – First edition, suggestions and ideas for improvement for the following editions</li> </ul>	<ul style="list-style-type: none"> <li>INS strategic partnership implementation - results and future activities</li> <li>Report and dissemination of conducted activities - modules and events organised by partners</li> <li>Future events, modules and activities to be organised by the partners</li> </ul>	<ul style="list-style-type: none"> <li>Analysing the implementation status of the 1<sup>st</sup> TTT CM Hybrid Threats</li> <li>Preparing agenda, syllabus and teaching materials for the 1<sup>st</sup> Hybrid Threats CM and for other CMs</li> <li>Preparing the call for papers for the first issue of the journal on Hybrid Threats</li> </ul>








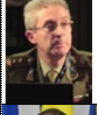
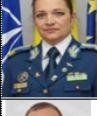

# IG Meetings'

## List of Participants

- **For internal use only!**  
**Take care about data-protection!**
- Names in alphabetical order
- Check/correct/insert your data → mark with ✓
- IG Chair will send data with e-mail to control everything again
- A “general list” (EMILYO homepage) within PW-protected area is still there (is updated after each meeting)
- **Please upload your picture and 1-2 positions/responsibilities to:**  
[https://accounts.google.com/v3/signin/identifier?continue=https%3A%2F%2Fdocs.google.com%2Fforms%2Fd%2Fe%2F1FAIpQLSeoQ5P0Mt4dy81K2hr4DVkl2gHD4Ug1Si-zA79psDt6JOWLGw%2Fviewform%3Fusp%3Dsend\\_form&followup=https%3A%2F%2Fdocs.google.com%2Fforms%2Fd%2Fe%2F1FAIpQLSeoQ5P0Mt4dy81K2hr4DVkl2gHD4Ug1Si-zA79psDt6JOWLGw%2Fviewform%3Fusp%3Dsend\\_form&ifkv=AfYwgwWMJugc1cOlJJ2WOawKFuol25Z1ZbnT9S8pmPNf2gT--BjZzuc-pSYAOftKQ-t0fLOmgcl6Gw&ltmpl=forms&osid=1&passive=1209600&service=wise&flowName=GlifWebSignIn&flowEntry=ServiceLogin&dsh=S-2009648044%3A1757234303958318](https://accounts.google.com/v3/signin/identifier?continue=https%3A%2F%2Fdocs.google.com%2Fforms%2Fd%2Fe%2F1FAIpQLSeoQ5P0Mt4dy81K2hr4DVkl2gHD4Ug1Si-zA79psDt6JOWLGw%2Fviewform%3Fusp%3Dsend_form&followup=https%3A%2F%2Fdocs.google.com%2Fforms%2Fd%2Fe%2F1FAIpQLSeoQ5P0Mt4dy81K2hr4DVkl2gHD4Ug1Si-zA79psDt6JOWLGw%2Fviewform%3Fusp%3Dsend_form&ifkv=AfYwgwWMJugc1cOlJJ2WOawKFuol25Z1ZbnT9S8pmPNf2gT--BjZzuc-pSYAOftKQ-t0fLOmgcl6Gw&ltmpl=forms&osid=1&passive=1209600&service=wise&flowName=GlifWebSignIn&flowEntry=ServiceLogin&dsh=S-2009648044%3A1757234303958318)

# IG Meetings'

## List of Participants – Example

<div><div><div>ESDC</div></div><div><div>List of Participants</div><div>of the 66<sup>th</sup> Implementation Group Meeting &amp; iMAF 2025 for the European Initiative for the exchange of young officers inspired by Erasmus</div><div>in Constanta / Romania from 09-10 June 2025 (Newcomers' Meeting on 02 June 2025)</div></div><div></div></div>								
Picture	Rank, Academic Degree(s)	FAMILY NAME (LAST NAME)	Forename (First Name)	Country (ISO 3166-1)	Institution	E-mail	Phone-number (include country-code)	Remarks
	Colonel Assoc. Prof. PhD (habil), MSc, MSD, MBA	GELL ✓	Harald	EU/AT	Theresan Military Academy			Chair Implementation Group Head International Office, acting Dean, Senior Lecturer
	Major	CHRISTOFOROU	Christoforos	EU	European Security and Defence College			Training Coordinator for the Implementation Group Military Erasmus Coordinator
	Assist. Prof., PhD	MENEZES	Sofia	PT	Portuguese Military Academy			Vice Chair (Human Resources) Erasmus+ Coordinator Assistant Professor
	Lieutenant Colonel	SPINELLO	Enrico	IT	Italian Army Officers School			Vice Chair (Education) School Erasmus Coordinator, Lecturer
	Colonel, Assoc. Prof. PhD	ROMAN	Cosmina-Oana	RO	"Henri Coanda" Air Force Academy			Vice Chair (Logistic Support) Vice-Rector for Programmes and International Relations Associate Professor
	Colonel (AF) Prof. Eng., PhD	MOLDOVEANU	Cristian-Emil	RO	Military Technical Academy "Ferdinand I"			Vice Chair (Technical Support) Vice-Rector for Interuniversity Relations Professor

## List of (Rector-) Commandants/Superintendents

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- **For internal use only!**
- In alphabetical order according to the country / then according to the institution
- **Please integrate the e-mail-address**
- Please send up-dates/changes of your (Rector-) Commandant/ Superintendent to:  
[harald.gell@inode.at](mailto:harald.gell@inode.at)
- A “general list” (EMILYO homepage) within PW-protected area is still there (is up-dated after each report to the IG Chair)

# Kind Request

## Update the “Pool of Lecturers”

- For identifying potential lecturers / instructors.
- **Please use the template!**
- Vice Chair Technical Support & LoD-04 Chair are working on a database.

ERASMUS+ Program for the Academic Year 2025-2026									
Country:	Bulgaria	Institution:	Rakovski National Defence College						
If your intent is to request certain lecturers - first contact should be done to:									
International Cooperation Office (y.djidrova@mdc.bg; erasmus@mdc.bg)									
as of: 27 August 2025									
List of Lecturers with topics of their expertise ("Pool of Lecturers")									
Name	Forename	Rank	Academic degree	Special Field of topic	Topics of the Lecture Units	Lecture Units (LU) 1 LU = 45 Minutes	Languages possible		
							English	French	Bulgarian
DRINKOV	DIMITAR	Civilian	Assist. Prof., PhD	National Security	NATIONAL AND INTERNATIONAL RELATIONS AND SECURITY, REGIONAL SECURITY	14	X	X	X
APOSTOLOV	ANGEL	Civilian	Assist. Prof., PhD	National Security	NATIONAL AND INTERNATIONAL SECURITY	14	X		X
BUYUKLIEV	EROL	Civilian	Assoc. Prof. PhD	National Security	NATIONAL AND INTERNATIONAL SECURITY	14	X		X
MARINOV	PETAR	Colonel	Assoc. Prof. DSc.	Military Sciences	BASICS OF TERRORISM AND ANTITERRORISM	50	X		X
MARINOV	PETAR	Colonel	Assoc. Prof. DSc.	Military Sciences	BASICS OF RADICALIZATION AND COUNTER RADICALIZATION	50	X		X
MARINOV	PETAR	Colonel	Assoc. Prof. DSc.	Military Sciences	PEACEKEEPING OPERATIONS	50	X		X
IVANOV	DIMO	Major	Assist. Prof. PhD Candidate	Military Sciences	BASICS OF TERRORISM AND ANTITERRORISM	50	X		X
IVANOV	DIMO	Major	Assist. Prof. PhD Candidate	Military Sciences	BASICS OF RADICALIZATION AND COUNTER RADICALIZATION	50	X		X
IVANOV	DIMO	Major	Assist. Prof. PhD Candidate	Military Sciences	PEACEKEEPING OPERATIONS	50	X		X
SLAVOV	SVETOSLAV	Colonel	Assoc. Prof. Dr.	Military Sciences	AIR SOVEREIGNTY, JOINT AIR POWER, SBAD, SUFFICIENCY OF AIR DEFENSE	30	X		X
KOKUDEVA	PETRANA	Colonel	Assoc. Prof. Dr.	Military Sciences	EFFECTIVENESS OF AIR SURVEILLANCE SYSTEM, SYSTEM ENGINEERING ANA COMPLEX SYSTEM, RISK MANAGEMENT	30	X		X
STEFANOVA	ELENA	Colonel	Assoc. Prof. Dr.	National Security	UNARMED SECURITY, PROTECTIVE FORCE, LOGISTICS AND TRANSPORT	30	X		X



# (New) EMILYO Website

→ more secure one ([https ...](https://www.emilyo.eu))

