



European Security and Defence College
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Origin: Implementation Group

60th meeting of the Implementation Group for the European initiative for the exchange of young officers inspired by Erasmus (EMILYO)

20 - 22 November 2023

Riga, LATVIA

Draft minutes

1) The Chair and the ESDC Training Manager welcomed 68 participants from 15 EU Member States and Norway representing 33 different institutions.

2) **Approval of the minutes**



The members of the IG approved the minutes of the 58th meeting. The approved minutes are available at <http://www.emilyo.eu/node/872>.

3) **Adoption of the agenda**

The agenda was adopted with the addition of the following items:

- a) Offers from the Royal Military Academy (RMA)
- b) Offers from the Rakovski National Defence Academy (RNDC)
- c) Offers from the Estonian Military Academy (EMA)
- d) Offers from the Spanish Naval Academy (SNA)
- e) Offers from the Hellenic Army Academy (HAA)
- f) Offers from the General Jonas Zemaitis Military Academy of Lithuania (MAL)
- g) Offers from the Military University of Technology of Poland (MUT)
- h) Offers from the Portuguese Military Academy (PMA)
- i) Offers from Polish Naval Academy (PNA)
- j) Offers from Polish War Studies University (WSU)
- k) Offers from Romanian Land Forces Academy Nicolae Bălcescu (LFA)
- l) Offers from Romanian Military Technical Academy (MTA)
- m) Offers from Armed Forces Academy of General Milan Rastislav Štefánik (AFA)

4) **Information from the ESDC Training Manager**

The ESDC Training Manager informed the IG Member about financing EMILYO activities. The new administrative instructions 2024/II will be release on the 16th December and will be upload on EMILYO website. These instructions refer to all the necessary information needed for asking co-financing from the ESDC. As far as it concerns the co-financing activities for 2024, 3 Common Modules on CSDP (€4000) and 3 Other Common Modules (€2000), are still available. The ESDC

TM also informed the members about the co-financing activities. All the Common Modules under Military Erasmus Initiative will be co-financed with the amount of €2000 and the Common Module on CSDP with the amount of €4000. The EUMACS 2024 also will be co-financed with the amount of €2000 and the iMAF 2024 and the 7th CSDP Olympiad with the amount of €5000 each.

5) **Participation of the IG Chair to the ISOMA and EUMACS 2023**

The IG Chair informed the Members on his participation in the last ISOMA and EUMACS 2023:

a) **ISOMA 2023 in Qatar:** The IG chair informed the IG members about his participation in the International Symposium of Military Academies organised in Qatar (October 2023), an event organised once every 2 years. The IG ideas and results were presented to all military academies and some African and South-East Asian showed their interest to establishing a project similar to EMILYO.

b) **EUMACS 2023 in Spain:** The IG chair informed the IG members about the event organised by the Spanish Air and Space Force Academy in San Javier between 8 and 10 November 2023. The main achievement of this edition was a higher number of participants, including commandants/superintendents/rectors from countries with weak participation in the IG, such as Ireland, Finland, Slovenia, and Denmark. One recommendation from the EUMACS to the IG was to launch a new LoD concerning *Space*. According to the IG rules, a new chairperson must be nominated before launching this new LoD.

6) **Presentation of EUMACS & EUAFA-CC 2024**

The representative from Belgian Royal Military Academy (RMA), briefed the members about the next edition of the EUMACS 2024 conference organised within the BE/RMA on 5-7 June 2024, back-to-back with EUAFA-CC. The RMA will not be able to accommodate the participants. During the next IG Meeting, RMA will present more administrative details about the event.

7) **Information about Lines of Development**

The Chair gave a short briefing about the status of the LoDs and asked for volunteers for unoccupied Chairs (LoD-1, 3, 4, 5 and the new LoD-20). He explained the procedure for establishing a new LoD. There was also discussion on reactivate the LoD-15 under a new name and new task, since Medical Semester seems not to be applicable at present stage.

