

Mobility Newsletter

European mobility of young officers and trainers

This newsletter, edited with the support of the European Security and Defence College Secretariat, intends to highlight information on mobility events as provided by the European Member States and their military higher education institutes.

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Editorial by Symeon Zambas
(Member of the Implementation Group)

Dear Colleagues it is with great regret that we have to replace our chairman Mr. Cesare Ciocca, who from the very beginning was ALWAYS active, body and mind, offering his invaluable experience and guidance. Nevertheless, I am confident that he will only retire from the service and not from the practice of creational thinking for a better Europe, CSDP and of course our initiative. His diligent and alert spirit will not allow him to rest in beautiful Rome.

Dear Cesare, with these thoughts in mind, I will not say goodbye, but rather, I would like to express my gratitude for all you have done over the past 5 years and for everything that you are going to offer in the future. At the same time, we are all more than happy and grateful to welcome back Lt Colonel Dirk Dubois as the new IG chairman. This development is welcomed, since the experience of Dirk in our field of concern is undisputable. I remember him from the very first days of my involvement in the Initiative, working hard with patience and consistency, always calm and with an optimistic outlook to assist everyone. This change also guarantees the successful continuity of the Initiative and reduces our concerns, thus allowing us to look forward with optimism.

Finally, it was a great pleasure for me to add three new exchange offers. In this framework, allow me to emphasize the Greek offer, concerning the 2nd CSDP Olympiad, since this event takes place only once every two years. Having the experience of being the 1st CSDP Olympiad Director, I would like to suggest to the IG members, to get personally involved in the procedure of selecting the best cadets and encourage their respective Academies to participate in this invaluable initiative.

Yours faithfully

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Editor: Symeon Zambas



IG Chairmanship Change 1/9 by the Head of ESDC



The European Security and Defence College (ESDC) is an EU entity underpinned by only a few permanent structures and modest resources. It could not work so successfully without the Member States, and the personal efforts, commitment and initiatives of so many civilian and military colleagues at national and at EU level who are ready to commit themselves and strive for progress. This is also true when it comes to the implementation of the European Initiative known as "Erasmus militaire". All our colleagues who have undertaken to support the work of the Implementation Group (IG) are making valuable contributions to the development of a common European security culture and thus preparing the ground for what the Treaty on European Union defines as a longer-term objective - a common European defence.

The reason why the ESDC, with its small permanent secretariat co-located with the EU crisis management structures at the EEAS in Brussels, has such significant impact in the field of CSDP training is that it can rely not only on these structures but can also draw on the capacity and expertise of the national institutes which provide, among others, the course directors, the operational budget for its training courses, the faculty and the chairpersons for the Executive Academic Board and its various configurations.

With a view to the forthcoming change in the IG chairmanship I would like to take the chance to underline the importance of the work and support provided in particular by the chairpersons of the various ESDC bodies, and in this specific case, by Admiral Cesare Cocca, the Chair of the IG.

I believe that - since the IG started its work in 2008 - Cesare has made a most

valuable contribution to the implementation of this European initiative, achieving many "quick wins" including the development and conduct of CSDP-related common training modules, the framework agreement for the administration and management of exchanges and - most recently - the still ongoing study of a common qualification framework - to name just a few of the important work strands of the IG. I am also very grateful for his efforts to raise the profile of this initiative, to connect it more closely with other relevant related events and initiatives such as the single services conferences and to further explore synergies with these initiatives.

In this context, I should highlight another important aspect of the work of the ESDC, which is the commitment of our network institutes - in this case, the CASD in Rome - to make available personal as well as financial resources for the European project. All the personal efforts and commitments made by Cesare would have not been possible without Italy's broad support for the ESDC and the readiness of the CASD authorities to place him at the ESDC's disposal almost half-time.

Using the forum of the newsletter, I would like to convey my particular personal thanks to Cesare for his excellent work as Chair of the IG and for his excellent co-operation with the ESDC Secretariat. I can speak for all in the ESDC Secretariat when I say that it was always a great pleasure to work with him. My particular thanks go also to the CASD in Rome for making him available not only as Chair of the IG but also as Chair of the EAB. But that is a different story.

All in all, Cesare was an outstanding representative not only for the "Erasmus militaire" initiative but also his country, Italy, as a very reliable partner in our common European endeavour.

CSDP is very much alive and continues to develop fast. The European Council on defence in December will provide further input which will - I am sure - also impact on our work in the IG. I am therefore looking forward to working closely with the new Chair appointed by the Steering Committee for the next two academic years, LtCol Dirk Dubois, well known to all in the "Erasmus militaire" community.