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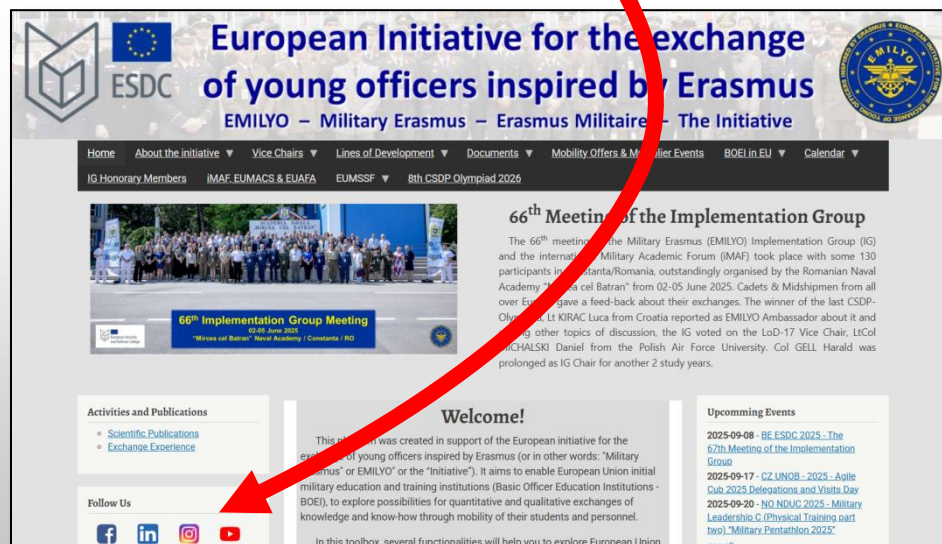
Coordination

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## • Please send documents you want us to upload to:

- [mcristi@gmail.com](mailto:mcristi@gmail.com) and
- [harald.gell@inode.at](mailto:harald.gell@inode.at) and
- **New LoD-06 Chair** (for publications on our social media).

## • In case you have proposals for changes, send a mail to us and/or mention it during the LoD-04 meeting(s).



# Creation

## Cadets Scientific Society under EMILYO

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# Discussion

## EMILYO Marching Group

- **Tyslewicz / PNA: “I also have a proposal regarding the promotion of EMILYO in the EU and military structures - a marching team during De Haagse in the Netherlands next July.**
- **NATO and international corps commanders are participating, so we can too!**
- **We need a *minimum of 11 marchers*, and I can coordinate and lead the whole thing in 2026.**
- **I will prepare a few slides for Monika for the next meeting, and perhaps the promotion committee will support such an initiative.”**
- **Link to presentation**
- **Please report Cadets / Midshipmen (at least the number) to Monika ASAP!**

# Discussion

## Integration CM CSDP into the Army Int'l Semester

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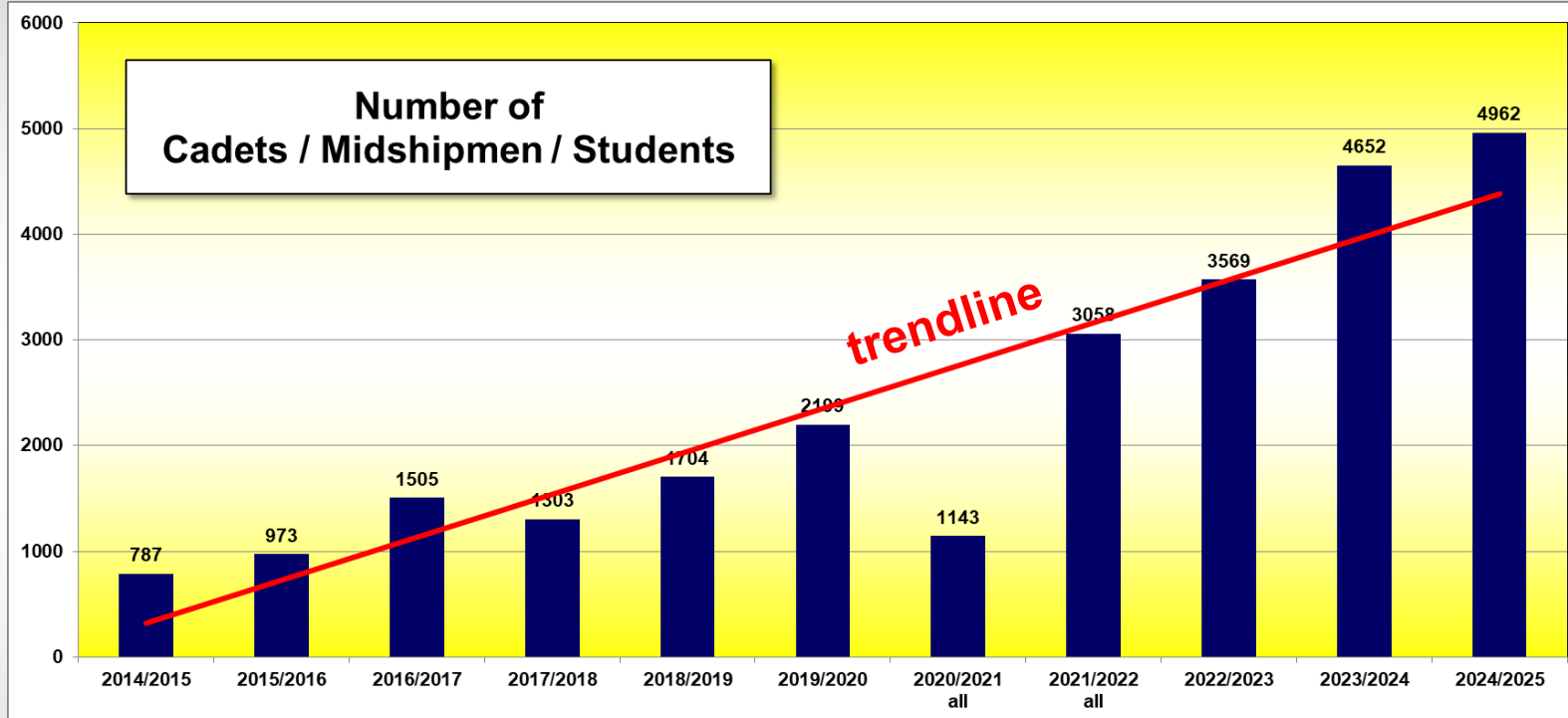
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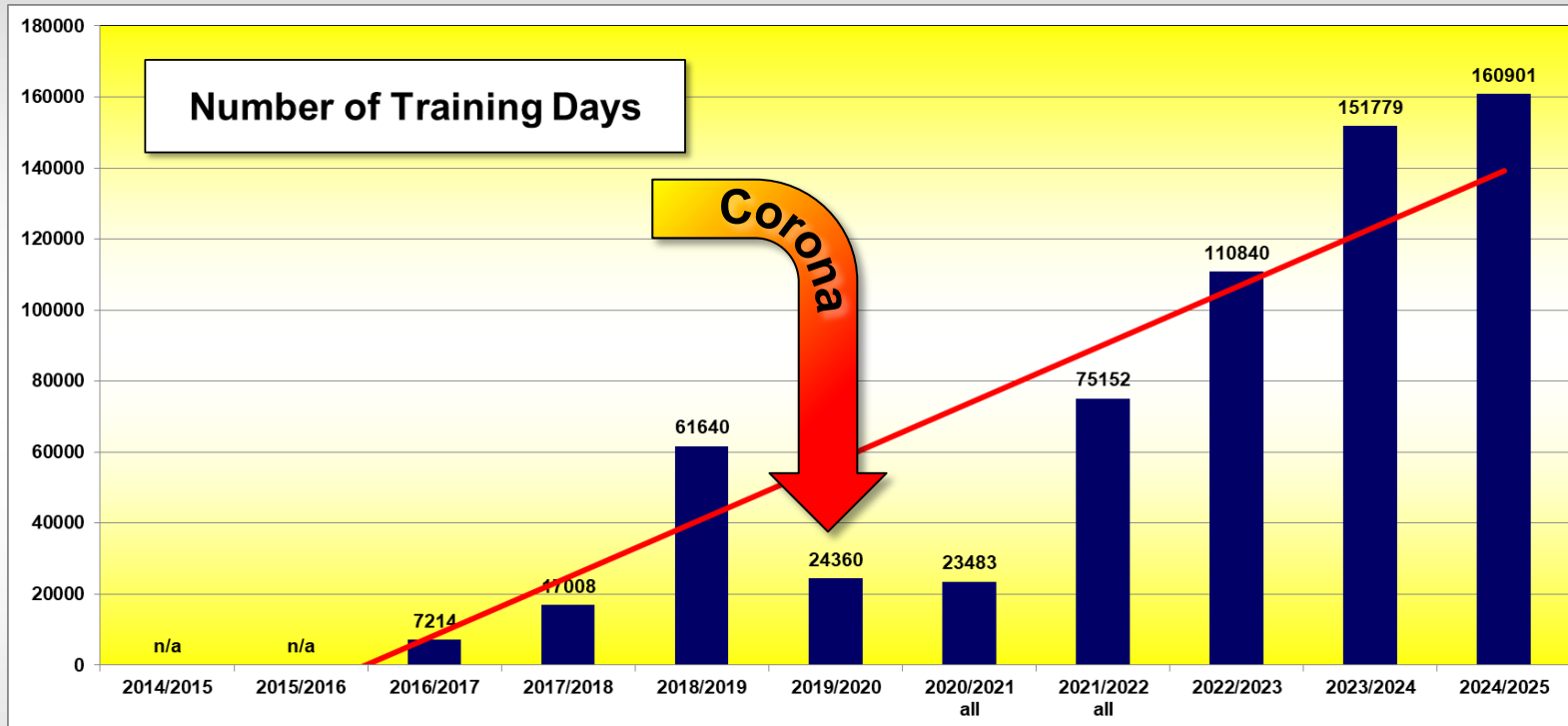
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# Statistics

