



EMILYO
for EUMACS

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European Initiative

for the exchange of young officers inspired by Erasmus

**The
Initiative**

**Erasmus
Militaire**



SPANISH PRESIDENCY
COUNCIL OF THE EUROPEAN UNION

EMILYO

**Military
Erasmus**



Contents of the Briefing

General remarks	
How & why....	the Initiative began?
Who	is involved in the Initiative?
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Cui bono?	Who benefits what?
Future	developments
Report	about last EUMACS
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Aim of the Briefing

- **Information** about the work of the Implementation Group (IG)
“European Initiative for the exchange of young officers inspired by Erasmus”
during the study year 2022 / 2023.
- **Way ahead** (based on your decisions).
- **Some (few) kind requests.**



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General Remarks



Source: <https://www.istockphoto.com/de/vektor/sprechblasen-mit-text-dank-in-verschiedenen-sprachen-gm1322616206-408528126>. [1-11-23].





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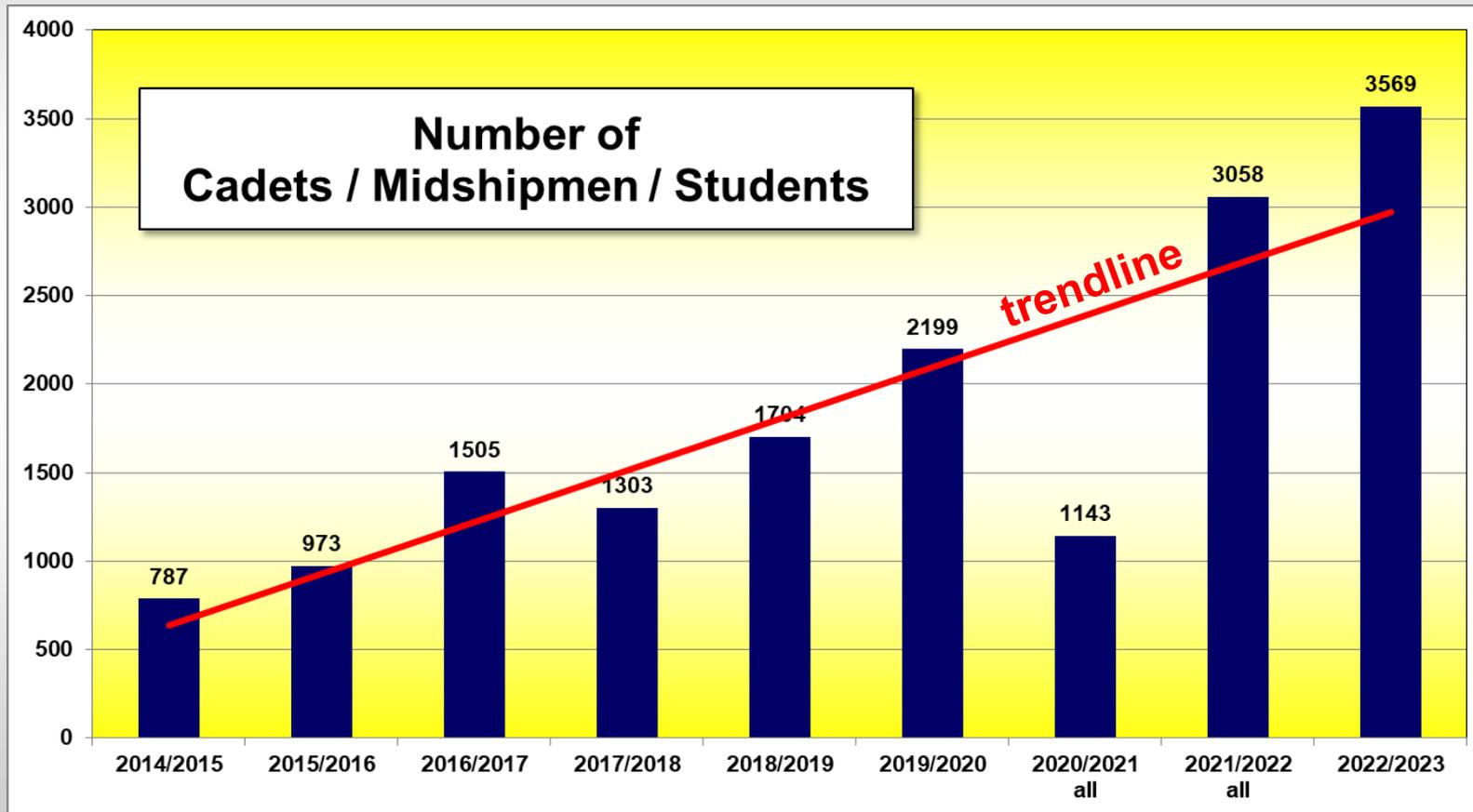
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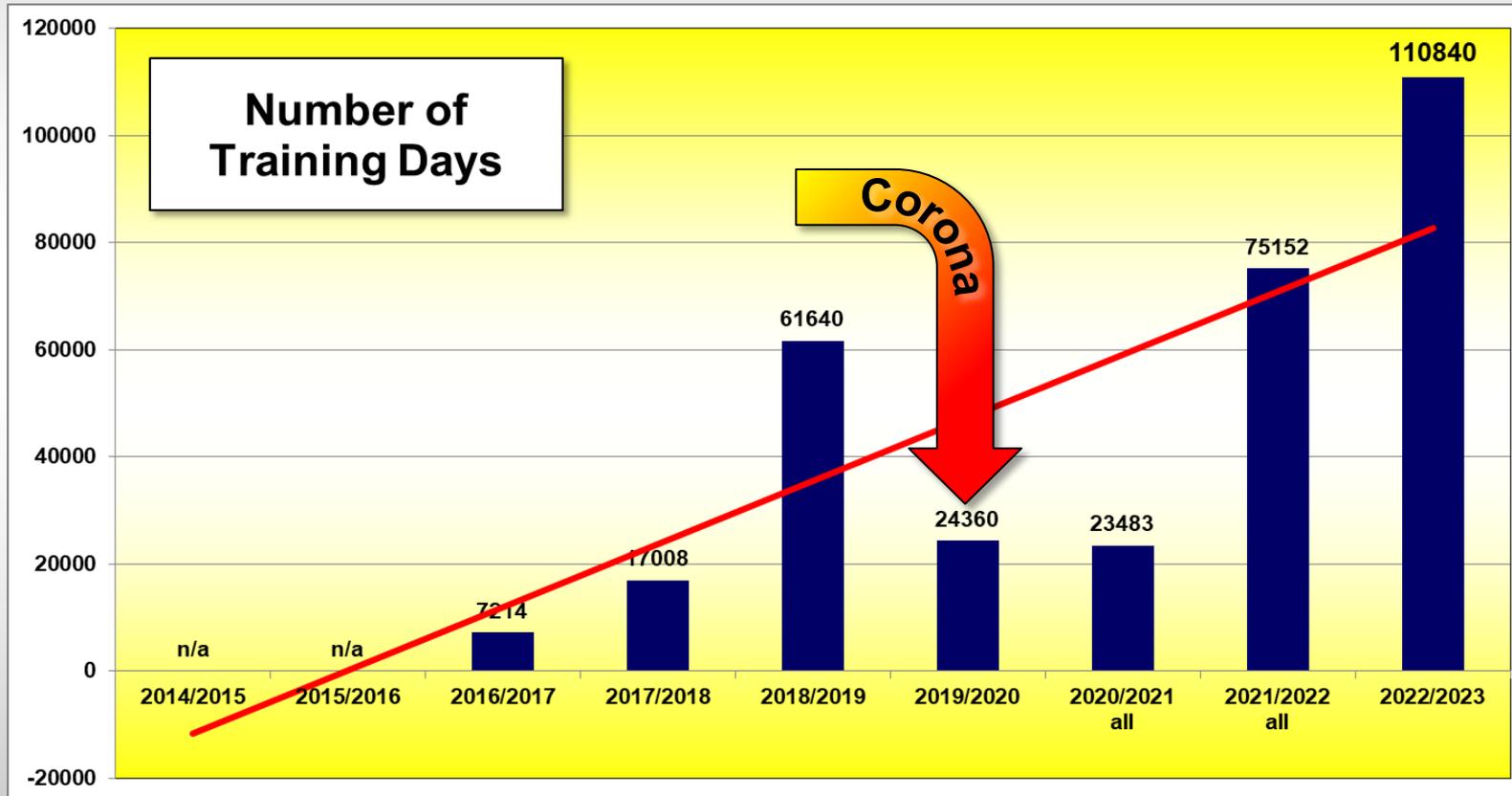
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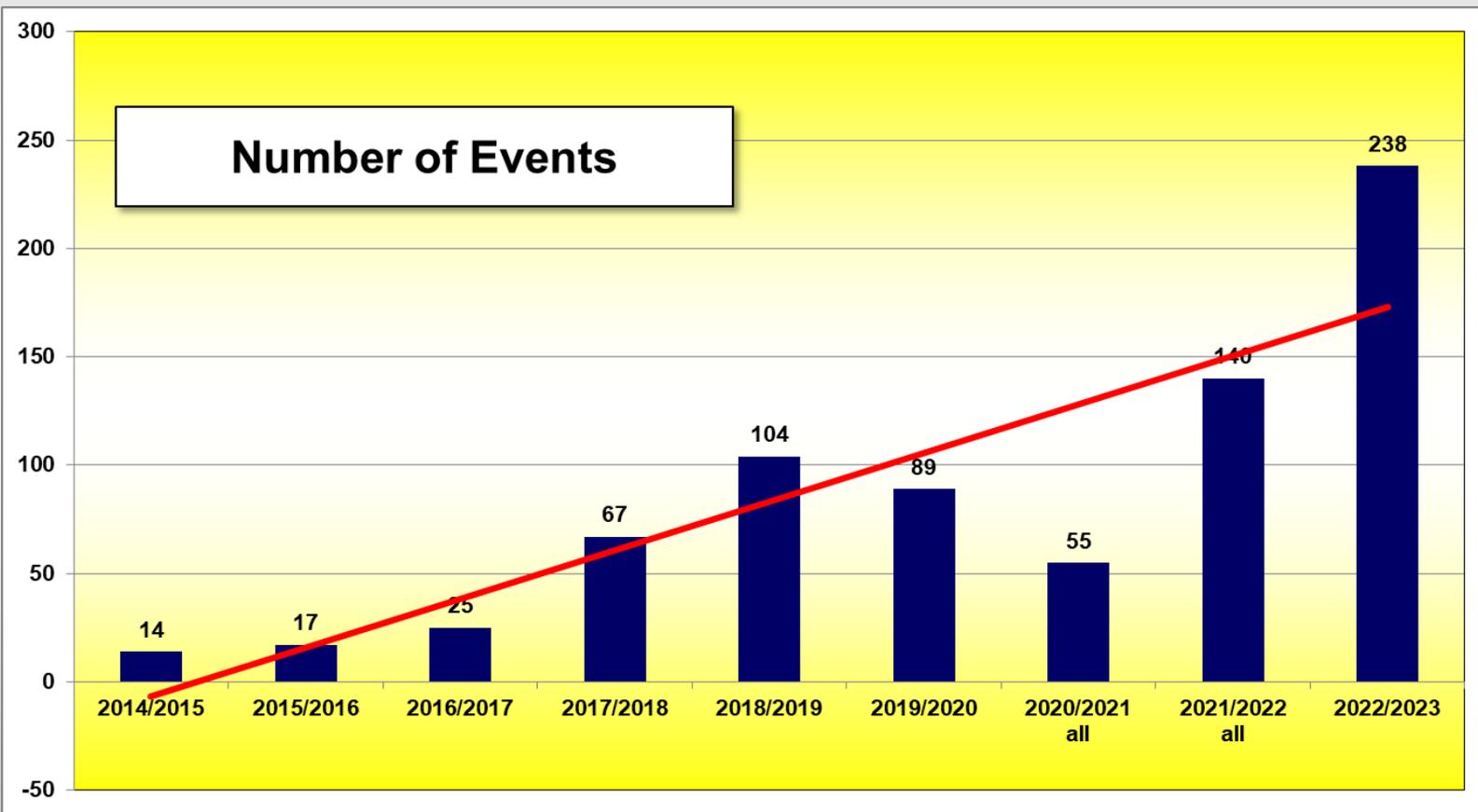
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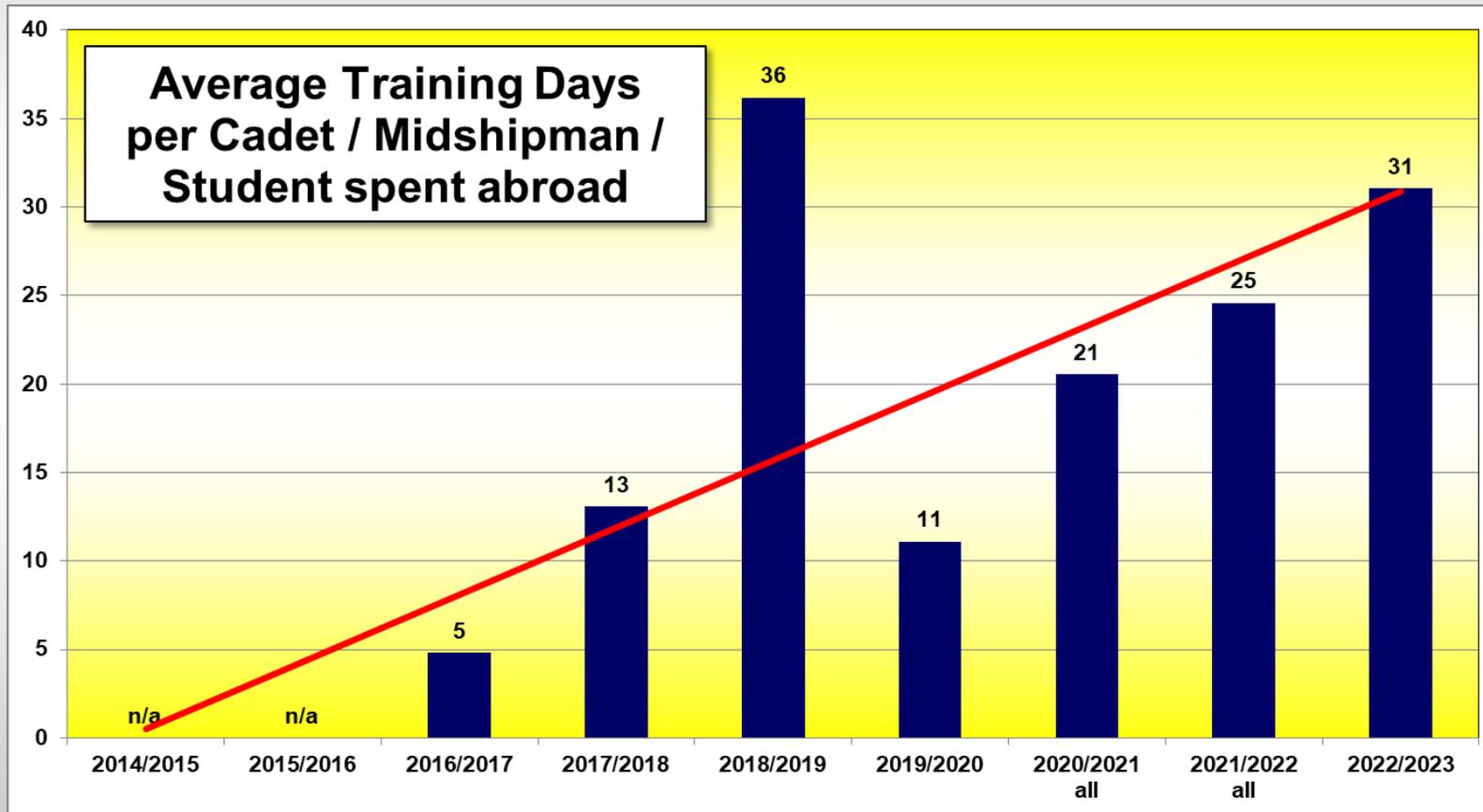
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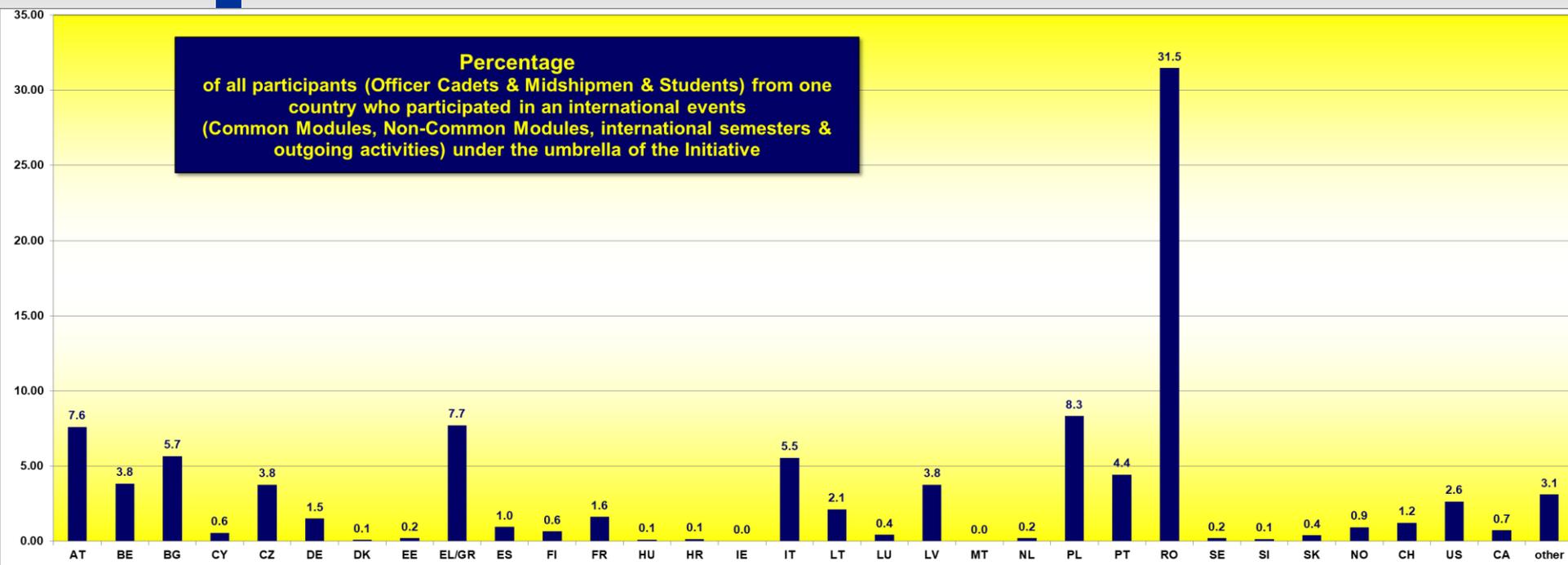
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How it began (Nov. 2008)