IG Chairmanship Change 2/9 Keynote by the 1st IG chairman 1/2



Dear Colleagues and friends of the Military Academies and the Implementation Group

this year the European Initiative for the Exchange of Young Officers, inspired by Erasmus, is living its fifth year of existence. It is already the fifth year we meet regularly to conceive and develop various projects and ideas on how to better support and encourage the cooperation between academies in the European Union, not forgetting our best partners close to our borders and to our university system.

A special "fifth year report" will be prepared in the next months, but it seems to me important to share with you some relevant and sincere considerations.

As you know we accepted an important challenge: to start a new phase of existing cooperation and exchanges. It meant to enhance what good has been done in the past, by our predecessors, while introducing something new, some sort of catalysts in the system to give an acceleration to the spontaneous tendency to exchange best practices and find synergies. Innovation has become again an intellectual attitude rather than be linked to new technologies. And many of you gave a strong impulse to this.

As you know the colleagues of the Implementation Group conceived and

made concrete a number of quick wins and lines of development, like the adoption of the Common Modules on CSDP, the emillyo web site, the framework agreement for the administration and management of exchanges, the practical guide for mutual accreditation of training activities, and still in progress the curricula on a number of common thematic modules, the study of a common qualification framework, the communication strategy and the lifelong learning system.

All these concrete actions made the success of the Initiative, as the first stones of a huge building, but more important has been the "soft power" we developed in these five years, the demonstration that it is possible to build concretely something in common, to increase the interoperability of our training systems and therefore to enhance the cohesion of our armed forces.

It is also very true that the path for a regular and extended exchange system is quite long and complex. Particularly we are facing in these last two years to a financial crisis limiting the capacity to further develop our plans. There are still numerous aspects of our systems to be better explored, one among others the evaluation of our cadets and young officers when participating to any form of exchange. We still have to increase the interaction and cooperation between the single service Conferences and the Implementation Group, essential for a concrete approach of all projects and actions in support of the Initiative.

Against this challenging environment we have very positive support from the both the EUMC and the EUMS. In particular there is a growing interest on the Initiative and a clear willingness to further increase the integration of education and training in all EU Member States. The fundamental idea is that finally the profession of the arms is based on very similar competences, fully respecting the legitimate autonomy and responsibility of each Member State and its Armed Forces in preparing their Officers.

IG Chairmanship Change 3/9 Keynote by the 1st IG chairman 2/2

The path towards a more effective and harmonised military education and training system is already open and we made already some important steps in it.

In fact to continue to proceed, additional efforts should be made. The common qualification framework and the possibility to make the best use of European programmes in support of exchanges should be further developed and implemented by national authorities and training actors. This will require an important effort by all concerned experts and members of the implementation group as well as the experts of the academies.

As I had the opportunity to express in some occasions, this will be feasible with some conditions: patience, coherence and enthusiasm. We all have to feed these three qualities, together with the courage of our decisions and actions. Then the results will arrive!

I take also this opportunity to speak with you to introduce my successor, Lt.Col. (BE Army) Dirk Dubois.

After 5 years of chairmanship of both Executive Academic Board and the implementation group I have to conclude my commitments. It is time because of the normal retirement from the military active service and, may be more important, it is time to leave other colleagues to take these responsibilities forward. I strongly believe that any initiative and innovation could not become effective and permanent without creating a collective capacity and conviction to move ahead. Each of us can have specific roles and, if succeeded, the merit to have reached the objectives. But a long term construction has no possibility to survive and consolidate without a strong common involvement, a spirit of team, and sharing the same values.

You all know Dirk Dubois when he was in the ESDC Secretariat playing an essential role in the implementation of the initiative. You know him more recently as one of the actors and supporter of the first CSDP Olympiad. So there

is no need for me to explain how capable he is in taking the lead of the implementation group. I simply would like to express my full confidence in his spirit of innovation and creativity, joint with a concrete approach, abilities and skills to further develop and move the initiative to the success! All the best, Dirk!

To all of you, members of the IG, colleagues of the Academies and the relevant national bodies involved in the initiative, as well as all personnel involved in the various events, seminars, conferences aimed to further encourage and enhance cooperation in the military professional education I had the opportunity to meet, I express my full appreciation for work done: the merit of any success we reached is yours!