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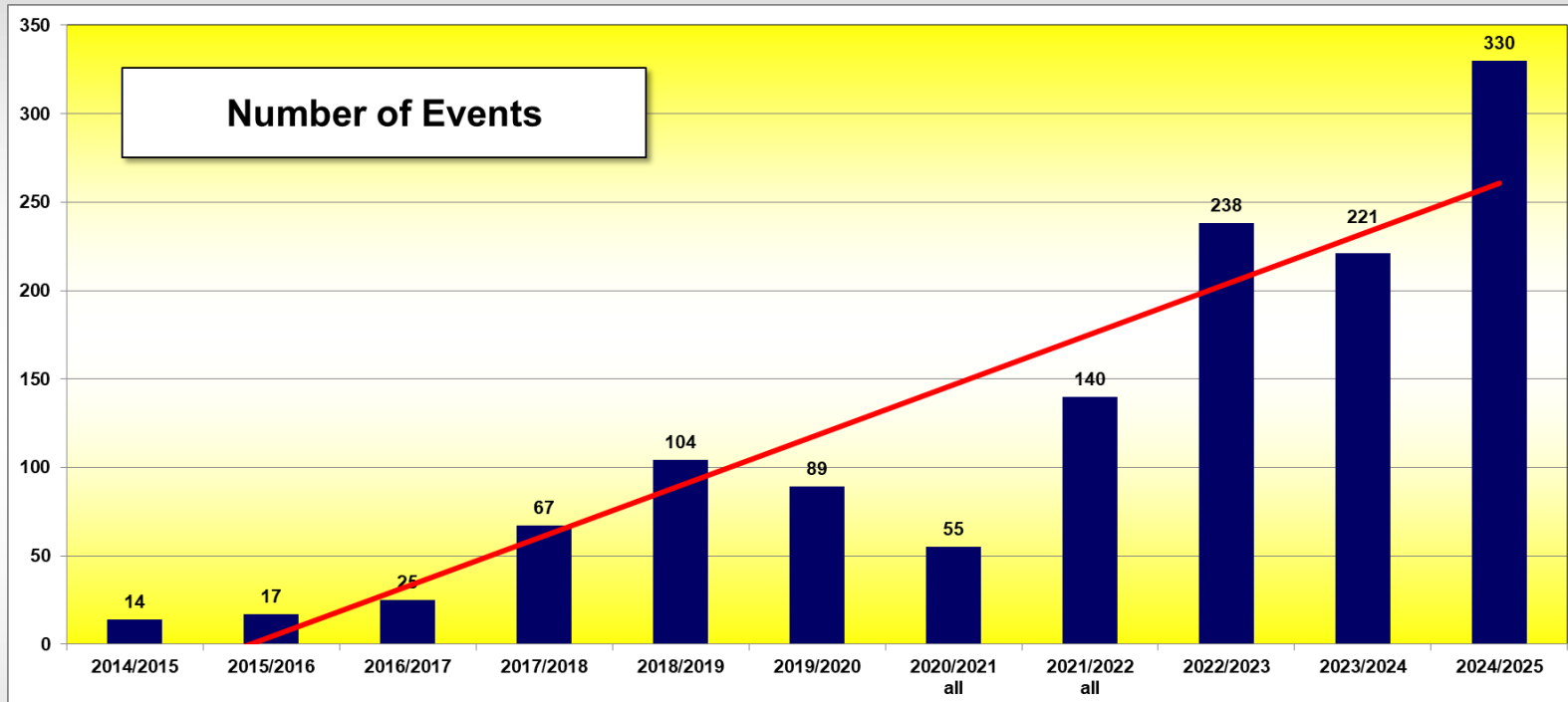
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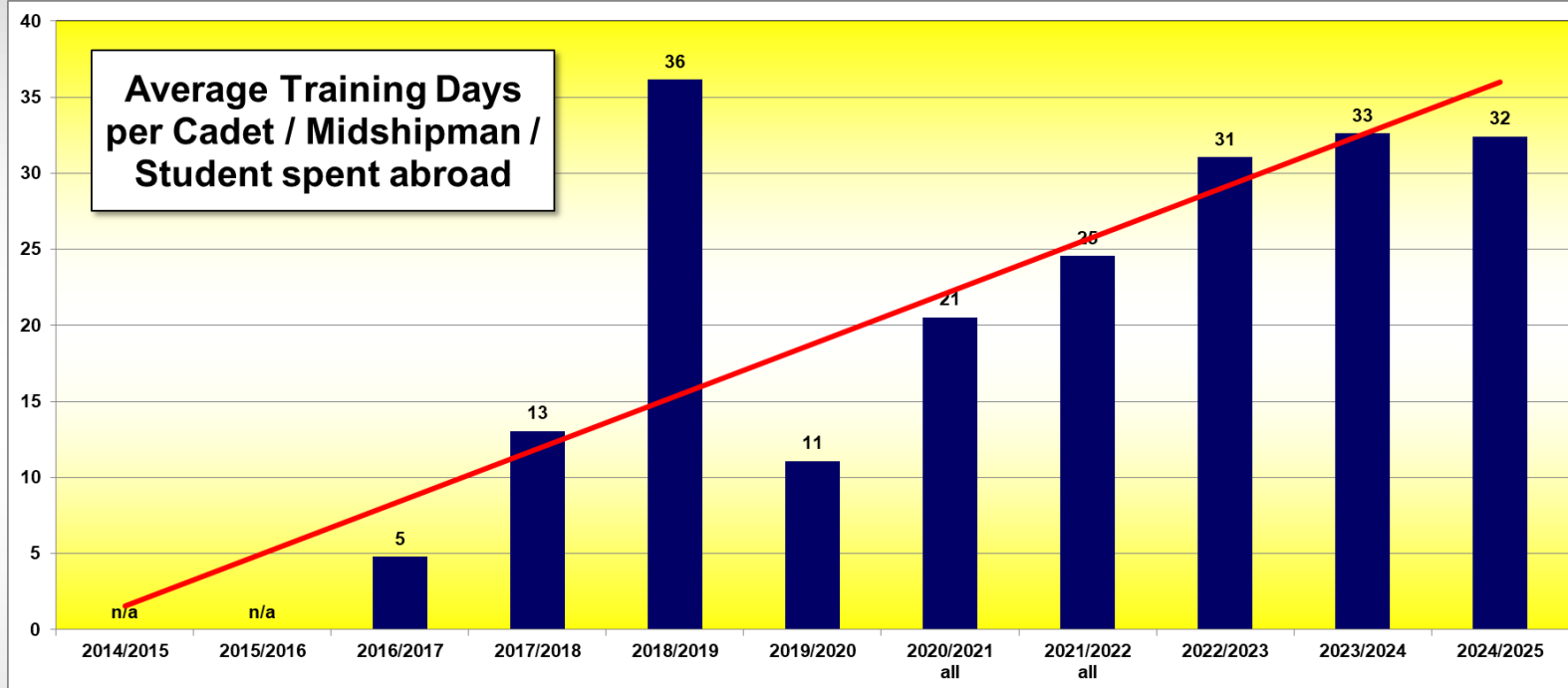
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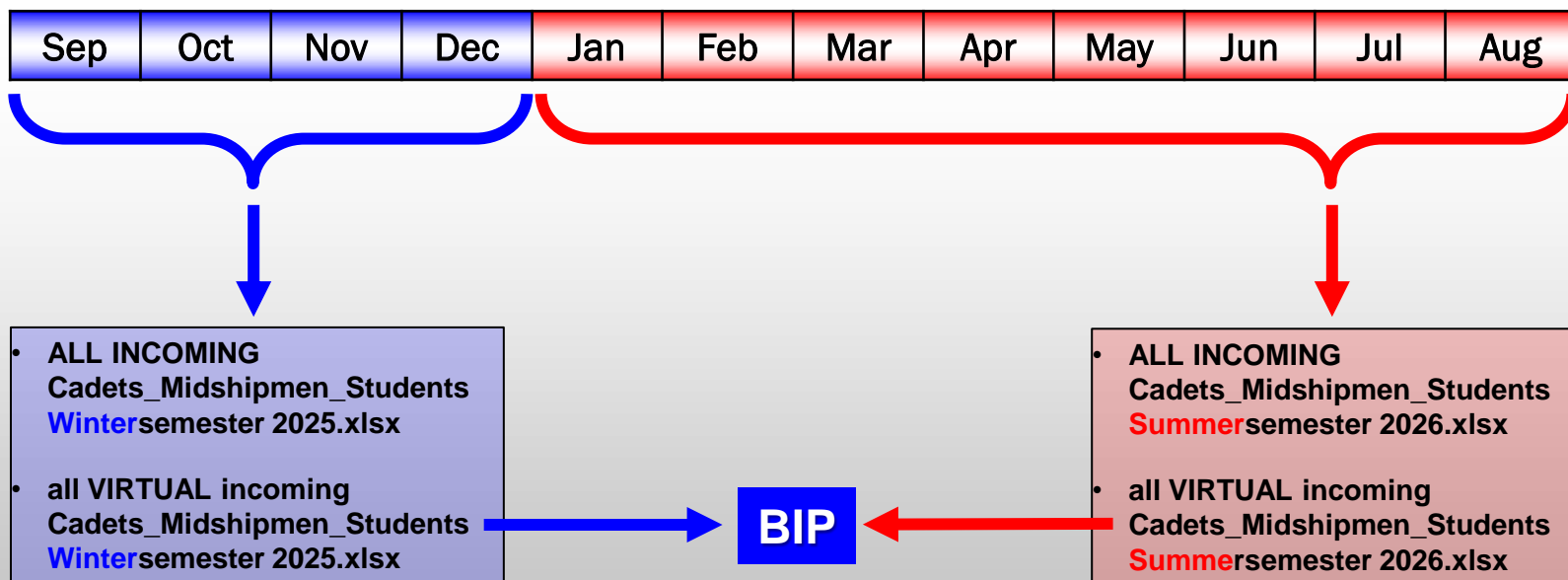
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- New (similar) documents (templates).
- Guidelines (how to fill-in) and calculation sheet (residential days) are available at <https://www.emilyo.eu/temporary-documents>.



