



European Security and Defence College
Doc: ESDC/2026/212
Date: 27 May 2026
Origin: Implementation Group

**70th meeting of the Implementation Group
for the European initiative for the exchange of young officers inspired by Erasmus
(EMILYO)**

**25 - 27 May 2026
National Defence Academy of Latvia (NDAL), Riga (LV)**

Draft Minutes

1. Welcome address by the Rector of the National Defence Academy of Latvia, Colonel Māris UTINĀNS.
2. The Chair and the ESDC Training Manager welcomed 104 participants from 19 EU Member States and Norway representing 44 different institutions.
3. **Approval of the minutes**
The members of the IG approved the minutes of the 69th meeting. The approved minutes are available at <https://www.emilyo.eu/approved-meeting-minutes>.
4. **Adoption of the agenda of the 70th IG Meeting**
The agenda was adopted, with the addition of the following items:
 - a) Discussion for launching a new LoD (22) – “Lessons Learnt and Quality Assurance”
 - b) Structured evaluation procedures& presentations
 - c) Statistics 2025/2026
 - d) Updates on Common Modules
 - e) Reward “old” Honorary Member
 - f) Procedure establishing a Common Module
 - g) Past and future offers from the institutions.
5. **Meeting IG Chair, Vice Chairs and LoD Chairs:**
The meeting of IG Chair, Vice Chairs and LoD Chairs, took place on Monday 25 May 2026 from 15:30-17:00. The Chairs discussed the upcoming voting on the Vice Chairs and the way ahead for Area 5 and LoD-06 (Strategic Communication). The IG Chair stated that in one year (during the 74th IG meeting in Bucharest) there will be a voting on a new IG Chair. The Chairs discussed the evaluation papers for ESDC co-financed modules (all EMILYO activities should be evaluated at least with the evaluation paper 1 - available at: <https://www.emilyo.eu/templates>). All reports about past events must use a presentation-template (available at <https://www.emilyo.eu/templates>). No other presentations about past events will be accepted. This procedure starts on 01 September 2026.

6. Update the Pool of Lecturers

The Chair of the IG requested from the Members of the IG to update their lecturers on the Pool of Lecturers. The template is available at <https://www.emilyo.eu/templates>, is to be sent to Chair Harald Gell (harald.gell@inode.at) and to Vice Chair Cristian Emil Moldoveanu (emilyo.vcts@gmail.com) to be uploaded to the secure area on the EMILYO website. The Vice Chair Technical Support and the LoD-04 Chair are working on a database to provide a new way for entering the data of the lecturers. The database is in its final stage of development and will go live on September 1, 2026, at which point the older lecturer profiles will be deleted.

7. Update on the new EMILYO Website

The Chair of the IG requested from the Members of the IG to send the documents they want to upload on the EMILYO website to Vice Chair Cristian Emil Moldoveanu (emilyo.vcts@gmail.com) to Chair Harald Gell (harald.gell@inode.at). EMILYO IG Members can also **request access to the secure area** of the website, by sending an email to the ESDC Military Erasmus Coordinator ESDC-EMILYO@eeas.europa.eu.

8. EMILYO Annual Report –Statistics 2025-2026

The Chair informed the Members on the Annual Statistics and the new way of collecting them, starting from the upcoming January, institutions had to send the statistics from September-December 2025. The deadline for submission was 31 January 2026. **Very limited number of institutions responded so far.** The Chair requested from all Members to send their statistics to harald.gell@inode.at and the ESDC Military Erasmus Coordinator ESDC-EMILYO@eeas.europa.eu as soon as possible and not later than 30 June 2026 for the winter semester 2025 and not later than 31 July 2026 for the summer semester 2026.

9. Information by the ESDC Military Erasmus Coordinator

The ESDC Military Erasmus Coordinator provided Members with a detailed update on the co-financing of EMILYO activities by the ESDC. The ESDC has amended the ESDC Administrative Instructions 2026 (Rev1) by simplifying the procedures for EMILYO activities and has issued Guidelines for EMILYO Activities 2026. Both documents, with all relevant annexes, have been uploaded to the EMILYO website and sent by email to all Members. The new procedure has been applied to all EMILYO co-financed activities since 1 April 2026.

Moreover, the ESDC Military Erasmus Coordinator informed the Members about the establishment of a 2nd Training Manager position at the ESDC for EMILYO. The vacancy notice will be published in the upcoming months.