A particular appreciation also to all cadets and young officers who participated to these first common and exchange activities. You decided to dedicate part of your precious time and part of your energies to open the road for your colleagues for your and their future career. You are exploring a new field and a new way towards a full interoperability between European armed forces.

You could have the impression that these first steps are limited, but be confident that this process will develop faster and faster, also based on your personal contributions and capacities expressed nowadays.

So to all of you my best and sincere “good winds” for a brilliant career and a lot of professional and personal satisfactions.

For the progress of Europe, for our values and a common security for “a better world”!

Cesare Ciocca

IG Chairmanship Change 4/9 Five Years of IG Chairmanship



19 February 2009 – the adventure starts...!

(Source: ESDC Brussels)



The first high level seminar in BRNO - Remembering a marvelous colleague and friend, who is now looking us from the sky...

(Source: UoD – Brno)

IG Chairmanship Change 5/9

Five Years of IG Chairmanship



A meeting in Brussels - Working together



Exchanging views on how to proceed...

(Source: UoD – Brno)

IG Chairmanship Change 6/9 Five Years of IG Chairmanship

A number of high level seminars...



...in central Europe...

(Source: UoD – Brno)

... then in the deep North...

(Source: SNDC – Stockholm)



IG Chairmanship Change 7/9 Five Years of IG Chairmanship

...and again in the Centre,...



Speech to the Polish Minister – speaking sometime



Formal dinner – appreciating foods!



Gift exchange presenting the IG

(Source: Polish MoD – Warsaw High Level Conference, October 2011)

IG Chairmanship Change 8/9 Five Years of IG Chairmanship

...but also meetings in the deep South! The SUN insists to participate!



...and there organizing competitions between cadets – the First Olympiad in Cyprus!



(Source: MoD Cyprus)

IG Chairmanship Change 9/9

Five Years of IG Chairmanship

And finally everything goes to an end: this is my successor Dirk Dubois!



in a formal context...

(Source : Theresan Military Academy – Austria)





...and being more informal but not relaxed at all!


(Source : Theresan Military Academy – Austria)

GOOD WINDS AND ALL THE BEST TO ALL ...AND TO DIRK IN PARTICULAR!!!



Mobility opportunities under the initiative 1/2

Country	Institution	Event aims to following service(s)	Year	Month	Period	Latest date for registration	Event	Short description	Requirements / profile of the participants	Number of EU students invited	Workflow in ECTS	Workflow in WH	POC name	POC email	POC phone
 Austria	Theresan Military Academy	All	2013	Dec	02-06 Dec	04 Oct 2013	Common Module: CSDP-Module	The CSDP-Module includes an IDL-phase and a one-week residential phase	The Module will be provided in English	40	2	-	Col Dr. GELL Harald	harald.gell@bmlvs.gv.at Detailed module descriptions on our homepage: http://www.mile.s.ac.at/campus/ep/module.php	+43-664-622-2161
			2013	Nov	18-29 Nov	20 Sep 2013	Common Module: PSO-Sub-Module A	Basics for Crisis Management Operations / Peace Support Operations		20	3	-			
		Army	2013	Dec	02-06 Dec 2013	04 Oct 2013	Common Module: PSO-Sub-Module B	Map exercise with topic CMO / PSO		20	2	-			
			2013	Dec	09-13 Dec 2013	11 Oct 2013	Common Module: PSO-Sub-Module C	Tactical Exercise Without Troops in a CMO / PSO Scenario; IDL in advance		20	3	-			
			2014	March	17-28 March 2014	17 Jan 2014	Common Module: PSO-Sub-Module D	Course for CMO / PSO-Techniques on Platoon-level		20	-	119			
		All	2014	Jan	13-17 Jan 2014	15 Nov 2013	Common Module: Law of Armed Conflicts (LOAC)	According to the curriculum developed within the Implementation Group		20	2	-			
 Greece		All	2014	May	07-09 May 2014	15 August 2013	Common Module: 2 nd CSDP Olympiad	Includes an IDL phase (16 July-16 Sept 2013), a paper writing (20 Sept- 20 Dec 2013) and a residential phase competition (07-09 May 2014).	The module will be provided in English	4/MS	2	60	Lt. Col (HAF) Panagiotis Vlazakis	p.vlazakis@hndgs.mil.gr	: +30 210 657 4028

