



European Security and Defence College

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Origin: Implementation Group

**59th meeting of the Implementation Group
for the European initiative for the exchange of young officers inspired by
Erasmus (EMILYO)**

12 - 14 September 2023

Brussels, BELGIUM

Draft minutes

- 1) The Chair and the ESDC Training Manager welcomed 65 participants from 17 EU Member States and Norway representing 38 different institutions.
- 2) The chair presented the final statistics of the Academic Year 2022-2023 and thank the institutions for the amazing work has been done during the academic year as a result giving as the best statistics since the establishment of this initiative. In total, 3569 cadets participated in military Erasmus activities, 238 events were held under the program, and **110840** days of training were conducted.
- 3) **Approval of the minutes**
The members of the IG approved the minutes of the 58th meeting. The approved minutes are available at <http://www.emilyo.eu/node/872>.
- 4) **Adoption of the agenda**
The agenda was adopted with the addition of the following items:
 - a) Offers from the Estonian Military Academy (EMA)
 - b) Offers from the Spanish Air &Space Force Academy (SASFA)
 - c) Offers from the Spanish Naval Academy (SNA)
 - d) Offers from the French Air Force Academy (FASFA)
 - e) Offers from the Hellenic Army Academy (HAA)
 - f) Offers from the Hellenic Air Force Academy (HAFA)
 - g) Offers from the General Jonas Zemaitis Military Academy of Lithuania (MAL)
 - h) Offers from the Military Academy of Lithuania (MAL)
 - i) Offers from the National Defence Academy of Latvia (NDAL)
 - j) Offers from the Polish Air Force University (PAFU)
 - k) Offers from the Portuguese Military Academy (PMA)
 - l) Offers from the Army Education and Training Command and School of Applied Military Studies (SAMS)

5) Rules of Procedure (RoP)- Approved of the IG vice chairs

The IG Chair informed the Members that the proposed IG Rules of Procedures were not approved during the EAB meeting in Vienna, because the ESDC is working on internal procedures to create one general rules of procedures for all configurations. However, the Head of the college, registered the topic about the IG vice chairs separately from the new proposed RoP in the Steering Committee Meeting in July and it was approved.

6) Participation of the IG chair to the EUAFA Meeting, 29-30 June 2023

The IG Chair informed the Members on his participation in the last EUAFA. The EUAFA will be organised back-to-back with the EUMACS starting from EUMACS 2024.

7) Information about Lines of Development

The Chair gave a short briefing about the status of the LoDs and asked for volunteers for unoccupied Chairs (LoD 1,3,4 and 6). He explained the procedure for establishing a new LoD.

8) Voting for LoD-6 Chair

The Chair introduced the nomination of Major (A) Kostantinos Tsanakas as the new LoD-6 Chair (Strategic Communication) proposed by the Hellenic Air Force Academy. Even though the documents had been uploaded 2 months before the meeting, the chair proposed to postpone the voting until the meeting in February 2024 because Major Tsanakas couldn't join this meeting due to other educational commitments. Members agreed to vote for the LoD 6 chair in February.

9) Exclusion of 1 Cadet from the 7th CSDP Olympiad

The Chair informed the members on the ongoing process for the 7th CSDP Olympiad. One cadet didn't complete the mandatory e-learning phase during the extended deadline. The IG members decided the exclusion of the cadet from the 7th CSDP Olympiad.

10) ESDC Policy Officers

The Chair informed participants of the possibility of contacting the ESDC Head directly to discuss Policy Officer Positions. According to the ESDC Head a broad variety of expertise is needed/possible.

11) Information from the ESDC Training Manager

The ESDC Training Manager of the IG gave members of the IG about the following topics discussed thoroughly during the 58th IG meeting in Athens:

- How to set priorities for ESDC training activities for 2023-2024.
- How to ask for ESDC co-financing.
- Data protection policy and the need to update the IG members list.
- All the important ESDC documents that IG members should be aware of.

