



European Security and Defence College
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Origin: Implementation Group

**International Military Academic Forum 2024 &
62nd meeting of the Implementation Group for the European initiative for the
exchange of young officers inspired by Erasmus (EMILYO)**

**20 - 23 May 2024
at “Henri Coandă” Air Force Academy (HCAFA)
Brasov, ROMANIA**

Draft minutes

- 1) The chair and the ESDC Training Manager welcomed the 100 participants from 18 EU Member States and Norway, representing 39 different institutions.
- 2) **Approval of the minutes**
The members of the Implementation Group (IG) approved the minutes of the 61th meeting. The approved minutes are available at <http://www.emilyo.eu/node/872>.
- 3) **Adoption of the agenda**
The agenda was adopted, with the addition of the following items:
 - a) Voting on LoD-21 on Hybrid Threads, voting on LoD-21 Chair and voting on Chair LoD-4.
 - b) Information about the Blended Intensive Programme from the Vice-Chair on Education.
 - c) Information about fact-sheets from the Norwegian Defence University College.
 - d) Past and future offers from the institutions.
- 4) **Information on the draft General Rules of Procedures for all ESDC Configurations**
The Chair of the IG, informed the members about the new draft rules of procedures.
- 5) **Information about the revision of the EU basic officer education fact-sheets**
The Norwegian Defence University College (NDUC) representative presented the status of the revision of the fact-sheets on EU military institutions. So far, institutions from 13 countries had sent their fact-sheets. A lot of fact-sheets still missing. All institutions are kindly requested to send their fact-sheets as soon as possible to Major Frank Sandberg Fsandberg@mil.no.
- 6) **Information by the IG Vice-Chair on Education about the Blended Intensive Programme (BIP)**
The IG Vice-Chair on Education updated the members about the possibilities for co-financing some of their activities through the Erasmus Blended Intensive Programme.
- 7) **Calls for contribution on Erasmus Projects**
 - a) The INVITE Project from the University of Turin (IT)
 - b) The DIMAS Project from the Military Technical Academy (RO)

8) Information for the 64th IG Meeting in Shumen

The representative of the National Defence College of Bulgaria, informed the members for the 64th IG meeting that will take place in Shumen, from 19-20 November 2024 (newcomers' meeting on 18 November 2024).

9) Information about Lines of Development (LoD) Voting for a new LoD-21 - Hybrid Threats – Voting for LoD-4, and LoD-21 chairs.

a) The chair gave a short briefing about the status of the LoDs and asked for volunteers for unoccupied chairs (LoD 1, 3 and 5). He explained the procedure for establishing a new LoD. The members voted unanimously to appoint the following chairs:

- 1) Establishment of the new LoD-21 Hybrid Threats
- 2) LoD-4 IT-Platform: LtCol Georgi HRISTOV from the National Military University 'Vasil Levski'.
- 3) LoD-21 Hybrid Threats: Col Adrian LESENCIUC from the 'Henri Coanda' Air Force Academy.

10) Past and future contributions of IG members

Representatives of the institutions, presented past and future contributions of Military Erasmus Activities. All presentations would be temporarily available at <http://www.emilyo.eu/node/1191>.

11) International Symposium of Military Academies - ISOMA 2025

The chair of the IG informed the members about the next ISOMA, which will take place in the Defence Academy of the Kosovo Security Force (KSF) in Pristina in 2025. Due to the political situation and the sensitivity of the subject, the institutions will follow their national regulations. The possible representation of EMILYO will be decided with the ESDC and the EEAS in due time. It is stated that the participation in ISOMA 2025 will be a problem for many countries.

12) IG Annual Report 2023-2024

The chair of the IG asked the members to regularly update the annual report sheet, so that this information could be sent to the IG chair and to the ESDC-TM by 28 June 2024, to be included in the ESDC Annual Report 2023-2024.

13) Military Erasmus Activities, Contribution and Scheduling for the Academic Year 2024-2025

The ESDC Training Coordinator, informed the members on the new on-line initiative of collecting the Military Erasmus contributions for the new academic year 2024-2025 (1 September 2024- 31 August 2025). Members of the IG asked to submit their contributions no later than the 28 May 2024 CoB. The submission of the New Year's activities will help a lot the IG in the programming.