Mobility opportunities under the initiative 2/2

Country	Institution	Event aims to following service(s)	Year	Month	Period	Latest date for registration	Event	Short description	Requirements/ profile of the participants	Number of EU students invited	Workflow in ECIS	Workflow in WH	POC name	POC email	POC phone
	Scuola d'Applicazione dell'Esercito	All	2013	Dec	16-20 Dec	09 Nov 2013	Common Module: CSDP-Module	The CSDP-Module includes an IDL-phase and a one-week residential phase	The Module will be provided in English	10	3	-	Lt. Col. Enrico SPINELLO	casezrapuni@sca.ppli.esercito.difesa.it	003901156032144


General mobility opportunities (1/5)

Country	Institution	Event aims to following service(s)	Year	Month	Period	Latest date for registration	Event	Short description	Requirements/ profile of the participants	Number of EU students invited	Workflow in ECTS	Workflow in WH	POC Name	POC Email	POC Phone
 Romania	Military Technical Academy	-	2014	July	1 week	January 2014	Terrain analysis	Basics for operational terrain analysis	3rd year cadets The Module will be provided in English	Min. 5	3		Col. Engr. Dan RADUCANU	draducanou@mta.ro	0040213354660/ext.238
		-	2014	May	2 weeks	January 2014	GEOINT exploitation of aerospace imagery	Basics for operational GEOINT analysis	3rd/ 4th year cadets The Module will be provided in English	Min. 5	5		Col. Engr. Dan RADUCANU	draducanou@mta.ro	0040213354660/ext.238
 Austria	Theresan Military Academy	All	2014	Feb	10-28 Feb 2014	13 Dec 2013	General Alpine Winter Course & Military Mountaineer Winter Course	Conducted by the Austrian Alpine Training Centre	The Course will be provided in English	20	-	122	Col Dr. GELL Harald	harald.gell@bmlvs.gv.at	+43-664-622-2161
		Army	2013	Nov	04-08 Nov 2013	06 Sep 2013	Tactical Exercise Without Troops in an area-security scenario	Area-Security Operation, focus on leadership training	The Module will be provided in German	20	3	-			


General mobility opportunities (2/5)

Country	Institution	Event aims to following service(s)	Year	Month	Period	Latest date for registration	Event	Short description	Requirements/ profile of the participants	Number of EU students invited	Workflow in ECTS	Workflow in WH	POC Name	POC Email	POC Phone
 Austria	Theresan Military Academy	Army	2013-2014	Sep 2013	30 Sep 2013-07 Feb 2014	19 Jul 2013	Semester Participation	Participation in the 1st Semester of Bachelor Studies of Applied Science in Military Leadership	The Semester will be provided in English	5	30		Col Dr. GELL Harald	harald.gell@bmlvs.gv.at	+43-664-622-2161
		All	2013	Sep	23-27 Sep 2013 & (optional) 27-28 Sep graduation ceremonies	12 Jul 2013 Registration on homepage	international Military Academic Forum (iMAF) 2013 (Reichenau)	Europeanization of Basic Officer Education: Output-orientation as an avenue of approach for solving future challenges?	Working language: English. For int'l guest lecturers travel-costs & stay are for free. For int'l participants stay is for free.	unlimited	2 (if providing a seminar paper afterwards)				


General mobility opportunities (3/5)

Country	Institution	Event aims to following service(s)	Year	Month	Period	Latest date for registration	Event	Short description	Requirements/ profile of the participants	Number of EU students invited	Workflow in ECTS	Workflow in WH	POC Name	POC Email	POC Phone
 Czech Republic	Defence University	European Universities	2013	October	Semester	31 Aug.	Erasmus Study Mobility	Three modules of selected courses for 1-semester students' mobility within Erasmus programme: - National Defence Economics - Military Management - Economics and Management	Civilian and Military students	30	30		LTC Jaroslav KOZUBEK	jaroslav.kozubek@unob.cz	+420724692556
		All	2013	October				LOGFAS	1 week course. Students learn to create maps project, task forces and integrate them into NATO's structure, create logistics reports - LOGUPDATE and LOGASSESSMENT in the project LOGFAS, costing procedures for supply management of the units witch are devoted to the international operations - using the Sustainment Planning Module				COL Zbyšek Korecki	zbysek.korecki@unob.cz	(00)420973443955





General mobility opportunities (4/5)