The ESDC TM also informed the members about the co-financing activities. All the Common Modules under Military Erasmus Initiative will be co-financed with the amount of €2000 and the Common Module on CSDP with the amount of €4000. The EUMACS 2024 also will be co-financed with the amount of €2000 and the iMAF 2024 and the 7th CSDP Olympiad with the amount of €5000 each.

12) Establishing LoD-19 Logistics and Voting for LoD-19 chair.

The chair introduced the new LoD-19 on Logistics proposed by the Polish Military University of Technology. The IG endorsed the establishment of LoD-19 and the nomination of Colonel Gontarczyk Mariusz as Chair.

13) Contributions of IG members (presentations would be temporarily available at <http://www.emilyo.eu/node/1191>)

- a) ES/SASFA: Leadership in Communication 2023
- b) IT/SAMS: Modules 2023
- c) LT/MAL: ISS 2023
- d) PL/PAFU: Int'l Air Force Cadets' Week 2023
- e) PT/PMA: ISS 2023
- f) PT/PMA: 3 in 1 Gender Perspective event 2023
- g) EE/EMA: Winter Warfare 2024
- h) ES/SNA: CM CSDP 2023
- i) FR/FASFA: CM CSDP 2024
- j) GR/HAA: ISS 2024
- k) GR/HAA: IAFS + CM CSDP + CM SASD 2023
- l) IT/SAMS: Offers 2023/2024
- m) LV/NDAL: CM CMO module 2023
- n) LV/NDAL: CM FIBUA module 2023
- o) RO/LFA: Events 2024

14) Voting for Vice Chairs

The Chair introduced the nomination of LtCol, Assoc. Prof. PhD ROMAN Cosmina Oana, Col (AF) Prof. Eng., PhD MOLDOVEANU Cristian Emil and Assist. Prof., PhD MENEZES Sofia. The candidates for the vice chairs – and all non-IG members left the room. The chair informed the IG members about the procedure. The IG members had to decide unanimously if they approve the candidacy for each one candidate individually.

All members decided unanimously to accept the 3 candidates as the first IG vice chairs for the academic years 2023-2024 and 2024-2025 and appointed the ESDC Training Manager to add this as an information point in the next EAB meeting.

15) Voting for 7th CSDP Olympiad Cover Page

The chair provided a short update on milestones reached and further steps to be taken regarding the 7th CSDP Olympiad. He asked the representatives of the BOEIs to vote in a fair-play procedure for the best cover page, which would be used by the Initiative and the Hungarian National University of Public Service for all documents related to the 7th CSDP Olympiad. Officer Cadet 2nd Lt DE GIUSEPPE Gabriele from the SAMS was the winner of the cover page competition. Since the writing phase of the Olympiad had already started, the chair highlighted that all essays must be submitted to the ESDC TM and Hungarian National University of Public Service PoC by 17 November 2023 – 24:00 hrs. CET.

16) Contributions of IG members (presentations would be temporarily available at <http://www.emilyo.eu/node/1191>)

- p) GR/HMACSO presented the Common Module on Budget & Finance.
- q) PL/MUT presented the 3rd edition of Military Multinational Sport and Shooting Games 2023.
- r) GR/HAFA presented the Common Module on Unmanned Aerial Systems and the International Air Force Semester and invited participants to the Common Module on CSDP and Common Module on Space Applications.
- s) ES/SNA gave a presentation and invited participants to the Common Module on CSDP.
- t) IT/ITNA gave a presentation and invited participants to the International Naval Semester.
- u) LT/MAL gave a presentation and invited participants to the International Winter Semester.
- v) PT/PMA gave a presentation and invited participants to the 3-in-1 Gender Perspective event and the *Blast & Impact* course.

17) EUMACS (European Union Military Academies Commandants Seminar)

ES/SAFA gave a presentation on the EUMACS 2023 and invited the Commandants/Superintendents to participate in.

The Chair informed the IG about the organisation of EUMACS for the next 4 years and invited the institutions to organise these events.

18) iMAF (International Military Academic Forum)

RO/HCAFA gave a presentation on iMAF 2024, which will be held at the HCAFA in Brasov/Romania from 20 to 24 May 2024.