14) 7th CSDP Olympiad

The IG chair informed the IG members about the CSDP Olympiad and the next steps:

- a) From the 42 evaluated essays, one was put in voting procedure for disqualification from the Olympiad because of 100% plagiarism. IG members voted unanimously to disqualify the cadet from the residential phase.
- b) The deadline for registrations for the Olympiad is 31 May 2024.
- c) The Hungary National University of Public Service (NUPS) presented all the administrative details

about the Olympiad that will take place in Budapest from 1-5 July 2024 and it is organised under the auspices of the Hungarian Presidency to the EU.

15) Future CSDP Olympiads and EUMACS

The IG chair informed the IG members that the CSDP Olympiad 2026 and EUMACS 2026 would be held in Cyprus. EUMACS 2025 will be organised by the Polish Military University of Technology (MUT) and the Polish Air Force University (PAFU) in Poland from 27-30 May 2025. EUMACS 2027 should be hosted by Greece or Lithuania. Italy and Latvia were kindly requested with deciding which countries would organise EUMACS 2028 and the CSDP Olympiad 2028.

16) iMAF – International Military Academic Forum

The Romanian Naval Academy 'Mircea cel Batran' gave a presentation on iMAF 2025, which will be held at their premises in Constanta (Romania) from 02 to 06 June 2025.

The chair informed the IG members about the organisation of iMAF 2026 from the National Defence Academy of Latvia, the iMAF 2027 from the Military Technical Academy 'Ferdinand I' in Bucharest, Romania. The representative of the Slovak Armed Forces Academy 'General Milan Rastislav Štefánik' officially announced the organisation of iMAF 2028.

17) Information from the ESDC Training Manager

The ESDC Training Manager briefly informed the IG members about the co-financing of the EMILYO activities from the ESDC and he answered to questions of the IG members.

ESDC Training Manager reminded all IG members that they are required to inform the chair whenever they would like to accept participants from non-EU countries in all activities that are organised under the Military Erasmus Initiative.

18) Presentations by LoD chairs

The LoD chairs presented the outcomes of the LoD sessions that took place on the first and second day of the meeting as follows:

a) Joint LoD-2 – Development of Competences and LoD-8 – Common Modules

The LoD-2 Chair presented 10 (13*) revised Common Modules according to the adopted procedure: revision of the Goal and the learning outcomes in line with the qualification requirements of SQF MILOF (the content is left up to the Course director). The revised Common Modules are:

- 1) Common Module on Biosafety and Bioterrorism
- 2) Common Module on Budget & Finance
- 3) Common Module on CMO_PSO A_B_C_D (4 modules*)
- 4) Common Module on Crisis Management (Military Leadership) IMLA
- 5) Common Module on Crisis Management Operations
- 6) Common Module on CSDP Olympiad
- 7) Common Module on Interoperability
- 8) Common Module on Leadership in Communication IMLA
- 9) Common Module on Leadership, Motivation and Influence IMLA
- 10) Common Module on Maritime Security

The LoD-8 Chair gave an update on the Common Modules database and the prioritisation of Common Modules for the creation of a programme for Common Modules revision according to SQF MILOF. The Chair upon discussion in the LoD session appointed out the 8 Common Modules to be revised in the next IG meeting:

- 1) Common Module on Aviation English - Part 1
- 2) Common Module on Aviation English - Part 2
- 3) Common Module on Digital Leadership
- 4) Common Module on Gender Perspectives in Security and Defence
- 5) Common Module on How to meet the Media
- 6) Common Module on Stress Management – IMLA
- 7) Common Module on Technologies in Cybersecurity
- 8) Common Module on Unmanned Aerial Systems (UASs)

A Common Module revision programme to be further developed by the LoD-8 Chair based on the: international semester's scope, offered for conducting Common Modules, prioritisation, and individual requests by interested BOEI, including 6-7 Common Modules per LoD sessions.

The process of Common Modules revision according to SQF MILOF, is to be organised by the LoD-2 chair following the revision programme and organising the work during and/or between the sessions.