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- The new forms 2025/2026 are uploaded.

### Temporary Documents


Documents of the 67<sup>th</sup> IG meeting (08-10 September 2025) in Brussels, Belgium - available until the 68<sup>th</sup> IG meeting

General Documents	Support Documents
<a href="#">Link to Registration (Deadline 01 September 2025)</a> <a href="#">Agenda (as of 30 June 2025 - v01)</a> <a href="#">2025 09 08 Gell Roman EU EMILYO at a glance V...</a> <a href="#">2025 09 08 Roman Logistics Newcomers Meeting.pdf</a> <a href="#">2025 07 14 ... nomination ... for 11th Honorary Member.pdf</a> <a href="#">2025 07 14 ... nomination ... for 12th Honorary Member.pdf</a>	<ul style="list-style-type: none"> <li>Meeting minute template           <ul style="list-style-type: none"> <li><a href="#">2025 09 09 LoD Meeting Minute template.pdf</a></li> </ul> </li> <li>Link to upload pictures for the list of presence</li> <li>Common module guidelines           <ul style="list-style-type: none"> <li><a href="#">2025 05 25 Gell Briefing TtT Establish CM.pdf</a></li> <li><a href="#">2025 05 25 Gell ECTS grades calculations.xlsx</a></li> </ul> </li> <li>CSDP Olympiad           <ul style="list-style-type: none"> <li><a href="#">2025 08 20 Gell CSDP Olympiad Regulation for Essays.pdf</a></li> <li><a href="#">2025 08 20 Gell CSDP Olympiad Regulation Residential Phase.pdf</a></li> <li><a href="#">2025 08 20 Gell CSDP Olympiad Essay Evaluation Paper.docx</a></li> <li><a href="#">2025 09 10 Gell Cover Page Voting 8th CSDP Olympiad_V_01.pdf</a></li> </ul> </li> <li>Statistics           <ul style="list-style-type: none"> <li><a href="#">2025 08 15 Gell Guidelines for statistics.pdf</a></li> <li><a href="#">ALL INCOMING Cadets_Midshipmen_Students Wintersemester 2025.xlsx</a></li> <li><a href="#">all VIRTUAL incoming Cadets_Midshipmen_Students Wintersemester 2025.xlsx</a></li> <li><a href="#">ALL INCOMING Cadets_Midshipmen_Students Summersemester 2026.xlsx</a></li> <li><a href="#">all VIRTUAL incoming Cadets_Midshipmen_Students Summersemester 2026.xlsx</a></li> <li><a href="#">Calculation of longer periods.xlsx</a></li> </ul> </li> </ul>

**This is  
VERY  
important  
!!!!!!**

# Information about LoDs

## LoD-01 – LoD-21 (**excerpt**)

No	Name	Situation
2 & 8	Development of Competences & Common Modules	<ul style="list-style-type: none"> <li>• Please continue revising → “silence procedure”</li> <li>• Status “common” (revisions) for LoD-11 and LoD-12 will be discussed during the Chairs’ meeting</li> </ul>
5	Framework	<ul style="list-style-type: none"> <li>• Please encourage <b>your</b> echelons (so far: 11+2)</li> </ul> <div>  </div> <ul style="list-style-type: none"> <li>• Was presented during EUMACS 2025</li> <li>• LoD-05 Chair with new approach</li> <li>• We try to brief ChoDs</li> </ul>
6	Strategic Communication	<ul style="list-style-type: none"> <li>• Module “Information Awareness” → <b>revision?</b></li> </ul>
9	Future Projects	<ul style="list-style-type: none"> <li>• System of access to projects! (<b>also past ones</b>)</li> <li>• Please elaborate proposals → prepare uploads on the EMILYO website (LoD-09 folder)</li> </ul>



# Information about LoDs

## Voting on new LoD-Chairs

No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	LtCol Prof. SIMOENS Tom, PhD	BE-RMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	Lt COELHO Vasco	PT-PtAFA
4	Create an IT-Platform	LtCol Eng. HRISTOV Georgi	BG-NMU
5	(Legal) Framework	Assoc. Prof. SIMONEAU-BYRNE Fiona, PhD	FR-FNA
6	Strategic Communication		
7	Financing the Initiative	Ms. HERMAN Ramona	RO-LFA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assist. Prof. JAGIELLO-TONDERA Agata, PhD	PL-MUT
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
13	Science and Technology Education	LtCol SAVA Alin-Konstantin, PhD	RO-MTA
14	Research & Development	LtCol Prof. LECOMPTE David, PhD (+ Vice Chair)	BE-RMA
15	International Medical Semester	Frozen ??	??
16	EU Military Academy (CJS)	Frozen (Col Assoc. Prof. GELL Harald, PhD [habil.])	AT-TMA
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD (+ Vice Chair)	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD (+ Vice Chair)	CZ-UoD
19	International Logistics Semester	LtCol Eng. GRZELAK Malgorzata, PhD	PL-MUT
20	Space	LtCol (ret.) Assist. Prof. ANTONIOU Vyron, PhD	GR-HAA
21	Hybrid Warfare	Col Prof. LESENCIUC Adrian, PhD	RO-HCAFA

## Chair LoD-06 (Strategic Communication)

67<sup>th</sup> IG-Meeting  
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09-10 Sep 2025

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## • Uploaded August 2025



SVEUČILIŠTE OBRANE I SIGURNOSTI "DR. FRANJO TUĐMAN"  
ILICA 256b, 10 000 ZAGREB

KLASA: 605-01/25-01/02  
URBROJ: 148-01-02-25-2  
Zagreb, 28. 08. 2025.

Dr. Franjo Tuđman Defense and Security University

Support for the Candidacy of Ms. Irena Čovo Baučić – for the Position of Chairperson of the Line of Development (LoD-6) "Strategic Communication"

Dear Members of the Implementation Group,

On behalf of the Dr. Franjo Tuđman University of Defense and Security, we sincerely express our full support for the candidacy of Ms. Irena Čovo Baučić for the position of Chairperson of the Line of Development (LoD-6) – Strategic Communication within the European Initiative for the Exchange of Young Officers inspired by Erasmus (EMILYO). Along with the aforementioned support, we ensure financing of the trip and the availability of at least 4 Implementation Group meetings per year.

Ms. Čovo Baučić has been a valuable member of our non-teaching staff since 2024. As part of the Office for Education and Quality, she has demonstrated exceptional professionalism, initiative, and dedication to improving the quality and international relevance of our educational programs.

Alongside her academic and organizational responsibilities, Ms. Čovo Baučić has actively represented our University at meetings of the EMILYO Implementation Group during the recent period. Through her participation, she has consistently shown a clear understanding of the strategic goals of the Initiative and has significantly contributed to the continuation of discussions and planning of further activities for the mentioned LoD-6.

We are confident that she possesses the professional knowledge, integrity, and cooperative spirit necessary for successful leadership of the Line of Development (LoD-6) – Strategic Communication. Her selection would not only strengthen the efforts of the Implementation Group in the field of strategic communication but would also further enhance our University's active participation in EMILYO and support her role in developing future European military leaders.