The Chair informed the IG about the organisation of iMAF for the next 4 years and invited the institutions to organise these events. The Romanian Naval Academy will organise iMAF 2025 and the National Defence Academy of Latvia will organise iMAF 2026.

19) Honorary Members

The Chair informed the members about the death of the 1st honorary member, General Michael Kostarakos, former EUMC Chair. He thanked the Hellenic IG members for sending flowers during the funeral on behalf of all the entire Implementation Group. The Chair invited the IG members to nominate further honorary members.

20) Coordination for the Implementation Group

The chair asked the members to send their requests for EU academic semesters and also to update their lists of the pool of lecturers and trainers.

21) Presentations by LoD Chairs on the first day:

The LoD Chairs presented the outcomes of the LoD sessions that took place on the first day of the meeting. All presentations would be temporarily available at <http://www.emilyo.eu/node/1191>.

a) LoDs-2 and 8 – Development of Competences / Common Modules

The LoD-8 Chair gave an update of CMs database and the prioritization of CMs for creation of programs for CMs revision according to SQF MILOF. The request for information was sent to all BOEI and 14 answers were received. The Chair proposed a way to identify institutions that have revised the respective CMs. The discussion was focused on responsibilities for CMs revision and the establishment of BIP versions of existing CMs.

The LoD-2 Chair reported no requests for CM revision were received. The revision process is slowing down and the existing approach has to be amended. He proposed to make a link between aligning the CMs curriculum with SQF-MILOF and financing the institutions conducting this CM. The proposed new approach, revision procedure, necessity and benefits were discussed.

Way ahead:

A CMs revision program to be developed based on the prioritization and individual requests by interested BOEI.

ESDC to be invited to set a clear rule for financing the CMs only if they are aligned with SQF MILOF, starting in FY 2024.

To continue the process of CMs revision according to SQF MILOF, following the program and organizing the work during and/or between sessions.

b) LoD-5 – Legal Framework

No minutes received by the chair.

c) LoD-6 – Strategic Communication

In the lack of presence of the Chair of LoD-6, the meeting was led by Cpt Despoina Koumoutsou. The Communication Plan was reviewed during the meeting, and any implementation challenges were noted. In order to meet the Communication Plan's targets for 2023, decisions were taken regarding the 2023 Communication Plan. More specifically and concerning the Military Erasmus Ambassadors, the LoD-6 group decided to create a draft proposal of their criteria and responsibilities. The social media "Military Erasmus-Emilyo" accounts have been created, and more discussions were made concerning promoting corporate gifts and the Yearbook."

d) LoD-9 – Future Projects

In the lack of presence of the Chair of LoD-9, the meeting was led by COL Mariusz Gontarczyk, PhD. The meeting was attended by 20 participants from Poland, Romania, Latvia, France, Greece, Spain, Bulgaria, Estonia, Italy, Sweden. The actions to proceed with the EMUN have been reminded and the online meeting of the members of the consortium was announced for December 2023.

French representative from Academy of Saint Cyr together with Hellenic Army Academy, Royal Military Academy and Lithuanian Military Academy proposed participation in another, developed in parallel, European Military University project. The new partners are requested to join the consortium in order to apply for the project by 31 Jan 2024. POC is Maj Arnaud Samuel.

e) LoD-10 – Gender Mainstreaming

The LoD 10 Chair informed the participants from Bulgaria, Greece, Italy, Latvia, Lithuania, Norway and Portugal about the outcomes of the 5th ERASMUS+ Gender Seminar “Gender perspective in Higher Education” held at the Military Academy in Lisbon. A book with abstracts of scientific reports on the topic was presented.

Colonel Nevena Atanasova with some members of the group meeting (project’s partners) shared the final presentation of the Multiplier Event of the Military Gender Studies Project and the intellectual results of the project. The last activities and events of the project were described and the MGS Army Handbook, prepared in the English language, was officially announced.

The working meeting continued with the information connected to the Second edition of the Common Module “Gender Perspectives in Security and Defence” also held in MA –Portugal with 16 students from 7 countries (Greece, Italy, Latvia, Poland, Portugal, Romania, and the USA), 6 lecturers from 4 countries and observers from 8 countries. The feedback from the cadets and observers was presented.