8) **Discussion about freezing LoD-16**

The Chair informed the members that after the responses he received from institutions he proposed to freeze the LoD-16. The members agreed to freeze the LoD-16 until further notice.

9) **ESDC Annual Report**

The IG chair informed the IG members about the annual report related to 2022-2023: the

biggest number of exchanges was reported by only 40 institutions from all the military academies having activities in the EMILYO. The IG chair recommended that the IG members report all the organised events on time, using the uploaded templates. The statistics included in the annual report reflect the excellent work done by all the IG members. The IG chair informed the IG members about the main priorities included in this annual report: all BOEI to be involved in the EMILYO, review the common modules according to the SQF-MILOF, each BOEI to integrate at least one common module into its curriculum, implementation of the E_uCTS_{DS} and to launch new projects for Air Defence, Logistics and Navy, and the reorganisation of the IG in order to maintain and ensure the quality of the activities.

10) 7th CSDP Olympiad

The IG chair informed the IG members about the CSDP Olympiad: 42 articles were received. The way ahead is to evaluate the articles and check for plagiarism. The main challenge of this step is to identify the possible utilisation of the Chat GPT by students for elaborating the articles. HU/NUPS informed the IG members that the accommodation would be provided free of charge for the participating students and the accompanying officers. During the next IG Meeting, the HU/NUPS will present more administrative details about the event

11) Future CSDP Olympiads and EUMACS

The IG chair informed the IG members that the CSDP Olympiad 2026 and the EUMACS 2026 will be organised in Cyprus. The organisation of the EUMACS 2025 has to be decided between Poland and Denmark, and the organisation of the EUMACS 2027 has to be decided between Greece and Lithuania. Italy and Latvia must decide which countries will organise EUMACS 2028 or CSDP Olympiad 2028.

12) iMAF – International Military Academic Forum

“HENRI COANDĂ” Air Force Academy (HCAFA) gave a presentation on iMAF 2024, which will be held at the HCAFA in Brasov/Romania from 20 to 24 May 2024. No more than 100 participants are accepted, so the “first come, first served” rule will be applied. The host institution will provide accommodation only for cadets (1 cadet per institution). HCAFA proposed 5 versions of the future iMAF logo to the IG members. During the next IG Meeting, a vote session will be organised to select the iMAF logo. The Chair informed the IG members about the organisation of iMAF in 2025 (RO NA) and 2026 (LV NDAL).

13) Contributions of IG members (presentations would be temporarily available at <http://www.emilyo.eu/node/1191>)

- a) ES/SNA: International Training Week 2023
- b) SK/AFA: Allrounder 2023 and 2024
- c) BG/RNDC: International Summer Semester 2024
- d) LT/MAL: International Spring Semester 2024
- e) PL/MUT: Commando Half Marathon 2024
- f) PT/PMA: International Summer Semester 2024

- g) RO/LFA: International Events 2024
- h) RO/MTA: CERC 2024
- i) RO/MTA: International Semester EuCTSds
- j) IT/SAMS: Statement of Common Modules
- k) GR/HAA: International Spring Semester 2024
- l) EE/EMA: Statement Pool of Lectures
- m) AT/TMA: Request for Leadership Trainers
- n) LT/MAL: SQF MILOF

14) Other Presentations (Projects and Ideas)