→ Declaration of EU MoDs



Establish an Implementation Group (IG) for the
„European initiative for the exchange of young officers inspired by Erasmus“

Goals: Increase interoperability & “harmonise” EU Basic Officer Education – thus, promote a
“European Security and Defence Culture”

Source: Council of the European Union, Council Conclusions on the ESDP, 2903rd External Relations Council Meeting. Brussels. 10th and 11th November, 2008.

How it began

First & latest Meeting of the Implementation Group

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February 2009:
1st IG meeting

**Meanwhile
 (Sep 2023):
 59th IG
 meeting
 (quarterly
 basis)**



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is involved in the Initiative

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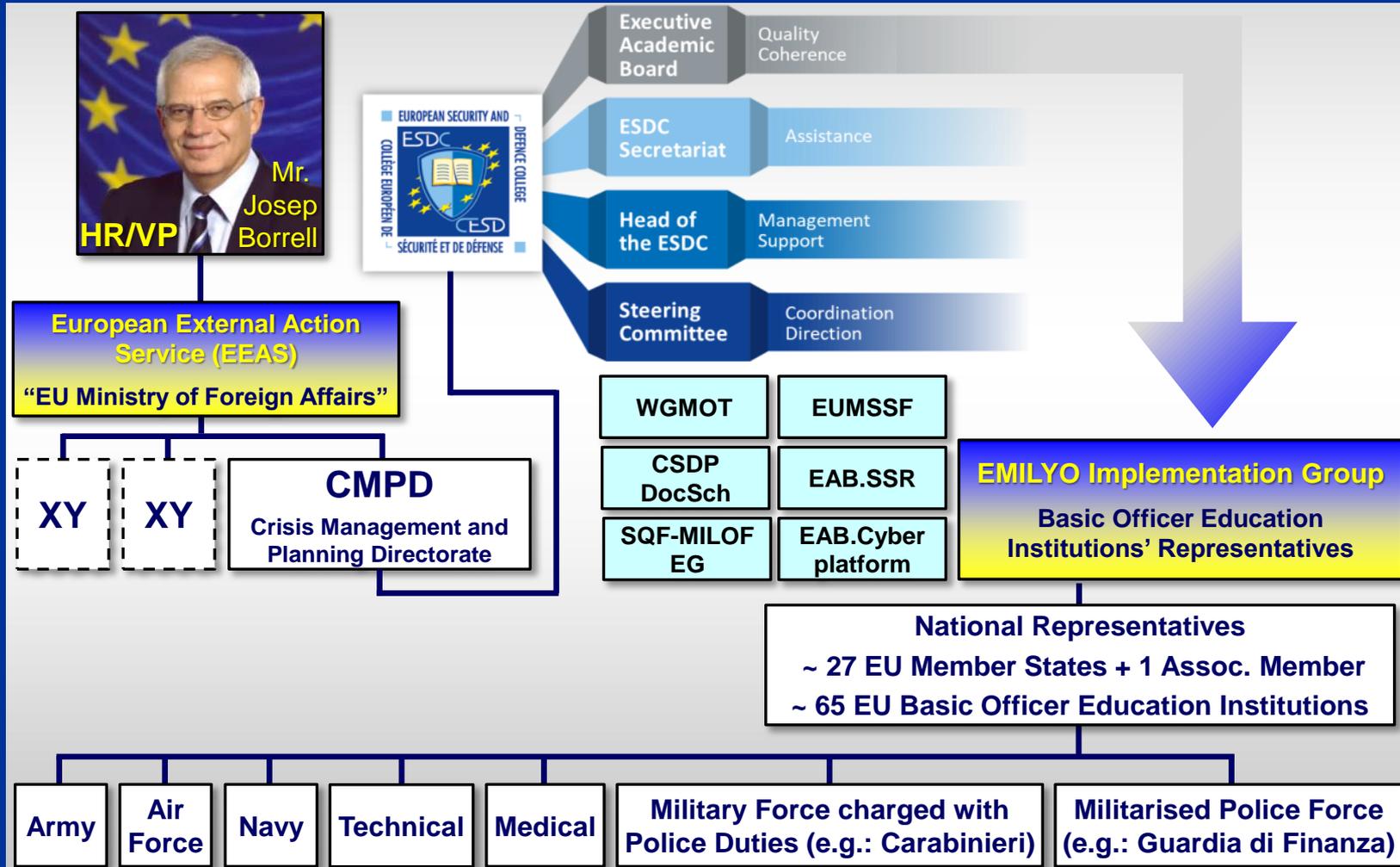
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Areas of EMILYO Elaborations

The EMILYO (Military Erasmus) Implementation Group covers **both**, the ...



of the basic officer education of **all** services.



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Lines of Development – Overview

LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform (www.emilyo.eu)	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester (frozen)		
16	European Union Military Academy		✗
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗

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Lines of Development – Chairpersons

No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
4	Create an IT-Platform	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
5	(Legal) Framework	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
6	Strategic Communication	? Maj TSANAKAS Konstantinos ?	? GR-HAFA ?
7	Financing the Initiative	Col MACHADO Paulo, MSc	PT-PMA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assoc. Prof. WINCEWICZ-BOSY Marta, PhD	PL-AWL
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
13	International Technical Semester	Col Prof. Eng. MOLDOVEANU Cristian Emil, PhD	RO-MTA
14	Research & Development	Assoc. Prof. TEMPLALEXIS Ioannis, PhD	GR-HAFA
15	International Medical Semester	frozen	
16	EU Military Academy (CJS)	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
19	International Logistics Semester	Col Eng. GONTARCZYK Mariusz, PhD, MSc	PL-MUT