These 10 Common Module revisions (Annex A) will go through the silence procedure with the minutes of the 62nd IG meeting. They are considered approved if no objections are raised.

b) LoD-6 – Strategic Communication

In the absence of the LoD-6 chair Major Konstantinos TSANAKAS, the LoD-6 during the 62st IG was chaired by Major Christoforos CHRISTOFOROU, ESDC Military Erasmus Manager and was attended by 16 participants from Austria, Belgium, Bulgaria, Greece, Hungary, Italy, Lithuania, Poland, Romania and Slovakia, representing eight institutions. The session was dedicated on the creation of the Common Module focus on "Face News". After fruitful discussions the LoD-6 proposes the following:

- 1) Title: Common Module on Information Awareness.
- 2) Target Audience: All years cadets
- 3) Open to third countries: Yes
- 4) ECTS: 3
- 5) Duration: 1 week (5 full days)
- 6) E-learning: Yes
- 7) Content: option 1 (theory in the morning sessions and practise in the afternoon session) and option 2 (2 ½ days theory with some practice with the tutors, 2 days full practice with scenarios and ½ day conclusions and a self-test for evaluation).

The LoD-6, decided that the 2 most important parts for finalising the curriculum (learning objectives and content of the module) should be identified by experts during the next IG meeting. **To that end, we invite colleagues from all the IG institutions to contribute to the finalisation of the Common Module in September.**

c) LoD-9 – Future Projects

The LoD-9 meeting was attended by 18 participants. Discussion took place in three areas. The first concerned the possibility of implementing grant projects by IG members from various sources: European Defence Fund (EDF), European Defence Agency (EDA), NATO Science for Peace and Security Programme (NATO SPS), NATO Science and Technology Organization (NATO STO). The second area was the information system about ongoing and completed projects – short tabular information on the LoD-09 website. The third area was the prospects for the implementation of the EIU - EMUN project and the decision to continue the efforts.

d) LoD-10 – Gender Mainstreaming

The LoD 10 Chair informed the 14 participants from Bulgaria, Greece, Italy, Ireland, Romania, Poland and Portugal about the topics of the work session. During the LoD meeting the following tasks were discussed:

1) The possible hosts for the 3rd edition of the CM “Gender perspectives in Security and Defence” could be “Nicolae Balcescu” LFA, Sibiu, Romania in November 2024 or Hellenic AFA and Hellenic Military Nursing Academy, Athens, Greece in December 2024.

2) The possible hosts for the 6th Erasmus Gender Seminar could be “Henri Coanda” AFA, Brasov, Romania in November 2024 or HMACSO, Thessaloniki, Greece in December 2024, before or after the CM GPSD. The topic of the 6th Erasmus Gender Seminar was proposed by the Chairperson and approved by the meeting participants – “Gender aspects (approaches/ strategies/ horizont) related to the retention policies in Security and Defence”.

The final organisers of the mentioned events will be specified shortly by organising an additional VTC meeting with the representatives of the military academies.

Colonel Atanasova- Krasteva closed the meeting with a brief discussion of next steps in the development of the LoD-10 group and its goals, related to the development of new project; offering “Train of trainers seminar” as a part of Gender Erasmus+ seminar; including CM “Gender Perspectives in Security and Defence” in the International semesters at the EU military academies/universities.

e) LoD-11 – International Naval Semester (INS)

The LoD-11 was attended by 7 participants from 6 EU Member States representing 6 European Naval Academies as follows: 1 representative from Romania (Romanian Naval Academy), 1 representative from Bulgaria (“Nikola Vaptsarov” Naval Academy), 2 representatives from Italy (Italian Naval Academy), 1 representative from Spain (Spanish Naval Academy), 1 representative from Poland (Polish Naval Academy) and 1 representative from Belgium (Royal Military Academy).

NAVY-INS-Tech project implementation – progress monitoring, tasks distribution, events planning, reports and debates. The major results reported as output of NAVY-INS-Tech project implementation up to the date: the project website has been developed (<https://www.anmb.ro/navy-ins-tech> the project e-campus folder has been open (<https://marplat.eu/course/view.php?id=62>) – open access; the partners have agreed with the nomination of the steering committee and with the nomination of the working groups for each module design, under the responsible institution; the four teaching modules for 2024 were established; the STEM courses will be elaborated by the end of 2025.