- a) PL/PNA proposed “Introduction to Cultural Protection and Resilience”, an event organised on 19-20 September 2024, at a basic level, having the opportunity to be transformed into a common module starting with the academic year 2024/2025.
- b) PL/WSU proposed three international spring semesters: “Security Science”, “Management Science”, and “Law”, and additional Erasmus+ activities: “Orientation Week”, “Erasmus Day”, “Holidays Meeting”, “Study trips” and “Sport activities/events”.
- c) BE/RMA proposed to organise an “International Science & Technology Conference for Military Academies” for staff and students. The first edition will be organised in Tunisia in November 2024, with topics related to Applied Mechanics in the defence and security field. This event aims to facilitate the development of a network to foster collaboration among military academies, including North African academies. The best students from the CSDP Olympiad could be proposed to be rewarded by ESDC to be financially supported for their participation in this event – to be agreed with the ESDC.
- d) NO/NDUC proposed a new template for the BOEI presentation to the IG members. The existing fiches uploaded on the EMILYO webpage have not been updated since 2016, so the BOEIs had to revise them. If the IG members approve the proposed template during the next IG Meeting, it can be used for further revisions.
- e) RO/HCAFA postponed their presentation about “Train the Trainers on Hybrid Warfare Statement” for the next IG Meeting.

15) Presentations by LoD Chairs

The LoD Chairs presented the outcomes of the LoD sessions that took place on the first and second day of the meeting. All presentations would be temporarily available at <http://www.emilyo.eu/node/1191>.

a) LoDs-2 and 8 – Development of Competences / Common Modules

The LoD-2 Chair reported no requests for CM revision are received. The existing revision procedure, necessity and benefits were discussed. Conclusion: The revision process is too complex and unattractive and has to be amended. LoD-2 chair proposed to make a revision only of the Goal and learning outcomes of the respective CMs in line with the qualification Requirements of SQF MILOF, and to leave the content up to the Course director (academic freedom);

The LoD-8 Chair gave update of CMs database and the prioritization of CMs for creation of program for CMs revision according to SQF MILOF. Insufficient information to create revision program. The Chair reported difficulties in identifying the institutions that to

revise the respective CMs. The discussion was focused on responsibilities for CMs revision and the establishment of BIP version of the existing CMs.

Way ahead:

A CMs revision program to be developed by the LoD-8 Chair based on the: offered for conducting CMs, prioritisation, and individual request by interested BOEI, including 5-6 CMs per LoD sessions.

The process of CMs revision according to SQF MILOF, to be organized by the LoD-2 chair following the revision program and the new approach and organizing the work during and/or between the sessions.

b) LoD-7 – Financing the Initiative

In 60 IG Meeting, the LOD 7 (Financing the Initiative) meeting was held on 22 NOV 2023, with 23 participants. The LOD7 Chairperson, COL Paulo Machado, presented some possible sources of financing to participate/organise EMILYO activities, namely the ERASMUS+ programme, own sources of the institutions, money from possible partnerships, and ESDC funds, with special regard, in Erasmus funds, to the possibility to use the Blended Intensive Program (BIP) to promote short mobilities for students. It was also referred the contents of the Handbook 2022 – Financing the Initiative, as a useful tool to know and understand the several sources of financing that institutions may use to participate or to organise in international activities.

c) LoD-9 – Future Projects

During the LoD-9 meeting, 14 participants from different institutions, we continued working on the European Military University Network (EMUN) project. We have established a scope for Working Packages. Work will be continued at the meeting on December 11-13, 2023 in Wrocław/ Poland at General Tadeusz Kościuszko Military University of Land Forces (AWL). Until then, the work will be carried out in the form of an exchange of e-mail information between universities that have confirmed their willingness to participate in the project.

d) LoD-10 – Gender Mainstreaming

During the LoD-10 meeting, 11 participants from different institutions, started with a presentation of a research paper (master's thesis) of a German Lieutenant (Rabea BARTH) titled "What influences a female soldier and her future career" – comparative approach between Germany and Norway;

- presentation of the MGS Strategic Partnership results (the project ended at the end of June 2023 and received the final evaluation of the results in October) and also a short general presentation/description of the MGS project (objective, timeline, partners, results);
- discussions about the organization of the 3rd CM on Gender – proposal to be organized by "Nicolae Balcescu" Land Forces Academy of Sibiu, Romania in October/November 2024;
- organization of the next Gender Seminar – "Henri Coanda" Air Force Academy, Brasov, Romania, before or after the CM on Gender from Sibiu;
- discussions among participants in the LoD 10 about new possibilities for further

research projects on the gender topic, especially in the military system.