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Meetings

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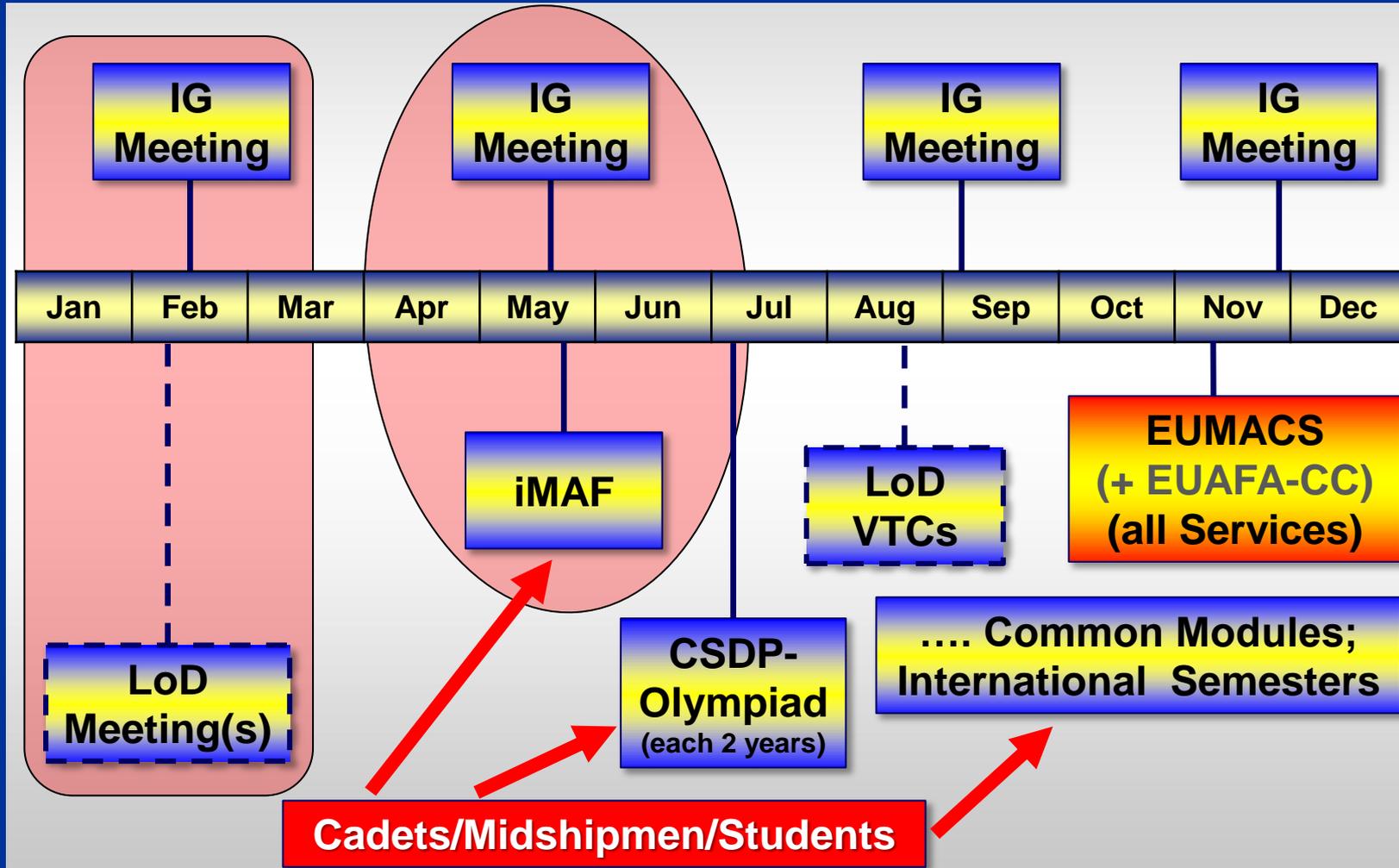
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Basic Documents:

- LoD 2 & 8 Council Recommendations on EQF 2017 06
- LoD 8 Common Modules Database 2020 11 17.xls
- 2021 08 28 Common Modules overview



+ ESDC e-learning!

All the learning material

- e-books
- e-learning
- ppt-slides
- tests
- etc.

is already elaborated and can be used for free



- 2021 02 26 Procedure to receive the SPP material.pdf
- 2021 02 26 SPP Request Form.doc

CM Basic Military English 2016 12 21.pdf





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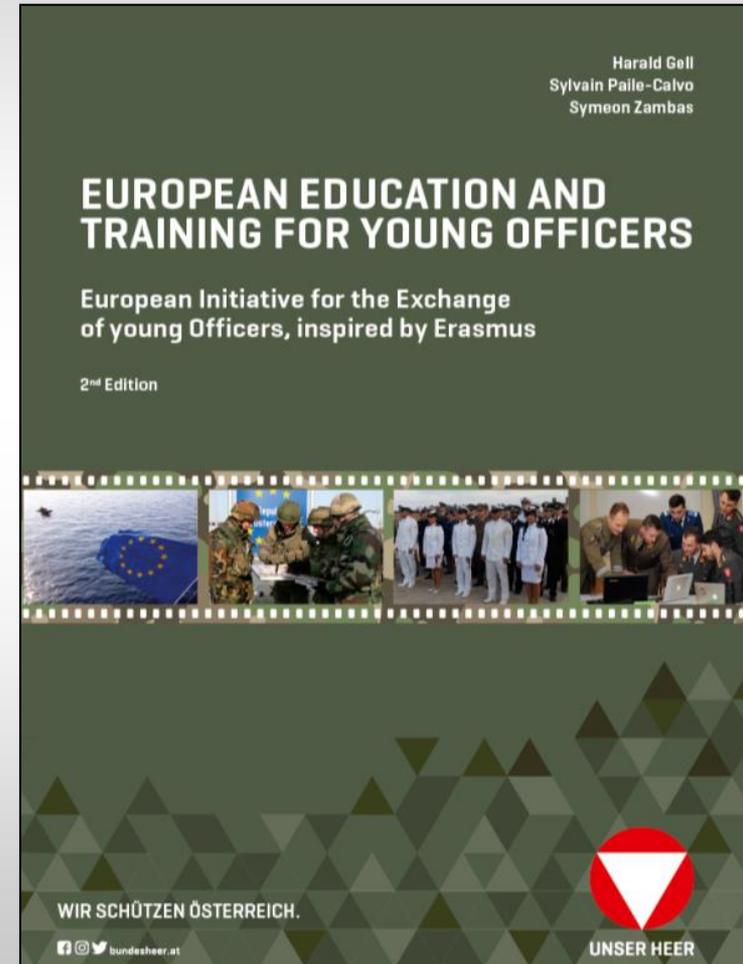
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Information to / during

- EUMC (**your** ChoDs) ← ←
- Defence Policy Directors
- **annual letter to Commandants & Superintendents**
- EUMACSs (**all services**)
- iMAFs (**all services**)
- CSDP Olympiads
- other conferences (e.g.: EUAFA)
- bilateral basis on request
- European Parliament
- ISOMA (Qatar)
- **Strategic Communication Plan**
- ... publications → →





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- How to **finance**?

- ERASMUS+ exchange rules (cadets, lecturers, staff)

- ERASMUS+ Strategic Partnership Projects

- LoD 5 Framework

- developed by lawyers
- just 10+2 countries opted in



- iMAF 2016

- book
(how to use external funds) → →

- **ESDC co-financing**

- Institutions' (military) budget



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emilyo.eu

The European initiative for the exchange of young officers inspired by Erasmus, often referred to as 'military Erasmus' in the media, is an initiative undertaken by the European Union Member States aimed at developing the exchanges between armed forces of future military officers as well as their teachers and instructors during their initial education and training.

See the complete Handbook

Link
<http://www.emilyo.eu/node/986>

Chair Contact
paulo.machado@academiamilitar.pt
Mobil: +351968680796

Handbook 2022 Financing the Initiative

Colonel Paulo Machado

Financing the Initiative

Participation in initiatives is not regulated through a fully standardized mechanism in terms of funding. However, it will be possible to take as an example some sources of funding that could be used to adequately finance participation, increasing activities between institutions and contributing to the creation of an increasingly common training. Funding sources may be internal to the institution, or external, through the support of entities outside the institution.

Sources of Financing
Various Funding Possibilities to support the International Activities

Most used Funding Sources of Financing

- 01 ERASMUS Program
- 02 Institutions Own Funds
- 03 Funds from ESDC
- 04 Scholarships

GOALS

- 01 Understand the various sources of funding that may support participation in the different activities of the IG/ESDC
- 02 Recognize possibilities, advantages and disadvantages in using different sources of financing
- 03 Analyze the most appropriate funding sources for participation in the various activities
- 04 Assess success factors and lessons learned from successful engagements funded by innovative schemes.
- 05 Share knowledge about possibilities for participation and innovative funding schemes that are relevant to increasing participation
- 06 Share practical experiences with IG members and support others in overcoming different barriers.
- 07 Publicize other forms of funding for participation in activities