Country	Institution	Month	Event	Short description	POC Name	POC Email	POC Phone
 <p>Czech Republic</p>	Defence University	TBD	Standard operational procedures I	1 week course. It combines a number of lessons and formative tests including performance and progress during exercises. To prepare officers for the ability to solve issues contain Planning process, Advance Planning, Crisis Response Planning, Cdr's Planning Guidance, Terrain Analysis of AOR and transport and Movement activities. Initial planning conference + personal experience and appointment in working group tasks.	COL Zbyšek Korecki	zbysek.korecki@unob.cz	(00)420 973443 955
			Host Nation Support	1 week course. It combines a number of lessons and formative tests including performance and progress during exercises. To prepare officers for the ability to solve issues contain Host national Support planning process, including financial and medical aspect. Initial planning conference + personal experience and appointment in working group tasks	COL Zbyšek Korecki	zbysek.korecki@unob.cz	(00)420 973443 955
			Logistics Reconnaissance	1 week course. It includes a number of lessons and formative tests including performance and progress during exercises. To prepare officers for the ability to solve issues contain Logistics Reconnaissance issues. Initial planning conference + personal experience and appointment in working group tasks	COL Zbyšek Korecki	zbysek.korecki@unob.cz	(00)420 973443 955
			Logistics Reports and M&T in NATO and in the Czech AF	1 week course. It includes a number of lessons and formative tests including performance and progress during exercises. To prepare officers for the ability to solve issues contain LOGISTICS REPORTS and M&T in NATO and in the Czech AF and issues connected with road, Air, Railway's and Naval Transportation. Initial planning conference + personal experience and appointment in working group tasks.	COL Zbyšek Korecki	zbysek.korecki@unob.cz	(00)420 973443 955
			Standard operational procedures II	1 week course. The aim within MEL/MIL during planning process of the preparation and executive phases: to prepare officers for the ability to solve issues based on NATO and national SOP. Initial planning conference + personal experience and appointment in working group tasks.	COL Zbyšek Korecki	zbysek.korecki@unob.cz	(00)420 973443 955
			Reception, Staging, Onward Movement and Integration (RSOM) & CORSOM	1 week course. Activities. It includes a number of lessons and formative tests including performance and progress during exercise. To prepare officers for the ability to solve issues contain RSOM processes and CORSOM.	COL Zbyšek Korecki	zbysek.korecki@unob.cz	(00)420 973443 955
			International Security Course	1 week course. Current International Security Environment (Threats, Trends, Risks), Main Actors (Organizations, Agencies, NGOs, Private Military/Security Companies), Security Threats and Vulnerabilities, Security Environment Forecasting, Economics of Security, National Security of Critical Infrastructure, Security/Defence Research.	LTC Pavel Foltin	pavel.foltin@unob.cz	(00)420 973443 003
Weapons and ammunition – Small Arms	1 week course. It focuses on the ballistics, ammunition and small arms principles and operation. During two weeks participants will be familiarized with effects and evaluation of small arms, their drives, mechanisms, mounting, aiming devices, and testing.	COL Martin Macko	martint.macko@unob.cz	(00)420 973444 953			



General mobility opportunities (5/5)

Country	Institution	Month	Event	Short description	POC Name	POC Email	POC Phone
 <p>Czech Republic</p>	Defence University	TBD	Computer networks	1 week course. This course comprises an intensive introduction to the computer networks as layered ISO/OSI and TCP/IP models are. It is focused on most important Ethernet versions, WLANs, VLANs, Spanning Tree and IPv4/IPv6 protocols suites including VoIP questions. Next, the course also deals with the security issues. It is completed with hands on labs.	COL Vlastimil Malý	vlastimil.maly@unob.cz	(00)420 973443 572
			Radio Communication	1 week course. The course deals especially with the problems of antennas and radio waves propagation, the problems of data modulations, including the practical views of signals during the time as well as in the spectrum. The basic description of GSM and UMTS systems will be realized. In conclusion the participants of the course will be introduced with the activity of satellite facilities and systems.	COL Vlastimil Malý	vlastimil.maly@unob.cz	(00)420 973443 572
			IP Telephony	1 week course. The course introduces principles and technology solutions of integrated networks. Architecture of contemporary telecommunication system is presented. Students get acquainted with commonly used standards and interoperability issues when integrating IP telephony with legacy telecommunication systems	COL Vlastimil Malý	vlastimil.maly@unob.cz	(00)420 973443 572
			Algorithms and Programming	1 week course. This course starts with intensive introduction to the algorithms construction and debugging. It is focused on introduction into programming, using of contemporary integrated development environments (IDE) for application development. Students get acquainted with object oriented programming basics.	COL Vlastimil Malý	vlastimil.maly@unob.cz	(00)420 973443 572
			Military modelling and simulation	1 week course. This course deals with the role of modelling through a system life cycle. It is focused on architecture and working principles of military live, virtual, and constructive simulation systems. Way ahead in bringing simulators closer to mission area and the role of modelling and simulation in networked battlefield (NEC).	COL Vlastimil Malý	vlastimil.maly@unob.cz	(00)420 973443 572
			Programming of Embedded Systems	1 week course. This course starts with intensive introduction to the embedded system, single chip processors and their architecture. The course provides the knowledge & skills necessary to install IDE, make basic configuration and simple programs on processor.	COL Vlastimil Malý	vlastimil.maly@unob.cz	(00)420 973443 572