e) LoD-11 – International Naval Semester (INS)

During the 60th IG meeting, on LoD 11 workshop, 10 participants from 7 EU Member States representing 7 European Naval Academies had attended, as following: 2 representatives from Romania (Romanian Naval Academy), 1 representative from Bulgaria (“Nikola Vaptsarov” Naval Academy), 2 representatives from Greece (Hellenic Naval Academy), 2 representatives from Italy (Italian Naval Academy), 1 representative from Spain (Spanish Naval Academy), 1 representative from Poland (Polish Naval Academy) and 1 representative from Latvia (National Defence Academy of Latvia).

The LoD members have been informed upon the start of INS strategic partnership: “International Naval Semester Development Applying the Intelligent Technologies and the Innovative Tools in the European Navy Defence System – NAVY-INS-Tech” submitted on 22nd of March 2023, implemented started from 1st of September, under coordination of Romanian Naval Academy. Project management actions: the project logo have been presented and approved by the team members, the first project management plan have been drafted and presented to the partners and the project steering committee have been approved, events were planned (the first event TM1 – the official kick off meeting – will be organized by the Romanian Naval Academy, Constanta, Romania, 13-17 February 2024, Constanta, Romania, on 17th of May 2024).

The partners have been informed about the Erasmus+ exchanges/INS offered by the partners, during the upcoming academic year 2023-2024, and also about the future modules that will be organized by the partners, in the upcoming spring semester 2023-2024.

f) LoD-13 – European Common Technical Semester for Defence and Security (E_uCTS_{DS})

The LoD13 chairperson informed the participants from Belgium, Greece, Poland, Portugal, Romania, and Slovakia about the achievements of the Strategic Partnership Project KA203 European Common Technical Semester for Defence and Security (2020-1-RO01- KA203-080375). The final report was sent to the National Erasmus Agency, and the project is in the evaluation phase. RO MTA presented the offer to organise the first edition of the European Common Technical Semester for Defence and Security from February to June 2024, using the results elaborated in the project. There were presented conclusions after organising the conferences for students/teachers in Bucharest by RO MTA in partnership with PL MUT and other military and civilian institutions: Language and Security in the Military Context 2023 (students), Language-Security-Technology 2023, and Modern Technologies in the XXI Century 2023.

The future of the LoD13 was discussed. One conclusion was to propose a new LoD13 title: Science & Technology Education instead of International Technical Semester to be approved by the IG member during the next IG Meeting. The main objectives of the LoD13 will continue to be the implementation of the European Common Technical Semester for Defence and Security. Another objective will be to develop new common modules in the technical field, such as IMINT/GEOINT Analysis, Artificial Intelligence, Energetic security and Energetic materials. The implementation of the Erasmus+ KA2 strategic partnership linked with the technical semester, Digital Mathematics Applied in Defense and Security Education – DIMAS (2023-1-BG01-KA220-HED-000156664), having as partners BG NMU (leader), RO MTA, MUT Poland, GR HAA, IT UniTo and IT SAMS will also be discussed into the LoD13 meetings.

The LoD chairperson, Col (AF) Prof. Eng. Cristian-Emil MOLDOVEANU, informed the LoD members and IG members of his decision to quit this position after 4 years of activity. Before the next IG Meeting, nominations for the LoD-13 chairperson will be expected, and at the next IG Meeting, a new chairperson will be voted.

g) LoD-14 – Research & Development

The 13th session of the LoD 14 occurred during the 60th IG meeting. The primary focus of the session centered on coordinating the inaugural Brokerage Event in Defense and Security Research to be held at the forthcoming IG meeting. Specifics of the procedure were finalized and acknowledged. Furthermore, a concise presentation highlighting the accomplishments of LoD was delivered to ensure that participants were well-informed.

h) LoD-17 – International Air Defence Semester

During the LoD 17 meeting we took the following decisions:

1. We approved the courses for IADS;
2. We approved the future steps of the project;
3. We decided to submit a new Erasmus project in March 2024.

i) LoD-19 – Logistics

The 2nd meeting of LoD-19 – Logistics Education, chaired by COL Mariusz Gontarczyk, PhD, has been attended by 11 participants from Greece, Poland, Romania, and Slovakia representing 7 institutions.