10. ESDC Annual Training and Education Conference 2026

The ESDC Military Erasmus Coordinator informed the members about the ESDC Annual Training and Education Conference 2026, which will take place on 17-18 November 2026 in Brussels, back-to-back with the ESDC Executive Academic Board meeting. Registration will open on 12 June 2026, and more details will be distributed in due time. Presentation uploaded on EMILYO website.

11. Voting EMILYO IG for Vice Chairs

The Chair, Colonel Harald GELL, informed the IG members about the voting procedure for the Vice Chair positions. Five members were nominated for the seven vacant positions as follows:

Area 1: Vice Chair Human Resources: Dr. Monika WYSOCKA, PNA, Poland.

Area 2: Vice Chair Security: Colonel Cosmina ROMAN, HCAFA, Romania.

Area 3: Vice Chair Education: A nomination of Lt. Colonel Enrico SPINELLO was received after the deadline, therefore, according to the rules, voting will take place during September's IG meeting.

Area 4: Vice Chair Logistics & Finance: Commander Marius CUCU, RNA, Romania.

Area 5: Vice Chair Strategic Communication: **Vacant**.

Area 6: Vice Chair Technical Support: Colonel Cristian-Emil MOLDOVEANU, MTA, Romania.

Area 7: Vice Chair Legal Advisor: Aylish VAN DEN OUDENHOVEN.

The Chair requested that the candidates leave the room and asked the IG members if they agreed to the five nominations for the next two academic years as Vice Chairs.

All members decided unanimously to accept the nominations of the five Vice Chairs for the academic years 2026-2027 and 2027-2028, and they tasked the ESDC Training Manager with adding this as a decision point in the next EAB and SC meetings.

12. Information about Lines of Development (LoD)

The Chair provided a brief update on the status of all the Lines of Development (LoDs), and specifically regarding:

- a) LoD-01, 02 & 08: The revision procedure for Common Modules will be continued with focus on reviewing all International Air Force Semester Common Modules.
- b) LoD-06: Finalise the "Information Awareness" Module and forward it to the plenary for approval as a Common Module.
- c) LoD-3: Create a list of all existing e-learning (except AKUs) & designate a procedure how to publish future EMILYO e-learning.
- d) LoD 19: Update the status of the proposed Common Modules.

13. New Line of Development Lessons Learnt & Quality Assurance (LoD-22)

Based on the request during EUMACS 2025 by the Commandants/Superintendents/Rectors and based on the needs for structured quality assurance and passing proposals for an increased quality taking into consideration the changing needs, the IG Chair proposed this new Line of Development. The LoD will only be launched if the institutions will nominate an expert with a nomination letter according to the internal rules.

The IG Chair kindly requested nominations by the next IG meeting in September 2026.

14. Past and future contributions of IG members

Representatives of the institutions presented past and future contributions of Military Erasmus activities. **All presentations would be temporarily available at <https://www.emilyo.eu/temporary-documents>.**

15. EUMACS 2025

The Chair reported about the requests passed to him during EUMACS 2025, and EUAFA-CC 2025 held at the MUT Warsaw and PAFU Deblin from 27-29 May 2025. As it refers to the Implementation Group, the following points were agreed with the Commandants/Superintendents:

- a) Procedure for structured Lessons Learnt (incl. how to fight / protect against UAVs). Eventually create a new LoD. Outcome, establishment of a new LoD-22.
- b) Check, if the CM UAV is that what we need? A kind request was passed to HAFA. Outcome open.
- c) Check, if we can / should / must implement the optronic field. A kind request was passed to the Vice Chair for Technical Support. Outcome open.
- d) Integrate / facilitate more competitions (sports, such as Olympiad) facilitating the “*will to win*”. Outcome on-going.

16. 8th CSDP Olympiad 2026 – EUMACS 2026, Paphos Cyprus

The 8th Common Security and Defence Policy (CSDP) Olympiad and the EUMACS 2026 will be held in Paphos, Cyprus, from June 15 to 19, 2026 and 15-18 June 2026, respectively. The Chair informed the Members on a major change in the regulations. Before the Essay competition, each Evaluator will read two essays and prepare two questions for the presenter:

- a) An analytical question related to the specific essay.
- b) A second question challenging the presenter to defend their position against an opposing viewpoint.

The ESDC Coordinator also, updated the Members on the ongoing preparations.