Handbook 2022 Financing the Initiative

DECEMBER 2022

EMILYO
LOD7

Colonel Paulo Machado





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Common Module

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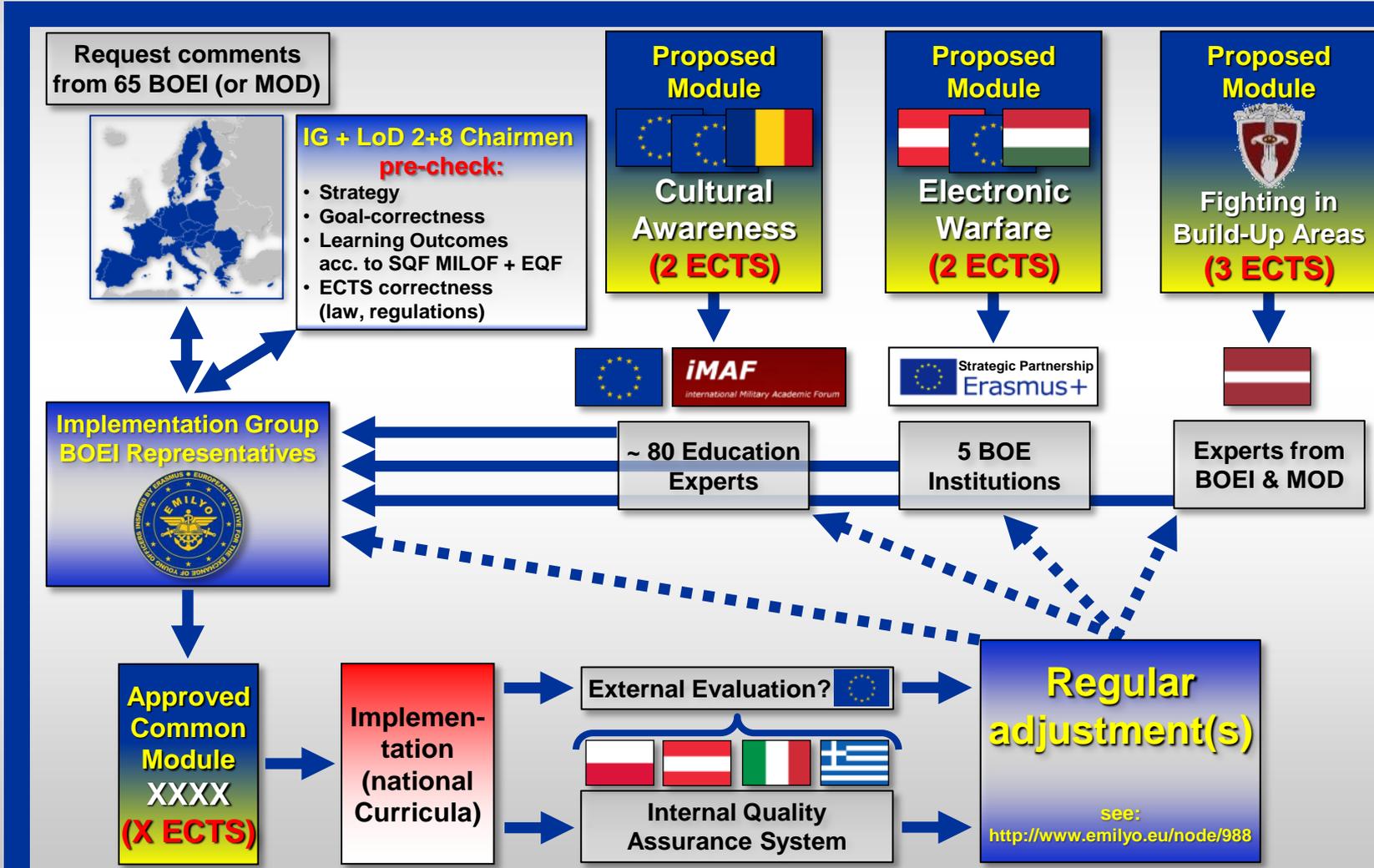
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Common Module	ECTS
Advanced Technologies in Borders Surveillance	2
Aviation English for ICAO LPR	3
Aviation English P1	3
Aviation English P2	3
Basic Military English	2
Battle Physical, Mental and Survival Training	3
Biosafety and Bioterrorism	2
Budget & Finance in EU Defence	2
Close Quarter Battle	3
Common Operating Environment	3
Common Security and Defence Policy	2
Comprehensive Approach	4
CMO/PSO (4 Sub-Modules [A, B, C, D])	12
Crisis Management (Military Leadership) – IMLA	2
Crises Management Operations (CMO)	3
Cross Cultural Communication	2
CSDP-Olympiad	2
Cultural Awareness	2
Cyber Security	2
Defence and Security Economics	4
Digital Leadership	3
Electronic Warfare	2
English for Aircraft Maintenance SET P1	3
English for Aircraft Maintenance SET P2	3
English for Aircraft Maintenance SET P3	3
English for Aviation Security Personnel	3
Fighting In Built Up Area	3
Gender Perspectives in Security and Defence	2
How to meet the Media	2

Common Module	ECTS
IMINT-GEOINT Analysis Course	2
Individual Personal Development and Meta-Communication	2
Interoperability	6
Irregular Warfare	3
Law of Armed Conflict	2
Leadership & Agility in Complex Environments	2
Leadership in Communication – IMLA	2
Leadership, Motivation and Influence – IMLA	2
Maritime Leadership	2
Maritime Security	2
Military Ethics (A)	2
Military Ethics (B)	2
Military Instructor Training	3
Military Leadership (A)	2
Military Leadership (B)	2
Military Leadership (C)	4
Military Strategy and Security in the Baltic Sea Region	3
Senior Cadets' Seminar on Leadership	1.5
Small Unit Tactics	4
Social Engineering Protection	2
Space Applications for Security and Defence	2
Stress Management – IMLA	2
Troop Leading Procedures	1
Technologies in Cyber Security	2
Unmanned Aerial Systems	2
Winter Warfare Basic Module	2
(NCN/Intern) Aerospace Technology (PL / MUT)	(8)
(NCM/Intern) Armament and Missile Technology (PL / MUT)	(8)
Total: 55	146.5



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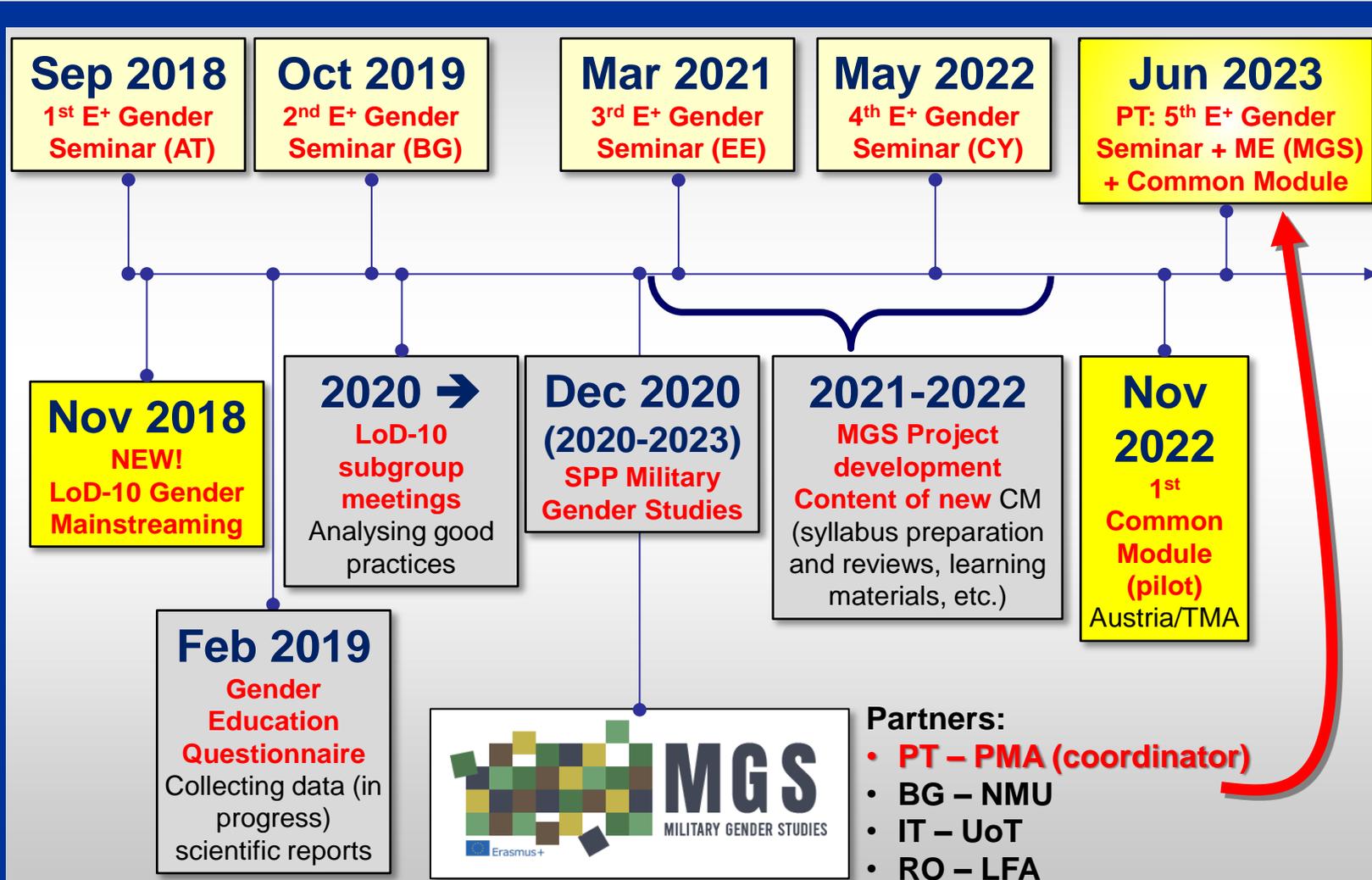
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Deadlines:

- **February 2023** – syllabuses approval, working group development, start of course development
- **March 2023** – project submission for INS
- **September 2023** – course content development
- **October 2023** – submit the final modules offer for each partner

SPP Partners → ongoing process

- **RO – RNA (coordinator)**
- **BG – BNA**
- **GR – HNA**
- **IT – ITNA**
- **PL – PNA**





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What are we doing? Achievements → Lines of Development

- **Naval Leadership** – Polish Naval Academy (Hellenic Naval Academy)
- **Power Plants** – Italian Naval Academy (Romanian Naval Academy)
- **Computer Network** – Polish Naval Academy (Romanian Naval Academy)
- **Naval Electronics** – Hellenic Naval Academy (Italian Naval Academy)
- **Naval Sensors** – Italian Naval Academy (Hellenic Naval Academy)
- **Maritime Security** – Bulgarian Naval Academy (Polish Naval Academy)
- **Naval Cyber Threats** – Bulgarian Naval Academy (Italian Naval Academy)
- **Oceanography** – Romanian Naval Academy
- **Naval Architecture** – Romanian Naval Academy
- **Naval Communication** – Hellenic Naval Academy/ Romanian Naval Academy
- **Common Security and Defence Policy**



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LoD No.	LoD Name	Solved	On-going
1	System of Equivalences	✓	
2	Development of Competences	✓	✗
3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform (www.emilyo.eu)	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester		
16	European Union Military Academy		✗
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗



What are we doing?