In the conclusion of the meeting participants agreed on the course of action for the future. The draft survey developed by Chairman of the LoD to be distributed for evaluation to 5 institutions: Hellenic Army Academy (Greece), Military University of Land Forces (Poland), National Defense University (Romania), Armed Forces Academy (Slovakia), Naval Academy (Romania) and then will be circulated among Initiative's HEIs. There are three proposals of Common Modules under consideration Databases – HAA Greece, Relief Logistics – HAA Greece, Multinational Operations Logistics – NDU Romania. 4 new modules to be developed as follows: Tactical Operational Logistics Planning, Navy Logistics, both dedicated to high level logistics education and two more – basic modules - dedicated to all interested institutions – Logistics and Logistics Supply Chain. Also, initial proposal for KA2 project has been proposed by NDU Romania and discussed. The tentative name is agreed as "Disruptive/Modern/New Technologies for Military Logistics". Potential submission to be due before 2025.

16) IG meetings in 2023 and 2024

The IG chair informed the IG members that during the VTC meeting on the 13th of November 2023, the following areas of responsibilities for the vice-chairs were proposed: Education (LTC Enrico SPINELLO), Human resources (Assist. Prof., PhD MENEZES Sofia), Logistic Support/Finance/Advice (LtCol. Assoc. Prof. PhD ROMAN Cosmina Oana) and Technical Issues (Col (AF) Prof. Eng., PhD MOLDOVEANU Cristian Emil).

A vice-chair meeting was organised during this IG Meeting. Concrete initial responsibilities were established: the vice-chair for education will supervise the common modules and international semesters in order to ensure their quality and the revision of the common

modules according to the SQF-MILOF regulations; the vice-chair for human resources will focus on the list of participants in order to identify the IG members competencies and expertise for a better orientation of them in LoDs activities or to encourage them to assume some specific responsibilities within the IG activities; the vice-chair for logistic support will advise/guide the newcomers or other IG member for specific questions; the vice-chair for technical issues will manage the flow of the documents from the IG members, including the EMILYO webpage updating. The vice-chairs will collaborate among them in order to support each other to accomplish their responsibilities better.

There were proposed administrative actions in order to improve the quality of future IG Meetings:

- The IG Meeting registration form will include a special area where the IG members could propose questions to be discussed/informed/advised during the IG Meeting.
- Back-to-back with the newcomers meeting, the vice-chair for logistic support will organise a session where it will be possible to answer those questions. In parallel to LoD-sessions the vice-chair will be available for the same purpose.
- During the 61st IG meeting, the vice-chair for education will organise a Train the Trainers session for the LoD chairperson dealing with common modules and international semesters, having as subject the SQF-MILOF implementation. Other specific Train the trainers' sessions will also be organised within future IG Meetings.
- In the future, in order to optimise the IG activities, some other ideas about the opportunity of a future IG reorganisation will be discussed. After that, the conclusions will be proposed to the IG members for approval.

17) Honorary Members

The Chair informed the members that proposing some personalities as honorary members is possible.

18) Coordination for the Implementation

The IG chair recommended that the members send their requests for EU academic semesters and also update their lists of the pool of lecturers and trainers.