17. Future CSDP Olympiads and EUMACS

The Chair informed the members that the EUMACS +EUAFA-CC 2027 will be organised by the HAFA in October 2027. More details will be provided during the 2nd quarter 2026. Latvia's and Italy's representatives agreed that EUMACS 2028 could take places in Latvia and the CSDP Olympiad in Italy in 2028.

18. International Military Academic Forum

The representative of the Technical Military Academy “Ferdinand I” gave a presentation on the iMAF 2027, which will be held at their premises in Bucharest from 17 to 21 May 2027.

The chair informed the IG members about the organisation of the iMAF 2028 by the Slovak Armed Forces Academy 'General Milan Rastislav Štefánik' and he ask members to consider organise iMAF 2029.

19. Presentations by LoD Chairs

The LoD Chairs presented the outcomes of the LoD sessions, which took place as follows:

- a) **Joint LoD-01 System of Equivalences, LoD-02 – Development of Competences & LoD-08 – Common Modules**

Revised modules according to the adopted on 67th IG procedure:

1) Offered by BOEIs:

- Military Police in Multinational operations - RO LFA.
- Troop Leading Procedures - BG NMU.

2) Offered by LoD -12 International Air Force Semester:

- Aerial Navigation.
- Aviation English.
- Aviation Meteorology.
- Avionics Systems.
- Cyber Warfare.
- Flight & Ground Safety.
- Military Ethics.
- Propulsion Systems.

Way ahead:

- The reviewed modules – to be approved by IG.
- Update of CM database.
- New modules revision – proposals by developers according to the procedure.

b) LoD-03 – Development of IDL

Status of E-Learning Content Survey

- Current Status: Very few responses have been received so far for the form identifying existing e-learning content created by institutions.
- Action Required: Participants are urged to share and complete this form.
- Next Steps: The collected data will populate a shared database hosted on the EMILYO webpage. This database will eventually be merged with the existing Common Modules Excel file and made available to all members.

c) LoD-06 – Strategic Communication

Updates on:

- Revision and changes of EMILYO Strategic Communication Plan (due in September).
- Creation of Guide for sharing contents online: EMILYO Social Media Guidelines.
- Module on Information Awareness: Final revision and approval by the LoD-06 Members.

d) LoD-10 – Gender Mainstreaming

The LoD-10 meeting brought together 13 participants from 9 countries to discuss key initiatives and future planning for gender mainstreaming education. The group focused heavily on upcoming iterations of the Common Module (CM) "Gender Perspectives in Security and Defence." Future editions include a Blended Intensive Programme (BIP) hosted by the Italian Army Officer School (IT-AOS) and the University of Turin in October 2026, followed by the module's integration into the International Semester at the Land Forces Academy (LFA) in Sibiu, Romania, in 2027.

Additionally, the committee finalised the topics and agenda for the 7th Erasmus Gender Seminar, scheduled for September 2026 at the Royal Military Academy (RMA) in Brussels, Belgium, which will run back-to-back with the 71st Implementation Group (IG) Meeting. Looking further ahead, plans were established for the June 2027 Erasmus Gender Seminar, which will be incorporated into the International Week at the LFA in Sibiu. Finally, participants reviewed various educational and qualification opportunities – such as "Train of Trainers" seminars and specialised courses offered by the ESDC and NATO – aimed at preparing a larger pool of gender experts and instructors.

e) LoD-12 – International Air Force Semester

The LoD-12 meeting was attended by 15 participants who discussed several key structural changes and collaborative initiatives. The group decided to formally change the name of the Line of Development to Air Force Training Education & Research (AFTER). Moving forward, it was agreed that LoD-12 will meet four times per year in parallel with the Implementation Group (IG) meetings, with the winter and spring sessions being co-hosted alongside the European Union Air Force Academies (EUAFA) Working Group meetings. Additionally, the participants agreed to adopt the Code of Conduct template proposed by the Hellenic Air Force Academy (HAFA) for cadet exchanges within the context of the International Air Force Semester (IAFS); this document will be submitted to the EUAFA Commanders' Circular (CC) for final approval. Finally, the subgroup explored the possibility of harmonising physical education programmes during the IAFS, agreeing to establish a direct line of communication among the physical education instructors of the respective academies to further discuss the matter.