The discussion on the future intentions of the household in 2024 remains open for the next gender seminar and for the next edition of the Common module “Gender Perspectives in Security and Defence”. Possible options were mentioned related to combining the seminar with the IG Meeting or other Emilyo’s event. The same situation was offered related to the Common Module – to be included in the International semester where it is possible.

f) LoD-11 – International Naval Semester (INS)

During the 59th IG meeting, on Lod 11 workshop, 10 participants from 7 EU Member States representing 8 European Naval Academies attended, as follows: 2 representatives from Romania (Romanian Naval Academy), 1 representative from Bulgaria (“Nikola Vaptsarov” Naval Academy), 2 representatives from Greece (Hellenic Naval Academy), 2 representatives from Italy (Italian Naval Academy), 1 representative from Spain (Spanish Naval Academy), 1 representative from France (Ecole Navale) and 1 representative from Latvia (National Defence Academy of Latvia). Meeting underlines, debating topics and agreeing decisions

The following actions have been disseminated and/or jointly agreed:

a. The LoD members have been informed upon the approval of INS strategic partnership, “International Naval Semester Development Applying the Intelligent Technologies and the Innovative Tools in the European Navy Defence System – NAVY-INS-Tech”, submitted on 22nd of March 2023 under Erasmus KA2HED and its content/objectives, as follows:

- Coordinator: Romanian Naval Academy; Partners: Polish Naval Academy, Bulgarian Naval Academy, Italian Naval Academy; Associated Partners: Hellenic Naval Academy, Spanish Naval Academy and French Naval Academy; Potential Beneficiaries: BOEIs, all services; approved budget: 250.000 Euro; period of implementation: November 2023 - October 2025;

- Major foreseen results: 1 joint harmonized curriculum; 8 STEM courses learning and teaching materials, using intelligent technologies; 4 HASS courses learning and teaching materials, centered on EU culture and values; 1 e-campus will be implemented (www.marplat.eu) available to all interested BOEI; 8 short term students exchanges to

be organized: 80 students in exchanges; 3 public events organized in each partner country, with at least 30 attendees/event; 1 International Naval Semester implemented/harmonized learning resources.

b. The partners have been briefed about the past modules and the achieved results, as conducted since the last IG meeting by the partners (non-common modules): International Summer Camp – NVNA (Bulgaria, 26-30 of June 2023); Seamanship training – RNA (Romania, 26-30 of June 2023); Cadetship onboard training stage – RNA (Romania, 01-31 of July 2023); Cadetship onboard training stage – HNA (Romania, 01-31 of August 2023);

c. The partners have been informed about the Erasmus+ exchanges/INS offered by the partners, during the upcoming academic year 2023-2024 and about the future modules that will be organized by the partners, in the upcoming months, as following: "International Training Week" – SNA (Spain 06-12 of December 2023); "CSDP module" – SNA (Spain, 18-21 of December 2023); "Crisis Management Operations" – NDAL (Latvia, 18 November - 02 of December 2023); "FIBUA" – NDAL (Latvia, 21 October - 04 November 2023) and "Black Sea Security Conference" (<https://bssc.nvna.eu>) – NVNA (Bulgaria, 26 - 27 October 2023).

g) LoD-12 – International Air Force Semester (IAFS)

In the meeting, 10 participants from five Air Force Academies participated. The chair of the LoD-12 informed the participants regarding the update process of the teaching materials which will be available to Google Drive of the project by the end of September 2023. The representatives of the Academies then reviewed the cadets' exchanges and the final numbers of the mobilities were defined which equals 70. The needs for additional instructors' exchanges were also discussed and a number of them were arranged on the spot. Subsequently, the evaluation plan of the semester implementation was reviewed and the Chair informed the participants that the evaluation questionnaires will be prepared and shared with all the academies by the end of September. Then the participants reviewed the academic schedules of all the other academies and discussed some last-minute changes. Finally, the participants discussed the application of the ECTS grade reporting procedures as it was presented by the representative of the Portuguese Air Force Academy and agreed to report the necessary statistics.