Respectfully,



Destination:

Members of the Implementation Group

Copies:

Archive

Tel: +385 (01) 3786025 e-mail: [info@sois-ft.hr](mailto:info@sois-ft.hr) web: <https://www.sois-ft.hr>

OIB: 3675204474 IRAN: HR1210010051863000160



# Kind Requests

## for LoD Sessions / Presentations / MoM

- Presentations will be acc. to the “column” ....
- Think – what the plenary needs to know?  
**→ keep the 5 minutes !!!!! (even shorter is better)**  
Name your document:
  - **LoD-XY Brussels YYYY MM DD**
  - Example:  
**LoD-09 Brussels 2025 09 09**
  - Send the document to [harald.gell@inode.at](mailto:harald.gell@inode.at) **and** [mcristi@gmail.com](mailto:mcristi@gmail.com) or provide it with a pen-drive.
- Contributions to the IG MoM:
  - **Use the form!**
  - Available at: <https://www.emilyo.eu/temporary-documents>
  - Send the MoM to [christoforos.christoforou@eeas.europa.eu](mailto:christoforos.christoforou@eeas.europa.eu)

# LoD-Sessions

## today

67<sup>th</sup> IG-Meeting

28

09-10 Sep 2025

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Time	Room 3.05 (16 seats)	Room 3.04 (24 seats)	Room 1.B (80 seats)	Room 3.10 (12 seats)
	<b>LoD-20 Space</b>	<b>LoD-09 Future Projects</b>	<b>LoD-19 International Logistics Semester</b>	<b>LoD-10 Gender Mainstreaming</b>
13:30 - 14:30	<ul style="list-style-type: none"> <li>Presentation of the CM</li> <li>Implementation Strategy and Academic Engagement</li> <li>Future Plans and Expansion Opportunities</li> </ul>	<ul style="list-style-type: none"> <li>Discussion on the development and survey on the Future Generation Project FGP2 MilVocab</li> <li>Discussion on the development on the FGP1 Cadet Scientific Society</li> <li>Key tips for writing projects and update on the development of the database</li> </ul>	<ul style="list-style-type: none"> <li>Revision of Logistics Supply Chain Common Module</li> <li>Discussion about next International Logistics Semester proposal</li> <li>Discussion about results of KA220 projects from LoD-19</li> </ul>	<ul style="list-style-type: none"> <li>Offering the next editions of the CM GPSD</li> <li>Discussing the topic, time and place for the Gender Erasmus seminar</li> <li>Sharing ideas and exchange information for future LoD10 events</li> </ul>
14:30 - 14:45	Break – change of LoD	Break – change of LoD	Break – change of LoD	Break – change of LoD
	<b>LoD-17 International Air Defence Semester</b>	<b>LoD-14 Research and Development</b>	<b>LoD-02 &amp; LoD-08 &amp; LoD-01 Development of Competences &amp; CM</b>	<b>LoD-18 Language Education &amp; Training</b>
14:45 - 15:45	<ul style="list-style-type: none"> <li>The presentation of the postponed feedback report after pilot IADS</li> <li>The universities will present the number of cadets available for mobilities</li> <li>The universities will present the stage of implementation of IADS according with approved categories</li> </ul>	<ul style="list-style-type: none"> <li>European S&amp;T conference for military academies</li> <li>Presentation of new research projects</li> <li>Creation of a Scientific Committee: Pool of experts</li> </ul>	<ul style="list-style-type: none"> <li>SQF-MILOF developments</li> <li>Review of the revised modules</li> <li>Database review</li> <li>Schedule, which CMs to be reviewed</li> </ul>	<ul style="list-style-type: none"> <li>Evaluation of LoD 18 activities carried out in the 2024/2025 academic year;</li> <li>Plan of LoD 18 activities for the 2025/2026 academic year;</li> <li>Discussion on broadening the spectrum of LoD18 activities.</li> </ul>
15:45 - 16:00	Break – change of LoD	Break – change of LoD	Break – change of LoD	Break – change of LoD
	<b>LoD-12 International Air Force Semester</b>	<b>LoD-13 Sciences &amp; Technical Education</b>	<b>LoD-11 International Naval Semester</b>	<b>LoD-21 Hybrid Threats</b>
16:00 - 17:00	<ul style="list-style-type: none"> <li>Final administration details for IAFS 2025-2026</li> <li>Final instructors/cadets exchanges</li> <li>IAFS Evaluation Procedure</li> </ul>	<ul style="list-style-type: none"> <li>Discussion regarding the content of the CM Ballistics, for final version</li> <li>Elaboration of the draft of Curricula for Integrated Avionics and Weapon Systems: Simulation, Testing and Field Deployment for UAV Platforms, to be proposed as a CM</li> <li>Discussions occasioned by the participants' opinions of the CM IMINT/GEOINT ANALYSIS – First edition, suggestions and ideas for improvement for the following editions</li> </ul>	<ul style="list-style-type: none"> <li>INS strategic partnership implementation - results and future activities</li> <li>Report and dissemination of conducted activities - modules and events organised by partners</li> <li>Future events, modules and activities to be organised by the partners</li> </ul>	<ul style="list-style-type: none"> <li>Analysing the implementation status of the 1<sup>st</sup> TTT CM Hybrid Threats</li> <li>Preparing agenda, syllabus and teaching materials for the 1<sup>st</sup> Hybrid Threats CM and for other CMs</li> <li>Preparing the call for papers for the first issue of the journal on Hybrid Threats</li> </ul>



# Next LoD Meetings

## according to the agreed Plan

- Those LoDs, which do not have a meeting today – but during next IG – please send the form as well ➔ calculating sessions for the next IG!

Strategic – Operational – Tactical Goals of the Implementation Group's Lines of Development																					as of: 05 June 2025	
Draft for organising LoD meetings per year:																						
Meeting	LoD-01	LoD-02	LoD-03	LoD-04	LoD-05	LoD-06	LoD-07	LoD-08	LoD-09	LoD-10	LoD-11	LoD-12	LoD-13	LoD-14	LoD-15 (frozen)	LoD-16 (frozen)	LoD-17	LoD-18	LoD-19	LoD-20	LoD-21	Total
1 <sup>st</sup> Meeting (Feb/Mar)	together with LoD-08	together with LoD-08				X		X	X		X	X	X	X			X	X	X	X	X	12
2 <sup>nd</sup> Meeting (May/June) back-to-back with iMAF	together with LoD-08	together with LoD-08	X		X			X	X	X	X	X	X	X			X		X	X	X	13
3 <sup>rd</sup> Meeting (Sep) Brussels	together with LoD-08	together with LoD-08				X		X	X	X	X	X	X	X			X	X	X	X	X	13
4 <sup>th</sup> Meeting (Nov/Dec)	together with LoD-08	together with LoD-08		X	X		X	X	X	X	X		X	X			X		X	X	X	13
Total	(4) together with LoD-08	(4) together with LoD-08	1	1	2	2	1	4	4	3	4	3	4	4	0	0	4	2	4	4	4	51

# LoD Chairs

## Statement by IG Chair

- **LoD Chairs should be present during **all** IG meetings! (even if not conducting an LoD) **incl. preparation-VTC!****  
(Mondays at 18:00 hrs. the week before the IG meeting)
- **Thank you all for your availability!**



# LoD-02/LoD-08/LoD-01

## Discussion: SQF for Technical Semester

A MILITARY TECHNICIAN		
Knows the basics of technology and science which	Uses the necessary combat and command equipment in	Understands and is able to use modern command, control,
are necessary to work with weapons and communication systems	his/her duties and knows how to maintain them and as appropriate to identify and remedy a fault	information and communication technologies
Knows capabilities of the weapon systems and equipment used by his/her unit and is familiar with the material storage regulations	Is able to maintain, safely operate and manage the weapon systems and equipment used by his/her unit	Enforces all safety regulations applicable either in operations or in peace-time facilities
A LEADER AND A DECISION MAKER		
Knows the main aspects of	Is capable of managing	Demonstrates ability to

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# Information about Exchange Events

- **Past** events (since last meeting) will be done during the “parallel” session.  
Now: up-coming (future) events
- **Please stick to the “5-minute rule”**

# ESDC Military Erasmus

## Training Coordinator

67<sup>th</sup> IG-Meeting

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- **Update on the ESDC Guidelines for the new academic year 2024-2025.**
- **Link to presentation**

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# Reports / Presentations

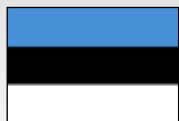
## about Exchange Events (**Past**)



- **LT MAL: Experiences Int'l Spring Semester**
- [Link to presentation](#)

# Reports / Presentations

## about Exchange Events **(Future)**



- **EE EMA: CM Winter Warfare 2026**
- [Link to presentation](#)



- **GR HAFA: Master in Security and Defence**
- [Link to presentation](#)



- **GR HAFA: IAFS & CM CSDP & CM SASD**
- [Link to presentation](#)



- **IT GdF:**
  - [Link to presentation of the Academy](#)
  - [Link to video](#)