Remark: After the presentation in the plenary session, it was agreed to re-name LoD-12 to “Air Force Education & Training”.

f) LoD-13 – Science and Technology Education

The meeting brought together 11 representatives from 7 institutions across 5 countries, including the Bulgarian Air Force Academy (BG AFA), the Bulgarian National Military University (BG NMU), the Estonian Military Academy (EE EMA), the Hellenic Air Force Academy (GR HAFA), the Hellenic Naval Academy (GR HNA), the Italian Army Officer School / University of Turin (IT AOS-UoT), and the Military Technical Academy of Romania (RO MTA). The group discussed five key agenda items, beginning with a presentation on the new Erasmus+ KA2 project "NATURE FUTURES," which supports universities in addressing climate and environmental challenges and includes IT AOS-UoT as a consortium member. The participants then reviewed the upcoming Common Module (CM) on IMINT/GEOINT Analysis, which will be hosted by the MTA in Bucharest from June 29th to July 4th, 2026. Additionally, the curricula content for the "Optoelectronic Systems for Defence and Security" CM was formally approved during the meeting, with final approval pending at the 71st IG meeting ahead of its pilot edition scheduled for spring 2027. The group also covered two upcoming events related to the DIMAS KA2 project. Finally, debates were held regarding the establishment of an innovation network, focusing on the KA2 project proposal for the Innovative Defence and Security Education Network for Scientific Research (IDEAS).

g) LoD-17 – International Air Defence Semester

During the meeting, participants reviewed the first iteration of the International Air Defence Semester (IADS) based on feedback from participating institutions and student surveys. The overall assessment of the programme was highly positive, with participants expressing a high level of satisfaction regarding their Erasmus+/IADS mobility experience and confirming that the programme yielded clear academic, professional, and intercultural benefits. Looking ahead, the primary area identified for improvement was the need to increase the number of participating institutions in future editions of the IADS. The group noted that expanding the institutional base would significantly strengthen the international dimension of the programme, broaden the scope of available teaching expertise, and increase the overall value of the semester.

h) LoD-19 – International Logistics Semester

The LoD session was attended by 17 participants representing 7 countries and 11 institutions. During the meeting, the group discussed recent improvements made to the "Inventory Management and WMS" Common Module (CM) and established a deadline for developing the upcoming "Transport and Cargo Handling" CM programme. Additionally, a preliminary deadline was proposed for the pilot programme of the "Basic Logistics Informatics Systems" CM. To expand educational opportunities, panel participants suggested several new Common Modules, which could be highly suitable for training logisticians, including "Application of Calculation in Logistics Systems," "Maintenance and Repair Logistics," "Operational Research in Logistics," and "Support Services Logistics.

i) LoD-20 – Space

The session focused on the critical role of academic engagement in supporting the overarching objectives of the initiative, with a strong emphasis on strengthening collaboration among universities, military academies, research institutions, and relevant stakeholders. The discussion highlighted how these academic contributions directly enhance the quality of education and training activities. Furthermore, participants examined the purpose and key details of the proposed Train-the-Trainers Workshop, outlining its expected outcomes, target audience, and delivery approach, while emphasising its role in ensuring both effective knowledge transfer and the harmonised implementation of training activities across all participating institutions. Finally, the meeting addressed the immediate future steps required for the formal implementation of the Common Module (CM).

j) LoD-21 – Hybrid Threats

The LoD-21 (Hybrid Threats) meeting covered three main agenda items, including a short report on the Common Module (CM) and Debate Forum, preparations for the next Train-the-Trainers (TTT) Module on Hybrid Threats, and other organisational aspects. During the session, several proposals were put forward, including continuing the Hybrid Threats CM as a Blended Intensive Programme (BIP), organising the 2026 edition of the TTT Hybrid Threats Module, and organising the next Debate Forum in parallel with the 2027 edition of the TTT Module. For the upcoming 2026 TTT module, the group established critical deadlines, setting June 15 for finalising the agenda, September 15 for registration, November 30 to December 4 for the online phase, and December 7-11 for the in-situ phase, which will be hosted by the Henri Coandă Air Force Academy (RO HCAFA) in Braşov, Romania. Finally, the participants decided against renaming the Line of Development and agreed to maintain the current schedule of four LoD meetings per year.

20. Implementation coordination

The IG Chair recommended that the members send their requests for EU academic semesters, those who haven't have, to send the fiches of their institution and update their lists for the pool of lecturers and trainers.