The partners have been informed about the Erasmus+ exchanges/INS offered by the partners, during the upcoming academic year 2023-2024, and also about the future modules that will be organized by the partners, in the upcoming spring semester 2024.

f) LoD-12 – International Air Force Semester (IAFS)

The LoD-12 was attended by 14 participants from 7 Military Institutions. The chair of the LoD-12 informed the participants regarding the update process of the Semester's syllabi. According to the discussion followed 5 syllabi were updated, 2 remained unchanged and 2 require updates. The LoD-12 meeting continued with the discussion of the tentative schedules of the forthcoming semester in all 5 Air Force Institutions. The structure of the schedule in each academy was presented and discussed so that all the candidate cadets will have a better understanding on what to expect in each Institution. Then the tentative numbers of mobilities was defined by each institution and the teaching requirements were presented. Subsequently, the possibility of organize flight training activities was discussed without though any commitment since such offering may have legal aspects that are not yet examined. The participants discussed then how IAFS can be co-financed by the ESDC and it was decided that all the institutions will come with specific proposal in the next LoD-12 meeting in order to submit a concrete co-financing proposal to ESDC. Finally, after the request of the IG Chair, the LoD-12 participants compiled a list of benefits from the participation of the institutions, the cadets and the instructors in the IAFS

g) LoD-13 – European Common Technical Semester for Defence and Security (EuCTS_{DS})

The LoD-13 welcomed 7 representatives of 5 institutions from 5 EU countries: Austria (Theresan Military Academy), Greece (Hellenic Air Force Academy and Hellenic Army Academy), France (French Air and Space Force Academy), Italy (University of Turin) and Romania (Military Technical Academy "Ferdinand I"). Six subjects were discussed: were presented the aspects regarding the ongoing edition of the European Common Technical Semester for Defence and Security; LoD chair submitted to debate and members approved the idea that Technical semester's modules to be organized in accordance with SQF-MILOF; the first module will be CSDP for Technical Systems that will be replaced by CSDP Common Module; members agreed the last details about organising IMINT/GEOINT Analysis Module as a Blended Intensive Programme; the intention to develop a Ballistics course (internal, external, terminal) was submitted to debate and approved and as a result by the 63rd IG Meeting, a draft will be created and that will be subject to approval; the idea of creating a common module dedicated to „Sustainable Energy Management for Defense” was presented and agreed. Until the 63rd IG Meeting, the requirements received as feed-back from the partners would be presented and based on them, a draft would be developed.

h) LoD-18 – Education Language and Training

Participants have evaluated the 3 LoD18 pilot activities and agreed to continue in the three types of activities (joint English teaching training of faculty, train the English language trainers workshops and specific topic/subject matter oriented workshops. Institutions are welcome to propose organization of the LoD18 events.

Participants have agreed to set a common standard of the Joint English language courses for teaching staff in the format of a common module - Joint English Teaching Proficiency module(s) (two levels expected). Volunteers interested to participate in drafting of the common module(s) can contact LoD18 chair.

Participants have agreed to test organization (besides the common LoD18 international events) also LoD18 events held based on demand of an institution for given institution, using mobile teams of facilitators. Volunteers for the mobile teams of facilitators are welcome, institutions are welcome to request Joint English Teaching Proficiency training for their faculty.

i) LoD-19 – Logistics

The 4th meeting of LoD-19 - Logistics Education session was chaired by COL Mariusz GONTARCZYK, PhD and attended by 9 participants from 7 countries: Bulgaria, Czech Republic, Lithuania, Norway, Poland, Romania, and Slovakia, representing 8 institutions.

In the conclusion of the meeting participants agreed on the course of action for the future. The draft survey agreed by the 3rd meeting has been sent to all EU HEI through the ESCD IG Secretary with the deadline for completing 10th of June 2024. LoD-19 participants declared to assist in receiving prompt responses. Three agreed proposals of Common Modules: Data bases – HAA Greece, Relief Logistics – HAA Greece, Multinational Operations Logistics – NDU Romania to be sent for sanity LoD-2 Chair. 5 new CM are still under development as follows: Tactical Operational Logistics Planning, Navy Logistics, and Aviation in Logistics – all dedicated to high level logistics education and two more – basic modules - dedicated to all interested institutions – Logistics (draft submitted by MUT) and Logistics Supply Chain. New proposals are as follows Military Logistics Planning Process (ROM) and Basics of Military Logistics Information System (BUL). The LoD-19 awaits outcomes of the project call due to submission of the European Logistics Semester project by RNA (ROM). Also, the future proposals for KA2 projects were discussed. Due to possible step down, Chairman of the LoD-19 declared to propose for consideration the replacement.

j) LoD-20 – Space

The LoD-20 held its first meeting to discuss several key topics. The meeting began with a Tour de Table, where participants introduced themselves and outlined their roles. The first major discussion focused on defining the breadth and scope of LoD-20, emphasising the military applications within the space domain. This included assessing the current state of military space operations, identifying emerging technologies, evaluating existing capabilities, and discussing international cooperation. The next agenda item involved recognising the critical mass of academic staff related to space. Actions proposed included conducting a comprehensive survey of academic institutions, establishing partnerships with military academies, and encouraging interdisciplinary collaboration. The final topic was discussing a strategic roadmap for LoD-20, which encompassed goals and objectives aimed at establishing a sustainable and advanced way to communicate space-related issues to military academies and cadets. The meeting concluded with an agreement to reconvene in the next IG to review progress and adjust the roadmap as necessary.