# Reports / Presentations

## about Exchange Events **(Future)**



- **NO NDUC: fiches' status quo**
- [Link to overview \(Excel\)](#)



- **PT PMA: Int'l Summer Semester 2026**
- [Link to presentation](#)



- **RO LFA: Offers 2025 / 2026**
- [Link to presentation](#)



- **RO LFA: Proposal new CM MP in MN Operations**
- [Link to module description](#)



- **RO LFA: ESDM**
  - [Link to presentation](#)
  - [Link to poster](#)



# Reports / Presentations

## about Exchange Events (Future)



- RO MTA: Building a Cyber Security Union
- [Link to presentation](#)



- RO MTA: Activities 2026
- [Link to presentation](#)



- ES Guardia Civil University Centre (CUGC)
- [Link to presentation](#)



- LV NDAL: CM Crisis Management Operations
- [Link to presentation](#)



- PL PNA: Idea: EMILYO marching group
- Link to presentation

# Statements

## IG Chair

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- **Common Modules:**

- When creating a new one – please use the template and **do not create new formats!**

➔ <https://www.emilyo.eu/templates>

- Please check the ppt-presentation  
(***\_2025 05 25 Gell Briefing TtT Establish CM.pdf***) first:

➔ <https://www.emilyo.eu/lod-8-common-modules>

# EUMACS & EUAFA-CC

**2025**

67<sup>th</sup> IG-Meeting

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**All Services!**

**Last EUMACS & EUAFA-CC: 27-29 May 2025  
at the Military University of Technology (MUT) in Warsaw and  
the Polish Air Force University (PAFU) in Deblin**

# EUMACS & EUAFA-CC

## 2025 Conclusions / Requests

- We need a **procedure** (LoD ?) for structured **Lessons Learnt** (incl. how to fight / protect against UAVs).
- Check, if our **CM UAV** is that what we need? → kind request to HAFA.
- Check, if we can / should / must implement the **optronic field** → kind request to Vice Chair Technical Support.
- Integrate / facilitate **more competitions** (sports, such as Olympiad) → will to win.

# EUMACS & EUAFA-CC

## 2025 Conclusions / Requests

- **Hybrid Operations & Space** → LoD-20 and LoD-21 are working on that.
- **Need for Combined Joint Semester** → LoD-16 frozen → somebody (institution) just have to organise it.
- **We need an “innovation network”** → kind request to Chairs of LoD-13 and LoD-14.



# CSDP Olympiads\* & EUMACSs (+ EUAFA-CC) in the Future?

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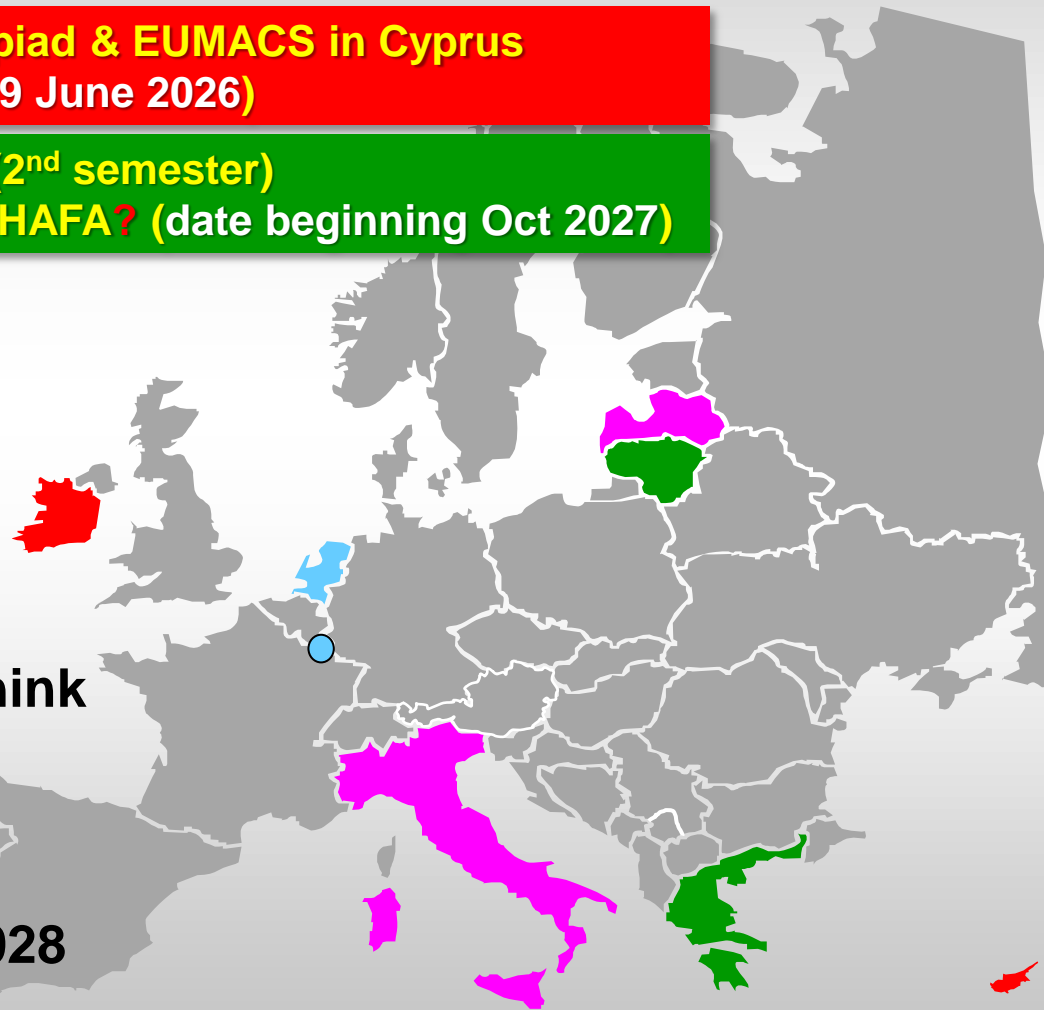
**2026\* CSDP Olympiad & EUMACS in Cyprus**  
(15-19 June 2026)

**2027 (2<sup>nd</sup> semester)**  
**EUMACS + EUAFA-CC at HAFA? (date beginning Oct 2027)**

**2028\***

**2029**

**Italian & Latvian**  
**institutions: Please think**  
**about organising**  
**EUMACS 2028**  
**(+ EUAFA-CC)**  
**& CSDP Olympiad 2028**





# CSDP Olympiad 2026

## Timeline

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## 66<sup>th</sup> IG meeting / Constanta

Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025
	65 IG meeting Larnaca		By 18 April: Names of Cdts/Midn (max. 4) +evaluators to TM+POC		iMAF+66 IG meeting Constanta			67 IG meeting Brussels		68 IG meeting Thessaloniki	
	Decision on 10 topics			Cover page competition (could be one of the four or an additional one) → Send to IG Chair + TM + POC by 22 August 2025				Voting: Cover page		Essay evaluation	
Initiate names (Cadets/Midshipmen + evaluators)			ESDC e-learning (4 AKUs) Start writing essays is possible (report essay topics by 23 May 2025)			Paper (essay) writing. All essays to be sent to TM + POC by 14 November 2025 – 24:00 hrs.					

- **Everything** is coordinated via the Implementation Group (IG)
- **All content issues** are prepared by the IG + ESDC
- **POC: should be present during all IG meetings**

Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026
	69 IG meeting Oslo			iMAF+70 IG meeting Riga	Resi- dential phase: 15-19 June			71 IG meeting Brussels		72 IG meeting ?	
Essay evalua- tion	Essay re- sults by 30 Jan	Eventually 3 <sup>rd</sup> round of evaluation by LoD-chairpersons + Vice Chairs + plagiarism check (02 May)			Decision on essay points						
					Final registration 16 May	Creating a CSDP Olympiad book by organising institution (forewords + 10 best essays) by 72 IG meeting					

# CSDP Olympiad 2026

## Voting on the Cover Page

- **Cover page will be used for publication, folders, presentations, presents, .....**
- **Open the voting procedure presentation ....**
- **Winner: GR HAFA PAPOULIDOU Sofia.**



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# CSDP Olympiad 2026

## Discussion / Decision on the **new** Regulations (**AI?**)

- **Points for parts of the essay (see evaluation paper)**
  - [Link to document](#)
- **Points for the presentations (see page 4 and 6)**
  - [Link to document](#)
- **Procedure for knowledge competition (see page 7 and 8)**
  - [Link to document](#)

# CSDP Olympiad 2026

## Next Steps

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- **Take care of Cadets' / Midshipmen's deadlines!**
  - **By 14 November 2025 at 24:00 CET:**  
→ send essays in word and pdf to ESDC TC.
  - **There will be no extension of the deadline!**