Achievements → Lines of Development

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**Sintra
 Portugal
 20 September 2022**

2022	2023	2024
GR – HAFA	PL – PAFU	BG – BAFA
PT – PTAF	?	?
RO – HCAFA		



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Module name	ECTS	Responsibility
Cyber Warfare	2	HAFA
Military Ethics	2	HAFA
Common Security & Defence Policy	2	HAFA
Space Applications for Security and Defence	2	HAFA
Aviation Meteorology	2	AFAHC
Flight & Ground Safety	2	PTAFA
Aviation English	4	AFAHC
Aerial Navigation	2	AFAHC
Avionics Systems	4	PTAFA
Propulsion Systems	2	PTAFA
Total	24	
National Requirements	6	
6 new common modules (process of "common" open)		

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3	Development of IDL/e-learning	✓	✗
4	Create an IT-Platform (www.emilyo.eu)	✓	
5	(Legal) Framework	✓	✗
6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester		
16	European Union Military Academy		✗
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗





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Jun 2021

Syllabus Preparation (in progress)

syllabus preparation (Sept. 2021)
syllabus finalisation (Dec. 2021)

Pilot Events

MUT (Jun 2023)
MTA (Apr 2023)
HAFA (Feb 2023)
FAFA (Oct 2022)
NMU (Sep 2022)

Curriculum design

Selection of subjects (April)
Curriculum finalisation (September)

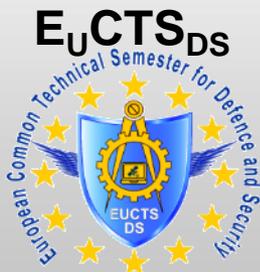
Teaching Materials & E-learning platform

First draft (Feb 2022)
Finalisation (Nov 2022)

Dec 2020

Sep 2021

May 2023
last
SPP ME



SPP Partners:

- **RO – MTA (coordinator)**
- **BG – NMU**
- **FR – FASFA**
- **GR – HAFA**
- **PL – MUT**

Implementation



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Module name	ECTS	Responsibility
Applied Informatics	3	MTA
Applied Automation for Eng. Systems	3	
Integrated Weapon Systems	3	FASFA
CSDP for Technical Systems	3	
Computer Networks	3	NMU
Programming Languages	3	
Signal Processing	3	
Microcontrollers	3	
Propulsion Systems	3	MUT
Dynamic of Flight	3	
Mechanics and Material Science	3	
CAD and Numerical Analysis	3	
Interdisciplinary Scientific Project	6	HAFA
Total	42	
13 new common modules – process for status “common” on-going		

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6	Strategic Communication	✓	✗
7	Financing the Initiative	✓	✗
8	Common Modules	✓	✗
9	Future Projects	✓	✗
10	Gender Mainstreaming	✓	✗
11	International Naval Semester		✗
12	International Air Force Semester	✓	
13	International Technical Semester	✓	✗
14	Research & Development		✗
15	International Medical Semester		
16	European Union Military Academy		✗
17	International Air Defence Semester		✗
18	Language Education & Training		✗
19	International Logistics Semester		✗





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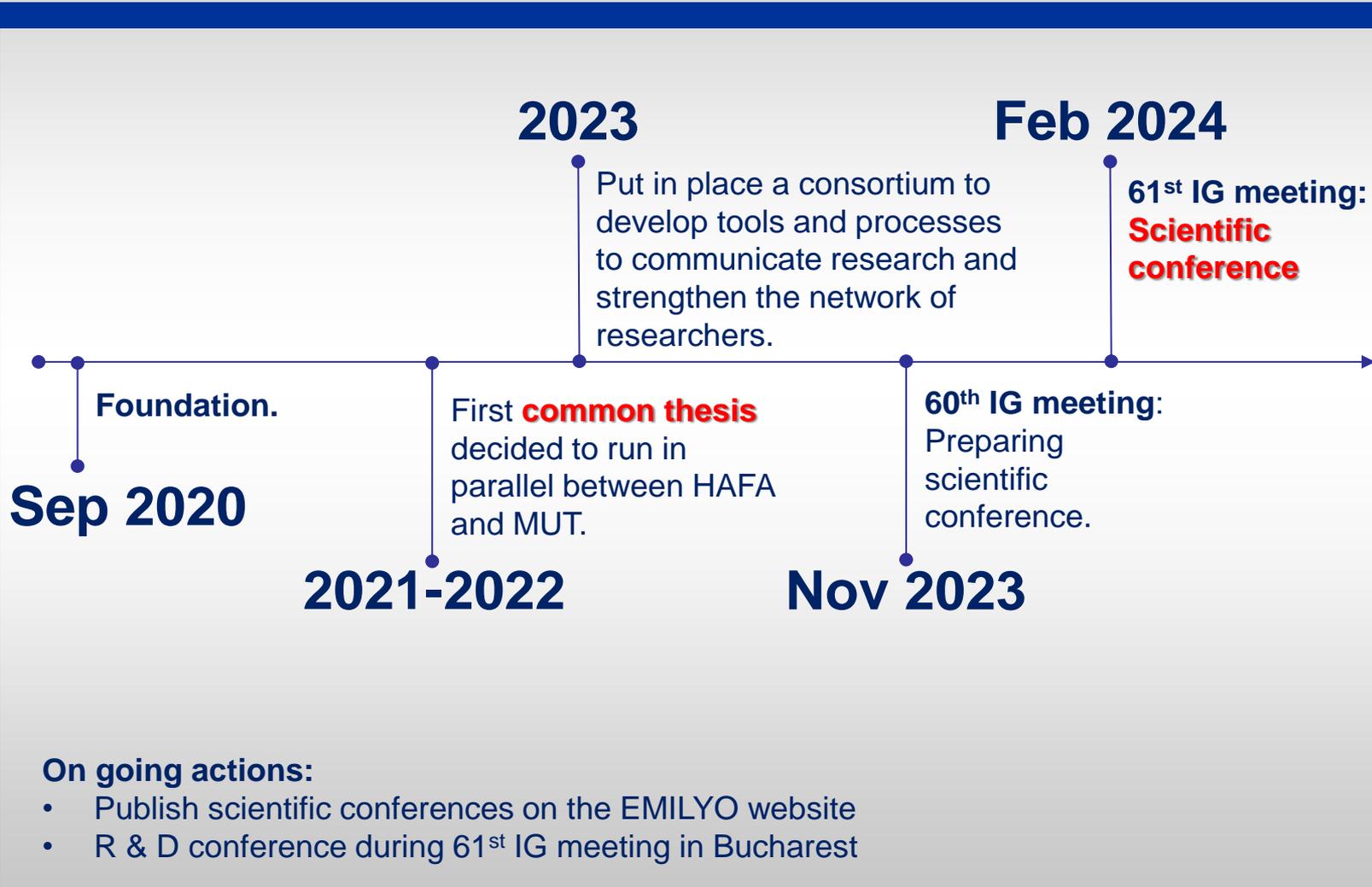
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What are we doing?

Meetings/Projects dedicated to the Initiative (LoDs)

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2023: Greece



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is involved in iMAF?

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Agreement
concerning
planning,
organising and
conducting
international
Military
Forum
(iMAF)

Logos of participating countries and organizations including ESDC, ABLOU, and AWL.

New agreement in 2021 – all
(22 **+3**) signed in 2022
+1 in 2023

**You are most
welcome to join!**



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All Services!

**Last EUMACS:
12-14 Oct 2022 at the University of Defence in Brno**



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**Why
we conduct this stupid
exchanges ???**

Source: <http://debeste.de/16253/Sch-leraustausch> ; re-shaped by Col Gell



Cui bono?

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Why we conduct this study?

increased administration

need for financial investments

language difficulties

difficulties for recognition of learning outcomes

cui bono

where to find up-dated information

.... therefore, does it make sense at all?



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Cui bono?