All presentations would be temporarily available at <http://www.emilyo.eu/node/1191>.

19) Honorary members

The chair informed the members that proposing some personalities as honorary members is possible.

20) Implementation coordination

The IG chair recommended that the members send their requests for EU academic semesters and also update their lists for the pool of lecturers and trainers.

21) IG meetings in 2024

The chair informed participants of the IG meetings to be held in during the new academic year 2024-2025 as follows (in the late afternoon/early evening on the respective day before, the newcomers meeting will always take place):

- a) The 63rd IG meeting will take place in Brussels in September 2024, organised by the ESDC, back-to-back with the Executive Academic Board (EAB) meeting, 09-11 September 2024.
- b) The 64th IG meeting will take place at NMU in Shumen, BG, 19-20 November 2024.
- c) The 65th IG meeting will take place at CSDA in Larnaca, CY, 25-26 February 2025.
- d) The 66th IG meeting will take place in Constanta in June 2025, organised by the Romanian Naval Academy 'Mircea cel Batran', back-to-back with the iMAF 2025, 02-06 June 2025.

22) Work plan

One week before each IG meeting, on a Monday, a VTC coordination meeting will take place at 18:00 CET with the IG chair, deputy IG chairs, ESDC Training Manager, LoD chairs, and the organiser of the upcoming meeting.

23) Any other business 1 (AOB)

- a) The IG chair reminded the IG members that they are expected to nominate chairs for those LoDs for which the position is vacant (LoD-1, 3 and 5).

ANNEX A – 10 Revised EMILYO Common Modules

24) Any other business 2 (AOB)

Below is a summary of all requests made at the meeting.

Request	Send to
Create the exchange (incoming) statistics for the academic year 2023/2024 (starting 1 Sep. 2023 – ending 31 Aug. 2024) according to the uploaded templates by 28 June 2024. http://www.emilyo.eu/node/182 .	harald.gell@inode.at christoforos.christoforou@eeas.eu ropa.eu
Presentations for the IG meeting: if you would like to present anything during the forthcoming IG meeting (plenary session), please submit your presentation 10 days prior to the meeting . Each presentation should last no longer than five minutes!	harald.gell@inode.at & christoforos.christoforou@eeas.eu ropa.eu
Comment on the LoD-5 paper (framework). The goal is for your institution or country to provide the ESDC with an official statement. If this has not yet been done or initiated, try to obtain an answer from those responsible. (See http://www.emilyo.eu/node/982 – LoD-5).	christoforos.christoforou@eeas.eu ropa.eu <u>or announce in the Steering Committee</u>
Mark the autumn/winter and spring/summer academic semesters of your institution in blue and red. Create new lines if necessary. (http://www.emilyo.eu/node/1015).	harald.gell@inode.at
Draw up (or update) a pool of lecturers for your institution, indicating the names of those willing to teach abroad, preferably under Erasmus+. (http://www.emilyo.eu/node/1010). (password-protected area). Template is available at: http://www.emilyo.eu/node/182 .	harald.gell@inode.at
If you wish to post a mobility offer on the EMILYO homepage, send the dates and a short description (in PDF format), or a link if you post it on your own website. (http://www.emilyo.eu/node/878).	harald.gell@inode.at
If you wish to have an administrative document posted on the EMILYO homepage, send it in a single PDF file .	harald.gell@inode.at
Encourage cadets or students to write a report on an event with international participants. Please include pictures. (http://www.emilyo.eu/exchange_experience).	harald.gell@inode.at
Nominate a chair for an LoD that has not yet been assigned one.	harald.gell@inode.at & christoforos.christoforou@eeas.eu ropa.eu
Basic officer education fact-sheets revision 2024 , as soon as possible	fsandberg@mil.no harald.gell@inode.at & christoforos.christoforou@eeas.eu ropa.eu