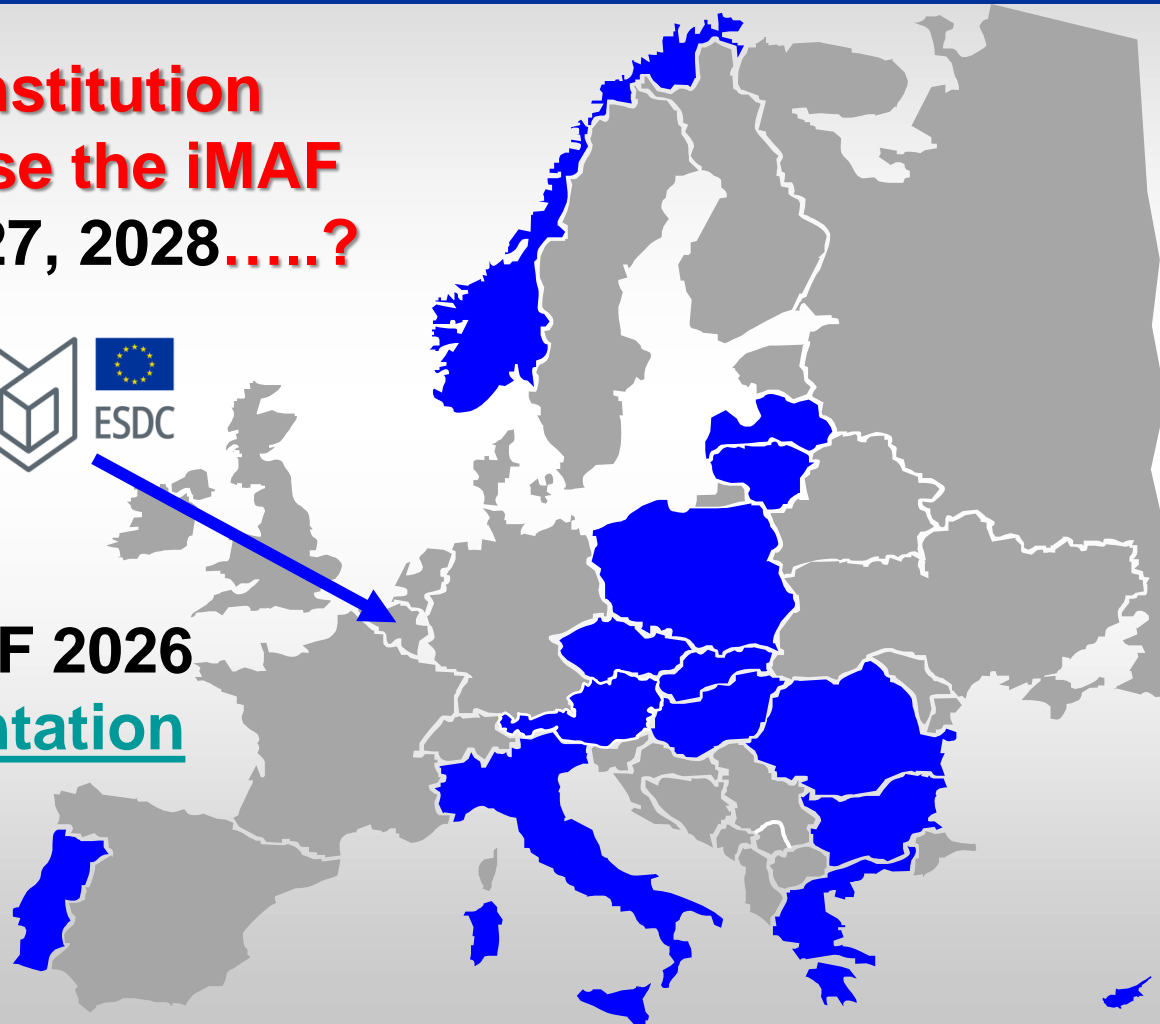
# Future iMAFs

.... for future planning ....

**Which institution  
will organise the iMAF  
in 2026, 2027, 2028.....?**



**LV NDAL: iMAF 2026**  
[Link to presentation](#)



# Future iMAFs

thinking about the following institutions ....

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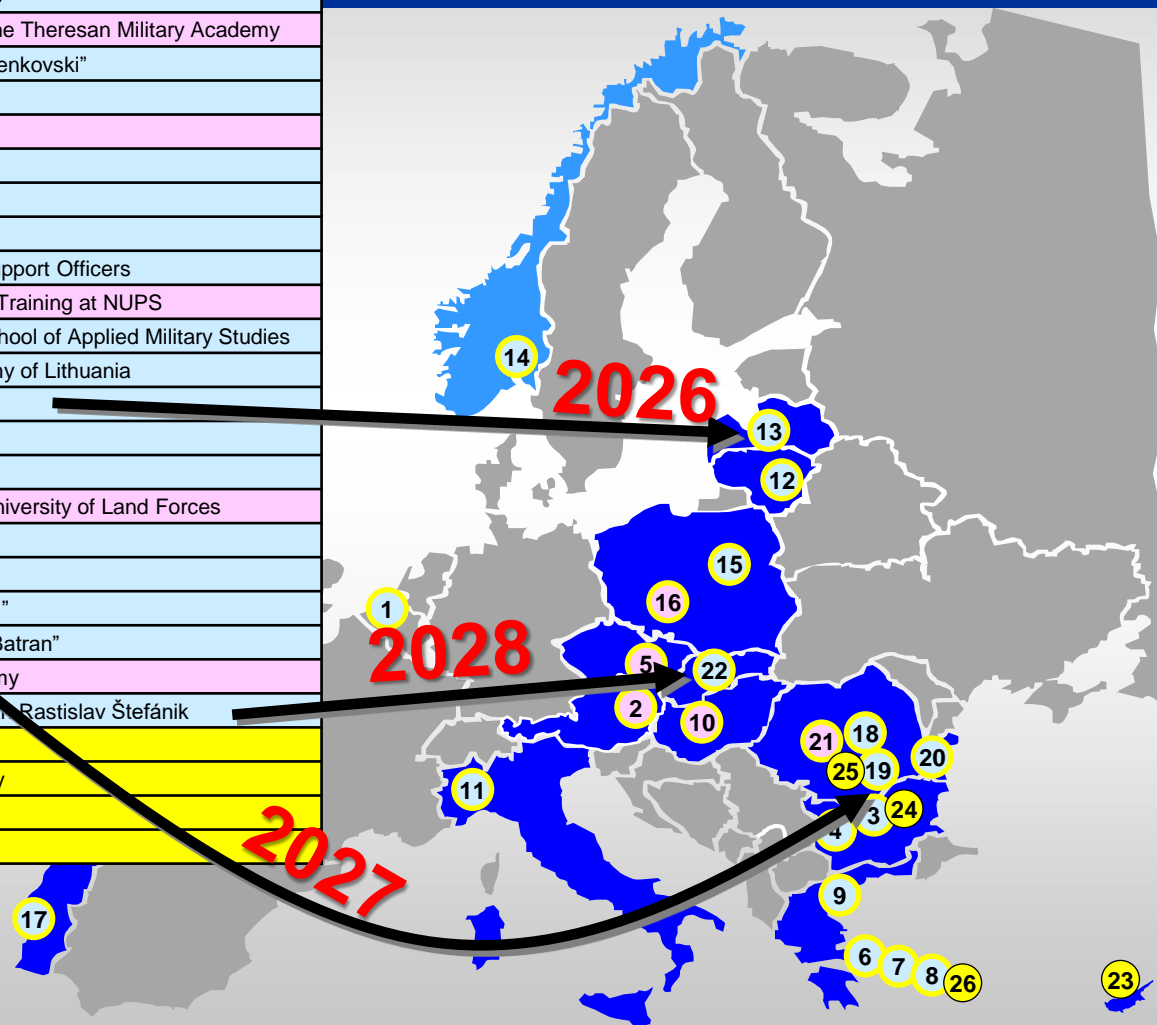
(LoD)

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1	EU	European Security and Defence College
2	AT	Institute for Basic Officer Education at the Theresan Military Academy
3	BG	Bulgarian Air Force Academy "Georgi Benkovski"
4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at NUPS
11	IT	Education & Training Command and School of Applied Military Studies
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Technology
16	PL	General Tadeusz Kosciuszko Military University of Land Forces
17	PT	Military Academy
18	RO	"Henri Coandă" Air Force Academy
19	RO	Military Technical Academy "Ferdinand I"
20	RO	Romanian Naval Academy "Mircea cel Batran"
21	RO	"Nicolae Balcescu" Land Forces Academy
22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski" National Military University
25	RO	"Carol I" National Defence University
26	GR	Hellenic Military Nursing Academy





# Presentations

## Lines of Development

<u><b>LoD-20</b></u> Space	<u><b>LoD-09</b></u> Future Projects	<u><b>LoD-19</b></u> International Logistics Semester	<u><b>LoD-10</b></u> Gender Mainstreaming
<u><b>LoD-17</b></u>  <u><b>Video</b></u> International Air Defence Semester	<u><b>LoD-14</b></u> Research and Development	<u><b>LoD-02 &amp; LoD-08</b></u>  <u><b>&amp; LoD-01</b></u> Development of Competences & CM	<u><b>LoD-18</b></u> Language Education & Training
<u><b>LoD-12</b></u> International Air Force Semester	<u><b>LoD-13</b></u> Sciences & Technical Education	<u><b>LoD-11</b></u> International Naval Semester	<u><b>LoD-21</b></u> Hybrid Threats

# Honorary Members of the Implementation Group (since 2017)

67<sup>th</sup> IG-Meeting  
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09-10 Sep 2025

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**2 new proposals for 11<sup>th</sup> & 12<sup>th</sup> Honorary Member  
(uploaded in July 2025)**

# 11<sup>th</sup> Honorary Member

## Voting on Brigadier General (AF) ȘERBESZKI

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European Security  
and Defence College

20<sup>th</sup>  
YEARS



#### Nomination for 11th Honorary Member of the EMILYO Implementation Group

Dear Members of the EMILYO Implementation Group,

In accordance with the Rules of Procedure (ESDC document 2017/184 of 5 September 2017), I wish to formally nominate **Brigadier General (AF) Marius Șerbeszki, PhD**, Commander of the Romanian Henri Coandă Air Force Academy, as the 11th Honorary Member of the Implementation Group.