h) LoD-13 – European Common Technical Semester for Defence and Security (E_uCTS_{DS})

The LoD13 chair informed the participants from France, Greece, Poland, Portugal, Romania and Spain about the achievements of the Strategic Partnership Project KA203 European Common Technical Semester for Defence and Security (2020-1-RO01-KA203-080375). There were presented conclusions from the last activities developed within the project: 2nd Multiplier Event (25th of May 2023, HAFA Greece), Project Transnational Meeting and the Intensive Study Program in Mechanical and Aerospace Engineering (June 2023, MUT Poland). The final report will be elaborated and sent to the National Erasmus Agency before the 30th of September 2023. RO MTA will organise the first edition of the European Common Technical Semester for Defence and Security from February to June 2023, using the results elaborated in the project.

Another Erasmus+ KA2 strategic partnership linked with the technical semester was approved to be financed, Digital Mathematics Applied in Defense and Security Education – DIMAS (2023-1-BG01-KA220-HED-000156664), having as partners: BG NMU (leader), RO MTA, MUT Poland, GR HAA, IT UniTo and IT SAMS.

In the period 14-17 November 2023, RO MTA in collaboration with PL MUT will organise in Bucharest one conference for students/teachers, including International Erasmus Week: Language and Security in the Military Context 2023 (students), Language-Security-Technology 2023, and Modern Technologies in the XXI Century 2023.

i) LoD-16 – European Union Armed Forces Academy

The LoD-16 members discussed the possibility of organising the CJS (Combined Joint Semester) at the advanced officer education. Since this area is not the responsibility of the IG, it could be a proposal for the new EAB-configuration, which deals with this field.

The group decided to contact all IG members asking if the CJS could be implemented at their respective institution. If the answer would be a negative one (as it was by the 8 institutions represented in the meeting), LoD-16 will be frozen.

This touches not the necessity for 3 new common modules with 2 ECTS each (Multinational Logistics, Information Operation [“Fake News”], and Current Developments and Technologies on Warfare).

j) LoD-18 – Language Education and Training

The LoD-18 chair introduced the idea behind the LoD-18 to new-comers and discussed in detail.

Reviewed the scope of activities to be implemented within LoD 18 – conclusions of the May/2023 IG meeting in Athens confirmed. In the near future, LoD 18 will focus on:

- Topic/module-oriented workshops for teaching staff (first, the pilot workshop focused on MDMP);
- Joint English language courses for teaching staff;
- Joint English language courses for administrative and technical staff;
- Concerning the issue of sharing lessons learnt among the Institutions regarding experience of individual institutions when enhancing and/or maintaining their capability to provide professional military education and training in English, LoD18 would appreciate to act based on commandants recommendation (IG chair kindly asked to raise this question at the 2023 EUMACS).

The 1st pilot activity - MDMP-in-ENG Workshop is planned to be conducted at the UoD in Brno (CZ) during the 1st quarter of 2024. LoD 18 participants have agreed on the outline program of the Workshop.

The 2nd pilot activity - Train the English Language Trainers Workshop (Short term, i.e. one-week workshop focused on sharing experience and approaches effective in teaching foreign languages - in general at institutions and/or in favor of other teaching staff) has been discussed. IG members have been asked to volunteer to host this event in 2024 (just a classroom and involvement in workshop organization and facilitation is expected).

The 3rd pilot activity - Joint English language courses for teaching staff (short term, i.e. one-week course focused on speaking/presentation skills) has been discussed. IG members have been asked to volunteer to host this event in 2024 (just a classroom and involvement in workshop organization and facilitation is expected).

k) LoD-19 – Logistics

The 1st meeting of new established LoD-19 – Logistics Education, chaired by COL Mariusz Gontarczyk, PhD elected during IG plenary, was attended by 21 participants from Bulgaria, Estonia, France, Greece, Italy, Latvia, Poland, Romania, Spain and Sweden representing 10 different institutions.