Lecturers'/Instructors'/Educators' Exchanges

- Available on PW-protected area on www.emilyo.eu

The screenshot shows the website header with the title "European Initiative for the exchange of young officers inspired by Erasmus" and "EMILYO – Military Erasmus – Erasmus Militaire – The Initiative". The navigation menu includes "Home", "About the Initiative", "Lines of Development", "Documents", "Mobility Offers & Multiplier Events", "BOEI in EU", "Calendar", "Protected Documents", and "Honorary Members". The "Protected Documents" menu is expanded, showing "RSS", "IMAF & EUMACS", "EUMSSF", and "7th CSDP Olympiad 2024". The main content area shows the breadcrumb "Home » Protected Documents » Pool of Lecturers" and a list of documents under the heading "Pool of Lecturers".

**share experiences
pass knowledge to other EU BOEIS**

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Conclusions

based on a huge scientific Research (Habilitation)

The European Initiative

with its international activities

increases students'

(Officer Cadets' / future leaders')

skills & competencies

(special knowledge, personal development,
metabolism, self-confidence ...)

Available at: <http://www.emilyo.eu/node/1203>



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Internationalisation

Some Statements for the **WHY** & HOW

What	Field	Programme
Formally	Academic (+ non-academic)	ERASMUS (1987).
Formally	Academic	Bologna Declaration (1999) and Leuven Communiqué (2009).
Formally	Academic + non-academic	Council conclusions by the European Union Ministers of Defence (2008).
Formally	Academic	National accreditation of academic programmes.
Scientifically	Academic + non-academic	Individual benefits for exchange Cadets / Midshipmen / Students.





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Internationalisation

Some Statements for the WHY & **HOW**

- Without strategy for internationalisation
→ **no accreditation.**
- You need a **functional department** to deal with all the necessary work (Erasmus+, internal military rules, budget, ...) → “International Office” with sufficient personnel incl. Erasmus coordinator(s).
- The experienced **IG members fully support** the newcomers!
- For those institutions, which depend on **civilian universities**: IG Chair + members support (e.g.: explaining common modules → EQF).





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Future Intent (Priorities)

ESDC Annual Report 2022-2023

- **Ensure** that **all Basic Officer Education Institutions** of all Member States **are involved** in the European Initiative for the exchange of young officers inspired by Erasmus.
- Review and **update** the existing Common Modules according to the **SQF-MILOF** guidelines and according to priorities and create new modules based on the most current requirements.
- **Every** Basic Officer Education Institution should integrate **at least one common module** into its curriculum.
- **Implementation** of the European Common **Technical Semester** on Defence and Security (EuCTSDS) and launch of **new projects** for international semesters in the fields of **Air Defence, Logistics, and Navy**.
- **Reorganisation** of the Implementation Group in accordance with the **new Vice Chairs** in order to maintain and ensure quality.



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(Future) Intent EUMACS 2022 Proposals

Commandants' / Superintendents' requests in October 2022	Status
<p>Train the Trainers in English (new LoD).</p>	
<p>New Common Module on information awareness.</p>	
<p>Identification of and collaboration with potential NATO research projects.</p>	

Sources:

https://www.pinterest.de/pin/803048177291560920/?amp_client_id=CLIENT_ID%28_%29&mweb_unauth_id=%7B%7Bdefault.session%7D%7D&url=https%3A%2F%2Fwww.pinterest.de%2Famp%2Fpin%2F803048177291560920%2F&open_share=t. [1-11-23].
https://www.123rf.com/photo_13097340_two-different-directions.html. [1-11-23].



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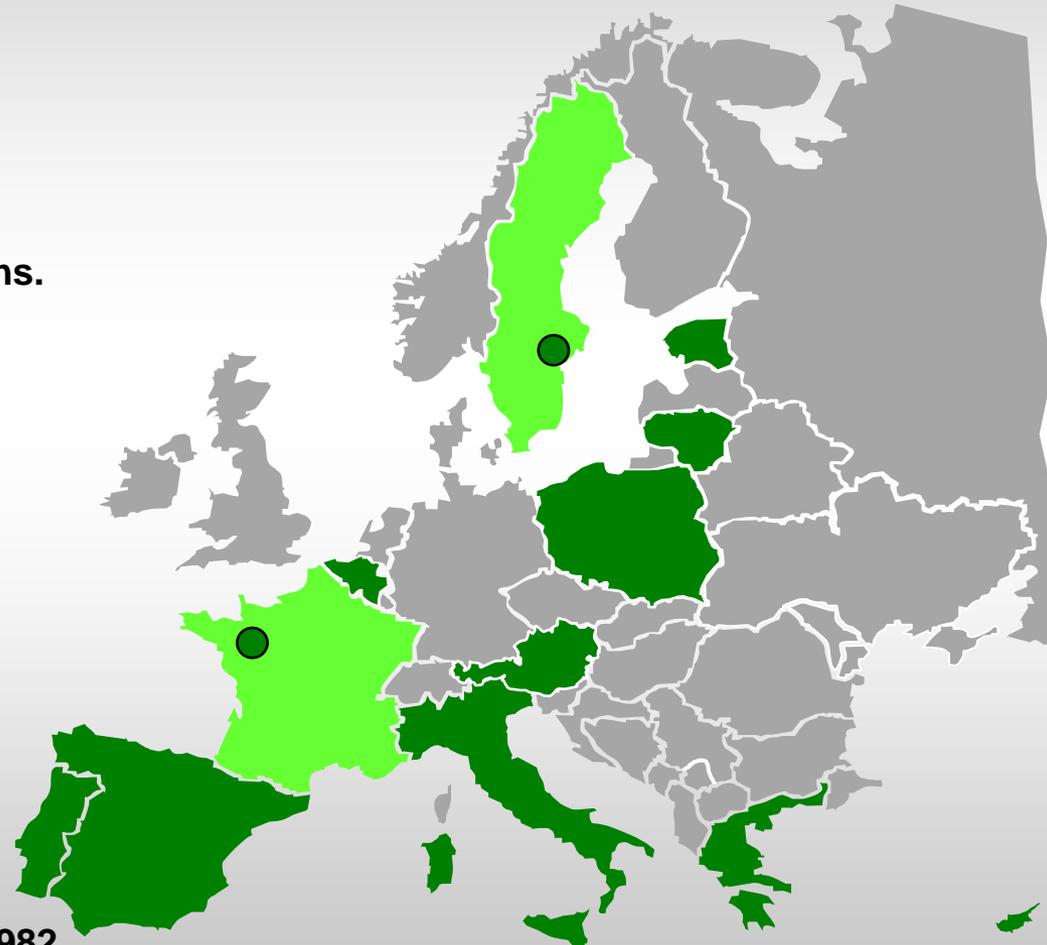
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Kind Requests (1)

Opt-in the LoD-5 Framework

-  = Countries, which already opted-in.
-  = bilateral agreement between 2 institutions.



The document is available at:
<http://www.emilyo.eu/node/982>

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Kind Requests (2)

Providing LoD-Chair(s) for unoccupied LoDs

No.	LoD Name	Chairperson	BOEI
1	System of Equivalences	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
2	Development of Competences	Capt (N) Assoc. Prof. DIMITROV Nedko, PhD	BG-NVNA
3	Development of e-learning	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
4	Create an IT-Platform	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
5	(Legal) Framework	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
6	Strategic Communication	? Maj TSANAKAS Konstantinos ?	? GR-HAFA ?
7	Financing the Initiative	Col MACHADO Paulo, MSc	PT-PMA
8	Common Modules	Assoc. Prof. KARADIMAS Nikolaos V., PhD	GR-HAA
9	Future Projects	Assoc. Prof. WINCEWICZ-BOSY Marta, PhD	PL-AWL
10	Gender Mainstreaming	Col Assoc. Prof. ATANASOVA-KRASTEVA Nevena, PhD	BG-NDU
11	International Naval Semester	Col Assoc. Prof. POPA Catalin, PhD	RO-RNA
12	International Air Force Semester	Assist. Prof. KARAMPELAS Panagiotis, PhD	GR-HAFA
13	International Technical Semester	Col Prof. Eng. MOLDOVEANU Cristian Emil, PhD	RO-MTA
14	Research & Development	Assoc. Prof. TEMPLALEXIS Ioannis, PhD	GR-HAFA
15	International Medical Semester	frozen	
16	EU Military Academy (CJS)	(Col Assoc. Prof. GELL Harald, PhD)	AT-TMA
17	Int'l Air Defence Semester	Col Assoc. Prof. GHERMAN Laurian, PhD	RO-HCAFA
18	Language Education & Training	Col (GS) Doc. Ing. HOLCNER Vladan, PhD	CZ-UoD
19	International Logistics Semester	Col Eng. GONTARCZYK Mariusz, PhD, MSc	PL-MUT



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Kind Requests (3)

Implement at least **1 Common Module** (1 week)