My reasons for this nomination are as follows:

**Consistent Support and Engagement:** Since 2020, Brigadier General Șerbeszki has been a steadfast supporter of the Implementation Group (IG). He immediately recognized the importance of the IG during his first international meeting – the 50th IG Meeting, organized back-to-back with the IAFS Multiplier event in Brașov, Romania. Following this, he actively initiated and developed numerous exchange activities for the Henri Coandă Air Force Academy.

**Exceptional Reliability and Hospitality:** Brigadier General Șerbeszki has consistently proven to be an exceptionally reliable contact for organizing international events at the Air Force Academy in Brașov. He has been instrumental in the successful execution of events such as iMAF, IG meetings, SQF Courses, and the Military Gender Studies Seminar (MGS). Participants in these events have consistently highlighted his extraordinary hospitality and direct, unwavering involvement.

**Pioneering Internationalization Efforts:** Under his leadership, the Henri Coandă Air Force Academy implemented the first international semester for the Air Force, developed within an Erasmus+ Strategic Partnership Project by five Basic Officer Education Institutions (BOEIs). This achievement, along with the academy's extensive offerings of other international events for EMILYO participants, positions AFA Brașov as a leading European Union BOEI. This was further reinforced by the subsequent implementation of the first International Air Defense Semester under similar conditions.

**Dedicated Advocate for EMILYO:** Brigadier General Șerbeszki's dedication and unwavering support over the past few years have made him a true "friend" of EMILYO. He consistently demonstrates a willingness to assist and actively promotes our shared European values.

I therefore propose that, at the 67th IG meeting, we discuss and, subject to your agreement, vote on the honorary membership of Brigadier General (AF) Marius Șerbeszki.

Yours faithfully,

Christoforos CHRISTOFOROU  
Military ERASMUS Coordinator

Brussels, 11 July 2025

# 12<sup>th</sup> Honorary Member

## Voting on Rear Admiral TOMA



### Nomination for 12th Honorary Member of the EMILYO Implementation Group

In accordance with the Rules of Procedure (ESDC document 2017/184 of 5 September 2017), I wish to formally nominate **Rear Admiral Alecu Toma, PhD**, Commander of the Romanian Naval Academy "Mircea cel Batran," as the 12th Honorary Member of the Implementation Group.

My reasons for this nomination are as follows:

**Consistent Support and Engagement:** Rear Admiral Toma has been instrumental in initiating the Romanian Naval Academy's participation in the Implementation Group (IG) and has consistently championed the objectives and strategic goals of the EU military Bachelor Officers' Education and Training (BOEI) network. Specifically, within Naval Higher Education, he pioneered the implementation of the International Naval Semester at the Romanian Naval Academy and actively coordinated the successful acquisition of the Erasmus+ strategic partnership "NAVY-INS-Tech" project (KA2) alongside institutional partners from Bulgaria, Poland, and Italy.

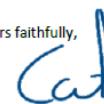
**Pioneering Internationalization Efforts:** Under his leadership, the Romanian Naval Academy has become one of the most efficient institutions in leveraging Erasmus+ funds, demonstrating a high volume of both outgoing and incoming students. This significant synergy has substantially contributed to the collective efforts in implementing the EMILYO program and the International Naval Semester.

**Exceptional Reliability and Hospitality:** Rear Admiral Alecu Toma is an open-minded and highly effective military leader. He has consistently proven to be a strong promoter of EMILYO and IG objectives, actively involving himself in hosting events for the BOEI network and participating in key actions and meetings such as iMAF, IG meetings, and the European Union Military Academies Commandants' Seminar (EUMACS), always demonstrating strong commitment and valuable support.

**Dedicated Advocate for EMILYO:** Rear Admiral Toma's unwavering dedication and support over the past few years have solidified his role as a true "friend" of EMILYO. He consistently demonstrates a willingness to assist and actively promotes our shared European values.

I therefore propose that, at the 67th IG meeting, we discuss and, subject to your agreement, vote on the honorary membership of Rear Admiral Alecu Toma.

Yours faithfully,



Christoforos CHRISTOFOROU  
Military ERASMUS Coordinator

Brussels, 14 July 2025



# Coordination

- **EU academic semesters**
  - **No** response since the last meeting
  - **Request:** Please fill it in for your institution and send the document to: [harald.gell@inode.at](mailto:harald.gell@inode.at)
- **Fiches**
  - Please respond to Frank's request
- **Pool of lecturers/trainers**
  - **Request:** Similar as above
  - Please **up-date** your lists
  - Please integrate also non-academic instructors

# Next Meetings of the Implementation Group

No	Date(s)	Location	Remarks
<b>68</b>	(24) 25-26 Nov 2025	GR / HMACSO / Thessaloniki	Newcomers meeting on 24 Nov 2025
<b>69</b>	(02) 03-04 Mar 2026	NO / NDUC / Oslo	Newcomers meeting on 02 Mar2026
<b>70</b>	25-29 May 2026	LV / NDAL / Riga	<b>Back-to-back with iMAF 2026 at NDAL</b>
<b>71</b>	(07) 08-09 Sep 2026	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting on 07 Sep
<b>72</b>	(30 Nov) 01-02 Dec 2026	LT / MAL / Vilnius	Newcomers meeting on 30 Nov 2026
<b>73</b>	Feb/Mar 2027	?	
<b>74</b>	May/June 2027	RO / MTA / Bucharest	<b>Back-to-back with iMAF 2027 at MTA</b>
<b>75</b>	Sep 2027	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting the evening before
<b>76</b>	Nov/Dec 2027	?	

# Next Meetings of the Implementation Group

No	Date(s)	Location	Remarks
<b>68</b>	(24) 25-26 Nov 2025	GR / HMACSO / Thessaloniki	Newcomers meeting on 24 Nov 2025
<b>69</b>	(02) 03-04 Mar 2026	NO / NDUC / Oslo	Newcomers meeting on 02 Mar2026



- **GR HMACSO: 68<sup>th</sup> IG meeting**
- [Link to presentation](#)



- **NO NDUC: 69<sup>th</sup> IG meeting**
- [Link to presentation](#)



# LoD Chairs

## Statement by IG Chair

67<sup>th</sup> IG-Meeting

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- **Vice Chairs and LoD Chairs should be present during **all** IG meetings! (even if not conducting an LoD)**  
**incl. preparation-VTC!**  
(Mondays at 18:00 hrs. the week before the IG meeting)
- **Thank you all for your availability!**

# Work-Plan Contributions?

- **Please send documents you want us to upload to:**
  - [mcristi@gmail.com](mailto:mcristi@gmail.com) **and**
  - [harald.gell@inode.at](mailto:harald.gell@inode.at) **and**
  - **New LoD-06 Chair** (for publication on our social media).
  - **PLEASE:** send also the **table** which describes the event (incl. registration deadlines) ➔ not formatted

Date	Country	Institution	Event-Name	Registration Deadline	Languages E= English F = French	ECTS	POC/Web-Page
08 Apr - 12 Apr	PL	Military University of Technology	Students' Conference Problems and Challenges in the Face of contemporary Threats  Invitation  Application Form (Word)	09 Feb 2024	E	-	Capt JASKIEWICZ Pawel pawel.jaskiewicz@wat.edu.pl



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- **Please** send your presentations **2 weekends prior** to the IG meeting!
- **If you do not send in time, presentation(s) will be shown during the next meeting.**



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- **New LoD-06 Chair: Please get in contact with JOZIC Jugoslav → **EMILYO promotion video****

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# European Initiative

for the exchange of young officers inspired by Erasmus

## 67<sup>th</sup> Implementation Group Meeting

Brussels / Belgium – 8<sup>th</sup> - 10<sup>th</sup> September 2025