Name of the event	**EMILYO Common Module CMO/PSO (Coy-level)**
Institution, which organised the event	**Theresan Military Academy (TMA)**
Country of the organiser	**Austria**
Year of the event	**2026**
Date of the event (from-to)	**27 10 2026 – 30 10 2026**
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Cadets and civilian students from across Europe and international partner institutions convened at the historic Theresan Military Academy in Wiener Neustadt, Austria, from 27 to 30 October 2026, to participate in the Common Module CMO/PSO (Coy-level).

Organised under the framework of the European Initiative for the Exchange of Military Young Officers (EMILYO/Military Erasmus), the module brought together 36 course participants representing 8 nations. The module focuses on tactical planning, command and control of military operations at the company level. It develops practical leadership and decision-making skills through field exercises, tactical scenarios, and the application of military procedures in a multinational environment.



Picture 1: Participants during an academic lecture on leadership training tactics.
Photo: Theresan Military Academy.

The module was divided into two main components: theoretical lectures and practical field training. The participants were organised into four groups, each supervised by an assigned instructor. Each participant was provided with a Leadership Training Manual, which served as the main learning resource throughout the course.

During the theoretical sessions, we studied the military decision-making process, while the practical field exercises allowed us to apply the acquired knowledge in realistic tactical scenarios at the company level.

During the field training, we had the opportunity to deepen our theoretical knowledge through practical tactical planning and decision-making exercises. Although all four groups were assigned the same operational scenario, each group developed its own tactical approach and proposed different solutions. This allowed us to compare strategies, exchange ideas, and understand how different decisions could influence the outcome of a military operation.

Furthermore, we analysed the tactical situation from both, friendly and enemy perspectives, considering their capabilities, intentions and possible courses of action. Working directly on the assigned terrain allowed us to evaluate its characteristics, identify advantageous positions and plan the deployment and movement of our own forces.



Picture 2: Participant during observation of the tactical terrain.
Photo: Theresan Military Academy.

These activities strengthened our understanding of situational awareness, terrain analysis, leadership and tactical decision-making at the company level.



Picture 3: Tactical planning during the field training.
Photo: Theresan Military Academy.

The module concluded with a final exam, during which each participant was required to deliver an operational briefing presenting their tactical plan and proposed course of action. This assessment provided an opportunity to demonstrate the knowledge and skills acquired throughout the course, particularly in tactical planning, decision-making and effective military communication.

In conclusion, the EMILYO Common Module CMO/PCO (Company Level) at the Theresan Military Academy was a valuable opportunity to improve our tactical knowledge, leadership abilities and decision-making skills.



Picture 4: Tactical planning during the field training.
Photo: Theresan Military Academy.

The combination of theoretical lectures and practical field training allowed us to better understand the responsibilities of a company commander and the importance of effective planning, teamwork and communication.

Furthermore, working in a multinational environment encouraged the exchange of different perspectives and experiences, contributing to our **professional and personal developments as future military officers. This is totally in line with the mandate for EMILYO, which was issued by all European Union Ministers of Defence.**