21. IG meetings

The Chair informed participants of the IG meetings to be held in during the new academic year 2026-2027 and beyond as follows (in the late afternoon/early evening on the respective day before, the chairs' meeting and the newcomers' meeting will always take place):

- a) The **71st EMILYO IG** meeting will take place at the RMA in Brussels, BE, **08-09 September 2026**, back-to-back with the **ESDC/EAB** meeting.
- b) The **72nd EMILYO IG** meeting will take place at MAL in Vilnius, LT, **01-02 December 2026**.
- c) The **73rd EMILYO IG** meeting will take place at MULF in Wroclaw, PL, **16-17 Mar 2027**.
- d) The **74th EMILYO IG** meeting will take place at MTA in Bucharest, RO, **16-21 May 2027** back-to-back with the **iMAF 2027**.
- e) The **75th EMILYO IG** meeting will take place at ESDC in Brussels, BE, in **September 2027**, back-to-back with the **ESDC/EAB** meeting.
- f) The **76th EMILYO IG** meeting will take place at UoD in Brno, CZ, **Nov/Dec 2027**.
- g) The Chair invited the institutions to host the **77th IG** meeting in **Feb/Mar 2027**. 2028
- h) The **78th EMILYO IG** meeting will take place at AFA in Liptovsky Mikulas, SK, **May 2028** back-to-back with the **iMAF 2028**.

22. New (structured) Process - How to establish an EMILYO Common Module

The Chair informed the IG members of the new procedure for creating an EMILYO Common Module. Members may refer to the specific guidelines outlined in the instructional document, which has been uploaded to the EMILYO website. <https://www.emilyo.eu/templates>

23. Work plan

One week before each IG meeting, on a Monday, a VTC coordination meeting will take place at 18:00 CET with the IG Chair, Vice IG Chairs, ESDC Training Manager, LoD Chairs, and the organiser of the upcoming meeting.

24. Any other business 1 (AOB)

At the beginning of the meeting, the Chair requested that all members observe a minute of silence in memory of Dr. Ing. Lars-Ole Fichte from Helmut Schmidt University.

25. Any other business 2 (AOB)

Below is a summary of all requests made at the meeting.

Request	Send to
URGENT & IMPORTANT. Create the exchange (incoming) statistics for the winter semester 2025 by 30 June 2026 and for the summer semester 2026 by 31 July 2026 ;https://www.emilyo.eu/templates	harald.gell@inode.at & ESDC-EMILYO@eeas.europa.eu
Presentations for the IG meeting: if you would like to present anything during the forthcoming IG meeting (plenary session), please submit your presentation 2 weekends prior to the meeting. Each presentation should last no longer than five minutes! For reporting past events, the new template will be accepted exclusively.	harald.gell@inode.at & ESDC-EMILYO@eeas.europa.eu & emilyo.vcts@gmail.com
Mark the autumn/winter and spring/summer academic semesters of your institution in blue and red. Create new lines if necessary. https://www.emilyo.eu/academic-semester	emilyo.vcts@gmail.com & harald.gell@inode.at
Draw up (or update) a pool of lecturers for your institution, indicating the names of those willing to teach abroad, preferably under Erasmus+. https://www.emilyo.eu/pool-lecturers (password-protected area). Template is available at: https://www.emilyo.eu/templates	emilyo.vcts@gmail.com & harald.gell@inode.at
If you wish to post a mobility offer and/or administrative document(s) on the EMILYO homepage, send the dates and a short description (in PDF format). https://www.emilyo.eu/mobility-offers-multiplier-events	emilyo.vcts@gmail.com & harald.gell@inode.at
Encourage cadets or students to write a report on an event with international participants. Please include pictures. http://www.emilyo.eu/exchange_experience	emilyo.vcts@gmail.com & harald.gell@inode.at
Report your institution's highest celebration day of the year (date & short description). The purpose is sending congratulation messages.	jerzy.markowski@wat.edu.pl & harald.gell@inode.at
Basic officer education fact-sheets revision, as soon as possible. Template is available at: https://www.emilyo.eu/temporary-documents	fsandberg@mil.no & harald.gell@inode.at & ESDC-EMILYO@eeas.europa.eu
Academic offering for teaching the attached topics for the CM Space-based ISR, Operations & Situational Awareness" https://www.emilyo.eu/temporary-documents	byr.anton@gmail.com