Common Module	ECTS
Advanced Technologies in Borders Surveillance	2
Aviation English for ICAO LPR	3
Aviation English P1	3
Aviation English P2	3
Basic Military English	2
Battle Physical, Mental and Survival Training	3
Biosafety and Bioterrorism	2
Budget & Finance in EU Defence	2
Close Quarter Battle	3
Common Operating Environment	3
Common Security and Defence Policy	2
Comprehensive Approach	4
CMO/PSO (4 Sub-Modules [A, B, C, D])	12
Crisis Management (Military Leadership) – IMLA	2
Crises Management Operations (CMO)	3
Cross Cultural Communication	2
CSDP-Olympiad	2
Cultural Awareness	2
Cyber Security	2
Defence and Security Economics	4
Digital Leadership	3
Electronic Warfare	2
English for Aircraft Maintenance SET P1	3
English for Aircraft Maintenance SET P2	3
English for Aircraft Maintenance SET P3	3
English for Aviation Security Personnel	3
Fighting In Built Up Area	3
Gender Perspectives in Security and Defence	2
How to meet the Media	2

Common Module	ECTS
IMINT-GEOINT Analysis Course	2
Individual Personal Development and Meta-Communication	2
Interoperability	6
Irregular Warfare	3
Law of Armed Conflict	2
Leadership & Agility in Complex Environments	2
Leadership in Communication – IMLA	2
Leadership, Motivation and Influence – IMLA	2
Maritime Leadership	2
Maritime Security	2
Military Ethics (A)	2
Military Ethics (B)	2
Military Instructor Training	3
Military Leadership (A)	2
Military Leadership (B)	2
Military Leadership (C)	4
Military Strategy and Security in the Baltic Sea Region	3
Senior Cadets' Seminar on Leadership	1.5
Small Unit Tactics	4
Social Engineering Protection	2
Space Applications for Security and Defence	2
Stress Management – IMLA	2
Troop Leading Procedures	1
Technologies in Cyber Security	2
Unmanned Aerial Systems	2
Winter Warfare Basic Module	2
(NCN/Intern) Aerospace Technology (PL / MUT)	(8)
(NCM/Intern) Armament and Missile Technology (PL / MUT)	(8)
Total: 55	146.5



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Kind Requests (4)

(Continue) **sending Experts** to the IG Meetings

- By doing so, you assure your influence.
- You are informed about everything concerning the BOE.
- Experienced IG members support the “newcomers”.



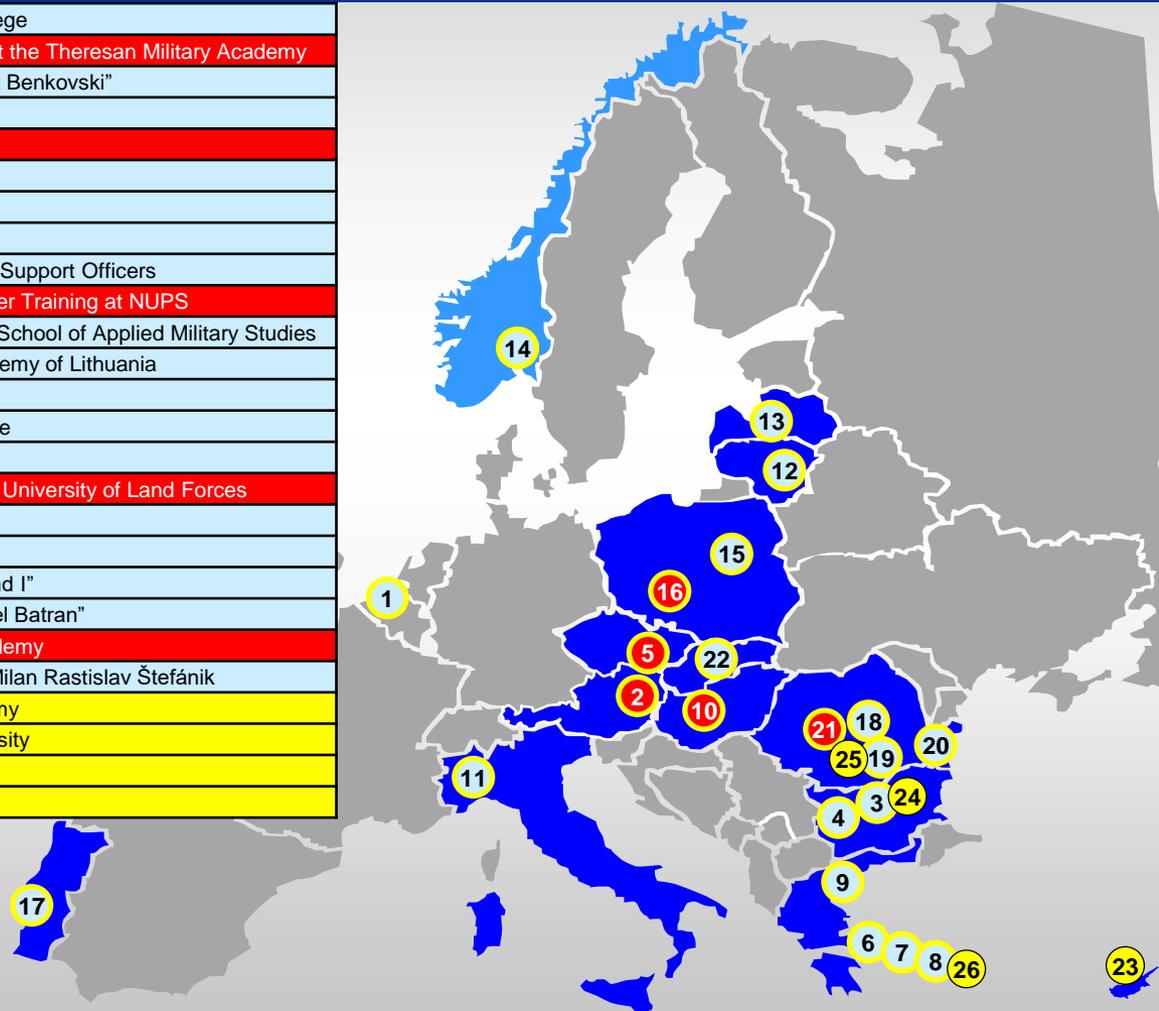
Kind Requests (5)

You are invited to **join the iMAF-Group**

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1	EU	European Security and Defence College
2	AT	Institute for Basic Officer Education at the Theresan Military Academy
3	BG	Bulgarian Air Force Academy "Georgi Benkovski"
4	BG	Rakovski National Defence College
5	CZ	University of Defence
6	GR	Hellenic Air Force Academy
7	GR	Hellenic Army Academy
8	GR	Hellenic Naval Academy
9	GR	Hellenic Military Academy of Combat Support Officers
10	HU	Faculty of Military Sciences and Officer Training at NUPS
11	IT	Education & Training Command and School of Applied Military Studies
12	LT	General Jonas Zemaitis Military Academy of Lithuania
13	LV	National Defence Academy of Latvia
14	NO	Norwegian Defence University College
15	PL	Military University of Technology
16	PL	General Tadeusz Kosciuszko Military University of Land Forces
17	PT	Military Academy
18	RO	"Henri Coandă" Air Force Academy
19	RO	Military Technical Academy "Ferdinand I"
20	RO	Romanian Naval Academy "Mircea cel Batran"
21	RO	"Nicolae Balcescu" Land Forces Academy
22	SK	Armed Forces Academy of General Milan Rastislav Štefánik
23	CY	Cyprus Security and Defence Academy
24	BG	"Vasil Levski" National Military University
25	RO	"Carol I" National Defence University
26	GR	Hellenic Military Nursing Academy



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Mobility Offers and Multiplier Events 2023

1) If a Basic Officer Education Institution would like to place a mobility offer on this page – please send the details to one of the Content Managers.

2) **Multiplier Events & Meetings** are marked with *italic* letters and **red colour**.

3) **Scientific Conferences** with a link to Basic Officer Education are marked with **green colour**.

4) **Do not forget to register the stay via your national military diplomatic chain of command!**

5) The dates do not include travel days – just the residential phase.

Date	Country	Institution	Event-Name	Registration Deadline	Languages		ECTS	POC/Web-Page
					E=English	F=French		
06 Nov - 12 Nov	ES	Spanish Naval Academy	International Training Week Invitation Application Form (Word)	20 Oct 2023	Spanish-English	-		LtCdr ANTOLÍ Alejandro rex-enm@mde.es
<i>08 Nov - 10 Nov</i>	<i>ES</i>	<i>Spanish Air Force Academy</i>	<i>EUMACS 2023 Official Invitation (v3) Presentation (v6) Administration & Agenda Link to Registration Hotel Booking Instructions Admin Instructions & Request Information Request Booklet Information Request (by 20 Oct)</i>	06 Oct 2023	<i>E</i>	-		<i>Capt GALLARIN LOPEZ Ana rrii_aga@mde.es agallo1@ea.mde.es</i>





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- **We act according to the decision of all (your) Ministers of Defence.**
- **We use – whenever possible – external funds.**
- **We promote a European Security and Defence Culture.**
- **We depend on **YOUR** support.**





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Thank YOU for YOUR attention!