General mobility demands (1/2)

Country	Institution	Event aims to following service(s)	Event	Profile of the expected exchange	Number of participants	Criteria for recognition (ECTS, etc)	Expected (amount)	POC Name	POC Email	POC phone
 France	Military Academy Saint-Cyr Coëtquidan	All	CSDP module and PSO module / TEWT in a CMO scenario	Students	2 / module	NG	NG	LtC Rémy COUPEZ	remy.coupez@st-cyr.terre-net.defense.gouv.fr	NK
			Exercise comprehensive integration	Students	3	NG	NG			
 Czech Republic	University of Defence	All	Erasmus exchanges	Students and teaching staff, including researchers	12	Erasmus bilateral agreement	NG	Jaroslav Průcha	jaro-slav@email.cz	NK
 Estonia	National Defence College	All	Common modules and exchanges of staff	Students and staff	Numbers of staff available for exchanges not yet defined	NG	NG	Nele Rand	nele.rand@ksk.edu.ee	NK
 Bulgaria	Nicola Vaptsarov Naval Academy	Navy	Weaponry training	France, Belgium or Netherlands	1	NG	NG	Svetlana Baneva	NK	0359 052 552 374

General mobility demands (2/2)

Country	Institution	Event aims to following service(s)	Event	Profile of the expected exchange	Number of participants	Criteria for recognition (ECTS, etc)	Expected (amount)	POC Name	POC Email	POC Phone
Austria 	Theresan Military Academy	All	Common Modules "CSDP", "LOAC", "Media Training", "Maritime Leadership	2 nd , 3 rd Year Students	2-4 Students for each Module	Content according to the curricula developed within the IG	NG	Col Dr. GELL Harald	harald.gell@bmlvs.gv.at	(00)43-664-622-2161
Romania 	Military technical Academy		Basics for Crisis Management Operations (CMO)	4th year cadets	2	ECTS		Col. engr. Dan RADUCANU	draducanu@mta.ro	0040213354660 ext.238

Officers' mobility in words and acts...

Reading and debating

- Sylvain Paile, “**External Evaluation Report on the Common Security and Defence Policy Modules**”, Armis et Litteris 27, Military institute for Leadership, Education and Science, Theresan Military Academy (ed.), September 2012.
- Sebastien Jakubowski and Claude Weber, “**Impact des réformes universitaires et militaires sur les académies militaires**”, Revue Défense Nationale n°749, Avril 2012. Available (pay access): http://www.defnat.com/accueil.php?cid_revue=763
- François-Xavier Blin, “**Le système de formation militaire initiale et continue? Spécificités et contraintes?**”, Revue Défense Nationale n°749, Avril 2012. Available (pay access): http://www.defnat.com/accueil.php?cid_revue=763
- Thematic **Bachelor theses** of cadets of the Austrian Theresan Military Academy, focusing on exchange opportunities with European academies: <http://www.miles.ac.at/campus/iep/ExchangeTheses.php>
- Sylvain Paile, “**Towards the end of the uniform – Comprehensive approach to basic officer training**”, in The European Security and Defence Union, No. 15, February 2013.

Browsing

- Initiative for the exchange of young officers: <http://www.emilyo.eu/>
- Conference of Superintendents of Naval Academies: <http://www.eunaweb.eu/>
- European Air Force Academies (EUAFAs): <http://www.euafa.eu/EUAFAs/>
- List and websites of the European basic education and training institutes: <http://www.emilyo.eu/>

Next meetings:

- 19th – 20th Implementation Group:**
- 19th September 2013, Larnaca (CY)
- 12th December 2013, Brussels (BE)

*Comments, suggestions, information?
Please visit the website of the Initiative:
Or write to the ESDC Secretariat: SECRETARIAT-ESDC@eeas.europa.eu*