19) IG meetings 2024

The Chair informed participants of the IG meetings to be held in 2024 as follows (in the late afternoon / early evening on the respective day before, the newcomers meeting will take place):

- a) 61st IG Meeting will take place at 'Carol I' NDU in Bucharest/RO, 13-14 Feb 2024. The representative of RO NDU gave a presentation, including details of the organisation (12th of February 2024 newcomers meeting, 13-14 February 2024 regular sessions of the IG Meeting).
The LoD14 chair, kindly asked the representative of RO NDU to inform the LoD-14 chair as soon as possible if it is possible to organise on 12th of February 2024 a 1st brokerage event in defence and security research within their facilities – if not possible on the 12th February, the 15th February could be an option as well.
- b) 62nd IG Meeting will take place at HCAFA in Brasov/RO, back-to-back with the iMAF, 20-24 May 2024.

- c) 63rd IG meeting will take place in Brussels in September 2024, organised by the ESDC, back-to-back with the EAB meeting, 10-11 September 2024.
- d) 64th IG meeting will take place at NMU in Shumen/BG, 19-21 November 2024.

20) Work plan

- a) One week before each IG meeting, on a Monday, a VTC coordination meeting will take place at 18:00 CET with the IG Chair, Deputy IG Chairs, ESDC TM and LoD Chairs.

21) Any other business 1 (AOB)

- a) The IG Chair informed the IG members that the LoD-5 Chair resigned and so the position of LoD-5 Chair is unoccupied.
- b) The IG Chair reminded the IG members that they are expected to nominate chairpersons for those LoDs, which position is vacant (LoD-1, 3, 4, 5, 13, 15, 16, 20). The most urgent are the chairpersons for LoD-3, 4, 5, and 20.
- c) LT MAL proposed that it is recommended that the institutions nominate representatives for SQF-MILOF courses as experts to be included in the pool of lecturers.

22) Any other business 2 (AOB)

Below is a summary of all requests made at the meeting.

Kind request	Send to
<p>Create the exchange (incoming) statistics for the academic year 2023/2024 (starting 1 Sep 2023 – ending 31 Aug 2024) according to the uploaded templates. http://www.emilyo.eu/node/182.</p>	<p>harald.gell@inode.at christoforos.christoforou@eeas.eu ropa.eu</p>
<p>Presentations for the IG meeting: if you would like to present anything during the forthcoming IG meeting (plenary session), please submit your presentation ten days prior the meeting. Each presentation should last no longer than five minutes!</p>	<p>harald.gell@inode.at & christoforos.christoforou@eeas.eu ropa.eu</p>
<p>Comment on the LoD-5 paper (framework). The goal is for your institution or country to provide the ESDC with an official statement. If this has not yet been done or initiated, try to obtain an answer from those responsible. (See http://www.emilyo.eu/node/982 – LoD-5).</p>	<p>christoforos.christoforou@eeas.eu ropa.eu or announce in the Steering Committee</p>
<p>Mark the autumn/winter and spring/summer academic semesters of your institution in blue and red. Create new lines if necessary. (http://www.emilyo.eu/node/1015).</p>	<p>harald.gell@inode.at</p>
<p>Draw up (or update) a pool of lecturers for your institution, indicating the names of those willing to teach abroad, preferably under Erasmus+. (http://www.emilyo.eu/node/1010). (password-protected area). Template is available at: http://www.emilyo.eu/node/182.</p>	<p>harald.gell@inode.at</p>
<p>If you wish to post a mobility offer on the EMILYO homepage, send the dates and a short description (in PDF format), or a link if you post it on your own website. (http://www.emilyo.eu/node/878).</p>	<p>harald.gell@inode.at</p>
<p>If you wish to have an administrative document posted on the EMILYO homepage, send it in a single PDF file.</p>	<p>harald.gell@inode.at</p>
<p>Encourage cadets or students to write a report on an event with international participants. Please include pictures. (http://www.emilyo.eu/exchange_experience).</p>	<p>harald.gell@inode.at</p>
<p>Nominate a Chair for an LoD that has not yet been assigned one.</p>	<p>harald.gell@inode.at & christoforos.christoforou@eeas.eu ropa.eu</p>