In the conclusion of the meeting participants agreed on the name of the LoD-19 and course of action for the future. The Chair of the LoD committed himself to proposing a draft survey that will be distributed among the Initiative's HEIs. There were proposed three initial Common Modules to be developed as follows: Databases – HAA Greece, Relief Logistics – HAA Greece, Multinational Operations Logistics – NDU Romania. Also, initial area of the potential KA2 project has been proposed by NDU Romania – “Disruptive Logistics”. In plenary session the Chair of LoD-19 requested IG members to commit HEIs representatives to participate in the future LoD-19 sessions.

22) IG meetings in 2023 and 2024

The chair informed participants of the IG meetings to be held in 2023 and 2024 as follows (in the late afternoon / early evening on the respective day before, the newcomers meeting will take place):

- a) NDAL in Riga/LV will organise the 60th IG meeting (21-22 Nov 2023)
- b) ‘Carol I’ NDU in Bucharest/RO will organise the 61st IG meeting 13-14 Feb 2024).
- c) HCAFA in Brasov/RO will organise the 62nd IG meeting back-to-back with the iMAF (20-24 May 2024).
- d) The 63rd IG meeting will take place in Brussels in September 2024, organised by the ESDC, back-to-back with the EAB meeting.
- e) NMU in Shumen/BG offered to organise the 64th IG meeting in November/December 2024.

23) Work plan

- a) One week before each IG meeting, on a Monday, a VTC coordination meeting will take place at 18:00 CET with the IG chair, Deputy IG chairs, ESDC TM and LoD Chairs.
- b) EUMACS 2023 will be held at the San Javier Air Force Base (ES) from 8 to 10 November 2023.
- c) The 60th IG meeting will be held in Riga on 21 and 22 November 2023. On 20 November (from 17:00 to 19:00) a workshop will be held for new IG members.

24) Any other business (AOB)

Below is a summary of all requests made at the meeting.

Kind request	Send to
<p>Create the exchange (incoming) statistics for the academic year 2023/2024 (starting 1 Sep 2023 – ending 31 Aug 2024) according to the uploaded templates. http://www.emilyo.eu/node/182.</p>	<p>harald.gell@inode.at</p>
<p>Presentations for the IG meeting: if you would like to present anything during the forthcoming IG meeting (plenary session), please submit your presentation ten days prior the meeting. Each presentation should last no longer than five minutes!</p>	<p>harald.gell@inode.at & christoforos.christoforou@eeas.europa.eu</p>
<p>Comment on the LoD-5 paper (framework). The goal is for your institution or country to provide the ESDC with an official statement. If this has not yet been done or initiated, try to obtain an answer from those responsible. (See http://www.emilyo.eu/node/982 – LoD-5).</p>	<p>christoforos.christoforou@eeas.europa.eu opa.eu or announce in the Steering Committee</p>
<p>Mark the autumn/winter and spring/summer academic semesters of your institution in blue and red. Create new lines if necessary. (http://www.emilyo.eu/node/1015).</p>	<p>harald.gell@inode.at</p>
<p>Draw up (or update) a pool of lecturers for your institution, indicating the names of those willing to teach abroad, preferably under Erasmus+. (http://www.emilyo.eu/node/1010). (password-protected area). Template is available at: http://www.emilyo.eu/node/182.</p>	<p>harald.gell@inode.at</p>
<p>If you wish to post a mobility offer on the EMILYO homepage, send the dates and a short description (in PDF format), or a link if you post it on your own website. (http://www.emilyo.eu/node/878).</p>	<p>harald.gell@inode.at</p>
<p>If you wish to have an administrative document posted on the EMILYO homepage, send it in a single PDF file.</p>	<p>harald.gell@inode.at</p>
<p>Encourage cadets or students to write a report on an event with international participants. Please include pictures. (http://www.emilyo.eu/exchange_experience).</p>	<p>harald.gell@inode.at</p>
<p>Nominate a Chair for an LoD that has not yet been assigned one.</p>	<p>harald.gell@inode.at & christoforos.christoforou@eeas.europa.eu opa.eu</p>